



Notice is hereby given that an **Ordinary Council Meeting** of the District Council of Streaky Bay will be held at the Streaky Bay Visitor Centre, Streaky Bay on Tuesday 20 June 2023 commencing at 09:30am.

Damian Carter
CHIEF EXECUTIVE OFFICER

ORDINARY COUNCIL MEETING AGENDA NOTICE OF MEETING

To:

Cr Travis Barber	Flinders Ward
Cr Clifford Pudney	Flinders Ward
Cr Sally Trezona	Flinders Ward
Cr Philip Wheaton	Flinders Ward
Cr Gregory Limbert	Eyre Ward
Cr Neville Trezona	Eyre Ward
Cr Graham Gunn	Eyre Ward
Cr Guy La China	Eyre Ward

Notice is hereby given pursuant to the provisions of Section 83 of the Local Government Act 1999 that the next meeting of the Ordinary Council Meeting will be held on:

**20 June 2023
09:30am
At the Streaky Bay Visitor Centre
Streaky Bay**

A copy of the Agenda for this meeting is supplied under Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend.

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1 ROLL CALL AND WELCOME

“I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”

2 CONFIRMATION OF MINUTES

RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on 16 May 2023 be confirmed as circulated.

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16 May 2023

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6.0	<u>DISCLOSURE OF ACTUAL OR PERCEIVED CONFLICT OF INTEREST</u> <u>DISCLOSURE OF MATERIAL CONFLICTS OF INTEREST</u>	
	Section 74 of the Local Government Act 1999 states that members who have an interest in a matter before the Council must disclose the interest to the Council, and must provide full and accurate details of the relevant interest.	
	A Councillor with one of the following Conflict of Interest is asked to declare it now and prior to the Item being discussed:	
	Material – where any of a defined list of persons would gain benefit, or suffer a loss (whether directly or indirectly, personal or pecuniary) depending on the outcome of the consideration of the matter at the meeting.	
	Actual – where a Member has a Conflict of Interest (not being a material conflict of interest) between their own interests and the public interest that might lead to a decision that is contrary to the public interest.	
	Perceived – where, from the perspective of an impartial, fair-minded person, it could be reasonably perceived that a Member has a Conflict of Interest in a matter.	
	Where an actual or perceived Conflict of Interest exists a Member must inform the meeting of the interest and how (if they propose to participate in the meeting) they intend to deal with the actual / perceived Conflict of Interest.	
7.0	<u>QUESTIONS ON NOTICE</u>	

Rules from Local Government (Procedures at Meetings) Regulations 2013

- Questions and replies are not entered in the Minute Book unless expressly required by resolution prior to the question being asked.

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15.0 QUESTIONS

- 15.1 Questions with Notice
- 15.2 Questions Without Notice

16.0 MOTIONS

Section 6 – Principle role of a council

A council is, under the system of local government established by this Act, established to provide for the government and management of its area at the local level and, in particular-

- (a) To act as a representative, informed and responsible decision-maker in the interests of its community; and
- (b) To provide and co-ordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner; and
- (c) To encourage and develop initiatives within its community for improving the quality of life of the community; and
- (d) To represent the interests of its community to the wider community; and
- (e) To exercise, perform and discharge the powers, functions and duties of local government under this and other Acts in relation to the area for which it is constituted.

Section 7 – Functions of a council:

The functions of a council include-

- (a) To plan at the local and regional level for the development and future requirements of its area;
- (b) To provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities (including electricity, gas and water services, and waste collection, control or disposal services or facilities), health, welfare or community services or facilities, and cultural or recreational services or facilities);
- (c) To provide for the welfare, well-being and interests of individuals and groups within its community;
- (d) To take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- (e) To manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- (f) To provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- (g) To promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

- 16.1 With Notice
- 16.2 Without Notice

17.0 CORRESPONDENCE

- 17.1 Correspondence for Information
- 17.2 Correspondence Emailed to Councillors

18.0 URGENT BUSINESS

19.0 CLOSURE

Minutes of the Ordinary Council Meeting of the District Council of Streaky Bay held at the Streaky Bay Visitor Centre, Streaky Bay on Tuesday 16 May 2023 commencing at 9:32am.

1.0 ROLL CALL and WELCOME

“I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”

1.1 PRESENT

Cr TM Barber (Mayor), Cr GC Limbert (Deputy Mayor), Cr GM Gunn, Cr SA Trezona, Cr CJ Pudney (via zoom), Cr P Wheaton, Cr NG Trezona and Cr G La China.

1.2 APOLOGIES

NIL

1.3 IN ATTENDANCE

DG Carter (Chief Executive Officer), SK Brice (General Manager of Business), LJ Smith (General Manager of Infrastructure) (via zoom), PJ Williams (General Manager of Prosperity), JJ Davis (Community Development Supervisor), and TL Tape (Executive Assistant/Governance Officer/Minute Taker).

2.0 CONFIRMATION OF PREVIOUS MINUTES

Council Resolution

105/23

Moved: G Gunn Second: G La China

That the Minutes of the Ordinary Council Meeting held on 18 April 2023 be confirmed as circulated.

CARRIED

3.0 BUSINESS ARISING FROM MINUTES

4.0 COMMITTEES MINUTES / RECOMMENDATIONS / REPORTS

5.0 DEPUTATION

5.1 EP Desalination Plant Project – Jemma Silvester at 9:45am.

6.0 DISCLOSURE OF ACTUAL OR PERCEIVED CONFLICT OF INTEREST / DISCLOSURE OF MATERIAL CONFLICTS OF INTEREST

- Cr P Wheaton – general conflict of interest 13.6

Section 74 of the Local Government Act 1999 states that members who have an interest in a matter before the Council must disclose the interest to the Council, and must provide full and accurate details of the relevant interest.

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A Councillor with one of the following Conflict of Interest is asked to declare it now and prior to the Item being discussed:

Material – where any of a defined list of persons would gain benefit, or suffer a loss (whether directly or indirectly, personal or pecuniary) depending on the outcome of the consideration of the matter at the meeting.

Actual – where a Member has a Conflict of Interest (not being a material conflict of interest) between their own interests and the public interest that might lead to a decision that is contrary to the public interest.

Perceived – where, from the perspective of an impartial, fair-minded person, it could be reasonably perceived that a Member has a Conflict of Interest in a matter.

Where an actual or perceived Conflict of Interest exists a Member must inform the meeting of the interest and how (if they propose to participate in the meeting) they intend to deal with the actual / perceived Conflict of Interest.

7.0 QUESTIONS ON NOTICE

To be confirmed

8.0 OFFICER REPORTS

8.1 Reports from the Chief Executive Officer

ITEM NO:	8.11
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Delegated Powers
RECORD NUMBER:	395611
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	1. Delegated Powers

Council Resolution

106/23

Moved: N Trezona Second: G Limbert

That Council, having considered Report No 8.11, Title: Delegated Powers, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council receive and note the report.

CARRIED

ITEM NO:	8.12
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Communications Report
RECORD NUMBER:	395613
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Council Resolution

107/23

Moved: G Gunn Second: C Pudney

That Council, having considered Report No 8.12, Title: Communications Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council receive and note the report.

CARRIED

ITEM NO:	8.13
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	CEO Report
RECORD NUMBER:	395686
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Council Resolution

108/23

Moved: G Gunn Second: G Limbert

That Council, having considered Report No 8.13, Title: CEO Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receives and notes the CEO report.

CARRIED

ITEM NO:	8.14
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Re-publication of the Streaky Bay Heritage Tour Brochure
RECORD NUMBER:	395681
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Council Resolution

109/23

Moved: C Pudney Second: G Gunn

That Council, having considered Report No 8.14, Title: CEO Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receives and notes the report.

CARRIED

ITEM NO:	8.15
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Endorse A Motion to Be Put Forth to the EPLGA: undertake a feasibility study which explores the establishment of a bus service between Ceduna and Streaky Bay
RECORD NUMBER:	395682
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Council Resolution

110/23

Moved: G Limbert Second: S Trezona

That Council, having considered Report No 8.15, Title: CEO Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receives and notes the report and endorses the recommendation to put forth the motion that the EPLGA undertakes a business case which explores the possibility of establishing a bus service between Ceduna and Port Lincoln.

CARRIED

ITEM NO:	8.16
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	HR Environmental Scan
RECORD NUMBER:	395685
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Council Resolution

111/23

Moved: G La China Second: G Gunn

That Council, having considered Report No 8.16, Title: HR Environmental Scan, dated: 16 May 2023 its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receives and notes the report.

CARRIED

8.2 Reports from the Manager of Infrastructure

ITEM NO:	8.21
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Infrastructure & Civil Works Information Report
RECORD NUMBER:	395604
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Council Resolution

112/23

Moved: G Limbert Second: P Wheaton

That Council, having considered Report No 8.21, Title: Infrastructure & Civil Works Information Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council receive and note the report.

CARRIED

8.3 Reports from the Manager of Business

ITEM NO:	8.31
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Financial Report
RECORD NUMBER:	395694
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	NIL

Council Resolution

113/23

Moved: G La China Second: C Pudney

That Council, having considered Report No 8.31, Title: Financial Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receive and note the report.

CARRIED

ITEM NO:	8.32
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Annual Business Plan and Budget 2023/2024
RECORD NUMBER:	395693
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Draft Annual Business Plan and Budget 2023/2024

Council Resolution

114/23

Moved: P Wheaton Second: C Pudney

That Council, having considered Report No 8.32, Title: Annual Business Plan and Budget 2023/2024 dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council recommend that the Annual Business Plan and Budget 2023/2024 be released for Public Consultation and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680 or submitted electronically via Council’s website by 5.00pm, 16 June 2023.

CARRIED

ITEM NO:	8.33
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Annual Business Plan and Budget – Fees and Charges 2023/2024
RECORD NUMBER:	395692
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Draft Fees and Charges 2023/2024

Council Resolution

115/23

Moved: G Gunn Second: G Limbert

That Council, having considered Report No 8.33, Title: Fees and Charges 2023/2024 dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council recommends the Fees and Charges 2023/2024 be accepted and form part of the Annual Business Plan and Budget 2023/2024 community consultation process.

CARRIED

ITEM NO:	8.34
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Annual Business Plan – Rating Review Consultation Paper
RECORD NUMBER:	395691
AUTHOR:	Sandra Brice - Manager, Business & Administration Services
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Review of the Basis of Rating Consultation Paper 2. Rate Review Summary

Council Resolution

116/23

Moved: G Gunn Second: G La China

That Council, having considered Report No 8.34, Title: Annual Business Plan – Rating Review consultation paper dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council recommend that the Annual Business Plan – Review of Basis of Rating Consultation Paper be released for Public Consultation with the Annual Business Plan and Budget 2023/2024 and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680 or submitted electronically via Council’s website by 5.00pm, 16 June 2023, and or presented to Council at the Public Meeting to be held at the Visitor Centre on Tuesday, 20 June, 2023 from 9.30 am to 10.30 am.

CARRIED

To be carried

8.4 Reports from the Manager of Prosperity

ITEM NO:	8.41
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Prosperity Department Information Report
RECORD NUMBER:	395605
AUTHOR:	Penny Williams - Manager of Prosperity
ATTACHMENT (S):	NIL

Council Resolution

117/23

Moved: G La China Second: C Pudney

That Council, having considered Report No 8.41, Title: Prosperity Department Information Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that Council receive and note the report.

CARRIED

8.5 Reports from the Community Development Supervisor

ITEM NO:	8.51
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Community Development Team Information Report
RECORD NUMBER:	395606
AUTHOR:	Jess Davis - Community Development Supervisor
ATTACHMENT (S):	NIL

Council Resolution

118/23

Moved: G Limbert Second: G Gunn

That Council, having considered Report No 8.51, Title: Community Development Team Information Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council receive and note the report.

CARRIED

9.0 MAYOR'S REPORT

- 30 March – RDA brand reveal
- 3 April – Rate payer re: camping
- 4 April – Meeting with CEO
- 5 April – Rates reform meeting
- 9 April – Rate payer re: roads at Poochera congratulating the DCSB
- 12-23 April – Annual leave
- 25 April – Attended the ANZAC day ceremonies
- 26 April – Spoke with renewable energy co entity
- 27 April – Meeting with CEO
- 28 April – Attended the Baylight event in Coffin Bay
- 1 May – Attended the budget workshop
- 2 May – Met with Tim Gurney from T-Ports re: Bendigo Banks
- 3 May – Attended the EPLGA workshop in Wudinna
- 4 May – Meeting with the CEO
- 5 May – Spoke with resident re: entry statements
- 5 May – Spoke with Wirangu Elder Mr Johncock re: entry statements
- 5 May – Spoke with Wirangu Elder Mr Miller re: football round RAP
- 8 May – Spoke with resident re: Fisherman's Paradise
- 10 May – FRAC Meeting and Assets and Infrastructure Committee Meeting
- 11 May – Spoke with resident re: illegal camping at Cape Bauer

Recommendation

119/23

Moved: C Pudney Second: G Gunn

That the Mayor's Report be received and noted.

CARRIED

10.0 REPORTS OF COUNCILLORS

10.1 Verbal Reports

- Cr G Gunn
 - Met with ratepayer re: Poochera complex wiring
 - Attended the April Council meeting
 - Attended the budget workshop

- Cr G Limbert
 - Attended the budget workshop
 - Attended the April Council meeting
 - Met with the CEO re: Perlubie Landing
 - Attended the Taste of Streaky Bay event
 - Attended the Asset and Infrastructure and FRAC meetings
 - Attended the Perlubie focus group meeting
 - Attended the Deputy Mayor Forum in Adelaide

- Cr S Trezona
 - Attended the April Council meeting
 - Attended the meet and greet for Streaky Bay Tourism Association

- Cr G La China
 - Attended the budget workshop
 - Attended the April Council meeting
 - Attended the Asset and Infrastructure and FRAC meetings
 - Met with a ratepayer re: Mudge Tce flooding
 - Met with a ratepayer re: Sceale Bay funding
 - Met with a ratepayer re: bike path options
 - Met with a ratepayer re: progress association

- Cr P Wheaton
 - Attended the budget workshop
 - Attended the April Council meeting
 - Attended the Asset and Infrastructure and FRAC meetings
 - Visit to Chilpenunda Road re: road concerns
 - SES volunteering numerous days
 - Various conversations re: Jubilee Road vermin, Sceale's Bay, Moore's bike track

- Cr N Trezona
 - Attended the budget workshop
 - Attended the April Council meeting
 - Attended the Asset and Infrastructure committee meeting
 - Visit to Chilpenunda Road re: road concerns
 - SES volunteering numerous days

10.2 Written Reports

- Cr C Pudney
 - 18th April - attended April Council Meeting
 - 1st May - attended the District Council of Streaky Bay budget workshop
 - 10th May - attended FRAC meeting via zoom
 - Had various discussions and queries from Streaky Bay residents/visitors and onforward queries to DCSB managers where appropriate

Meeting temporarily adjourned for Elected Member training 1:15pm.
 Cr Sally Trezona has left the meeting at 3:03pm.
 Meeting recommenced at 3:05pm.

11.0 LATE REPORTS

ITEM NO:	11.1 Late Report
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Long Term Financial Plan and Asset Management Plan update
RECORD NUMBER:	395691
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Long Term Financial Plan 2. Asset Management Plan

Council Resolution

120/23
 Moved: G Gunn Second: G La China

That Council, having considered Report No 11.1, Title: Long Term Financial Plan and Asset Management Plan, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that receives and notes the report and lay on the table until the next meeting.

CARRIED

12.0 INFORMATION FOR NOTING

13.0 CONFIDENTIAL

13.1 - McArthur CEO Performance Review Proposal 2023

Council Resolution

121/23

Moved: G Limbert Second: G Gunn

That the Council:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons with the exception of the Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excluded from attendance at the meeting for Report 13.1, McArthur CEO Performance Review Proposal 2023.
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person would be disclosed.

CARRIED

Council Resolution

122/23

Council Resolution

123/23

Moved: T Barber Second: G Gunn

That the Council, having considered Report No. 13.1, Title: McArthur CEO Performance Review Proposal 2023, dated 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.1 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

Cr Graham Gunn has left the meeting at 3:38pm

13.2 - Alternate Dump Point Locations – Streaky Bay

Council Resolution

124/23

Moved: G Limbert Second: G Gunn

That the Council:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), Sandra Brice (General Manager of Business), Penny Williams (General Manager of Prosperity) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excluded from attendance at the meeting for Report 13.2, Alternate Dump Point Locations – Streaky Bay.
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person would be disclosed.

CARRIED

Council Resolution

125/23

Council Resolution

126/23

Moved: T Barber Second: G Gunn

That the Council, having considered Report No. 13.2, Title: Alternate Dump Point Locations – Streaky Bay, dated 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.2 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

13.3 - Purchase of Land (Section 177 Cape Bauer Drive, Streaky Bay)

Council Resolution

127/23

Moved: G Limbert Second: G Gunn

That the Council:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), Sandra Brice (General Manager of Business), Penny Williams (General Manager of Prosperity) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excluded from attendance at the meeting for Report 13.3, Purchase of Land (Section 177 Cape Bauer Drive, Streaky Bay),
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person would be disclosed.

CARRIED

Council Resolution

128/23

Council Resolution

129/23

Moved: T Barber Second: G Gunn

That the Council, having considered Report No. 13.3, Title: Purchase of Land (Section 177 Cape Bauer Drive, Streaky Bay), dated 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.3 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

13.4 - Streaky Bay Foreshore Caravan Park Lease Update

Council Resolution

130/23

Moved: G Limbert Second: G Gunn

That the Council:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons, with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), Sandra Brice (General Manager of Business), Penny Williams (General Manager of Prosperity) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excused from attendance at the meeting for Report 13.4, Streaky Bay Foreshore Caravan Park Lease Update;
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person has been disclosed.

CARRIED

Council Resolution

131/23

Council Resolution

132/23

Moved: T Barber Second: G Gunn

That the Council, having considered Report No. 13.4, Title: Streaky Bay Foreshore Caravan Park Lease Update dated 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.4 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

13.5 - Streaky Bay Foreshore Caravan Park Masterplan

Council Resolution

133/23

Moved: G Limbert Second: G Gunn

That the Council:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons, with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), Sandra Brice (General Manager of Business), Penny Williams (General Manager of Prosperity) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excused from attendance at the meeting for Report 13.5, Streaky Bay Foreshore Caravan Park Masterplan;
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person would be disclosed.

CARRIED

Council Resolution

134/23

Council Resolution

135/23

Moved: T Barber Second: G Gunn

That the Council, having considered Report No. 13.5, Title: Streaky Bay Foreshore Caravan Park Masterplan, 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.5 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

13.6 – CEO Update

- Cr P Wheaton – general conflict of interest 13.6

Council Resolution

136/23

Moved: G Limbert Second: G Gunn

That the Council:

- Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons, with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), Sandra Brice (General Manager of Business), Penny Williams (General Manager of Prosperity) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excused from attendance at the meeting for Report 13.6, CEO Update,
- is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person will be disclosed.

CARRIED

Council Resolution

137/23

Council Resolution

138/23

Moved: G La China Second: N Trezona

That the Council, having considered Report No. 13.6, Title: CEO Update 16 May 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 13.6 to be retained in confidence and not be available for public inspection until after May 2024.

CARRIED

14.0 ACTION REPORT

ITEM NO:	14.1
MEETING TYPE	Ordinary Council
MEETING DATE:	16 May 2023
SUBJECT:	Outstanding Action Report – April 2023
RECORD NUMBER:	393231
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	1. Council Resolutions Outstanding Actions

Council Resolution

139/23

Moved: C Pudney Second: G Limbert

That Council, having considered Report No 14.1, Title: Outstanding Action Report, dated: 16 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that Council receives and notes the list of project updates and outstanding actions from previous resolutions.

CARRIED

To be continued

15.0 QUESTIONS

- 15.1 Question with Notice
- 15.2 Questions Without Notice

16.0 MOTIONS

Section 6 – Principle role of a council

A council is, under the system of local government established by this Act, established to provide for the government and management of its area at the local level and, in particular-

- (a) To act as a representative, informed and responsible decision-maker in the interests of its community; and
- (b) To provide and co-ordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner; and
- (c) To encourage and develop initiatives within its community for improving the quality of life of the community; and
- (d) To represent the interests of its community to the wider community; and
- (e) To exercise, perform and discharge the powers, functions and duties of local government under this and other Acts in relation to the area for which it is constituted.

Section 7 – Functions of a council:

The functions of a council include-

- (a) To plan at the local and regional level for the development and future requirements of its area;
- (b) To provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities (including electricity, gas and water services, and waste collection, control or disposal services or facilities), health, welfare or community services or facilities, and cultural or recreational services or facilities);
- (c) To provide for the welfare, well-being and interests of individuals and groups within its community;
- (d) To take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- (e) To manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- (f) To provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- (g) To promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism.

- 16.1 Motion with Notice
- 16.2 Motions Without Notice

Council Resolution

140/23

Moved: G Limbert Second: G La China

Council has received a resignation from Cr S Trezona from her position on the Streaky Bay Medical Board as a Council representative. Cr C Pudney has been nominated as the new representative, Cr C Pudney has accepted this position and will be the new representative effective immediately.

CARRIED

17.0 CORRESPONDENCE

- 17.1 Correspondence for Councillors
- 17.2 Correspondence for Information Emailed To Councillors

18.0 URGENT BUSINESS

19.0 CLOSURE

Meeting closed at 4:59pm.

Travis Barber
Mayor

Date:

To be confirmed

3 BUSINESS ARISING FROM MINUTES

4 SECTION 41 COMMITTEE MINUTES AND RECOMMENDATIONS

Nil

5 NON-SECTION 41 COMMITTEE REPORTS FROM COUNCILLORS

Nil

6 DEPUTATION

1. Field Solutions Group, Steve Mason

**7 DISCLOSURE OF ACTUAL OR PERCEIVED CONFLICTS OF INTEREST/
DISCLOSURE OF MATERIAL CONFLICTS OF INTEREST**

Section 74 of the Local Government Act 1999 states that members who have an interest in a matter before the Council must disclose the interest to the Council and must provide full and accurate details of the relevant interest.

A Councillor with one of the following Conflict of Interest is asked to declare it now and prior to the Item being discussed:

Material -- where any of a defined list of persons would gain benefit, or suffer a loss (whether directly or indirectly, personal of pecuniary) depending on the outcome of the consideration of the matter at the meeting.

Actual – where a Member has a Conflict of Interest (not being a material conflict of interest) between their own interests and the public interest that might lead to a decision that is contrary to the public interest.

Perceived – where, from the perspective of an impartial, fair-minded person, it could be reasonably perceived that a Member has a Conflict of Interest in a matter.

Where an actual or perceived Conflict of Interest exists, a Member must inform the meeting of the interest and how (if they propose to participate in the meeting) they intend to deal with the actual / perceived Conflict of Interest.

8 REPORTS FROM THE CHIEF EXECUTIVE OFFICER**8.1 ASSETS AND INFRASTRUCTURE ADVISORY COMMITTEE MINUTES - 10 MAY 2023**

RECORD NUMBER:	398989
AUTHOR:	Executive Assistant
AUTHORISER:	Chief Executive Officer
ATTACHMENT(S):	1. Assets and Infrastructure Advisory Committee Minutes - 10 May 2023 ↓

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR	Infrastructure that Meets our Community, Economic and Environmental Needs
RELEVANT LEGISLATION	
COUNCIL POLICY	

RECOMMENDATION

That Council, having considered Report No 8.1, Assets and Infrastructure Advisory Committee Minutes - 10 May 2023, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999*, that the Minutes & Reports of the Assets & Infrastructure Advisory Committee held on 10 May 2023 be received and the following recommendations contained therein be adopted by Council.

- a) Report No 3.1, Title: Information Report – Traffic Count Data March/April 2023, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- b) Report No 3.2, Title: Information Report – Traffic Count Data March/April 2023, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to add additional traffic counters at the following locations –
 - Station Road (Gawler Ranges Road)
 - AB Smith Road
 - Pipeline Road
 - Anderson Road
 - Wallschutzky Road
 - Sceale Bay Road
- c) Report No 3.3, Title: Presentation from Tonkins - Road Assessment Methodology, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- d) Report No 3.4, Title: Asset Management Plan Update, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.





ASSETS & INFRASTRUCTURE ADVISORY COMMITTEE AGENDA

Notice is hereby given that a Meeting of the Assets & Infrastructure Advisory Committee will be held at the Visitor Centre, 21 Bay Road, Streaky Bay on Wednesday, 10 May 2023 at 8:00am.

Damian Carter
Chief Executive Officer

To:

Cr Gregory Limbert
Cr Neville Trezona
Cr Philip Wheaton
Cr Cliff Pudney
Craig Kelsh
Geoff Hull
Richard Gaylor

**10 May 2023
8:00am
Streaky Bay Visitor Centre
Council Chambers
21 Bay Road
Streaky Bay**

CONTENTS OF AGENDA

10 May 2023

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10.0	<u>CLOSE OF MEETING</u>	65

1.0 ROLL CALL and WELCOME

- 1.1 “I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”
- 1.2 Present
- 1.3 Apologies
- 1.4 In Attendance

2.0 CONFIRMATION OF MINUTES

Recommendation

That the Minutes of the Assets & Infrastructure Advisory Committee Meeting held on 7 March 2023 be confirmed as correct.

Minutes of the Meeting of the Assets & Infrastructure Advisory Committee held at the Streaky Bay Visitor Centre, 21 Bay Road, Streaky Bay on Tuesday 7 March 2023 at 1:30pm.

1.0 ROLL CALL and WELCOME

1.1 "I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present."

1.2 Present

Cr Neville Trezona, Cr Cliff Pudney (via zoom), Geoff Hull (Independent Member) and Richard Gayler (Independent Member).

1.3 Apologies

Craig Kelsh (Independent Member) and Sandra Brice (General Manager of Business)

1.4 In Attendance

Damian Carter (Chief Executive Officer), Lachlan Smith (General Manager of Infrastructure), Penny Williams (General Manager of Prosperity), and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Committee Resolution

AIAC 01/23

Moved: Cr N Trezona Second: G Hull

That the Minutes of the Assets & Infrastructure Advisory Committee Meeting held on 22 February 2022 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Asset and Infrastructure Committee
MEETING DATE:	7 March 2023
SUBJECT:	Introduction to the Committee and Richard Gayler
RECORD NUMBER:	392897
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 02/23

Moved: Cr C Pudney Second: G Hull

That the committee, having considered Report No 3.1, Title: Introduction to the Committee and Richard Gayler, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Asset and Infrastructure Committee
MEETING DATE:	7 March 2023
SUBJECT:	Roads to Recovery
RECORD NUMBER:	392890
AUTHOR:	Sandra Brice – General Manager of Business Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 03/23

Moved: G Hull Second: Cr N Trezona

That the committee, having considered Report No 3.2, Title: Roads to Recovery dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received and noted.

CARRIED

ITEM NO:	3.3 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	7 March 2023
SUBJECT:	Information Report – Traffic Count Data 2022
RECORD NUMBER:	392893
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Traffic Count Data

Committee Resolution

AIAC 04/23

Moved: Cr C Pudney Second: Cr N Trezona

That the committee, having considered Report No 3.3, Title: Information Report – Traffic Count Data 2022, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.4 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	7 March 2023
SUBJECT:	Information Report - Bitumen Reseal and New Seal Projects
RECORD NUMBER:	392891
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 05/23

Moved: G Hull Second: Cr C Pudney

That the committee, having considered Report No 3.4, Title: Information Report - Bitumen Reseal and New Seal Projects, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.5 Committee Report
MEETING TYPE	Asset and Infrastructure Committee
MEETING DATE:	7 March 2023
SUBJECT:	Asset Management Plan Update
RECORD NUMBER:	392887
AUTHOR:	Sandra Brice – General Manager of Business Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 06/23

Moved: R Gayler Second: G Hull

That the committee, having considered Report No 3.5, Title: Asset Management Plan Update, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.6 Committee Report
MEETING TYPE	Asset and Infrastructure Committee
MEETING DATE:	7 March 2023
SUBJECT:	Presentation from Tonkins - Road Assessment Methodology
RECORD NUMBER:	392888
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Transport Field Collection Methodology

Committee Resolution

AIAC 07/23

Moved: Cr C Pudney Second: Cr N Trezona

That the committee, having considered Report No 3.6, Title: Presentation from Tonkins - Road Assessment Methodology, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.7 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	7 March 2023
SUBJECT:	Road Construction Program – 2023/2024
RECORD NUMBER:	392896
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 08/23

Moved: G Hull Second: R Gayler

That the committee, having considered Report No 3.7, Title: Road Construction Program – 2023/2024, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report and recommend the program for 2023/2024, and its ongoing use, to Council for endorsement with the below changes –

- Remove Tootla Rd
- Include Inkster Rd through to Port Kenny plus Poochera - Port Kenny Rd, approx. 1.2kms South of Inkster Rd
- Consider Pines Rd (once inspected by the GMI)

CARRIED

ITEM NO:	3.8 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	7 March 2023
SUBJECT:	Engagement of Maintenance Scheduler
RECORD NUMBER:	392898
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 09/23

Moved: Cr C Pudney Second: R Gayler

That the committee, having considered Report No 3.8, Title: Engagement of Maintenance Scheduler, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

4.0 PRESENTATIONS

5.0 CONFIDENTIAL

ITEM NO:	5.1 Committee Report - CONFIDENTIAL
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	7 March 2023
SUBJECT:	Update on the Western Transit Loop Project
RECORD NUMBER:	392895
AUTHOR:	Damian Carter - Chief Executive Officer
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 10/23

Moved: Cr N Trezona Second: G Hull

That the committee:

- (a) Pursuant to Section 90(2)(3)(a)(i)(ii) of the Local Government Act, 1999, orders that all persons with the exception of the Damian Carter (Chief Executive Office), Lachlan Smith (General Manager of Infrastructure), and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker), be excluded from attendance at the meeting for Report 5.1, Update on the Western Transit Loop Project.
- (b) is satisfied pursuant to Sections 90(2)(3)(a) of the Act, the information to be received, discussed or considered in relation to this agenda item is related to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
- (c) is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances as information concerning the personal affairs of a person would be disclosed.

CARRIED**Committee Resolution**

AIAC 11/23

Committee Resolution

AIAC 12/23

Moved: Cr C Pudney Second: G Hull

That the committee, having considered Report No. 5.1, Title: Update on the Western Transit Loop Project, dated 7 March 2023 in confidence under Section 90(2) and (3)(a) of the Local Government Act 1999, pursuant to Section 91(7) of the Act orders that the discussion and attachments to Report 5.1 to be retained in confidence and not be available for public inspection until after March 2024.

CARRIED

6.0 ACTION LIST

7.0 LATE REPORTS

8.0 CORRESPONDENCE

9.0 QUESTIONS WITHOUT NOTICE

- Cr N Trezona – requesting a printed, up to date roads map book.

10.0 NEXT MEETING – Proposed Dates

Possibly end of May or early June	1:30pm	Tuesday
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11.0 CLOSE OF MEETING

Meeting closed at 4:38pm.

Cr Neville Trezona
Presiding Member

Date:

To be confirmed

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Information Report – Traffic Count Data March/April 2023
RECORD NUMBER:	395376
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Traffic Count Data

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	Infrastructure that Meets our Community, Economic and Environmental Needs
PRIORITY STRATEGY	4.6 Maintain and improve transport infrastructure to support economic, social and tourism activity within available resources and acceptable levels of service
CORPORATE ACTION	
RELEVANT LEGISLATION	
COUNCIL POLICY	
COUNCIL ROLE	Asset Owner

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	N/A
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REPORT DETAIL / BACKGROUND

TRAFFIC COUNTERS

Counting traffic is vital for Council; to make informed decisions about mobility, infrastructure development and maintenance. This information is used to better understand the present and prepare for the future. This report is to provide the committee with the traffic counter data collected over the months of March & April.

Many of the March & April traffic counters were placed in specific areas to capture data that had been requested. We placed two counters on Wells Street to gather data that will assist with the cost benefit analysis of the Heavy Vehicle Bypass/Wells Street Upgrade. Please refer to table 2 of the attachment for an accurate comparison prior to equipment failure where one of the tubes had split and the counter started recording less than 10 cars per day.













The Community, Strengthening, Planning and Development Committee wanted to ascertain the number of vehicles and boat trailers that access the beach at Eba Anchorage and Crawfords Landing. As the counting equipment counts the vehicles that entered and exited the beach, the number of vehicles that accessed the beach would be half of the value in the table. Therefore, on average Eba had 18 cars per day and Crawfords landing had 4 cars per day with approximately 50% towing a trailer.

Included in the attachment is also a data comparison of Chilpenunda Rd and Finlayson Rd (Flinders Hwy End) from the past few years. We have tried on a few occasions to have a Counter out at the same time on these two locations but have had equipment issues. We will try again in the near future to get an even

comparison and see if we can get an indication on what link road people use more between Streaky Bay and Wirrulla.

Please find attached the traffic count data that has been collected from March to April 2023.

Included within the data spreadsheet is heavy vehicle numbers. Heavy vehicles include vehicles towing trailers, caravans, boats etc., Class SVT 3 and greater (see classification scheme below).

Axles	Groups	Description	Class	Parameters	Dominant Vehicle	Aggregate
2	1 or 2	Very Short - Bicycle or Motorcycle	MC	1	d(1)<1.7m & axles=2	 1 (Light)
2	1 or 2	Short - Sedan, Wagon, 4WD, Utility, Light Van	SV	2	d(1)>=1.7m, d(1)<=3.2m & axles=2	 1 (Light)
3, 4 or 5	3	Short Towing - Trailer, Caravan, Boat, etc.	SVT	3	groups=3, d(1)>=2.1m, d(1)<=3.2m, d(2)>=2.1m & axles=3,4,5	 1 (Light)
2	2	Two axle truck or Bus	TB2	4	d(1)>3.2m & axles=2	 2 (Medium)
3	2	Three axle truck or Bus	TB3	5	axles=3 & groups=2	 2 (Medium)
>3	2	Four axle truck	T4	6	axles>3 & groups=2	 2 (Medium)
3	3	Three axle articulated vehicle or Rigid vehicle and trailer	ART3	7	d(1)>3.2m, axles=3 & groups=3	 3 (Heavy)
4	>2	Four axle articulated vehicle or Rigid vehicle and trailer	ART4	8	d(2)<2.1m or d(1)<2.1m or d(1)>3.2m axles = 4 & groups>2	 3 (Heavy)
5	>2	Five axle articulated vehicle or Rigid vehicle and trailer	ART5	9	d(2)<2.1m or d(1)<2.1m or d(1)>3.2m axles=5 & groups>2	 3 (Heavy)
>=6	>2	Six (or more) axle articulated vehicle or Rigid vehicle and trailer	ART6	10	axles=6 & groups>2 or axles>6 & groups=3	 3 (Heavy)
>6	4	B-Double or Heavy truck and trailer	BD	11	groups=4 & axles>6	 3 (Heavy)
>6	>=5	Double or triple road train or Heavy truck and two (or more) trailers	DRT	12	groups>=5 & axles>6	 3 (Heavy)

Australia's ARX Classification Scheme

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Impact on Budget: No

Description	Allocation in the Budget \$	Budget Reviewed \$

PURPOSE OF REPORT

To provide the committee with the traffic counter data collected over the months of March & April.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: Information report only

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.1, Title: Information Report – Traffic Count Data March/April 2023, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

March 2023 - April 2023										
Road Name	Category	Month	Start Date	End Date	Section	Total	Virtual Day	Heavy Vehicles	HV %	Days
Eba Anchorage Road	Beach Access	March - April	21/03/2023	27/04/2023	Beach Access Entrance	944	26	391	41.4%	37 days
Little Islands Road	Beach Access	March - April	21/03/2023	27/04/2023	Crawfords Landing Access Road	290	8	144	49.6%	37 days
Wells Street	Sealed	March - April	21/03/2023	27/04/2023	Past Complex entrance, but before AB Smith Rd	55768	1507	38087	68.2%	37 days
Wells Street**	Sealed	March - April	21/03/2023	27/04/2023	Doctors Beach, before school crossing lights	52353	1415	30370	58.0%	37 days
Bay Road	Sealed	March - April	21/03/2023	27/04/2023	Between Park Ave & Montgomerie Tce	47263	1277	19109	40.4%	37 days
Pines Road	3	March - April	21/03/2023	27/04/2023	100m from Eyre Highway	379	10	282	74.4%	37 days
Chilpenunda Road	1	March - April	21/03/2023	27/04/2023	100m from Streaky Bay Highway	1090	30	750	69.0%	37 days
Benbarber Road	Sealed	March - April	21/03/2023	27/04/2023	100m from Flinders Highway	7086	192	3354	47.4%	37 days
** Tube damaged from Friday 14th April - inaccurate results										

March 2023 - April 2023: Wells Street Comparison Prior to Tube Breaking										
Road Name	Category	Month	Start Date	End Date	Section	Total	Virtual Day	Heavy Vehicles	HV %	Days
Wells Street	Sealed	March - April	21/03/2023	13/04/2023	Past Complex entrance, but before AB Smith Rd	36604	1591			23 days
Wells Street	Sealed	March - April	21/03/2023	13/04/2023	Doctors Beach, before school crossing lights	50258	2185			23 days

Road Name	Category	Month	Start Date	End Date	Section	Total	Virtual Day	Heavy Vehicles	HV %	Days
Chilpenunda Rd	1	Complete	28/02/2022	7/04/2022	100m from Streaky Bay Highway	1119	29	326	29.1	38
Chilpenunda Rd	1	Complete	21/03/2023	27/04/2023	100m from Streaky Bay Highway	1090	30	750	69.0	37
Finlayson Rd	1	Complete	20/07/2021	8/09/2021	100m from Flinders Highway	1669	33	907	54.3	49
Finlayson Rd	1	Complete	20/10/2022	1/12/2022	100m from Flinders Highway	2068	49	1424	68.7	42

ITEM NO:	3.2 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Interactive Presentation - Road Surface Manager / Tonkins Data
RECORD NUMBER:	395373
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	5.1 Develop, adopt and implement a model of role clarity
CORPORATE ACTION	
RELEVANT LEGISLATION	
COUNCIL POLICY	
COUNCIL ROLE	Asset Owner

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	N/A
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REPORT DETAIL / BACKGROUND

The General Manager of Infrastructure will provide an interactive presentation on the Road Surface Management Data.

This is where you will see the condition of different road segments and their projected life. This is a follow on from Rod Ellis from Tonkins who presented on the methodology it employed to undertake road assessments as part of the development of Council's new Asset Management plan.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Impact on Budget: No

Description	Allocation in the Budget \$	Budget Reviewed \$
	Nil	Nil

PURPOSE OF REPORT

To provide an interactive presentation on the Road Surface Management Data.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: Nil – Information Report Only

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.2, Title: Presentation from Tonkins - Road Assessment Methodology, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

ITEM NO:	3.3 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Asset Management Plan Update
RECORD NUMBER:	395374
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Draft - Infrastructure Asset Management Plan (Roads and Footpaths)

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	5.1 Develop, adopt and implement a model of role clarity
CORPORATE ACTION	
RELEVANT LEGISLATION	
COUNCIL POLICY	
COUNCIL ROLE	Faciliator

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	N/A
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REPORT DETAIL / BACKGROUND

Under Section 122 of the Local Government Act 1999 (SA) and its regulations, all councils are required to develop and adopt an Infrastructure & Asset Management Plan (I&) covering a period of at least ten years. In addition, all councils are required to adopt a LTFP also covering a period of at least ten years. There is a direct link between the development and implementation of these two plans.

The purpose of an asset management plan is to help Council manage their infrastructure and other assets to an agreed standard of service.

Council also has a legislative responsibility to review and develop Asset Management Plans within two years of a local government election. The Asset Management Plans outline how Council will manage its assets to achieve overall service delivery targets for a ten-year period.

Beyond the legislative requirement, in our growing district there is a clear need for a planned, systematic approach towards key infrastructure asset maintenance, upgrade and associated service delivery to ensure Council allocates limited resources to areas of greatest need.

The General Manager of Infrastructure will present a draft of the Infrastructure Asset Management Plan (Roads and Footpaths). The purpose of the presentation is to gain initial feedback from the Asset and Infrastructure Committee about the direction of where the draft Infrastructure Asset Management Plan (Roads and Footpaths) is headed.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Impact on Budget: No

Description	Allocation in the Budget \$	Budget Reviewed \$
	Nil	Nil

PURPOSE OF REPORT

The purpose of the presentation is to gain initial feedback from the Asset and Infrastructure Committee about the direction of where the draft Infrastructure Asset Management Plan (Roads and Footpaths) is headed.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: Nil – Information Report Only

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.3, Title: Asset Management Plan Update, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*



INFRASTRUCTURE ASSET MANAGEMENT PLAN ROADS AND FOOTPATHS

2022-2031



Document Control	Asset Management Plan
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Document ID : 220834.01R002RevA Asset Management Plan Roads

Rev No	Date	Revision Details	Author	Reviewer	Approver
V1.11	Dec. 2022	Draft for Council review	KD	RKE	RKE

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1.0 EXECUTIVE SUMMARY

1.1 The Purpose of the Plan

This Asset Management Plan (AM Plan) details information about Transport infrastructure assets with actions required to provide an agreed level of service in the most cost-effective manner while outlining associated risks. The plan defines the services to be provided, how the services are provided and what funds are required to provide over the 20 Year (2022 to 2041) planning period. The AM Plan will link to Councils Long-Term Financial Plan which considers a 10-year planning period.

1.2 Asset Description

This plan covers the Transport infrastructure assets within the townships of Streaky Bay, Wirrulla, Poochera, Haslam, Perlubie, Bairds Bay, Fisherman's Paradise, Eba Anchorage and Scale Bay and the rural road network interconnecting the townships and providing access to DIT Roads and surrounding Councils.

The Transport Asset network comprises:

- Township Sealed Roads 48.6km
- Township Unsealed Sheeted Roads 4.4km
- Rural Sealed Roads 73km
- Rural Unsealed Sheeted Roads 1,089km
- Footpaths 28.9km and Kerb 48.3km

The above infrastructure assets have replacement fair value estimated at \$60.5M as at 30th June 2022.

Given Council's relatively small population and rate base, maintaining such a large road network is financially challenging and requires careful planning and continuous improvement to ensure Council's network meets the needs of the community now and into the future. In developing this plan, Council must also consider its other obligations and how to best distribute its limited resources to ensure a balance across other areas of community responsibility.

1.3 Levels of Service

The allocation in the planned budget is sufficient to continue providing existing services at current levels for the planning period and to provide a limited budget scope for future upgrade or acquisition projects.

1.4 Future Demand

The factors influencing future demand and the impacts they have on service delivery are created by:

- Population growth and demographics
- Disability Discrimination Act (DDA) requirements
- Increasing farm vehicle sizes and truck movements
- Tourism
- Climate Change

These demands will be approached using a combination of managing existing assets, upgrading existing assets and providing new assets to meet demand. Demand management practices may also include a combination of non-asset solutions, insuring against risks and managing failures.

- Monitoring population growth
- Analysis of trends in customer service requests
- Monitoring National Heavy Vehicle Regulator updates and access requests
- Engaging with the farming community
- Engaging with tourism operators and the Visitor Centre

1.5 Lifecycle Management Plan

1.5.1 What does it Cost?

The forecast lifecycle costs necessary to provide the services covered by this AM Plan includes operation, maintenance, renewal, acquisition/upgrade, and disposal of assets. Although the AM Plan may be prepared for a range of time periods, it typically informs a Long-Term Financial Planning period of 10 years. Therefore, a summary output from the AM Plan is the forecast of 10 year total outlays, which for the Transport Assets is estimated as \$26.9M or \$2.69M on average per year.

1.6 Financial Summary

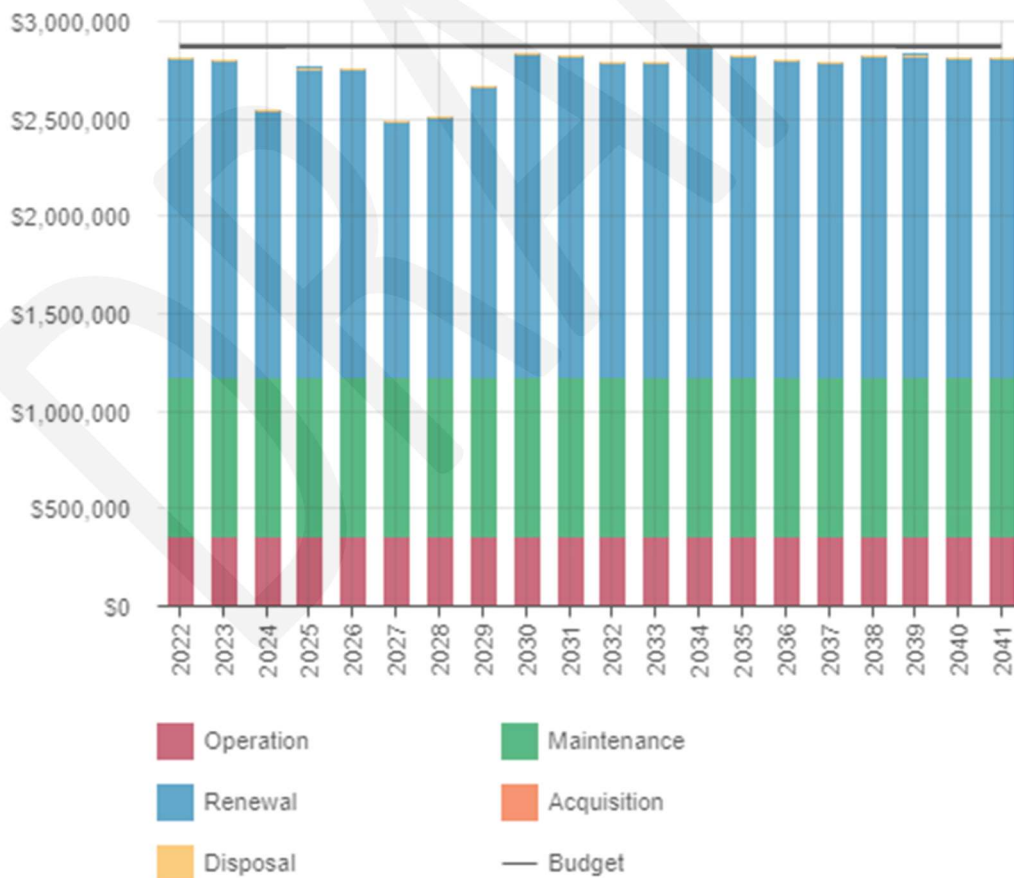
1.6.1 What we will do

Estimated available funding for the 10 year period is \$28.7M or \$2.87M on average per year as per the draft Long-Term Financial plan. This is 105% of the cost to sustain the current level of service at the lowest lifecycle cost. The current budget will be reviewed in line with the forecast expenditure and with consideration to upgrade opportunities.

The infrastructure reality is that only what is funded in the long-term financial plan can be provided. The Informed decision making depends on the AM Plan emphasising the consequences of Planned Budgets on the service levels provided and risks.

The forecast lifecycle costs required to provide services in the AM Plan compared with the Planned Budget currently included in the Long-Term Financial Plan are shown in the figure below.

Figure 1.1 Forecast Lifecycle Costs and Planned Budgets



Present values (2022 costs) – no indexation applied

We plan to provide services for the following:

- Operation, maintenance and upgrade/acquisition of the roads asset network to meet service levels set by the District Council of Streaky Bay in annual budgets.
- A comprehensive renewal plan including a dedicated re-sheet, re-seal programs within the 10 year planning period.

1.6.2 What we cannot do

We currently do **not** allocate enough budget to provide all new services being sought. Works and services that cannot be provided under present funding levels are:

- Additional upgrade works that have not already been budgeted

1.6.3 Managing the Risks

Our present budget levels may be insufficient to continue to manage risks in the medium term.

The main risk consequences are:

- Increasing contractor costs for sealed road and footpath renewal works
- Staff retention
- Long term grant funding availability
- Environmental impacts of increasing rainfall event frequency and intensity
- Long term supply stability of road sheeting materials

We will endeavour to manage these risks within available funding by:

- Increased budget allocation for renewals as required
- Develop staff engagement and retention plans
- Continue lobbying State and Federal Government for ongoing and increased grant funding
- Increased verge, drain and stormwater infrastructure inspection and clear outs

1.7 Asset Management Planning Practices

Key assumptions made in this AM Plan are:

- Present values (2022 costs) are applied to all forecast costs
- Forecast costs for renewals have used best knowledge of pricing today and may not reflect the true costs driven by the ongoing demand in the construction industry.

Assets requiring renewal are identified from either the asset register or an alternative method.

- The timing of capital renewals based on the asset register is applied by adding the useful life to the year of acquisition or year of last renewal,
- Alternatively, an estimate of renewal lifecycle costs is projected from external condition modelling systems and may be supplemented with, or based on, expert knowledge.

The alternative method was used to forecast the renewal lifecycle costs for this AM Plan and used data from the Road Surface Manager (RSM) tool to determine optimum renewal timings for Sealed surfaces and pavements and Unsealed road surfaces based on deterioration curves. Kerbs and footpaths renewals were estimated from field condition assessment with remaining life based on straight line deterioration.

This AM Plan is based on information with a reliable level of confidence.

1.8 Monitoring and Improvement Program

The next steps resulting from this AM Plan to improve asset management practices are:

- Continue to develop the integration between our strategic plans, asset plans and LTFP
- Ensure future needs reflected in this AMP are considered in the development of the LTFP
- Assess the ongoing adequacy of the current operations and maintenance budget
- Engage with the community to determine customer expectations of Council in the provision of Roads asset services
- Complete a full valuation of Airport roads assets
- Develop climate change resilience strategies for transport assets
- Develop long term footpath upgrade program to address accessibility and connectivity concerns in the footpath network

DRAFT

2.0 Introduction

2.1 Background

This AM Plan communicates the requirements for the sustainable delivery of services through management of assets, compliance with regulatory requirements, and required funding to provide the appropriate levels of service over the planning period.

The AM Plan is to be read with the District Council of Streaky Bay's planning documents. This should include the Asset Management Policy and Asset Management Strategy, where developed, along with other key planning documents:

- DCSB Corporate Plan 2021-2040
- District Council of Streaky Bay Long Term Financial Plan
- DCSB-I-14.01 Engineering Design Standards
- DCSB-I-14.02 Crossover, Road Verge & Driveway Policy
- DCSB-FM-07.10 Disposal of Land and Assets Policy
- DCSB-FM-07.14 Asset Management Policy
- DCSB Disability Access Inclusion Plan

The District Council of Streaky Bay is progressing towards a robust asset management process and the full integration of our strategic plans, asset plans and long-term financial plan.

The infrastructure assets covered by this AM Plan include the transport infrastructure assets within the townships of Streaky Bay, Wirrulla, Poochera, Haslam, Perlubie, Bairds Bay, Fisherman's Paradise, Eba Anchorage and Scaale Bay and the rural road network interconnecting the townships and providing access to DIT Roads and surrounding Councils, a detailed summary of the assets covered in this AM Plan refer to Table 5.1 in Section 5.

The infrastructure assets included in this plan have a total replacement value of \$60.5M.

Key stakeholders in the preparation and implementation of this AM Plan are shown in Table 2.1.

Table 2.1: Key Stakeholders in the AM Plan

Key Stakeholder	Role in Asset Management Plan
Mayor and Elected Members	Represent needs of the community. Allocate resources to meet planning objectives in providing services while managing risks, Ensure Council is financially sustainable.
Chief Executive Officer	Endorse the development of asset management plans and provide the resources required to complete this task. Set high level priorities for asset management development and raise the awareness of this function among staff and contractors. Support the implementation of actions resulting from this plan and lead improvements to asset management strategies and service delivery. Support for an asset management driven budget and LTFP.
Manager of Infrastructure	Deliver the annual Capital, Operational and Maintenance works plans. Coordination of works team and external contractors Manage Technical Levels of Service
Manager of Business	Lead the development of Asset Management Plans Consolidating the asset register and ensuring the asset valuations are accurate. Development of supporting financial policies such as capitalisation and depreciation. Preparation of asset sustainability and financial reports incorporating asset depreciation in compliance with current accounting standards.
Community (residents, businesses, property owners), Visitors	End users of the Assets Provide feedback on Levels of Service Reporting defects and deficiencies through Councils service request system
Asset Management Consultants	Provide support for the development of asset management plans and the implementation of effective asset management principles within Council. Provide asset revaluation support.

2.2 Goals and Objectives of Asset Ownership

Our goal for managing infrastructure assets is to meet the defined level of service (as amended from time to time) in the most cost effective manner for present and future consumers. The key elements of infrastructure asset management are:

- Providing a defined level of service and monitoring performance,
- Managing the impact of growth through demand management and infrastructure investment,
- Taking a lifecycle approach to developing cost-effective management strategies for the long-term that meet the defined level of service,
- Identifying, assessing and appropriately controlling risks, and
- Linking to a Long-Term Financial Plan which identifies required, affordable forecast costs and how it will be allocated.

Key elements of the planning framework are

- Levels of service – specifies the services and levels of service to be provided,
- Risk Management,
- Future demand – how this will impact on future service delivery and how this is to be met,
- Lifecycle management – how to manage its existing and future assets to provide defined levels of service,
- Financial summary – what funds are required to provide the defined services,
- Asset management practices – how we manage provision of the services,
- Monitoring – how the plan will be monitored to ensure objectives are met,
- Asset management improvement plan – how we increase asset management maturity.

Other references to the benefits, fundamentals principles and objectives of asset management are:

- International Infrastructure Management Manual 2015 ¹
- ISO 55000²

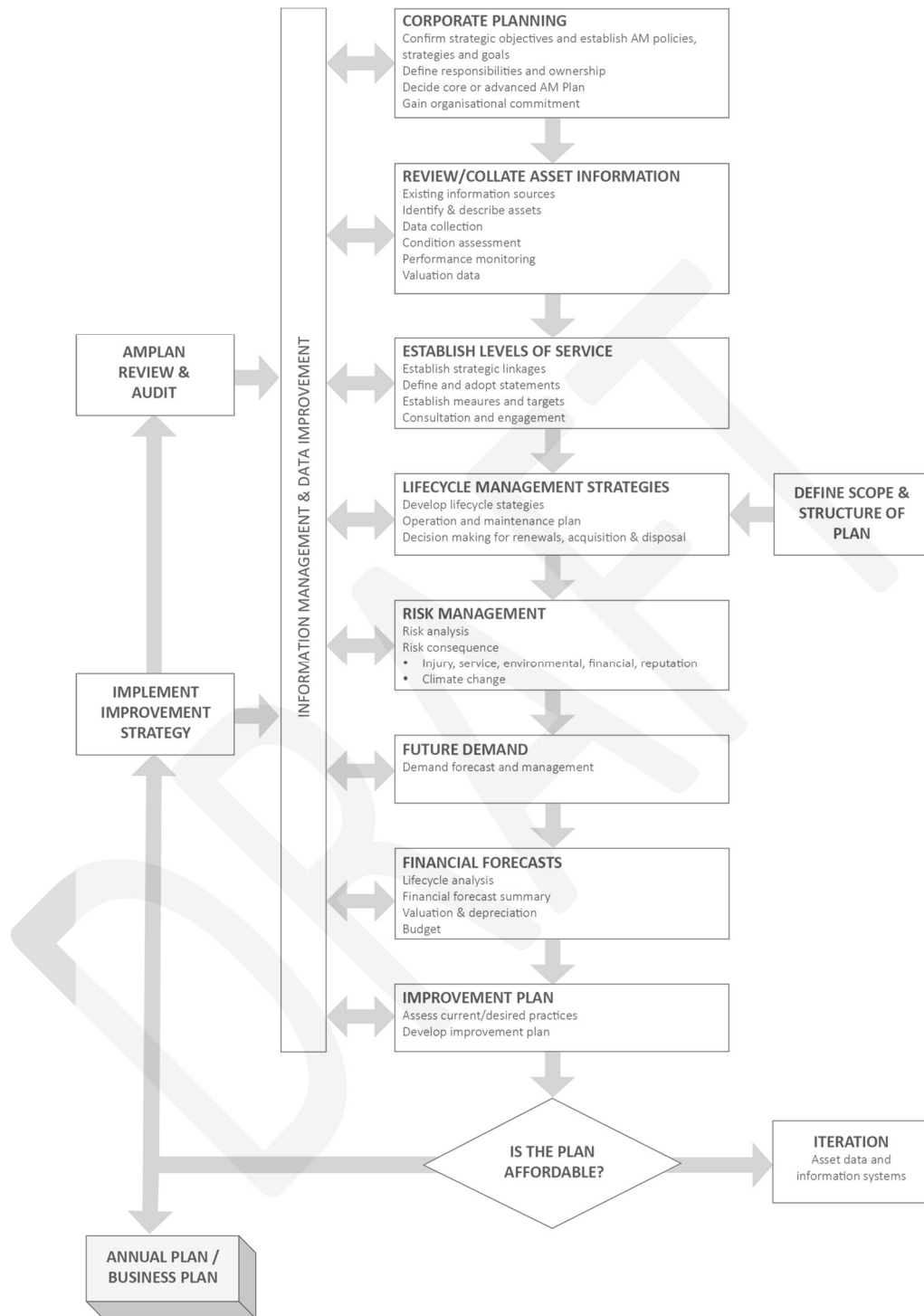
A road map for preparing an AM Plan is shown below.

¹ Based on IPWEA 2015 IIMM, Sec 2.1.3, p 2 | 13

² ISO 55000 Overview, principles and terminology

Road Map for preparing an Asset Management Plan

Source: IPWEA, 2006, IIMM, Fig 1.5.1, p 1.11



3.0 LEVELS OF SERVICE

3.1 Customer Research and Expectations

We currently have no research on customer expectations. This will be investigated for future updates of the AM Plan.

3.2 Strategic and Corporate Goals

This AM Plan is prepared under the direction of the District Council of Streaky Bay's vision, mission, goals and objectives.

Our vision is:

"The most liveable community on the Eyre Peninsula"

Our mission is:

"A Welcoming and Cohesive Community"

Strategic goals have been set by the District Council of Streaky Bay. The relevant goals and objectives and how these are addressed in this AM Plan are summarised in Table 3.1.

Table 3.1: Goals and how these are addressed in this Plan

Goal	Objective	How Goal and Objectives are addressed in the AM Plan
Economy	A Robust and Adaptive Economy that Provides Sustainable Employment	Ensure transport network is reliable and efficient
Environment	A Healthy Natural Environment and an Attractive Built Environment	Council will consider the optimisation of current assets before building new; seeking to improve the utilisation of those existing assets.
Infrastructure	Infrastructure that Meets our Community, Economic and Environmental Needs	Council will work to ensure a full asset maintenance program is developed and implemented across all Council owned and managed assets.
Responsiveness	A Council that is Actively Responsive to Community Needs and Delivers Financially Sustainable Governance and Leadership	Provide our services at agreed and documented standards, leveraging our assets and business needs for wider community benefit

3.3 Legislative Requirements

There are many legislative requirements relating to the management of assets. Legislative requirements that impact the delivery of the Transport infrastructure service are outlined in Table 3.2.

Table 3.2: Legislative Requirements

Legislation	Requirement
Local Government Act 1999	Sets out role, purpose, responsibilities, and powers of local governments including the preparation of a long-term financial plan supported by asset management plans for sustainable service delivery.
Local Government Amendment (Planning and Reporting) Act	Local Government Amendment (Planning and Reporting) Act includes the preparation of a long-term financial plan supported by asset management plans for sustainable service delivery.
Work Health & Safety Act	Sets out roles and responsibilities to secure the health, safety and welfare of persons at work and covering injury management, emphasising rehabilitation of workers particularly for return to work. Organisations are to provide a safe working environment and supply equipment to ensure safety.
Road Traffic Act	Contains powers for Council to install or remove traffic control devices.
Disability Discrimination Act (DDA)	This act sets the standard for accessibility with the objective to eliminate as far as possible discrimination against persons on the grounds of disability.

3.4 Customer Values

Service levels are defined in three ways, customer values, customer levels of service and technical levels of service.

Customer Values indicate:

- the aspects of the service important to the customer
- whether they see value in what is currently provided and
- the likely trend over time based on the current budget provision

Table 3.3: Customer Values

Customer Values	Customer Satisfaction Measure	Current Feedback	Expected Trend Based on Planned Budget
Roads are safe and without major surface defects	Customer complaints/feedback	On track	No Change.
Footpaths are available to access all major services in townships – Schools, Medical, Library, Recreational Facilities	Customer complaints/feedback	Lack of connectivity	Further work needed to develop upgrade plan and funding for accessibility and connectivity.

3.5 Customer Levels of Service

The Customer Levels of Service are considered in terms of:

- Condition** How good is the service, what is the condition or quality of the service?
- Function** Is it suitable for its intended purpose, is it the right service?
- Capacity/Use** Is the service over or under used, do we need more or less of these assets?

In Table 3.4 under each of the service measures types (Condition, Function, Capacity/Use) there is a summary of the performance measure being used, the current performance, and the expected performance based on the current budget allocation.

These are measures of fact related to the service delivery outcome (e.g. number of occasions when service is not available or proportion of replacement value by condition %'s) to provide a balance in comparison to the customer perception that may be more subjective.

Table 3.4: Customer Level of Service Measures

Type of Measure	Level of Service	Performance Measure	Current Performance	Expected Trend Based on Planned Budget
Condition	Sealed Roads – rideability and potholes, edge condition	Service requests, elected member and staff feedback	Currently performance is not being monitored	Monitor for opportunities for future improvement through proactive maintenance inspections with logging and actioning of defects
	Unsealed Roads – rideability, potholes, slipperiness, washouts, Vegetation clearance	Service requests, elected member and staff feedback. Patrol grading schedule	Currently performance is not being monitored. There is a Backlog of re-sheeting on unsealed roads.	Monitor for opportunities for future improvement through proactive maintenance inspections with logging and actioning defects
	Footpaths, kerbs, shared paths – Trip Hazards, slipperiness, visual amenity	Service requests, elected member and staff feedback – Annual staff inspection process	Some backlog of maintenance work due to limited local external resources	Reduced backlog with improved work practices in developing annual contractor workplan & scheduling, implementation of panel contractor arrangements.
	Confidence levels		Low (Professional Judgement with no data evidence)	Low (Professional Judgement with no data evidence)
Function	Sealed Roads are suitable for vehicle usage – freight, community and tourist routes.	Community feedback and staff assessment	No major issues	No change
	Unsealed Roads are suitable for vehicle usage – Freight, community and tourist routes.	Community feedback and staff assessment	No major issues	No change

Type of Measure	Level of Service	Performance Measure	Current Performance	Expected Trend Based on Planned Budget
	Footpaths kerbs and shared paths	Community feedback and staff assessment	Some issues with widths of older footpaths <1.5m. Challenges with gradient and pram ramps.	No change
	Confidence levels		Medium (Professional judgement supported by data sampling)	Medium (Professional judgement supported by data sampling)
Capacity	Generally ok	Community feedback – Road Width and Condition and traffic Counts	No current issues	No Change anticipated
	Confidence levels		Medium (Professional judgement supported by data sampling)	Medium (Professional judgement supported by data sampling)

3.6 Technical Levels of Service

Technical Levels of Service – To deliver the customer values, and impact the achieved Customer Levels of Service, are operational or technical measures of performance. These technical measures relate to the activities and allocation of resources to best achieve the desired customer outcomes and demonstrate effective performance.

Technical service measures are linked to the activities and annual budgets covering:

- **Acquisition** – the activities to provide a higher level of service (e.g. widening a road, sealing an unsealed road, replacing a pipeline with a larger size) or a new service that did not exist previously (e.g. a new library).
- **Operation** – the regular activities to provide services (e.g. opening hours, cleansing, mowing grass, energy, inspections, etc).
- **Maintenance** – the activities necessary to retain an asset as near as practicable to an appropriate service condition. Maintenance activities enable an asset to provide service for its planned life (e.g. road patching, unsealed road grading, building and structure repairs),
- **Renewal** – the activities that return the service capability of an asset up to that which it had originally provided (e.g. road resurfacing and pavement reconstruction, pipeline replacement and building component replacement),

Service and asset managers plan, implement and control technical service levels to influence the service outcomes.³

³ IPWEA, 2015, IIMM, p 2|28.

Table 3.5 shows the activities expected to be provided under the current 10 year Planned Budget allocation, and the Forecast activity requirements being recommended in this AM Plan.

Table 3.5: Technical Levels of Service

Lifecycle Activity	Purpose of Activity	Activity Measure	Current Performance*	Recommended Performance**
Acquisition & Upgrade	Upgrades are cost effective, meet end user's needs, are affordable and are in line with council policies	Budget and Audit Review	Upgrade Policy to be reviewed and developed	Review after council policy adopted.
		Budget	<i>\$0 in LTFP</i>	<i>TBA</i>
Operations & Maintenance	Efficiently utilise assets which will consume resources such as human resources, energy and materials <ul style="list-style-type: none"> - Road Sweeping - Condition inspections - Tree trimming 	Manager/ Supervisor audits	Limited Proactive inspections by staff across the network.	Improved proactive inspections to optimise service delivery.
	Maintain assets in a suitable condition to meet original service potential in line with expected useful life Crack Sealing, Line marking, Pothole repair, Edge break repair, Patrol Grading, Shoulder, Maintenance Patching, Cross drain clearing, Signage, Vegetation envelope clearing, Verge mowing.	Manager/ Supervisor audits Customer complaints. Internal maintenance schedule	Meeting internal schedules, some customer feedback seeking additional patrol grading. Grading occurs when moisture conditions allow.	Formalised maintenance schedule and management. Patrol grading management tool.
		Budget	<i>\$1.173M Annual Average for the Planning Period</i>	<i>No Change</i>

Lifecycle Activity	Purpose of Activity	Activity Measure	Current Performance*	Recommended Performance **
Renewal	Replace existing assets with assets of equivalent capacity or performance capability	Re-sheet program	Recently established RSM Model utilised to program 10-year renewal plan	No Change
		Re-Seal Program	Recently established RSM Model utilised to program 10-year renewal plan	No Change
		Footpath & Kerb Renewal	<i>Annual budgeted renewal not regularly completed</i>	3-year plan developed from condition assessment data
		Budget	<i>\$1.701M Annual Average for the Planning Period.</i>	<i>No change</i>
Disposal	Demolition of surplus / end of life assets	End of life assets are demolished and removed from service in a timely and safe manner.	All covered within renewal budget	No Change
		Budget	<i>\$0 Average for the Planning Period of the Planned Budget for Disposal</i>	<i>No Change</i>

Note: * Current activities related to Planned Budget.

** Expected performance related to forecast lifecycle costs.

It is important to monitor the service levels regularly as circumstances can and do change. Current performance is based on existing resource provision and work efficiencies. It is acknowledged changing circumstances such as technology and customer priorities will change over time.

4.0 FUTURE DEMAND

4.1 Demand Drivers

Drivers affecting demand include things such as population change, regulations, changes in demographics, seasonal factors, vehicle ownership rates, consumer preferences and expectations, technological changes, economic factors, agricultural practices, environmental awareness, etc.

4.2 Demand Forecasts

The present position and projections for demand drivers that may impact future service delivery and use of assets have been identified and documented.

4.3 Demand Impact and Demand Management Plan

The impact of demand drivers that may affect future service delivery and use of assets are shown in Table 4.1. Demand for new services will be managed through a combination of managing existing assets, upgrading of existing assets and providing new assets to meet demand and demand management. Demand management practices can include non-asset solutions, insuring against risks and managing failures.

Opportunities identified to date for demand management are shown in Table 4.1. Further opportunities will be developed in future revisions of this AM Plan.

Table 4.1: Demand Management Plan

Demand driver	Current position	Projection	Impact on services	Demand Management Plan
Population	Approx. 2,165 residents in the district	Regional migration is increasing the district population	Minimal currently	Monitor population growth for trends.
Demographic changes	District Median Age 47	It is anticipated that the age profile will increase	Additional requirements for footpath and access points - e.g. pram ramps	Monitor customer requests
Disability Discrimination Act (DDA)	Footpaths not complying with current standards	Community and regulatory drivers to increase compliance	Increasing requirement for footpath renewal and upgrade. Increased unit price for replacement	Compliance requirements will be dealt with over the long term during any planned renewal works and for any new footpath construction.
Farming	Increasing farm equipment and truck sizes and volumes	Will continue	Requirement for upgraded intersections and roads. Increased clearance requirements on unsealed roads	Monitor NHVR. Engage with the farming community. Customer requests.
Tourism	Increasing tourist numbers including large caravans	Will continue	Requests for improved roads and access points for tourist centres	Monitor tourism numbers with caravan parks, campgrounds visitor centre, metro count and its effect on tourist loop roads

Demand driver	Current position	Projection	Impact on services	Demand Management Plan
Climate Change	Increasing rainfall events and intensity	Expected to continue	Increased demand on road maintenance and grading services	Extend annual grading periods Be prepared to be responsive to assess damage in extreme events and post process to lodge claims for funding support to public infrastructure damage through the Disaster Fund

4.4 Asset Programs to meet Demand

The new assets required to meet demand may be acquired, donated or constructed. Additional assets are discussed in Section 5.4.

Acquiring new assets will commit the District Council of Streaky Bay to ongoing operations, maintenance and renewal costs for the period that the service provided from the assets is required. These future costs are identified and considered in developing forecasts of future operations, maintenance and renewal costs for inclusion in the long-term financial plan (Refer to Section 5).

4.5 Climate Change Adaptation

The impacts of climate change may have a significant impact on the assets we manage and the services they provide. In the context of the Asset Management Planning process climate change can be considered as both a future demand and a risk.

How climate change impacts on assets will vary depending on the location and the type of services provided, as will the way in which we respond and manage those impacts.⁴

As a minimum we consider how to manage our existing assets given potential climate change impacts for our region.

Risk and opportunities identified to date are shown in Table 4.2

Table 4.2: Managing the Impact of Climate Change on Assets and Services

Climate Change Description	Projected Change	Potential Impact on Assets and Services	Management
Rainfall and flooding	More frequent heavy rain events	Potential for road washouts and increased damage including potholes, edges, shoulders.	Increased renewal where required, evaluate flooded areas to determine if stormwater management solutions can be implemented to mitigate future issues.
Warmer climate	Increasing peak temperatures and longer heatwaves and fire danger periods	Reduced capacity for patrol grading. Higher wear rates on unsealed roads in long dry periods Increased bleeding of bitumen on sealed roads. Expansion impact to footpath joints.	Optimise work schedules for patrol grading. Work with bitumen contractors on suitable binders. Increased footpath maintenance and review design for footpath renewals and new construction.

⁴ IPWEA Practice Note 12.1 Climate Change Impacts on the Useful Life of Infrastructure

Additionally, the way in which we construct new assets should recognise that there is opportunity to build in resilience to climate change impacts. Building resilience can have the following benefits:

- Assets will withstand the impacts of climate change.
- Services can be sustained; and
- Assets that can endure may potentially lower the lifecycle cost and reduce their carbon footprint

Table 4.3 summarises some asset climate change resilience opportunities.

Table 4.3: Building Asset Resilience to Climate Change

New Asset Description	Climate Change impact These assets?	Build Resilience in New Works
Sealed surfaces	Extended heatwaves and warmer summers leading to bitumen bleeding	Sealed road binder selection to be optimised to suit expected peak temperatures
Road and footpath surfaces	Increased rainfall intensities and frequency leading to washouts, potholes	Assess and implement improved stormwater management for new road construction Ongoing management of verge drainage across the network
Coastal assets	Increasing sea levels with potential impact to coastal roads and boardwalks	Investigate structural mitigation options in future designs.

The impact of climate change on assets is a new and complex discussion and further opportunities will be developed in future revisions of this AM Plan.

5.0 LIFECYCLE MANAGEMENT PLAN

The lifecycle management plan details how the District Council of Streaky Bay plans to manage and operate the assets at the agreed levels of service (Refer to Section 3) while managing life cycle costs.

5.1 Background Data

5.1.1 Physical parameters

The assets covered by this AM Plan are shown in Table 5.1.

This plan covers the Transport infrastructure assets within the townships of Streaky Bay, Wirrulla, Poochera, Haslam, Perlubie, Bairds Bay, Fisherman's Paradise, Eba Anchorage and Sceale Bay and the rural road network interconnecting the townships and providing access to DIT roads and surrounding Councils.

Table 5.1: Assets covered by this Plan

Asset Category	Dimension	Replacement Value
Township Sealed Roads	48.6 km	\$10,456,609
Township Unsealed Sheeted Roads	4.4 km	\$87,895
Rural Sealed Roads	73 km	\$10,031,026
Rural Unsealed Sheeted Roads	1,089 km	\$28,201,500
Footpaths & Shared Paths	28.7 km	\$4,904,741
Rural Formed Graded Roads	190 km	Non-Valued
Kerb	48.3 km	\$6,750,721
TOTAL		\$60,432,491

5.1.2 Asset capacity and performance

Assets are generally provided to meet design standards where these are available. However, there have been insufficient resources to address all known deficiencies to date. Locations where deficiencies in service performance are known are detailed in Table 5.2.

Table 5.2: Known Service Performance Deficiencies

Location	Service Deficiency
Mount Cooper Road	Failure of Seal due to high usage and heavy vehicle traffic – Rutting, cracking and localised depressions.
Sceale Bay Road and Cape Bauer Road	Failure of Seal due to high traffic use – excess potholing
District Wide – Sealed network	Several roads do not meet desired width for use by heavy vehicles
District Wide – Unsealed network	Approximately 53km of rural unsealed sheeted roads at or near end of life due to backlog of re-sheeting works
District Wide – Footpath and Kerb	Significant damage caused by street trees

The above service deficiencies were identified from staff knowledge.

5.1.3 Asset condition

The condition of roads and footpaths are regularly monitored through field inspections by Council grader operators and works supervisors and management. The most recent formal condition assessment was completed in 2021/2022.

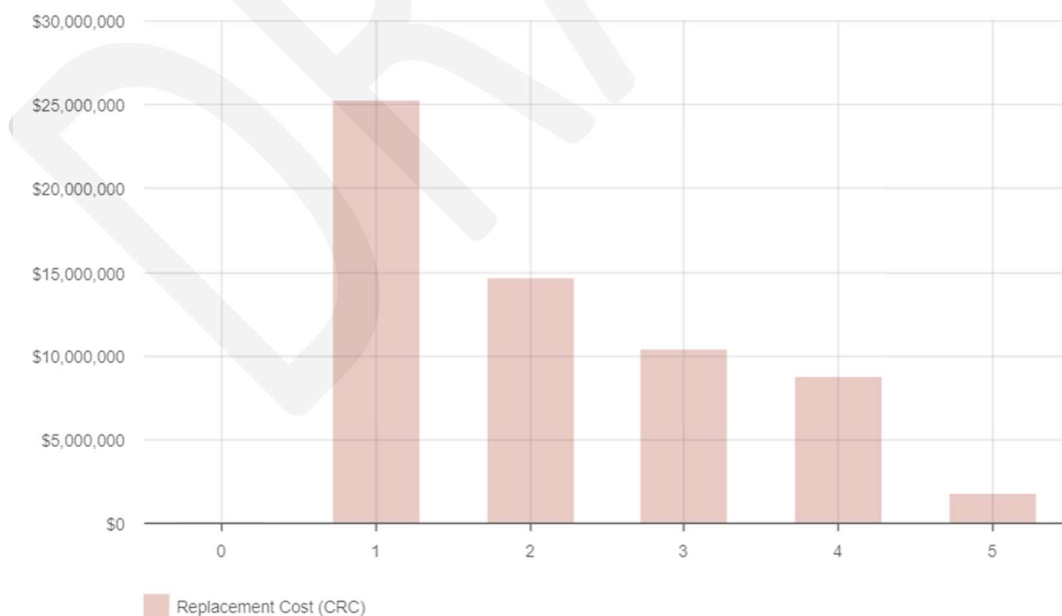
Condition is measured using a 1 – 5 grading system⁵ as detailed in Table 5.3. It is important that a consistent approach is used in reporting asset performance enabling effective decision support. A finer grading system is used during field assessment and valuation, however, for reporting in the AM plan results are translated to a 1 – 5 grading scale for ease of communication.

Table 5.3: Condition Grading System

Condition Grading	Description of Condition
0	Not Rated: Asset has been properly decommissioned, no longer exists or has not been condition rated or is unable to be rated due to serviceability issues.
1	Very Good: free of defects, only planned and/or routine maintenance required
2	Good: minor defects, increasing maintenance required plus planned maintenance
3	Fair: defects requiring regular and/or significant maintenance to reinstate service
4	Poor: significant defects, higher order cost intervention likely
5	Very Poor: physically unsound and/or beyond rehabilitation, immediate action required

The condition profile of Council’s Transport assets is shown Figure 5.1.

Figure 5.1: Asset Condition Profile



Present values (2022 costs) – no indexation applied

⁵ IPWEA, 2015, IIMM, Sec 2.5.4, p 2|80.

There is \$25M of condition 1 Assets including \$4.1M of “as new” Sealed Roads, Kerbs, and Footpaths. The value of condition 5 assets is \$1.7M and this consists of Sealed and Unsealed surfaces to be scheduled for renewal. This condition profile suggests historic practices have to this point maintained a road network to a reasonable standard and highlights the importance of ongoing and consistent renewal to avoid any increase in condition 4 and 5 roads so these roads are scheduled and renewed in the planning period together with other roads that will fall due for renewal.

5.2 Operations and Maintenance Plan

Operations include regular activities to provide services. Examples of typical operational activities include cleaning, street sweeping, asset inspection, and utility costs.

Maintenance includes all actions necessary for retaining an asset as near as practicable to an appropriate service condition including regular ongoing day-to-day work necessary to keep assets operating. Examples of typical maintenance activities include pipe repairs, asphalt patching, and equipment repairs. The trend in maintenance budgets is shown in Table 5.4.

Table 5.4: Maintenance Budget Trends

Year	Maintenance Budget \$
2020/21	\$696k
2021/22	\$936k
2022/23	\$917k

A planned maintenance budget of \$816k and an operations budget of \$357k have been utilised for this AMP. Maintenance and operations budget levels are considered to be adequate to meet projected service level requirements. Where maintenance and operations budget allocations are such that they will result in a lesser level of service, the service consequences and service risks have been identified and are highlighted in this AM Plan and service risks considered in the Infrastructure Risk Management Plan.

Assessment and priority of reactive maintenance is undertaken by staff using experience and judgement.

Asset hierarchy

An asset hierarchy provides a framework for structuring data in an information system to assist in collection of data, reporting information and making decisions. The hierarchy includes the asset class and component used for asset planning and financial reporting and service level hierarchy used for service planning and delivery. The road service hierarchy is shown in Table 5.5.

Table 5.5: Asset Service Hierarchy

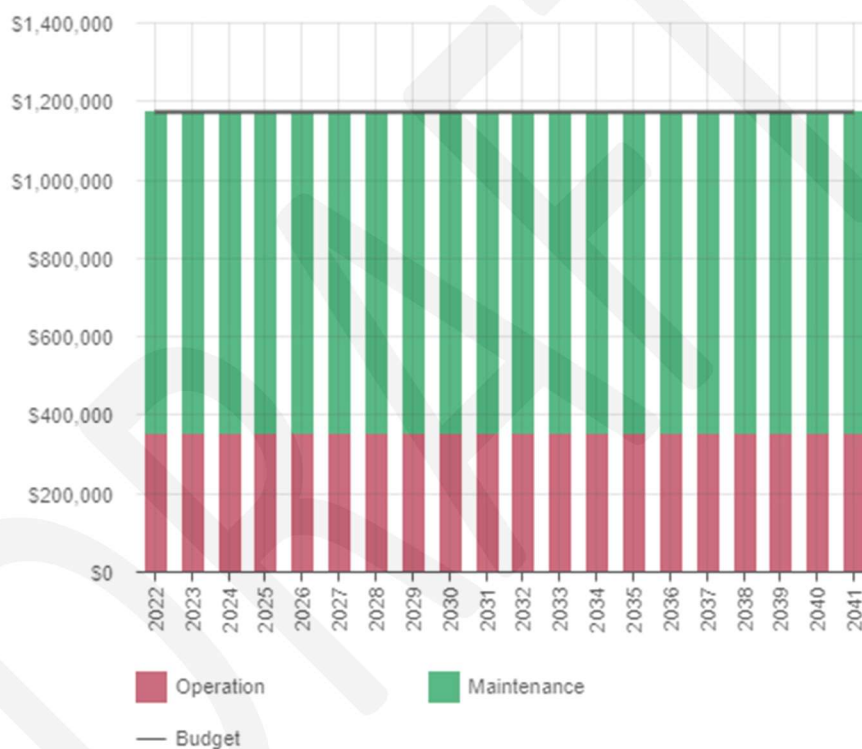
Service Hierarchy	Service Level Objective
Sealed Roads	
Rural Sealed Roads	Sealed roads outside of the 50km/h zones providing primary connectivity throughout the district
Township Sealed Roads	Sealed roads within the 50km/h built up zones providing links within townships
Unsealed Roads	
Township Sheeted Roads	Low Use traffic roads within townships
Rural Category 1 Sheeted Roads	High Use traffic roads providing all weather district connectivity
Rural Category 2 Sheeted Roads	Medium Use traffic roads providing all weather district connectivity

Service Hierarchy	Service Level Objective
Rural Category 3 Sheeted Roads	Low Use traffic roads providing all weather local connectivity
Rural Category 4 Sheeted Roads	Low Use traffic roads providing all weather local access
Rural Natural Formed Graded Road	Dry weather only local access (non-valued assets)

Summary of forecast operations and maintenance costs

Forecast operations and maintenance costs are expected to vary in relation to the total value of the asset stock. If additional assets are acquired, the future operations and maintenance costs are forecast to increase. If assets are disposed of the forecast operation and maintenance costs are expected to decrease. Figure 5.2 shows the forecast operations and maintenance costs relative to the proposed Planned Budget.

Figure 5.2: Operations and Maintenance Summary



Present values (2022 costs) – no indexation applied

Operations and Maintenance forecasts have been set based on reviews or previous budgets and an ongoing commitment of Roads to recovery funding.

5.3 Renewal Plan

Renewal is major capital work which does not significantly alter the original service provided by the asset, but restores, rehabilitates, replaces, or renews an existing asset to its original service potential. Work over and above restoring an asset to original service potential is considered to be an acquisition resulting in additional future operations and maintenance costs.

Assets requiring renewal are identified from one of two approaches in the Lifecycle Model.

- The first method uses Asset Register data to project the renewal costs (current replacement cost) and renewal timing (acquisition year plus updated useful life to determine the renewal year), or
- The second method uses an alternative approach to estimate the timing and cost of forecast renewal work (i.e. condition modelling system, staff judgement, average network renewals, or other).

The typical useful lives of assets used to develop projected asset renewal forecasts are shown in Table 5.6.

Asset useful lives were last reviewed for the asset valuation as at 1 July 2021.⁶

Table 5.6: Useful Lives of Assets

Asset (Sub)Category	Useful life (years) from - to	
Rural High Use Spray Seal, Short Life Surface Layer	15	-
Rural High Use Spray Seal, Long Life Layer	30	-
Rural Normal Use Spray Seal, Short Life Surface Layer	18	-
Rural Normal Use Spray Seal, Long Life Layer	36	-
Township High Use Spray Seal, Surface	16	-
Township Normal Use Spray Seal, Short Life Surface Layer	18	20
Township Normal Use Spray Seal, Long Life Layer	40	-
Township High Use Hotmix Bitumen, Short Life Surface Layer	25	-
Township High Use Hotmix Bitumen, Long Life Layer	50	-
Township Normal Use Hotmix Bitumen, Short Life Surface Layer	30	-
Township Normal Use Hotmix Bitumen, Long Life Layer	60	-
Township High Use Slurry Seal (Standard) Surface	16	-
Township High Use Brick Paving (Standard) Surface	40	-
Rural Category 1 Sheeted Surface	18	22
Rural Category 2 Sheeted Surface	23	27
Rural Category 3 Sheeted Surface	18	22
Township Category 3 Sheeted Surface	25	-
Rural Category 4 Sheeted Surface	25	30
Township Category 4 Sheeted Surface	25	-
Road Pavement Short Life Base	80	120
Road Pavement Long Life Sub-Base	240	360
Concrete Kerb and Gutter and Spoon drain	70	-
Concrete and Paved Footpath Surface	50	-
Spray Seal Shared Path Surface	20	-

⁶ 20220834.01R001RevB Road Valuation 1 July 2021

Asset (Sub)Category	Useful life (years) from - to	
Hotmix Bitumen Shared Path Surface	25	-
Timber Bridge Shared Path	50	-
Crusher Dust Shared Path	15	-
Concrete Footpath Base	100	-
Spray Seal Shared Path Base	60	-
Hotmix Bitumen Shared Path Base	75	-

The estimates for renewals in this AM Plan for car parks, footpaths, shared paths, kerb, and spoon drain assets were developed from the detailed asset register and condition assessment process.

For roads, the estimates for renewals used an alternate method utilising advanced condition modelling software RSM (Road Surface Manager). RSM models sealed and unsealed road assets based on parameters which are aligned to Councils service standards. It incorporates the various treatments for the different surface types. Once the parameters are set up and tested, various budgets can be modelled to see the impact on the network condition over the long term and the number of roads treated with the various budgets can be mapped.

The renewal program developed for this AM Plan is considered to be the optimum treatment plan for DCSB roads over the 10-year planning period.

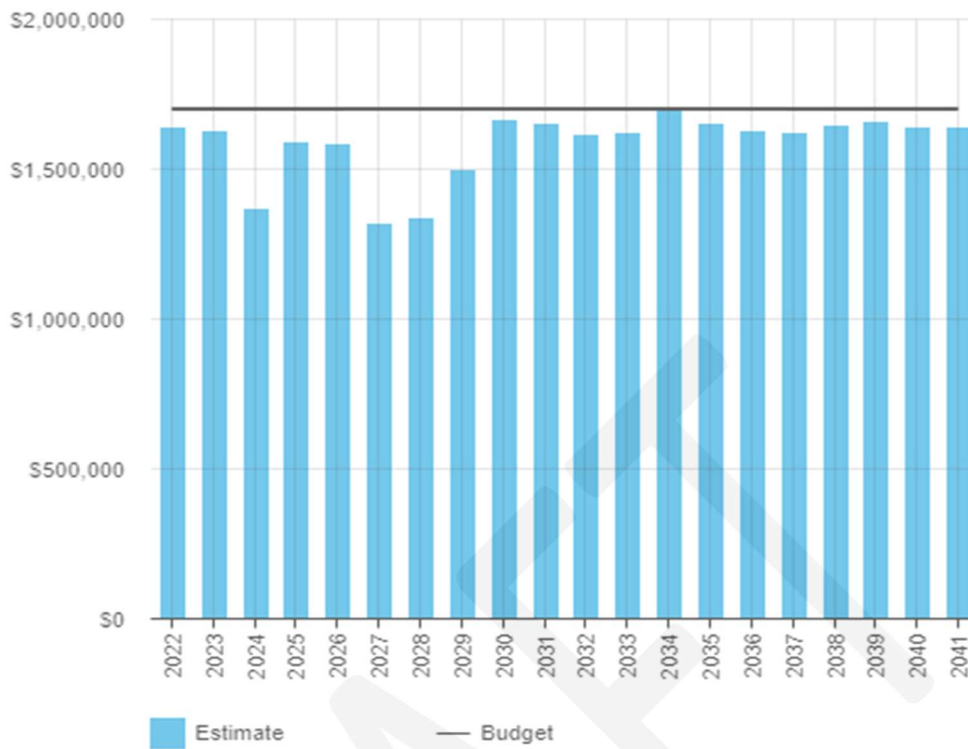
5.3.1 Renewal ranking criteria

Renewal ranking priority for this AM Plan is based solely on the condition of the assets.

5.4 Summary of future renewal costs

Forecast renewal costs are projected to increase over time if the asset stock increases. The forecast costs associated with renewals are shown relative to the proposed renewal budget in Figure 5.3. A detailed summary of the forecast renewal costs is shown in Appendix D.

Figure 5.3: Forecast Renewal Costs



Present values (2022 costs) – no indexation applied

Forecast Renewal costs can be accommodated within the renewal budget in the LTFP. The budget currently has an allowance of \$40k per annum for footpath renewals. There are no footpath, kerb or spoon drain assets falling due for renewal during the life of the AM Plan.

The renewal budget is in excess of the forecast renewal demand. This can be reviewed as part of future budget considerations or potentially excess funding could be allocated to increase service levels or fund connectivity and accessibility deficiencies in the footpath network.

5.5 Acquisition Plan

Acquisition reflects are new assets that did not previously exist or works which will upgrade or improve an existing asset beyond its existing capacity. They may result from growth, demand, social or environmental needs. Assets may also be donated to the District Council of Streaky Bay.

5.5.1 Selection criteria

Proposed acquisition of new assets, and upgrade of existing assets, are identified from various sources such as community requests, proposals identified by strategic plans or partnerships with others. Potential upgrade and new works should be reviewed to verify that they are essential to Councils needs. Proposed upgrade and new work analysis should also include the development of a preliminary renewal estimate to ensure that the services are sustainable over the longer term. Verified proposals can then be ranked by priority and available funds and scheduled in future works programmes. The priority ranking criteria is detailed in Table 5.7.

Table 5.7: Acquired Assets Priority Ranking Criteria

Criteria	Weighting
Safety and Risk	30%
Physical Condition	20%
Financial Impact	20%
Social Impact	20%
Environmental Impact	10%
Total	100%

Summary of future asset acquisition costs

At the time of creating this AM Plan there are no forecast Upgrade or Acquisition of Transport Assets.

When an Entity commits to new assets, they must be prepared to fund future operations, maintenance and renewal costs. They must also account for future depreciation when reviewing long term sustainability. When reviewing the long-term impacts of asset acquisition, it is useful to consider the cumulative value of the acquired assets being taken on by the Entity.

Expenditure on new assets and services in the capital works program will be accommodated in the long-term financial plan, but only to the extent that there is available funding. A capital acquisition/upgrade plan will be developed and agreed during the life of this AM Plan.

5.6 Disposal Plan

Disposal includes any activity associated with the disposal of a decommissioned asset including sale, demolition or relocation.

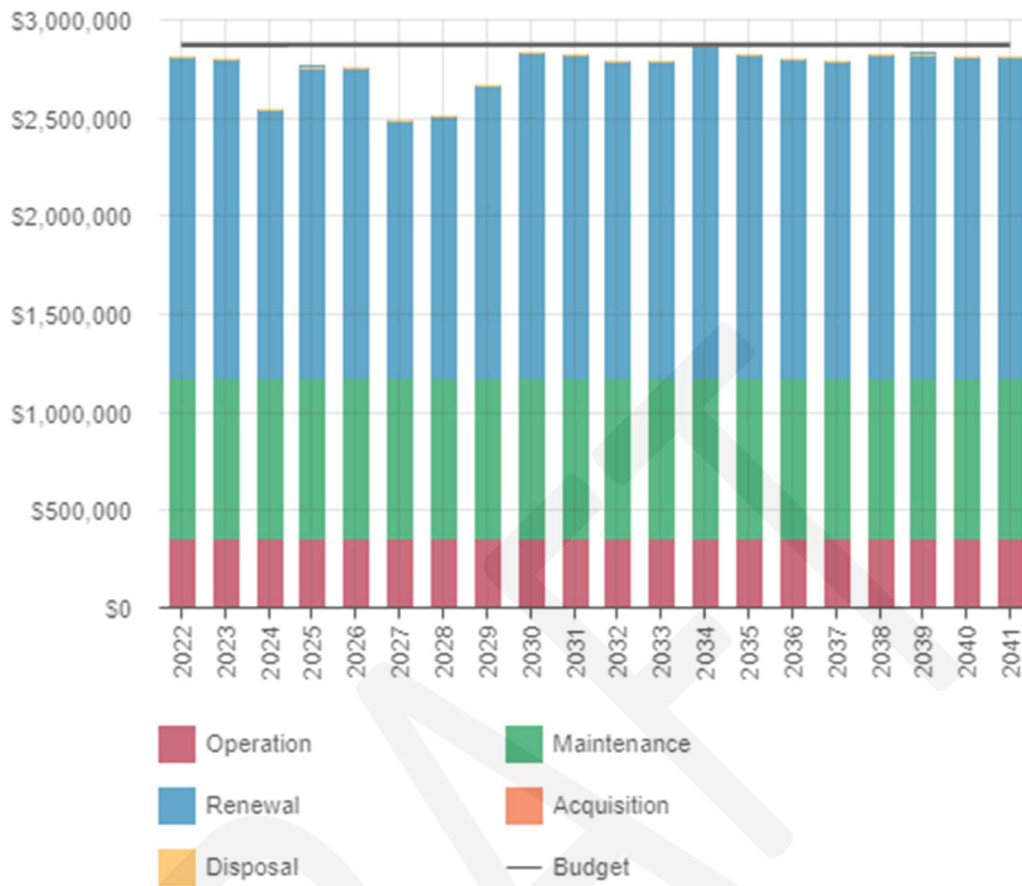
There are no planned disposal projects forecasted in the life of this AM Plan. Any forecast spending for disposal of road assets would be included in the renewal and upgrade forecast costs.

5.7 Summary of asset forecast costs

The financial projections from this asset plan are shown in Figure 5.4. These projections include forecast costs for acquisition, operation, maintenance, renewal, and disposal. These forecast costs are shown relative to the proposed budget.

The bars in the graphs represent the forecast costs needed to minimise the life cycle costs associated with the service provision. The proposed budget line indicates the estimate of available funding. The gap between the forecast work and the proposed budget is the basis of the discussion on achieving balance between costs, levels of service and risk to achieve the best value outcome.

Figure 5.4: Lifecycle Summary



Present values (2022 costs) – no indexation applied

Forecast Lifecycle costs can be accommodated within the renewal budget in the LTFP. Any future agreed acquisition and upgrade costs may have an impact on Councils ability to continue to fund Operations, Maintenance and Renewal and will be considered as part of the budgeting process.

6.0 RISK MANAGEMENT PLANNING

The purpose of infrastructure risk management is to document the findings and recommendations resulting from the periodic identification, assessment and treatment of risks associated with providing services from infrastructure, using the fundamentals of International Standard ISO 31000:2018 Risk management – Principles and guidelines.

Risk Management is defined in ISO 31000:2018 as: ‘coordinated activities to direct and control with regard to risk’⁷.

An assessment of risks⁸ associated with service delivery will identify risks that will result in loss or reduction in service, personal injury, environmental impacts, a ‘financial shock’, reputational impacts, or other consequences. The risk assessment process identifies credible risks, the likelihood of the risk event occurring, and the consequences should the event occur. The risk assessment should also include the development of a risk rating, evaluation of the risks and development of a risk treatment plan for those risks that are deemed to be non-acceptable.

6.1 Critical Assets

Critical assets are defined as those which have a high consequence of failure causing significant loss or reduction of service. While there were no specific assets that have been identified as critical in nature, some critical asset types have been identified and along with their typical failure mode, and their impact on service delivery are summarised in Table 6.1. Failure modes may include physical failure, collapse or essential service interruption.

By identifying critical assets and failure modes an organisation can ensure that investigative activities, condition inspection programs, maintenance and capital expenditure plans are targeted at critical assets.

Table 6.1: Critical Asset Types

Critical Asset(s)	Failure Mode	Impact
Road Surface	Surface degradation and cracking	Water ingress may lead to structural failure of base if not treated on time.
Pram Ramps and Footpaths	Cracking and raised edges	Safety issues for pedestrians

6.2 Risk Assessment

The risk management process used is shown in Figure 6.1 below.

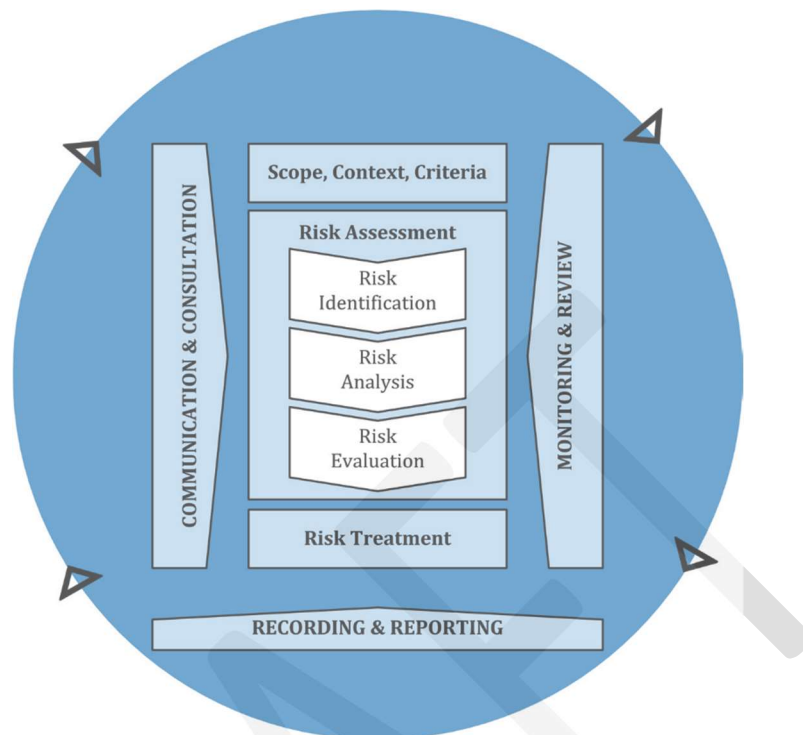
It is an analysis and problem-solving technique designed to provide a logical process for the selection of treatment plans and management actions to protect the community against unacceptable risks.

The process is based on the fundamentals of International Standard ISO 31000:2018.

⁷ ISO 31000:2009, p 2

⁸ Refer to The District Council of Streaky Bay’s Operational Risk Matrix V5

Figure 6.1 Risk Management Process – Abridged



Source: ISO 31000:2018, Figure 1, p9

The risk assessment process identifies credible risks, the likelihood of the risk event occurring, the consequences should the event occur, development of a risk rating, evaluation of the risk and development of a risk treatment plan for non-acceptable risks.

An assessment of risks⁹ associated with service delivery will identify risks that will result in loss or reduction in service, personal injury, environmental impacts, a 'financial shock', reputational impacts, or other consequences.

Critical risks are those assessed with 'Very High' (requiring immediate corrective action) and 'High' (requiring corrective action) risk ratings identified in the Operational Risk Management Matrix. The residual risk and treatment costs of implementing the selected treatment plan is shown in Table 6.2. It is essential that these critical risks and costs are reported to the CEO and Council.

⁹ Refer to The District Council of Streaky Bay's Operational Risk Matrix V5

Table 6.2: Risks and Treatment Plans

Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *	Treatment Costs
Sealed Roads Renewal	Increasing cost of Contractors leading to reduced capacity of Council to complete maintenance and renewal	H	Increased budget allocation.	L	\$TBA per annum in the renewal budget
Loss of Key Staff	Key experienced staff have the technical skills and local knowledge to support the maintenance and renewal of the transport assets	H	Implement a corporate process to best engage key staff and update the documentation of current work practices.	L	Ongoing costs are included in the operations budget
Lack of Information	Infrastructure management decision making could be compromised	H	Continue progress with asset condition information gathering	M	Ongoing costs are included in the operations budget
Grant Funding	Council is heavily dependent on grant funding for renewal and operations of its transport assets. Current funding levels are not guaranteed in the long term	H	Continue lobbying State and Federal Government for ongoing and increased funding commitments	H	Ongoing costs are included in the operations budget
Environmental	Increasing Rainfall event frequency and intensity potentially leading to road erosion and premature renewal works.	H	Ensure verge, drain and stormwater infrastructure are inspected and renewed frequently. Annual pre-winter inspections and clear outs of vegetation.	M	\$TBA per annum in the operations budget

Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *	Treatment Costs
Sheeted Roads	Long term supply of suitable sheeting material at risk – limited new pits known	H	Increased budget allocation and changed work practices Blasting/Hauling... increasing costs	M	Approx. \$6/m3 additional cost – potentially up to \$50k per year on a typical sheeting program.

Note * The residual risk is the risk remaining after the selected risk treatment plan is implemented.

6.3 Infrastructure Resilience Approach

The resilience of our critical infrastructure is vital to the ongoing provision of services to customers. To adapt to changing conditions we need to understand our capacity to ‘withstand a given level of stress or demand’, and to respond to possible disruptions to ensure continuity of service.

Resilience recovery planning, financial capacity, climate change risk assessment and crisis leadership.

We do not currently measure our resilience in service delivery. This will be included in future iterations of the AM Plan.

6.4 Service and Risk Trade-Offs

The decisions made in adopting this AM Plan are based on the objective to achieve the optimum benefits from the available resources.

6.4.1 What we cannot do

There are some capital projects that are unable to be undertaken within the next 10 years. These include:

- Upgrade of Sheeted Roads to Sealed Roads. Any requirements will be reviewed as part of the Acquisition/Upgrade plan to be developed.

6.4.2 Service trade-off

If there is forecast work (operations, maintenance, renewal, acquisition or disposal) that cannot be undertaken due to available resources, then this will result in service consequences for users. These service consequences include:

- Potential for some assets to not be renewed at the optimum times leading to condition deterioration.

6.4.3 Risk trade-off

The operations and maintenance activities and capital projects that cannot be undertaken may sustain or create risk consequences. These risk consequences may include:

- Unsealed road sections remaining when community expectation is for sealed
- Non-optimum footpath condition

These actions and expenditures are considered and included in the forecast costs, and where developed, the Risk Management Plan.

7.0 FINANCIAL SUMMARY

This section contains the financial requirements resulting from the information presented in the previous sections of this AM Plan. The financial projections will be improved as the discussion on desired levels of service and asset performance matures.

7.1 Financial Sustainability and Projections

7.1.1 Sustainability of service delivery

There are two key indicators of sustainable service delivery that are considered in the AM Plan for this service area. The two indicators are the:

- asset renewal funding ratio (proposed renewal budget for the next 10 years / forecast renewal costs for next 10 years), and
- medium term forecast costs/proposed budget (over 10 years of the planning period).

Asset Renewal Funding Ratio

Asset Renewal Funding Ratio¹⁰ 109%

The Asset Renewal Funding Ratio is an important indicator and illustrates that over the next 10 years we expect to have 109% of the funds required for the optimal renewal of assets.

The forecast renewal work along with the proposed renewal budget, is illustrated in Appendix D.

Medium term – 10 year financial planning period

This AM Plan identifies the forecast operations, maintenance and renewal costs required to provide an agreed level of service to the community over a 10 year period. This provides input into 10 year financial and funding plans aimed at providing the required services in a sustainable manner.

This forecast work can be compared to the proposed budget over the first 10 years of the planning period to identify any funding shortfall.

The forecast operations, maintenance and renewal costs over the 10 year planning period is \$2.65M on average per year.

The proposed (budget) operations, maintenance and renewal funding is \$2.79M on average per year giving a 10 year funding excess of \$139k per year. This indicates that 105% of the forecast costs needed to provide the services documented in this AM Plan are accommodated in the proposed budget. Note, these calculations exclude acquired assets such as footpath upgrades which may be considered for future action within the scope of the funding excess.

Providing sustainable services from infrastructure requires the management of service levels, risks, forecast outlays and financing to achieve a financial indicator of approximately 1.0 for the first years of the AM Plan and ideally over the 10 year life of the Long-Term Financial Plan.

7.1.2 Forecast Costs (outlays) for the long-term financial plan

Table 7.1 shows the forecast costs (outlays) required for consideration in the 10 year long-term financial plan.

Providing services in a financially sustainable manner requires a balance between the forecast outlays required to deliver the agreed service levels with the planned budget allocations in the long-term financial plan.

A gap between the forecast outlays and the amounts allocated in the financial plan indicates further work is required on reviewing service levels in the AM Plan (including possibly revising the long-term financial plan).

¹⁰ AIFMM, 2015, Version 1.0, Financial Sustainability Indicator 3, Sec 2.6, p 9.

Forecast costs are shown in present values (2022 costs) – no indexation applied.

Table 7.1: Forecast Costs (Outlays) for the Long-Term Financial Plan

Year	Acquisition	Operation	Maintenance	Renewal	Disposal
2022	\$ -	\$ 357,000	\$ 816,000	\$ 1,637,608	\$ -
2023	\$ -	\$ 357,000	\$ 816,000	\$ 1,625,614	\$ -
2024	\$ -	\$ 357,000	\$ 816,000	\$ 1,365,793	\$ -
2025	\$ -	\$ 357,000	\$ 816,000	\$ 1,585,188	\$ -
2026	\$ -	\$ 357,000	\$ 816,000	\$ 1,581,651	\$ -
2027	\$ -	\$ 357,000	\$ 816,000	\$ 1,314,143	\$ -
2028	\$ -	\$ 357,000	\$ 816,000	\$ 1,335,221	\$ -
2029	\$ -	\$ 357,000	\$ 816,000	\$ 1,491,955	\$ -
2030	\$ -	\$ 357,000	\$ 816,000	\$ 1,659,282	\$ -
2031	\$ -	\$ 357,000	\$ 816,000	\$ 1,645,942	\$ -
2032	\$ -	\$ 357,000	\$ 816,000	\$ 1,612,065	\$ -
2033	\$ -	\$ 357,000	\$ 816,000	\$ 1,615,641	\$ -
2034	\$ -	\$ 357,000	\$ 816,000	\$ 1,691,724	\$ -
2035	\$ -	\$ 357,000	\$ 816,000	\$ 1,645,157	\$ -
2036	\$ -	\$ 357,000	\$ 816,000	\$ 1,626,301	\$ -
2037	\$ -	\$ 357,000	\$ 816,000	\$ 1,616,805	\$ -
2038	\$ -	\$ 357,000	\$ 816,000	\$ 1,643,982	\$ -
2039	\$ -	\$ 357,000	\$ 816,000	\$ 1,651,738	\$ -
2040	\$ -	\$ 357,000	\$ 816,000	\$ 1,634,765	\$ -
2041	\$ -	\$ 357,000	\$ 816,000	\$ 1,636,078	\$ -

7.2 Funding Strategy

The proposed funding for assets is outlined in Council's budget and Long-Term financial plan.

The financial strategy of Council determines how funding will be provided, whereas the AM Plan communicates how and when this will be spent, along with the service and risk consequences of various service alternatives.

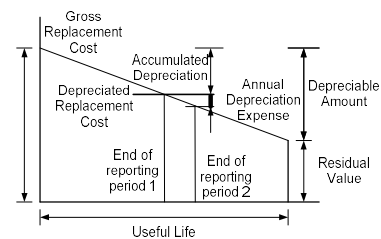
7.3 Valuation Forecasts

7.3.1 Asset valuations

The best available estimate of the value of assets included in this AM Plan are shown below as at 30th June 2022. The assets are valued at fair value of cost to replace.

The assets were visually inspected in 2021 and early 2022. The inspected condition and condition at the end of useful life has been used to determine accumulated depreciation and carrying amount.

Replacement Cost (Current/Gross)	\$60,541,569
Depreciable Amount	\$60,541,569
Depreciated Replacement Cost ¹¹	\$34,346,443
Depreciation	\$1,882,018



7.3.2 Valuation forecast

Asset values are forecast to increase as additional assets are added into service.

Additional assets will generally add to the operations and maintenance needs in the longer term. Additional assets will also require additional costs due to future renewals. Any additional assets will also add to future depreciation forecasts.

Any additional assets will be detailed in the planned development of the Acquisition/Upgrade Plan.

7.4 Key Assumptions Made in Financial Forecasts

In compiling this AM Plan, it was necessary to make some assumptions. This section details the key assumptions made in the development of this AM plan and should provide readers with an understanding of the level of confidence in the data behind the financial forecasts.

Key assumptions made in this AM Plan are:

- The current operations and maintenance budgets have been used and only increased in the forecast relative to the acquisition of new assets
- Present values (2022 costs) utilised no indexation applied

7.5 Forecast Reliability and Confidence

The forecast costs, proposed budgets, and valuation projections in this AM Plan are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified on an A - E level scale¹² in accordance with Table 7.2.

Table 7.2: Data Confidence Grading System

Confidence Grade	Description
A. Very High	Data based on sound records, procedures, investigations and analysis, documented properly and agreed as the best method of assessment. Dataset is complete and estimated to be accurate \pm 2%
B. High	Data based on sound records, procedures, investigations and analysis, documented properly but has minor shortcomings, for example some of the data is old, some documentation is missing and/or reliance is placed on unconfirmed reports or some extrapolation. Dataset is complete and estimated to be accurate \pm 10%
C. Medium	Data based on sound records, procedures, investigations and analysis which is incomplete or unsupported, or extrapolated from a limited sample for which grade A or B data are available. Dataset is substantially complete but up to 50% is extrapolated data and accuracy estimated \pm 25%
D. Low	Data is based on unconfirmed verbal reports and/or cursory inspections and analysis. Dataset may not be fully complete, and most data is estimated or extrapolated. Accuracy \pm 40%
E. Very Low	None or very little data held.

¹¹ Also reported as Written Down Value, Carrying or Net Book Value.

¹² IPWEA, 2015, IIMM, Table 2.4.6, p 2|71.

The estimated confidence level for and reliability of data used in this AM Plan is shown in Table 7.3.

Table 7.3: Data Confidence Assessment for Data used in AM Plan

Data	Confidence Assessment	Comment
Demand drivers	Medium	
Growth projections	Medium	
Acquisition forecast	N/A	No specific Acquisition or Upgrade forecast
Operation forecast	Low	Detailed Operations plan to be developed Scope will vary with annual climate conditions Challenges with unit pricing due to market conditions.
Maintenance forecast	Low	Detailed maintenance plans to be developed Scope will vary with annual climate conditions Challenges with unit pricing due to market conditions.
Renewal forecast - Asset values	High	Full condition assessment completed in 21/22 and RSM utilised to map out annual renewal program for life of the AM Plan Scope will vary with annual climate conditions Challenges with unit pricing due to market conditions.
- Asset useful lives	High	Full condition assessment completed in 21/22
- Condition modelling	High	Full condition assessment completed in 21/22
Disposal forecast	N/A	No specific disposal forecast

The overall estimated confidence level for and reliability of data used in this AM Plan is considered to be Medium

8.0 PLAN IMPROVEMENT AND MONITORING

8.1 Status of Asset Management Practices¹³

8.1.1 Accounting and financial data sources

This AM Plan utilises accounting and financial data. The source of the data is Councils Long Term Financial Plan 2021-2032 and Councils Annual Business Plan 2022-2023

8.1.2 Asset management data sources

This AM Plan also utilises asset management data. The source of the data is Councils Asset Management System - Conquest.

8.2 Improvement Plan

It is important that an entity recognise areas of their AM Plan and planning process that require future improvements to ensure effective asset management and informed decision making. The improvement plan generated from this AM Plan is shown in Table 8.1.

Table 8.1: Improvement Plan

Task	Task	Responsibility	Resources Required	Timeline
1	Complete a review of the current budget and forecast renewals to consider options for managing the calculated funding excess.	Senior Management	Asset and Financial team	3 months
2	Continue to develop the integration between our strategic plans, asset plans and long term financial plans	CEO and Senior Management	Staff resources required to implement	2 year development period
3	Ensure future needs reflected in this asset Management Plan are considered in the development of the Long Term Financial Plan	CEO and Senior Management	Asset and Finance Teams	2 year development period
4	Assess the adequacy of the current operations and maintenance budget	Asset and Finance Teams in consultation with external specialists	Asset and Finance Teams	1 year
5	Engage with the community to determine Customer expectations of Council in the provision of Roads assets.	Asset team	TBD	2 year development period
6	Complete a full valuation of Airport Roads Assets	Asset and Finance Teams in consultation with external specialists	TBD	01/07/2023
7	Develop Climate Change resilience strategies for transport assets	Asset and Finance Teams in consultation with external specialists	TBD	1 year

¹³ ISO 55000 Refers to this as the Asset Management System

8	Develop long term footpath upgrade program to address accessibility and connectivity concerns in the footpath network	Asset team	TBD	2 year development period
9	Develop comprehensive footpath and Kerb renewal plan in line with target 100% asset renewal ratio.	Asset team	TBD	2 year development period
10	Upgrade Policy to be reviewed and developed with 5 year plan for future asset acquisition and upgrades.	CEO and Senior Management	Asset and Finance Teams	1 year

8.3 Monitoring and Reviewing Procedures

This AM Plan will be reviewed during the annual budget planning process and revised to show any material changes in service levels, risks, forecast costs and proposed budgets as a result of budget decisions.

The AM Plan will be reviewed and updated annually to ensure it represents the current service level, asset values, forecast operations, maintenance, renewals, acquisition and asset disposal costs and planned budgets. These forecast costs and proposed budget are incorporated into the Long-Term Financial Plan or will be incorporated into the Long-Term Financial Plan once completed.

The AM Plan has a maximum life of 4 years and is due for complete revision and updating within 24 months of each Council election.

8.4 Performance Measures

The effectiveness of this AM Plan can be measured in the following ways:

- The degree to which the required forecast costs identified in this AM Plan are incorporated into the long-term financial plan,
- The degree to which the 1-5 year detailed works programs, budgets, business plans and corporate structures consider the 'global' works program trends provided by the AM Plan,
- The degree to which the existing and projected service levels and service consequences, risks and residual risks are incorporated into the Strategic Planning documents and associated plans,
- The Asset Renewal Funding Ratio achieving the Organisational target.

9.0 REFERENCES

- IPWEA, 2006, 'International Infrastructure Management Manual', Institute of Public Works Engineering Australasia, Sydney, www.ipwea.org/IIMM
- IPWEA, 2015, 3rd edn., 'International Infrastructure Management Manual', Institute of Public Works Engineering Australasia, Sydney, www.ipwea.org/IIMM
- IPWEA, 2008, 'NAMS.PLUS Asset Management', Institute of Public Works Engineering Australasia, Sydney, www.ipwea.org/namsplus.
- IPWEA, 2015, 2nd edn., 'Australian Infrastructure Financial Management Manual', Institute of Public Works Engineering Australasia, Sydney, www.ipwea.org/AIFMM.
- IPWEA, 2020 'International Infrastructure Financial Management Manual', Institute of Public Works Engineering Australasia, Sydney
- IPWEA, 2018, Practice Note 12.1, 'Climate Change Impacts on the Useful Life of Assets', Institute of Public Works Engineering Australasia, Sydney
- IPWEA, 2012, Practice Note 6 Long-Term Financial Planning, Institute of Public Works Engineering Australasia, Sydney, <https://www.ipwea.org/publications/ipweabookshop/practicenotes/pn6>
- IPWEA, 2014, Practice Note 8 – Levels of Service & Community Engagement, Institute of Public Works Engineering Australasia, Sydney, <https://www.ipwea.org/publications/ipweabookshop/practicenotes/pn8>
- ISO, 2014, ISO 55000:2014, Overview, principles and terminology
- ISO, 2018, ISO 31000:2018, Risk management – Guidelines
- DCSB Corporate Plan 2021-2040 ,
- District Council of Streaky Bay Annual Business Plan 2022-2023 Final
- District Council of Streaky Bay Long Term Financial Plan 2021-2032'.

10.0 APPENDICES

Appendix A Acquisition Forecast

A.1 – Acquisition Forecast Assumptions and Source

No Acquisition or Upgrade forecast in this AM Plan.

A.2 – Acquisition Project Summary

N/A

A.3 – Acquisition Forecast Summary

N/A

DRAFT

Appendix B Operation Forecast

B.1 – Operation Forecast Assumptions and Source

The operations forecast has been developed utilising existing work practices and in line with the annual budget in the LTFP.

B.2 – Operation Forecast Summary

The annual operations forecast is detailed in Table B2 below.

Table B2 - Operation Forecast Summary

Year	Operation Forecast	Additional Operation Forecast	Total Operation Forecast
2022	\$ 357,000	\$ -	\$ 357,000
2023	\$ 357,000	\$ -	\$ 357,000
2024	\$ 357,000	\$ -	\$ 357,000
2025	\$ 357,000	\$ -	\$ 357,000
2026	\$ 357,000	\$ -	\$ 357,000
2027	\$ 357,000	\$ -	\$ 357,000
2028	\$ 357,000	\$ -	\$ 357,000
2029	\$ 357,000	\$ -	\$ 357,000
2030	\$ 357,000	\$ -	\$ 357,000
2031	\$ 357,000	\$ -	\$ 357,000
2032	\$ 357,000	\$ -	\$ 357,000
2033	\$ 357,000	\$ -	\$ 357,000
2034	\$ 357,000	\$ -	\$ 357,000
2035	\$ 357,000	\$ -	\$ 357,000
2036	\$ 357,000	\$ -	\$ 357,000
2037	\$ 357,000	\$ -	\$ 357,000
2038	\$ 357,000	\$ -	\$ 357,000
2039	\$ 357,000	\$ -	\$ 357,000
2040	\$ 357,000	\$ -	\$ 357,000
2041	\$ 357,000	\$ -	\$ 357,000

Appendix C Maintenance Forecast

C.1 – Maintenance Forecast Assumptions and Source

The Maintenance forecast has been developed utilising existing work practices and in line with the annual budget in the LTFFP.

C.2 – Maintenance Forecast Summary

The annual Maintenance forecast is detailed in Table C2 below.

Table C2 - Maintenance Forecast Summary

Year	Maintenance Forecast	Additional Maintenance Forecast	Total Maintenance Forecast
2022	\$816,000	\$ -	\$816,000
2023	\$816,000	\$ -	\$816,000
2024	\$816,000	\$ -	\$816,000
2025	\$816,000	\$ -	\$816,000
2026	\$816,000	\$ -	\$816,000
2027	\$816,000	\$ -	\$816,000
2028	\$816,000	\$ -	\$816,000
2029	\$816,000	\$ -	\$816,000
2030	\$816,000	\$ -	\$816,000
2031	\$816,000	\$ -	\$816,000
2032	\$816,000	\$ -	\$816,000
2033	\$816,000	\$ -	\$816,000
2034	\$816,000	\$ -	\$816,000
2035	\$816,000	\$ -	\$816,000
2036	\$816,000	\$ -	\$816,000
2037	\$816,000	\$ -	\$816,000
2038	\$816,000	\$ -	\$816,000
2039	\$816,000	\$ -	\$816,000
2040	\$816,000	\$ -	\$816,000
2041	\$816,000	\$ -	\$816,000

Appendix D Renewal Forecast Summary

D.1 – Renewal Forecast Assumptions and Source

For Roads, the estimates for renewals used an alternate method utilising advanced condition modelling software RSM (Road Surface Manager). RSM models sealed and unsealed road assets based on parameters which are aligned to Councils Service Standards. It incorporates the various treatments for the different surface types. Once the parameters are set up and tested, various budgets can be modelled to see the impact on the network condition over the long term and the number of roads treated with the various budgets can be mapped.

The renewal program developed for this AM Plan is considered to be the optimum treatment plan for DCSB roads over the 10-year planning period.

D.2 – Renewal Project Summary

The renewal forecasts are detailed in Table D2 below. This includes Sealed Road, Sheeted Road and Car Park Renewals. There are no Footpath or Kerb renewals falling due during the life of this AM Plan.

The RSM model outputs have been utilised to generate the Sealed and Unsealed Road renewals and within each year is a detailed list of renewal project forecasts. During each annual budget process the forecast renewals will be assessed in conjunction with customer service requests to ensure that the renewal funding is correctly allocated to the priority road projects.

As shown below there is a high demand for unsealed road renewal initially above \$1,500,000 and a lower demand for seal renewal. However after 3 years it is important to have a good level of funding allocated to road resealing in the order of \$500,000 per annum and the road re-sheeting demand will fluctuate between \$800,000 and \$1,200,000 per annum.

Table D2 - Renewal Forecast

Year	Sealed Renewal Forecast	Unsealed Renewal Forecast	Car Park Renewal Forecast
2022	\$ 28,276	\$ 1,609,332	
2023	\$ 36,392	\$ 1,589,222	
2024	\$ 90,882	\$ 1,274,911	
2025	\$ 492,987	\$ 1,092,201	
2026	\$ 320,062	\$ 1,261,589	
2027	\$ 493,414	\$ 820,729	
2028	\$ 494,877	\$ 840,344	
2029	\$ 494,767	\$ 997,188	\$ 24,279
2030	\$ 494,913	\$ 1,140,090	
2031	\$ 494,706	\$ 1,151,236	
2032	\$ 494,834	\$ 1,117,231	
2033	\$ 494,746	\$ 1,120,895	\$ 49,337
2034	\$ 493,584	\$ 1,148,803	
2035	\$ 101,993	\$ 1,543,164	
2036	\$ 0-	\$ 1,626,301	
2037	\$ 182,914	\$ 1,433,891	
2038	\$ 493,197	\$ 1,150,785	
2039	\$ 119,735	\$ 1,532,003	
2040	\$ 17,148	\$ 1,617,617	
2041	\$ 44,811	\$ 1,591,267	

D.3 – Renewal Forecast Summary

The Renewal forecast is summarised in Table D3 below.

Table D3 - Renewal Forecast Summary

Year	Renewal Forecast	Renewal Budget
2022	\$ 1,637,608	\$ 1,701,000
2023	\$ 1,625,614	\$ 1,701,000
2024	\$ 1,365,793	\$ 1,701,000
2025	\$ 1,585,188	\$ 1,701,000
2026	\$ 1,581,651	\$ 1,701,000
2027	\$ 1,314,143	\$ 1,701,000
2028	\$ 1,335,221	\$ 1,701,000
2029	\$ 1,491,955	\$ 1,701,000
2030	\$ 1,659,282	\$ 1,701,000
2031	\$ 1,645,942	\$ 1,701,000
2032	\$ 1,612,065	\$ 1,701,000
2033	\$ 1,615,641	\$ 1,701,000
2034	\$ 1,691,724	\$ 1,701,000
2035	\$ 1,645,157	\$ 1,701,000
2036	\$ 1,626,301	\$ 1,701,000
2037	\$ 1,616,805	\$ 1,701,000
2038	\$ 1,643,982	\$ 1,701,000
2039	\$ 1,651,738	\$ 1,701,000
2040	\$ 1,634,765	\$ 1,701,000
2041	\$ 1,636,078	\$ 1,701,000

Appendix E Disposal Summary**E.1 – Disposal Forecast Assumptions and Source**

There are no planned specific Disposal projects forecasted in the life of this AMP.

E.2 – Disposal Project Summary

N/A

E.3 – Disposal Forecast Summary

N/A

DRAFT

Appendix F Budget Summary by Lifecycle Activity

The current budget is summarised in table F1. The source of this information is the current LTFP.

Table F1 – Budget Summary by Lifecycle Activity

Year	Acquisition	Operation	Maintenance	Renewal	Disposal	Total
2022	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2023	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2024	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2025	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2026	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2027	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2028	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2029	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2030	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2031	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2032	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2033	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2034	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2035	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2036	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2037	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2038	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2039	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2040	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000
2041	\$ -	\$ 357,000	\$ 816,000	\$ 1,701,000	\$ -	\$ 2,874,000

4.0 PRESENTATIONS

5.0 CONFIDENTIAL

6.0 ACTION LIST

7.0 LATE REPORTS

8.0 CORRESPONDENCE

9.0 NEXT MEETING – Proposed Dates

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10.0 CLOSE OF MEETING



Minutes of the Meeting of the Assets & Infrastructure Advisory Committee held at the Streaky Bay Visitor Centre, 21 Bay Road, Streaky Bay on Wednesday 10 May 2023 at 8:00am.

1.0 ROLL CALL and WELCOME

- 1.1 “I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”
- 1.2 Present
Cr Neville Trezona, Cr Gregory Limbert, Cr Philp Wheaton and Richard Gayler (Independent Member) (via zoom).
- 1.3 Apologies
Cr Cliff Pudney, Geoff Hull (Independent Member) and Craig Kelsh (Independent Member).
- 1.4 In Attendance
Cr G La China, Damian Carter (Chief Executive Officer), Sandra Brice (General Manager of Business), Lachlan Smith (General Manager of Infrastructure) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Committee Resolution

AIAC 13/23
Moved: R Gayler Second: Cr G Limbert

That the Minutes of the Assets & Infrastructure Advisory Committee Meeting held on 7 March 2023 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Information Report – Traffic Count Data March/April 2023
RECORD NUMBER:	395376
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Traffic Count Data

Committee Resolution

AIAC 14/23

Moved: Cr G Limbert Second: Cr P Wheaton

That the committee, having considered Report No 3.1, Title: Information Report – Traffic Count Data March/April 2023, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

Committee Resolution

AIAC 15/23

Moved: Cr G Limbert Second: Cr P Wheaton

That the committee, having considered Report No 3.1, Title: Information Report – Traffic Count Data March/April 2023, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to add additional traffic counters at the following locations –

- Station Road (Gawler Ranges Road)
- AB Smith Road
- Pipeline Road
- Anderson Road
- Wallschutzky Road
- Sceale Bay Road

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Interactive Presentation - Road Surface Manager / Tonkins Data
RECORD NUMBER:	395373
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	NIL

Committee Resolution

AIAC 16/23
 Moved: R Gayler Second: Cr P Wheaton

That the committee, having considered Report No 3.2, Title: Presentation from Tonkins - Road Assessment Methodology, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.3 Committee Report
MEETING TYPE	Assets & Infrastructure Advisory Committee
MEETING DATE:	10 May 2023
SUBJECT:	Asset Management Plan Update
RECORD NUMBER:	395374
AUTHOR:	Lachlan Smith – General Manager of Infrastructure
ATTACHMENT (S):	1. Draft - Infrastructure Asset Management Plan (Roads and Footpaths)

Committee Resolution

AIAC 17/23
 Moved: Cr G Limbert Second: Cr P Wheaton

That the committee, having considered Report No 3.3, Title: Asset Management Plan Update, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

Assets & Infrastructure Advisory Committee Minutes

10 May 2023

4.0 PRESENTATIONS

5.0 CONFIDENTIAL

6.0 ACTION LIST

- Cr N Trezona requested update on the updated map book.
- Cr N Trezona requested a copy of the Interactive Presentation - Road Surface Manager / Tonkins Data

7.0 LATE REPORTS

8.0 CORRESPONDENCE

9.0 NEXT MEETING – Proposed Dates

1 st August 2023	Tuesday	Same day as other committees, before the Council meeting.
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10.0 CLOSE OF MEETING

Meeting closed at 9:37am.

Cr Neville Trezona
Presiding Member

Date:

8.2 FINANCE AND RISK AUDIT COMMITTEE MINUTES - 10 MAY 2023

RECORD NUMBER: 398995
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Finance and Risk Audit Committee Minutes - 10 May 2023 [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership

RELEVANT LEGISLATION

COUNCIL POLICY

RECOMMENDATION

That Council, having considered Report No 8.2, Finance and Risk Audit Committee Minutes - 10 May 2023, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999*, that Council that the Minutes & Reports of the Finance and Risk Audit Committee Minutes Finance and Risk Audit Committee held on 10 May 2023 be received and the following recommendations contained therein be adopted by Council.

- a) Report No 3.1, Title: Finance and Risk Work Program 2022/2023 dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- b) Report No 3.2, Title: Register of Policies dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received.
- c) Report No 3.3 Title: Budget Review 3, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- d) Report No 3.4, Title: Work Health Safety & Injury Management Plan and Strategic Risk dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.



FINANCE AND RISK AUDIT COMMITTEE AGENDA

Notice is hereby given that a Meeting of the Finance and Risk Audit Committee will be held at the Visitor Centre, 21 Bay Road, Streaky Bay on Wednesday, 10 May at 10:00am.

Damian Carter
Chief Executive Officer

To:

Warwick Koster (Presiding Member)
Mayor Travis Barber
Cr Clifford Pudney
Cr Gregory Limbert
Cr Sally Trezona

**10 May 2023
10:00am
Streaky Bay Visitor Centre
Council Chambers
21 Bay Road
Streaky Bay**

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10 May 2023

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1.0 ROLL CALL and WELCOME

- 1.1 “I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”
- 1.2 Present
- 1.3 Apologies
- 1.4 In Attendance

2.0 CONFIRMATION OF MINUTES**Recommendation**

That the Minutes of the Finance and Risk Audit Committee Meeting held on 9 February 2023 be confirmed as correct.

Minutes of the Meeting of the Finance and Risk Audit Committee held at the Streaky Bay Visitor Centre, Streaky Bay on Thursday 9 February 2023 commencing at 12:48pm.

1.0 ROLL CALL and WELCOME

1.1 “I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”

1.2 Present

Warwick Koster (Presiding Member), Mayor TM Barber, Cr SA Trezona and Cr GC Limbert.

1.3 Apologies

CJ Pudney

1.4 In Attendance

Cr G Gunn, Cr G La China, Penny Williams (Acting, Chief Executive Officer/General Manager of Prosperity), Sandra Brice (General Manager of Business), Lachlan Smith (General Manager of Infrastructure and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Committee Resolution

01/23

Moved: T Barber Second: G Limbert

That the Minutes of the Finance and Risk Audit Committee Meeting held on 1 November 2022 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Finance and Risk Work Program 2022/2023
RECORD NUMBER:	389435
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Finance and Risk Work Program 2022/2023 2. Annual Business Plan and Budget Program 2023/2024

Committee Resolution

02/23

Moved: G Limbert Second: T Barber

That the committee, having considered Report No 3.1, Title: Finance and Risk Work Program 2022/2023 dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Register of Policies
RECORD NUMBER:	389436
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Policy Register

Committee Resolution

03/23

Moved: G Limbert Second: T Barber

That the committee, having considered Report No 3.2, Title: Register of Policies dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received.

CARRIED

ITEM NO:	3.3 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Review of Investments and Borrowings
RECORD NUMBER:	389433
AUTHOR:	Sandra Brice - Manager, Business & Administration Services
ATTACHMENT (S):	NIL

Committee Resolution

04/23

Moved: T Barber Second: G Limbert

That the committee, having considered Report No 3.3, Title: Review of Investments and Borrowings dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received.

CARRIED

ITEM NO:	3.4 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Accounting Policy
RECORD NUMBER:	389437
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Accounting Policy – DCSB-FM-07.07

Committee Resolution

05/23

Moved: G Limbert Second: T Barber

That the committee, having considered Report No 3.4, Title: Accounting Policy dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.5 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Draft Asset Management Plan and Long Term Financial Plan
RECORD NUMBER:	389434
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Draft Long Term Financial Plan (LTFP) 2. Draft Asset Management Plan (AMP)

Committee Resolution

06/23

Moved: G Limbert Second: T Barber

That the committee, having considered Report No 3.5, Title: Draft Asset Management Plan and Long Term Financial Plan dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

Cr Sally Trezona entered the meeting at 1:19pm.

ITEM NO:	3.6 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Asset Management Plan Development
RECORD NUMBER:	389431
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Action Plan and Progress

Committee Resolution

07/23

Moved: G Limbert Second: T Barber

That the committee, having considered Report No 3.6, Title: Asset Management Plan Development dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.7 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Work Health Safety & Injury Management Plan and Strategic Risk
RECORD NUMBER:	389432
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	NIL

Committee Resolution

08/23

Moved: T Barber Second: G Limbert

That the committee, having considered Report No 3.7, Title: Work Health Safety & Injury Management Plan and Strategic Risk dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.8 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	9 February 2023
SUBJECT:	Budget Review 2
RECORD NUMBER:	389440
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Statutory Financial Report

Committee Resolution

09/23

Moved: T Barber Second: G Limbert

That the committee, having considered Report No 3.8 Title: Budget Review 2, dated: 9 February 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

4.0 CONFIDENTIAL**5.0 ACTION LIST****6.0 LATE REPORTS****7.0 CORRESPONDENCE****8.0 PRESENTATIONS****9.0 NEXT MEETING – Proposed Dates (TBC)**

Day: Tuesday 9 th May 2023	Time: TBA
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10.0 CLOSE OF MEETING

Meeting closed at 1:47pm.

To be confirmed

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Finance and Risk Work Program 2022/2023
RECORD NUMBER:	395367
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Finance and Risk Work Program 2022/2023 2. Annual Business Plan and Budget Program 2023/2024

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	N/A
CORPORATE ACTION	
RELEVANT LEGISLATION	
COUNCIL POLICY	<i>Local Government Act 1999</i>
COUNCIL ROLE	Service Provider

ANNUAL BUSINESS PLAN LINK

2021/2022 PROJECT	N/A
2022/2023 PROJECT	N/A

REPORT DETAIL / BACKGROUND

Pursuant to Section 126, of the Local Government Act, 1999, there is a requirement for Council to have an Audit Committee.

Development of an Audit Committee Work plan will be maintained and updated quarterly and presented to the Finance and Risk Audit Committee Meeting.

Finance and Risk Work Program 2022/2023

Attached is the Finance and Risk Work Program for 2022/2023.

Annual Business Plan and Budget 2023/2024 Plan

Preparation has commenced in relation to undertaking the budget for 2023/2024. A copy of the action plan is attached. Staff will endeavour to keep to the dates as listed. We will be subject to consultant availability and rating timelines.

Rates Reform - 2023/2024

Council was part of a group tender with Eyre Peninsula Councils that are transitioning from site to capital value. UHY Haines has been engaged to undertake this process.

There has been two workshops, that have been held, in assisting with the transition.

Council held a budget workshop on the 1 May 2023, whereby it has been confirmed that Streaky Bay will be:

- Transitioning to Capital Value from the 1 July 2023
- The Rating system will be simplified by using Land Use only and not locality and then land use.
- The budget has been worked on a one rate in the \$ for all land use codes, with the exception of silos.
- The budget has been calculated using a 8.5% increase on rates and a fixed charge of \$695

A community consultation session is being at Streaky Bay for the community to attend, to clarify any questions and issues that they have in relation to this matter on the 1 June 2023.

Communications will commence late this week.

The Annual Business Plan and finalisation of budget is being done this week, and will be presented to the Council meeting for approval to go out to public consultation for 21 days on 16 May 2023.

This will be then presented to Council for adoption on the Council Meeting of the 20 June 2023.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$
Not applicable		

PURPOSE OF THE REPORT

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
 (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
 (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: (Optional)

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.1, Title: Finance and Risk Work Program 2022/2023 dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.



FINANCE & RISK AUDIT COMMITTEE WORK PROGRAM 2022-2023

Updated for FRAC Meeting - 10 May 2023

TASK KEY CODING	
	Completed
	Some Action Taken
	Review coming up

Activity	COMPLETED	Next Due Date	Nov 2022	Feb 2023	May 2023	Aug 2023	Responsible Officers	Notes or Followup (for next year)
1. Strategic Financial Reporting Cycle								
<p>Monitor the integrity of the financial statement reports referred to in Sections 1.1 to 1.8 below to review any significant financial reporting issues and judgements which they may contain.</p> <p>Specifically - review and challenge where necessary:-</p> <ul style="list-style-type: none"> > the consistency in application of, and/or any changes to, accounting policies; > the method used to account for significant or unusual transactions where different approaches are possible; > whether Council has followed appropriate accounting standards and made appropriate estimates and judgements, taking into account the views of the external auditor; > the clarity of disclosures in Councils financial reports and the context in which statements are made; and > significant adjustments to the financial report (if any) arising from the Audit process. 								
1.1 Budget Review # 1 -2022-2023		Nov-22	X				Managers/GMB	
1.1 Budget Review # 2 -2022-2023		Feb-23		X			Managers/GMB	
1.2 Budget Review # 3 - 2022-2023		Apr-23			X		Managers/GMB	
1.3 Annual Business Plan/Annual Budget 2023/2024					X	X	Managers/GMB	To be presented to Council to go out for Community Consultation on 16 May 2023
1.4 Updated Asset Management Plan (focus to be on an updated 10 year capital expenditure programs)		Nov-23		x			GMB	
1.5 Updated Long Term Financial Statement 2022/2023		Nov-23		x			GMB	

Activity	COMPLETED	Next Due Date	Nov 2022	Feb 2023	May 2023	Aug 2023	Responsible Officers	Notes or Followup (for next year)
1.6 Annual Financial Statements 2022-2023		Nov-23	X				GMB	
1.7 Financial Performance Report - 2022-2023		Nov-23	X				CEO	
2. Internal Controls and Risk Management Systems								
2.1 Review & comment on the internal financial control framework, together with associated policies & procedures documents	X				X		GMB	Control Track has commenced - Final Assessments will be presented to Auditors by 31.5.23
2.2 Review & comment on risk register including the risk assessment framework used when completed	X					X	WHS Officer/GMB	Draft Risk Register is completed
2.3 Review & comment on the disaster recovery plan as well as the business continuity plan	X						WHS Officer/GMB	The BCP has been circulated for Review.
2.4 Review of Strategic Risk Register					X		WHS Officer/CEO	Stage 1 - Workshpp with Leadership and LGRS Project Officer has occurred. Development of the draft is currently being undertaken by the Project Manager
2.5 Review of Risk Profile Review						X	WHS Officer/CEO	Deferred
3. Internal Audit								
3.1 Review & comment on the internal audit program. Consultant to develop a cyclical internal audit program to ensure that the internal controls as identified in the internal control framework are operating effectively						X	Consultants/CEO	Control Track has commenced - Final Assessments will be presented to Auditors by 31.5.23
3.2 Review the internal audit annual work program, and receive twice yearly summary reports on work undertaken outlining any significant issues discovered.	X					X	GMB	Internal Financial Control program and reviews to be implemented as part of Control Track
3.3 Having regard to results of its own work program and the council's available resources, risks and anticipated benefits and costs, the Audit Committee should identify whether there are key functions where it might recommend that an efficiency and economy audit be performed.						X	CEO	Inclusion with the Strategic Risk Register being developed
4. External Audit								
4.1 Liaise with the Councils' external auditor on the scope and planning of annual audits, including any issues arising from audits and the resolution of such matters.	X		X				GMB	
4.2 All correspondence between the Auditor & Council is to be tabled for consideration. The audit committee will review and comment on the Council's response to, and actions taken as a result of issues raised from any external audit. It is anticipated that the Auditors would send 2 management letters in a typical year coinciding with the 2 visits undertaken each year.	X		X				GMB	
4.3 Recommend the engagement of the councils'external auditors, including the appointment, reappointment, or removal of the councils' external auditir as required.	X	30/06/2025					CEO	Contract Expires 30 June 2025.

Activity	COMPLETED	Next Due Date	Nov 2022	Feb 2023	May 2023	Aug 2023	Responsible Officers	Notes or Followup (for next year)
4.4 Ensure receipt of certificate of independence from External Auditor.	X		X				GMB	
4.5 Ensure Council authorise CEO & Mayor to certify the final 2021-2022 Annual Financial Statements.	X		X				GMB	
5. Reporting Requirements of the Audit Committee								
5.1 Ensure that significant, urgent matters identified through the work program are formally and promptly reported to council.	Ongoing		X	X	X	X	CEO	
5.2 Table the minutes of audit meetings together with updated Audit Committee work programs as part of the agenda of the next Council meeting, ensuring recommendations are considered and tabled for adoption as required.	Ongoing		X	X	X	X	CEO	
5.3 Prepare annually a report to Council on the Audit Committee's performance over the past year and include the report in the Annual Report of Council.		Nov-23	X				CEO	
5.4 Review the Audit Committee's terms of reference.	X	30/11/2023					CEO	
6. Financial Governance								
6.1 Ensure that management develop a comprehensive schedule of finance policies to be developed or reviewed. With the relevant policies included in the audit committee work program as required.								
* DCSB-G-09.07 - Public Interest Disclosure Policy (formerly Whistle Blower Policy)	X	30/06/2026					CEO	
* DCSB-FM-07.03 - Internal Financial Controls Policy	X	30/11/2027	X				GMB	
* DCSB-FM-07.04 - Debt Collection Policy	X	30/11/2027	X				GMB	
* DCSB-G-09.08 - Fraud, Corruption, Misconduct & Maladministration Policy	X	31/11/2024	X				CEO	
* DCSB-FM-07.16 - CWMS Pricing and Policy Statement		30/06/2023				X	MDS	To be included in ABP Adoption early August 2023
* DCSB-FM-07.09 - Budget Reporting & Amendment Policy	X	28/02/2022				X	GMB	
* DCSB-FM-07.07 - Accounting Policy	X	31/01/2023		X			GMB	
* DCSB-FM-07.01 - Rating Policy		30/06/2023				X	GMB	To be included in ABP Adoption June 2023
* DCSB-FM-07.02 - Rating Rebate Policy		30/06/2023				X	GMB	To be included in ABP Adoption June 2023
* DCSB-FM-07.05 - Procurement Policy	X	31/03/2023				X	GMB	A review of this Policy is being undertaken with the development of a Procurement Framework and Contractor Management Procedures
* DCSB-FM-07.10 - Disposal of Land and Assets	X	31/03/2023				X	MRS	
* DCSB-FM-07.13 - Prudential Management Policy	X	31/03/2023				X	CEO	
* DCSB-FM-07.14 - Asset Management Policy	X	31/03/2023				X	GMB	

Activity	COMPLETED	Next Due Date	Nov 2022	Feb 2023	May 2023	Aug 2023	Responsible Officers	Notes or Followup (for next year)
* DCSB-FM-07.15 - Hardship Policy - Sewer and Water	X	31/05/2023				X	GMB	
* DCSB-FM-07.19 - Financial Hardship - Rates Policy	X	31/05/2023				X	GMB	
6.1 Ensure that management develop a comprehensive schedule of administration policies to be developed or reviewed. With the relevant policies included in the audit committee work program as required.								
* DCSB-IFM-13.01 - Records Management Policy	X	21/07/2011				X	WHS	Draft Policy out for administration staff feedback prior to all other staff
* DCSB-IFM-13.02 - Internet and Email Policy	X	18/08/2011				X	GMB	Policy Lite Policies will address this - Project will be undertaken soon
* DCSB-CR-02.01 - Customer Service & Complaints Policy	X	11/09/2014				X	GMP/GMB	Policy has been updated, a review of service levels relative to this policy is being reviewed by the Infrastructure team
* DCSB-FLM-08.01 - Community Bus Hire Policy	X	21/11/2027					GMB	
* DCSB-PM-16.01 - Streaky Bay Community Buildings Hire Policy	X	17/11/2027					GMB	
* DCSB-FM-07.11 - Private Works Policy	X	18/08/2016				X	GMI/GMB	Review has commenced - Leadership reviewed
* DCSB-I-14.08 Rural Property Addressing and Premise Numbering Policy	X	19/09/2021				X	GMB	GMB Review Only - needs to go to Leadership
* DCSB-PM-16.08 - Leases, Licences and Permits Policy	X	16-Aug-22				X	GMB	
* DCSB-IFM-13.06 - Digitisation and Disposal of Source Records	X	20/09/2022				X	GMB	
* DCSB-IFM-13.03 - Freedom of Information Statement	X	31/12/2026					GMB	Next Review is in 2026 - but it needs updating annually - the update will not go to Council - update to be done after final Council Election
* DCSB-AM-01.03 - Cat Trap and Trapping Policy	X	19/03/2026					GMB	
6.2 Initial Policies to be scheduled are yet to be determined but may include:								
* DCSB-FM-XX-XX - Entertainment and Meals, Reimbursement	X						CEO	Previous CEO has done some work on this Policy - will assess it shortly
7. Other								
7.1 Any other financial reports or activities that have not been previously included.								
* Investment Report	X	Feb-23		X			GMB	
* Financial Delegations	X	Jul-23				X	CEO	CEO assessment done 3/06/2022
* Review of Senior Staff Contracts	X	Dec-23				X	GMB	
7.2 Any Actions that may not have been completed, from previous Audits, and that maybe of ongoing concern								
* Self Assessment - Internal Financial Controls	X	Feb-23				X	GMB	Control Track has commenced

Activity	COMPLETED	Next Due Date	Nov 2022	Feb 2023	May 2023	Aug 2023	Responsible Officers	Notes or Followup (for next year)
* Buildings - Asset Management Plans	X	May-23						Tonkins Proposal - 3 year plan - Roads and Footpaths completed, Stormwater, CWMS and Buildings data collection has commenced
* Polices Register - outdated policies	X							Focus has been on projects - need to reassess the policies
* CWMS Charge	X							Increased in ABP - 22/23 - assessment still to be done to implement a plan to increase
* Asset Revaluations	X				X			Roads and Footpaths Revaluations Completed CWMS and Stormwater - due now - 1.7.22 value Contractor Engaged - for a 1.7.23 value
* Council Leases and Licences Agreements								
Leases coming up								
* CFS Building Lease	X	Jun-23					GMB	CFS have made contact to extend - lease being drawn up
* Streaky Bay Powerhouse Inc	X	Jan-24					GMBS	
* Streaky Bay Pistol Club Inc	X	Jan-24					GMBS	
* Wirrulla Golf & Bowls Inc	X	Jan-24					GMBS	
* Eyre Craft Inc	X	Jan-24					GMBS	
* Instep Dance Inc (Agreement)	X	Jan-24					GMBS	
* Hangar Leases	X	Jun-24					GMBS	
* Streaky Bay & Districts Community Complex Inc	X	Feb-24					GMBS	
* EyrePlus Pty Ltd	X	Jul-24					GMBS	
* Dental Clinic Building Lease	X	Jul-24					GMBS	
* Dental Clinic Furniture and Equipment Lease	X	Jul-24					GMBS	



FINANCE & RISK AUDIT COMMITTEE ABP DEVELOPMENT PLAN 2022/2023

Updated for FRAC Meeting as at 10 May 2023

Date	Meeting / Activity	Responsibility	Action	Comment / Purpose / Statue	Status
3-Feb-23	Magiq System Preparation - Budget is accessible including Worksheets	GMB	Magiq doing an update this week - Sandra will advise when available		C
3-Feb-23	Plant Hire Rates - Assessment	GMB	Nearly done		C
3-Feb-23	Magiq System Preparation - Labour Budgeting is accessible	GMB	Magiq doing an update this week - Sandra to work on it next week.		C
9-Feb-23	LG Reform - Site Value to Capital Value - Consultant Engaged with Elected Members	GMB	MBA to create Meeting Invite		C
14-Feb-23	LTFP Items included in budget sheets (to be assessed by Leadership on 23 Feb 2023)	GMB			C
14-Feb-23	Roads Program - Commitment	GMI			C
23-Feb-23	Project Meeting Scheduled - to discuss future projects	GMB			C
28-Feb-23	Capital Budget to be completed	ALL DEPART	Discussion meeting with Leadership to discuss the Draft ABP, including Capital Projects and Workplans and any amendments required		C
15-Mar-23	Operating Budget Completed	ALL DEPART			C
15-Mar-23	ABP - Non-Financial Performance Measures	CEO	<i>Report on non financial performance measures from 2022-23 Determine non-financial performance measures for 2023-24</i>	CEO is currently progressing non-financial performance measures	
1-May-23	Fees and Charges	ALL DEPART			C
1-May-23	Elected Members Workshop 1 - ABP Discussions	LEADERSHIP		MONDAY MAY 1 2023 - 9.30am	C
1-May-23	Rates Modelling	GMB		Being undertaken by Consultant	C
15 Apr to 5 May 23	Development of ABP Document and Report	GMB/EA		In Progress	
16-May-23	Presentation of updated AMP and LTFP to reflect workshop changes - Council Meeting	GMB	Approve draft Annual Business Plan / Annual Budget for public consultation	FRAC	
19 - 22 May 2023	ABP Released for public consultation	GMB			
1-Jun-23	Community Info Session - UHY Haynes	Corrine		Confirmed	
20-Jun-23	ABP Adoption - Council Meeting	CEO	ABP to be adopted		

ITEM NO:	3.2 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Register of Policies
RECORD NUMBER:	395365
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Policy Register

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	N/A
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	<i>Local Government Act 1999</i>
COUNCIL ROLE	Service Provider

ANNUAL BUSINESS PLAN LINK

2021/2022 PROJECT	N/A
2022/2023 PROJECT	N/A

REPORT DETAIL / BACKGROUND

The Finance and Risk Audit Committee were being presented with a copy of the Council's Policy Register annually, but at the Audit Committee Meeting of March 2021, it has been requested that this becomes a permanent agenda item.

Since the previous report there has been little activity, in this space.

The following plan has been developed and confirmed by Council, and has been submitted to the Dog and Cat Management Board for final approval.

- DCSB-AM-01.01 – Animal Management Plan

The following Policy has been developed and is seeking advice for technical engineering data confirmation.

- DCSB-I-14.01 – Engineering Design Standards Policy

Policies that are in the processing of being reviewed, and or have been circulated to staff or leadership for comment.

- DCSB-CR-02.01 – Customer Services and Complaints Policy
- DCSB-IFM-13.01 – Records Management Policy
- DCSB-HR-12.14 – Flexi Time Policy
- DCSB—I-14.04 – Unmade Roads Development Policy
- DCSB-I-14.05 – Rubble Pit and Royalties Policy
- DCSB-FM-07.11 – Private Works Policy
- DCSB-ESP-06.01 – Private Hire of Council Plant and Equipment

- DCSB-DC-03.03 – Mobile Food Van Vendor Policy – out for review

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: (Optional)

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.2, Title: Register of Policies dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received.

THE DISTRICT COUNCIL OF STREAKY BAY
COUNCIL POLICIES REGISTER

May-23

POLICY NO.	NAME		DATE ADOPTED	TRIM NO	MOTION								RESPONSIBLE PERSON	Notes
						O/D	23	24	25	26	27	28		
ANIMAL MANAGEMENT						O/D	23	24	25	26	27	28		
DCSB-AM-01.01	Animal Management Plan & Policy	3	18.04.2023		93/23								Chief Executive Officer	
DCSB-AM-01.03	Cat Trap and Trapping Policy	3	11.01.2022	196017	07/22								General Manager, Business	
COMMUNITY RELATIONS						O/D	23	24	25	26	27	28		
DCSB-CR-02.01	Customer Service & Complaints Policy	1.1	11.09.2014	R16/5127	161/14								General Manager, Business	Draft has been completed - Appendix is being reviewed by GMI
DCSB-CR-02.02	Public Consultation Policy	1.3	21.05.2020	R20/9046	137/20								Manager of Prosperity	This is part of the Local Government reform Bill and will be further updated following the implementation of this. MP on LGA working party group.
DCSB-CR-02.04	Ombudsman's Enquiry Policy	2	17.09.2020	R20/14283	288/20								Chief Executive Officer	
DEVELOPMENT CONTROL						O/D	23	24	25	26	27	28		
DCSB-DC-03.01	Building and Swimming Pool Inspection Policy	3	13.09.2022	380935	259/22								Chief Executive Officer	
DCSB-DC-03.02	Regional Assessment Panel Review of Decision of Assessment Manager	1	10.08.2020	R20/13478	Nil								Assessment Manager	Has been placed onto an action plan to complete
DCSB-DC-03.03	Mobile Food Vendor Policy	1	08.02.2022	196508	34/22								Manager of Prosperity	Currently out for review by staff
ECONOMIC DEVELOPMENT						O/D	23	24	25	26	27	28		
ENVIRONMENTAL MANAGEMENT						O/D	23	24	25	26	27	28		
DCSB-EM-05.02	Waste Management Policy	5	21.12.2017	R18/13459	366/17								General Manager, Infrastructure	GMP will do interim review - will look at full review following development of Waste Management Strategy
DCSB-EM-05.03	Sustainability and Environment Policy	2.1	19.11.2020	R16/5135	353/20								Manager of Prosperity	Will be reviewed initially through the Community Strengthening Planning Committee
DCSB-EM-05.04	Tree Management Policy	1	15.09.2016	R18/14439	256/16								General Manager, Infrastructure	Currently Scheduled in the Risk Action Plan to be done by June 2023. This will be undertaken via the Arborist that has been engaged (PW), first meeting regarding review with Arborist Scheduled for 4/5/23.
DCSB-EM-05.05	Vegetation on Road Reserves (A) Policy	1.0(A)	19.03.2015	R16/5137	66/15								General Manager, Infrastructure	Currently Scheduled in the Risk Action Plan to be done by November 2022, in conjunction with the DCSB-I-14.02 - Crossover, Road Verges and Driveways Policy.
DCSB-EM-05.06	Community Wastewater Management Scheme Customer Charter Policy	1	13.10.2016	R18/14387	279/16								General Manager, Infrastructure	Has been placed onto an action plan to complete
EQUIPMENT, STORES & PLANT						O/D	23	24	25	26	27	28		
DCSB-ESP-06.01	Council Plant and Equipment Use Policy	3	13.09.2022	381002	271/22								General Manager, Infrastructure	
FINANCIAL MANAGEMENT						O/D	23	24	25	26	27	28		
DCSB-FM-07.01	Rating Policy 2022-2023	1.8	09.08.2022	373015	224/22								General Manager, Business	
DCSB-FM-07.02	Rate Rebate Policy 2022-2023	11	09.08.2022	373016	225/22								General Manager, Business	
DCSB-FM-07.03	Internal Financial Control Policy	5	08.11.2022	386374	345/22								General Manager, Business	
DCSB-FM-07.04	Debt Collection Policy	4	08.11.2022	386373	345/22								General Manager, Business	
DCSB-FM-07.05	Procurement Policy	3	19.03.2020	R20/4420	60/20								General Manager, Business	
DCSB-FM-07.07	Accounting Policy	9	21.02.2023		22/23								General Manager, Business	
DCSB-FM-07.08	Treasury Management Policy	1.3	29.11.2018	R18/19007	315/18								General Manager, Business	
DCSB-FM-07.09	Annual Business Plan and Budget Policy	2	21.02.2019	R19/4300	36/19								General Manager, Business	Not commenced
DCSB-FM-07.10	Disposal of Land & Assets Policy	1.3	19.03.2020	R20/4423	63/20								General Manager, Business	

DCSB-FM-07.11	Private Works Policy	2	18.08.2016	R16/5149	231/16												General Manager, Infrastructure / General Manager, Business	Leadership have reviewed - finalisation to occur						
DCSB-FM-07.12	Credit Card Policy	2	17.03.2021	R21/3456	58/21												General Manager, Business							
DCSB-FM-07.13	Prudential Management Policy	1.2	19.03.2020	R20/4421	61/20												Chief Executive Officer	This will form part of the process of the completion of the Procurement Framework - to be completed by 30.6.23						
DCSB-FM-07.14	Asset Management Policy	1.2	19.03.2020	R20/4422	62/20												General Manager, Business	This will form part of the process of the completion of the Procurement Framework - to be completed by 30.6.23						
DSSB-FM-07.15	Financial Hardship Policy - Sewer and Water	1.1	16.04.2020	R20/5815	102/20												General Manager, Business	This will form part of the process of the completion of the Procurement Framework - to be completed by 30.6.23						
DCSB-FM-07.16	CWMS Pricing Policy Statement	9	09.08.2022	373017	226/22												General Manager, Infrastructure							
DCSB-FM-07.19	Financial Hardship Policy - Rates	1	16.04.2020	R20/5816	101/20												General Manager, Business	This will form part of the process of the completion of the Procurement Framework - to be completed by 30.6.23						
DCSB-FM-07.20	Cash Handling Policy	1	08.11.2022	24-Jun-30	345/22												General Manager, Business							
FLEET MANAGEMENT																O/D	23	24	25	26	27	28		
DCSB-FLM-08.01	Community Bus Hire Policy	3	08.11.2022	xx	356/22												General Manager, Business							
GOVERNANCE																O/D	23	24	25	26	27	28		
DCSB-G-09.01	Code of Conduct of Council Members	5	17.11.2022	386307	393/22												Chief Executive Officer							
DCSB-G-09.02	Code of Practice for Access to Council Meeting Documents	4	17.11.2022	386369	395/22												Chief Executive Officer							
DCSB-G-09.03	Internal Review of Council Decisions	3	16.03.2017	R17/2748	73/16												Chief Executive Officer	Awaiting outcome of LG Reform as significant changes to s270 are being considered. Also new members being nominated to s270 panel at EPLGA level and need to know the panel members before fully reviewing this document.						
DCSB-G-09.04	Training & Development Policy for Council Members	4	17.11.2022	386309	396/22												Chief Executive Officer							
DCSB-G-09.05	Informal Gatherings Policy	3	17.11.2022	386308	395/22												Chief Executive Officer							
DCSB-G-09.08	Fraud, Corruption, Misconduct and Maladministration Prevention Policy	3	8.11.2022	386371	352/22												Chief Executive Officer							
DCSB-G-09.09	Caretaker Policy	2.1	14.06.22	371637	159/22												Chief Executive Officer							
DCSB-G-09.10	Complaints Handling Procedure under Council Members Code of Conduct	1	04.02.2016	R18/14405	19/16												Chief Executive Officer	Awaiting outcome of LG Reform as significant changes to Member Behaviour Management Framework is suggested through s262.						
DCSB-G-09.11	Public Interest Disclosure Policy	1.1	14.06.2022	Jul-17	186/21												Chief Executive Officer							
DCSB-G-09.12	Elected Member Records Management Policy	1	21.05.2015	R16/5214	121/15												Chief Executive Officer	Awaiting finalisation of implementation of Magiq Documents to update this policy.						
GOVERNMENT RELATIONS																O/D	23	24	25	26	27	28		
DCSB-GR-10.01	Model Guidelines for the Control of Election Signs		2018	xx	N/A												Review as required	Chief Executive Officer						
HEALTH MANAGEMENT																O/D	23	24	25	26	27	28		
HUMAN RESOURCES MANAGEMENT																O/D	23	24	25	26	27	28		** Refer Work Health Safety
DCSB-HR-12.00	Performance Management Framework	1	29.11.2018	R21/4785	110/21												Chief Executive Officer							
DCSB-HR-12.01	Uniform Policy	1	25.07.2020	R20/15962	HS Committee												Chief Executive Officer							
DCSB-HR-12.02	Employee Code of Conduct Policy	3	13.09.2022	380934	258/22												Chief Executive Officer							
DCSB-HR-12.03	Fair Treatment Policy	1	16.04.2020	R20/5821	112/20												Chief Executive Officer							
DCSB-HR-12.04	Leave Management Policy	2.2	02.02.2022	196511	22/22												Chief Executive Officer							
DCSB-HR-12.05	Volunteer Management Policy	2	08.02.2022	196407	30/22												Manager of Prosperity							
DCSB-HR 12.07	Workplace Bullying, Harassment and Workplace Violence Policy	3	16.08.2020	R20/11373	202/20												Chief Executive Officer							
DCSB-HR-12.08	Employee Assistance Program Policy	1.1	20.01.2020	R19/1726	364/18												Chief Executive Officer	To be addressed when staff resources return						
DCSB-HR-12.09	Performance and Development Policy	1	17.01.2019	R19/1469	110/21												Chief Executive Officer							
DCSB-HR-12.10	Health, Wellbeing and Fit for Work Policy	1	17.12.2020	R19/13736	HS Committee												Health & Safety Officer							
DCSB-HR-12.11	Grievance and Dispute Resolution Policy	1	16.07.2020	R20/11374	202/20												Chief Executive Officer							
DCSB-HR-12.12	Working from Home Policy	1	30.03.2020	R20/8655	Nil												Health & Safety Officer							
DCSB-HR-12.13	Recruitment and Selection Policy	1	21.05.2020	R20/8979	140/20												Chief Executive Officer							

DCSB-HR-12.14	Flexi-Time Policy	1	19.08.2019	R19/16018	Nil													Chief Executive Officer	Sent out for Management input - to be addressed when undertaking Staff Enterprise Agreements
DCSB-HR-12.15	Induction Policy	1	26.11.2020	R20/16896	339/20													Chief Executive Officer	
DCSB-HR-12.16	Special (Pandemic / Public Emergency) Leave Policy	2.3	08.02.2022	196556	25/22													Chief Executive Officer	To be addressed shortly, relative to SA Health Directions
DCSB-HR-12.17	Drug and Alcohol Policy	1	13.09.2022	380930	260/22													Chief Executive Officer	
DCSB-HR-12.19	Higher Duties Policy	1	17.12.2020	R21/955	378/20													Chief Executive Officer	
DCSB-HS-12.01	WHS & Return to Work Policy	3	17.03.2021	199983	HS Committee													Health & Safety Officer	
DCSB-HS-12.02	Hazard Management Policy	5.1	8/06/2022		HS Committee													Health & Safety Officer	
DCSB-HS-12.03	WHS Administration Policy	4	8/06/2022		HS Committee													Health & Safety Officer	
DCSB-HS-12.04	Communication & Consultation Policy	4.1	8/06/2022		HS Committee													Health & Safety Officer	
DCSB-HS-12.05	WHS Contractor Management Policy	6.1	8/06/2022		HS Committee													Health & Safety Officer	
DCSB-HS-12.06	WHS Emergency Management Policy	4	8/06/2022		HS Committee													Chief Executive Officer	
DCSB-HS-12.07	Hazardous Work Policy	5.1	8/06/2022		HS Committee													Health & Safety Officer	
INFORMATION MANAGEMENT						O/D	23	24	25	26	27	28							
DCSB-IFM-13.01	Records Management Policy	3	21.07.2011	R16/5228	158/11													General Manager, Business	Draft Policy circulated to Admin Staff - Target Date Aug 2023 FRAC
DCSB-IFM-13.02	Internet and Email Policy	3	18.08.2011	R16/5229	197/11													General Manager, Business	Policy will be come out of Policy Lite - Target Date Aug 2023 FRACC
DCSB-IFM-13.03	Freedom of Information Statement	2	11.01.2022	196153	06/22													General Manager, Business	
DCSB-IFM-13.05	Personal Information Security Policy	1	15.10.2020	R20/15209	316/20													Chief Executive Officer	
DCSB-IFM-13.06	Digitisation & Disposal of Source Records	1.1	20.09.2019	R19/15874	Leadership Team Sept 2019													General Manager, Business	Will assess after Magiq GDS Compliance check - Target Date August 2023 FRAC
DCSB-IFM-13.07	Surveillance Policy	1	08.02.2022	206267	23/22													Chief Executive Officer	Currently being reviewed as part of IVMS system
INFRASTRUCTURE						O/D	23	24	25	26	27	28							
DCSB-I-14.01	Engineering Design Standards Policy	1	01.03.2009	R16/5232	SOURCE													Manager, Prosperity	Review of this has commenced, first Draft to go to Asset and Infrastructure Committee 10/5/23.
DCSB-I-14.02	Crossover, Road Verge & Driveway Policy	2	17.06.2017	R17/7503	158/187													General Manager, Infrastructure	Currently Scheduled in the Risk Action Plan to be done by November 2022, in conjunction with the DCSB-EM-05.05 - Vegetation on Road Reserves (A) Policy
DCSB-I-14.03	Road and Place Naming Policy	3	13.09.2022	380890	249/22													Manager of Prosperity	
DCSB-I-14.04	Unmade Road Development Policy	2	17.06.2017	R17/7504	157/17													General Manager, Infrastructure	Has been reviewed - presented to Leadership - but suggestions for further amendments
DCSB-I-14.05	Rubble Pits and Royalties Policy	1.1	23.06.2016	R18/14411	156/16													General Manager, Infrastructure	Has been reviewed - presented to Leadership - but suggestions for further amendments
DCSB-I-14.06	Advertising Signage Policy	1.3	11.05.2021	F16/1142	156/21													Manager of Prosperity	
DCSB-I-14.07	Public Gates and Grids Policy	1	16.03.2017	R17/3234	60/17													General Manager, Infrastructure	Currently at Leadership
DCSB-I-14.08	Rural Property Addressing and Premise Numbering Policy	1	19.09.2019	R19/15730	318/19													General Manager, Business	Target Date - August 2023 FRAC
DCSB-I-14.09	Moveable Signs Policy	1	11.05.2021	R21/5012	158/21													Manager of Prosperity	
DCSB-I-14.10	Business and Private Use of Roads Policy	1	13.12.2022	392194	420/22													General Manager, Prosperity	Supersedes Policy DCSB PM 16.06
LEGAL PROVISIONS						O/D	23	24	25	26	27	28							
DCSB-L-15.01	Enforcement Policy	1.1	22.01.2015	R16/5241	12/15													Chief Executive Officer	Has been placed onto an action plan to complete
DCSB-L-15.02	Order Making Policy	3	22.01.2015	R16/5242	12/15													Chief Executive Officer	Has been placed onto an action plan to complete
PROPERTY MANAGEMENT						O/D	23	24	25	26	27	28							
DCSB-PM-16.01	Streaky Bay Community Buildings Hire Policy	5	8.11.2022	5/11/2957	356/22													General Manager, Business	
DCSB-PM-16.02	Memorial Policy	1	20.08.2020	R20/13077	266/20													Manager of Prosperity	
DCSB-PM-16.03	Cemetery Operating Policy	1.3	12.07.2022	xx	190/22													General Manager, Business	
DCSB-PM-16.04	Boat Ramp Policy	1.4	11.01.22	196016	08/22													General Manager, Business	

DCSB-PM-16.07	Asbestos Management Plan Policy	1	16.10.2014	R16/5247	180/14									Chief Executive Officer	Draft Policy has been circulated
DCSB-PM-16.08	Leases, Licences & Permit Policy	1	16.08.2018	R18/13465	243/18									General Manager, Business	Will be undertaken shortly prior to next round of leases being due - Target Date - August 2023
SOCIAL, CULTURAL & COMMUNITY SERVICES						O/D	23	24	25	26	27	28			
DCSB-SCC-17.01	Council Emergency Management Policy	1	18.03.2020	R20/4418	66/20									Chief Executive Officer	
DCSB-SCC-17.02	Child and Young Person Safe Environment Policy	2	16.07.2020	R20/11375	217/20									Community and Economic Development Officer	
DCSB-SCC-17.03	Grants, Sponsorship and Donation Policy	1	13.09.2022	380936	270/22									Manager of Prosperity	
STRATEGIC POLICY						O/D	23	24	25	26	27	28			
DCSB-SM-18.00	Risk Management Framework	2	13.09.2022	380932	251/22									Chief Executive Officer	
DCSB-SM-18.01	Risk Policy	1	13.09.2022	380933	250/22									Chief Executive Officer	
TECHNOLOGY & COMMUNICATIONS						O/D	23	24	25	26	27	28			
DCSB-TC-19.01	Social Media Policy	3	12.10.2021	190415	291/21									Chief Executive Officer	Has been placed onto an action plan to complete
TRAFFIC MANAGEMENT						O/D	23	24	25	26	27	28			

ITEM NO:	3.3 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Budget Review 3
RECORD NUMBER:	395368
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Statutory Financial Report

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	N/A
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	DCSB-FM-07-09 - Annual Business Plan and Budget Policy
COUNCIL ROLE	Service Provider

ANNUAL BUSINESS PLAN LINK

2021/2022 PROJECT	N/A
2022/2023 PROJECT	N/A

REPORT DETAIL / BACKGROUND

The Annual Business Plan and Budget was adopted on 9 August 2022. A requirement of the Local Government (Financial Management) Act is to undertake a review of budget showing a revised forecast of operating and capital activities.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: Yes

Description	Budget Reviewed \$	YTD \$
Total	-3,242,171	

Budget Review 3 Amendment: -

The total impact for the above changes, is a reduction by \$3,242,171 and are as per the following table

DISTRICT COUNCIL OF STREAKY BAY

Income and Expenditure Budget Adjustments for 3rd Budget Review
as at 31 March 2023

INCOME FUNCTION	INCOME - DETAILS	AMOUNT	NOTES
Administration	Administration - Recovered other Bodies	5,820	Increased income received
Business	Caravan Park	281,000	Increased income expected - offset by expenditure
Business	Camping	68,500	Increased income expected
Community	Fire Prevention	500	Increased income received
Health	Dental Clinic	3,650	Increased income expected - change in Lessee agreement
Community	Visitor Centre/Tourism Sales	7,000	Increased income expected
Community	Criterion Income	2,500	Increased income expected
Culture	Guitar Festival - Streaky Sounds	50,000	Sponsorship to be sourced
Economic	LRCI Funding	55,170	LRCI - Phase 1 - Tourism Signage - Final Grant Payment
Environment	Stormwater	(30,000)	Grant Funding budget in BR2 - grant to be treated as amounts in advance
Environment	Waste - Scrap/Cardboard Sales/Blue Bins	21,500	Increased income for Scrap/Cardboard Sales/Blue Bin Collections
Recreation	Boat Ramp	3,000	Increased income expected
Recreation	Pioneer Park (Lions Park)	3,500	Increased income expected
Recreation	LRCI Funding	(150,000)	LRCI - Phase 3 - Skate Park - Grant will not be received in 22/23
Recreation	LRCI Funding	(17,500)	LRCI - Phase 3 - Wirrulla Playground - Grant will not be received in 22/23
Recreation	LRCI Funding	(309,208)	LRCI - Phase 3 - Pioneer Park - Grant will not be received in 22/23
Regulatory	Development Fees	8,000	Increased income expected
Regulatory	Parking Fines	4,000	Increased income expected
Transport	LRCI Funding	(127,627)	LRCI - Phase 2 - Wirrulla Bypass/East Terrace - Mudge Terrace - Grant will not be received in 22/23
Transport	LRCI Funding	(75,000)	LRCI - Phase 2 - Entrance Statements - Grant will not be received in 22/23
Other Nec	Insurance Recoveries	4,575	Increases income received
Other Nec	Interest Received	80,000	Increased interest expected
Total Income		(110,620)	

EXPENDITURE FUNCTION	DETAILS	AMOUNT	NOTES
Governance	Election Costs	(15,000)	Reduced Costs - as no elections occurred
Administration	Asset Management	(45,000)	Tonkin Proposal - carryover to Year 3
Administration	Administration - Wages	(78,000)	Reductions due to timing of employment and Finance Team Leader not implemented
Business	Caravan Park	178,435	Increased income expected offset by increased commission
Business	Campgrounds - Tractors	7,570	Wifi Node - Budget allocation moved GL accounts
Business	CWMS	(45,000)	Ponds & Septic Desludging - not undertaken
Community	Wifi Node	(7,570)	Wifi Node - Budget allocation moved GL accounts
Culture	Library	(5,000)	Assistance funding not used
Culture	Guitar Festival - Streaky Sounds	50,000	Expenditure offset by Sponsorship
Economic Development	Regional Development Projects	(25,000)	Branding Strategy Removed
Economic Development	Township Development	7,245	Surveying of Blancheport Rise blocks due to alignment discrepancy
Economic Development	Township Development	10,000	Business Hub Business Case - Council Minutes: 13 December, 2022, Resolution: 410/22
Environment	Waste	(90,000)	Contractor costs removed - as contract wasn't in place - allowed a substantial extra
Environment	Stormwater Masterplan	(70,000)	Stormwater Plan not commenced and carried over to 23/24
Environment	Coastal Alliance	2,500	RDA Program not budgeted
Sport and Recreation	Poochera Bowls Club	4,112	Power Box Upgrade - electrical - 22/23 project - works delayed due to SAH
Regulatory	Dogs and Planning	(33,000)	Wages - Reduction due to timing of employment
Other Nec	Works Administration	(50,000)	Wages - Reduction due to timing of employment
Total Expenditure		(203,708)	

CAPITAL INCOME FUNCTION	DETAILS	AMOUNT	NOTES
Other Nec	Disposal of Assets - Plant	(29,418)	Adjustment to Disposal Income and costs due to Changes to Plant purchases and sales
Other Nec	Disposal of Assets - Inventory	225,842	BV of Inventory Sales brt to Account
Transport	Aerodrome	183,949	Remote Airstrip Grant Funding - project not commenced to be treated as amts in advance
Total Capital Income		380,373	

CAPITAL EXPENDITURE FUNCTION	DETAILS	AMOUNT	NOTES
Administration	Council Administration Building Refurbishment and li	(108,000)	Project has commenced - part carryover to 2023/2024
Administration	Council Office Generator	(30,000)	Project rebudgeted in 23/24
Business	Caravan Park	(1,060,000)	All Projects rebudgeted in 23/24
Business	CWMS	(78,700)	Hospital Pump Station - automation - carried over in 23/24
Community	Health Centre	(110,150)	Removal of all projected Equipment purchases
Economic	Land Purchase - Cape Bauer	300,000	Lot 177 - Council Minutes: 21 March 2023 - Resolution: 73/23
Recreation	Pioneer Park (formerly Lions Park)	(423,000)	Part Project carryover to 23/24
Recreation	Youth Precinct (Skate Park)	(324,000)	Part Project carryover to 23/24
Recreation	Playgrounds - Streaky Bay	(7,260)	Project completed 23/24 - budgeted to actual
Recreation	Jetty Pool - Shade	15,000	Minutes: 21 February, 2023, Resolution 36/23 - Additional Contribution
Recreation	Massas Bridge	(15,000)	Projects rebudgeted in 23/24
Transport	Aerodrome	(377,000)	Lighting Project - not commenced - carried over to 23/24
Transport	Footpath	(13,000)	Budgeted to Actual
Transport	Alfred Terrace	(25,000)	Alfred Terrace Bollards - not commenced - carried over to 23/24
Transport	Wells Street/Mudge Terrace	(118,600)	LRCI Project - Project not commenced - carried over to 23/24
Transport	Entrance Statements	(46,000)	Part Project carryover to 23/24
Plant	Plant and Equipment	(338,000)	Plant purchases amended - GI Ute and Water Tanker Trailer (deferred), UD Nissan, Roller, Ute - Urban Serices (rebudgeted in 23/24)
Other Nec	Depot	(10,000)	Depot Upgrade - part project carryover 23/24
Total Capital Expenditure		(2,768,710)	

Income Operating	110,620
Expenditure Operating	(203,708)
Income Capital	(380,373)
Expenditure Capital	(2,768,710)

Total - (overall budget impact)	(3,242,171)
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The Budget Review 3 is to try and provide Council of what Council's financial positions will be at the conclusion of the year. So, projects that have not commenced are rebudgeted and projects that have partially been completed, will be treated as carryovers. The amounts for these included are only indicative, and are subject to change in the 2023/2024 Budget Review 1

Income Statement (including Capital Income)

	2022/23 YTD Actuals March	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% Used
Income Statement						
Grand Total	(570,910)	930,506	786,673	865,788	772,700	
Income	(8,696,445)	(11,587,824)	(11,769,227)	(11,793,762)	(11,683,142)	74%
Rates Revenue	(4,543,988)	(4,522,904)	(4,522,904)	(4,550,789)	(4,550,789)	100%
Statutory Charges	(84,537)	(89,265)	(89,265)	(89,265)	(101,265)	83%
User Charges	(2,756,525)	(3,371,200)	(3,371,200)	(3,253,200)	(3,693,475)	75%
Operating Grants	(1,090,382)	(3,452,704)	(3,634,107)	(3,677,757)	(3,023,592)	36%
Investment Income	(142,616)	(34,900)	(34,900)	(126,900)	(206,900)	69%
Reimbursements	(30,811)	(62,611)	(62,611)	(62,611)	(62,611)	49%
Other Income	(47,585)	(54,240)	(54,240)	(33,240)	(44,510)	107%
Operating Expenditure	8,125,535	12,518,330	12,555,900	12,659,550	12,455,842	65%
Employee Costs	1,812,087	2,839,478	2,839,478	2,839,478	2,678,478	68%
Materials, Contracts and other Expenses	3,663,784	5,951,286	5,988,856	6,092,506	6,049,798	61%
Depreciation, Amortisation and Impairment	2,617,326	3,643,169	3,643,169	3,643,169	3,643,169	72%
Finance Costs	32,339	84,397	84,397	84,397	84,397	38%

	2022/23 YTD Actuals March	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	
Income Statement						
Other Income and Expenses	(1,372,263)	(1,002,617)	(1,200,202)	(1,465,202)	(1,084,829)	
Physical Resources received free of charge	(139,753)	0	0	0	0	
Asset Disposal and Fair Value Adjustments	(195,831)	218,836	218,836	(19,164)	177,260	-110%
Capital Grants	(1,036,679)	(1,221,453)	(1,419,038)	(1,446,038)	(1,262,089)	82%

The operating amounts are at a level that would be expected at this time of year, with the exception of Grant Funding – which is dependent on whether we get a prepayment of the Grants Commission Grant and for what amount.

Income Statement – Expanded

INCOME

Activity	2022/23 March YTD Actuals	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report
Grand Total	(570,910)	930,506	786,673	865,788	772,700
Income	(221,012)	(151,751)	(151,751)	(222,751)	(11,683,142)
Rates Revenue	(4,543,988)	(4,522,904)	(4,522,904)	(4,550,789)	(4,550,789)
2.111. General Rates	(3,554,344)	(3,548,691)	(3,548,691)	(3,548,691)	(3,548,691)
2.112. Less: Mandatory Rebates	15,237	16,501	16,501	16,501	16,501
2.113. Less: Discretionary Rebates, Remissions	26,220	17,197	17,197	17,197	17,197
2.121. Natural Resource Management Levy	(176,864)	(171,763)	(171,763)	(177,506)	(177,506)
2.122. Waste Collection	(337,530)	(328,120)	(328,120)	(337,620)	(337,620)
2.123. Service Charge - CWMS	(495,670)	(483,028)	(483,028)	(495,670)	(495,670)
2.131. Penalties for Late Payment	(21,038)	(25,000)	(25,000)	(25,000)	(25,000)
Statutory Charges	(84,537)	(89,265)	(89,265)	(89,265)	(101,265)
2.212. Development Act Fees	(15,076)	(26,000)	(26,000)	(26,000)	(16,000)
2.221. Town Planning Fees	(29,319)	(20,000)	(20,000)	(20,000)	(38,000)
2.231. Health and Septic Tank Inspection Fees	(3,523)	(4,000)	(4,000)	(4,000)	(4,000)
2.241. Animal Registration Fees and Fines	(27,767)	(28,750)	(28,750)	(28,750)	(28,750)
2.253. Other Licences, Fees & Fines	(8,853)	(10,515)	(10,515)	(10,515)	(14,515)
User Charges	(2,756,525)	(3,371,200)	(3,371,200)	(3,253,200)	(3,693,475)
2.311. Cemeteries/Crematoria Fees	(13,957)	(25,000)	(25,000)	(25,000)	(25,000)
2.321. Hall and equipment Hire	(4,035)	(6,500)	(6,500)	(6,500)	(6,500)
2.331. Sundry User Charges	(332,249)	(466,415)	(466,415)	(348,415)	(507,690)
2.341. Caravan Park	(2,261,051)	(2,673,285)	(2,673,285)	(2,673,285)	(2,954,285)
2.361. Container Deposit Legislation	(145,232)	(200,000)	(200,000)	(200,000)	(200,000)
Operating Grants	(1,090,382)	(3,452,704)	(3,634,107)	(3,677,757)	(3,023,592)
2.841. Commonwealth Grants	(371,722)	(1,148,948)	(1,148,948)	(1,148,948)	(524,783)
2.842. State Grants	(676,660)	(2,266,756)	(2,443,159)	(2,486,809)	(2,456,809)
2.843. Other Grants	(42,000)	(37,000)	(42,000)	(42,000)	(42,000)
Investment Income	(142,616)	(34,900)	(34,900)	(126,900)	(206,900)
2.411. LGFA	(139,581)	(28,000)	(28,000)	(120,000)	(200,000)
2.412. Banks and Others	(1,925)	(5,000)	(5,000)	(5,000)	(5,000)
2.413. Loans to Community Groups	(1,111)	(1,900)	(1,900)	(1,900)	(1,900)
Reimbursements	(30,811)	(62,611)	(62,611)	(62,611)	(62,611)
2.511. Private Works	(5,554)	(36,011)	(36,011)	(36,011)	(36,011)
2.513. Other Reimbursements	(25,257)	(26,600)	(26,600)	(26,600)	(26,600)
Other Income	(47,585)	(54,240)	(54,240)	(33,240)	(44,510)
2.611. Insurance and other recoupments, Infrast	(4,989)	(200)	(200)	(200)	(4,775)
2.621. Rebates Received	(35,887)	(45,000)	(45,000)	(24,000)	(31,420)
2.631. Sundry Other Income	(6,709)	(9,040)	(9,040)	(9,040)	(8,315)

EXPENDITURE

Operating Expenditure	2,649,665	3,727,566	3,727,566	3,727,566	12,455,842	21%
Employee Costs	1,812,087	2,839,478	2,839,478	2,839,478	2,678,478	68%
1.141. Superannuation - defined benefit plan contributions	13,854	31,560	31,560	23,279	23,279	60%
3.111. Salaries and Wages	1,411,922	2,129,785	2,129,785	2,129,785	1,968,785	72%
3.121. Employee Leave Expense	162,624	376,459	376,459	376,459	376,459	43%
3.131. Superannuation - defined contribution plan contributions	151,760	228,002	228,002	236,283	236,283	64%
3.151. Workers Compensation Insurance	71,927	73,673	73,673	73,673	73,673	98%
Materials, Contracts and other Expenses	3,663,784	5,951,286	5,988,856	6,092,506	6,049,798	61%
3.211. Auditors Remuneration	3,757	18,000	18,000	18,000	18,000	21%
3.212. Bad and Doubtful Debts	17	0	0	0	0	
3.213. Elected Members Expenses	45,861	110,492	110,492	110,492	110,492	42%
3.214. Election Expenses	9,215	25,500	25,500	25,500	10,500	88%
3.221. Contractors	2,389,350	4,144,813	4,144,813	4,248,463	4,238,255	56%
3.222. Energy	273,269	336,027	336,027	336,027	336,027	81%
3.223. Legal Expenses	58,929	88,000	88,000	88,000	88,000	67%
3.224. Levies paid to Government	128,822	171,763	171,763	171,763	171,763	75%
3.225. Parts, accessories and consumables	221,054	458,123	495,693	495,693	458,123	48%
3.226. Sundry Expenses	533,511	598,569	598,569	598,569	618,639	86%
Depreciation, Amortisation and Impairment	2,617,326	3,643,169	3,643,169	3,643,169	3,643,169	72%
3.311. Buildings and Other Structures	949,504	1,255,104	1,255,104	1,255,104	1,255,104	76%
3.321. Stormwater Drainage	26,550	35,210	35,210	35,210	35,210	75%
3.331. CWMS	70,705	97,000	97,000	97,000	97,000	73%
3.351. Footpaths and Kerbing	102,230	140,000	140,000	140,000	140,000	73%
3.361. Plant and Equipment	152,502	236,000	236,000	236,000	236,000	65%
3.371. Furniture and Fittings	47,474	79,855	79,855	79,855	79,855	59%
3.381. Roads	1,268,361	1,800,000	1,800,000	1,800,000	1,800,000	70%
Finance Costs	32,339	84,397	84,397	84,397	84,397	38%
3.411. Interest on Loans	32,339	84,397	84,397	84,397	84,397	38%

CAPITAL INCOME

Other Income and Expenses	(1,372,263)	(1,002,617)	(1,200,202)	(1,465,202)	(1,084,829)	126%
Physical Resources received free of charge	(139,753)	0	0	0	0	
4.211. Buildings and Structures	(139,753)	0	0	0	0	
Asset Disposal and Fair Value Adjustments	(195,831)	218,836	218,836	(19,164)	177,260	-110%
Capital Grants	(1,036,679)	(1,221,453)	(1,419,038)	(1,446,038)	(1,262,089)	82%
2.711. Commonwealth Grants New and Upgrade	(73,579)	(200,000)	(383,949)	(383,949)	(200,000)	37%
2.712. State Grants New and Upgrade	(944,464)	(1,021,453)	(1,021,453)	(1,018,453)	(1,018,453)	93%
2.713. Other Grants New and Upgrade	(18,636)	0	(13,636)	(43,636)	(43,636)	43%

CAPITAL EXPENDITURE

CAPITAL EXPENDITURE	
Annual Budget Amount - Renewals	3,742,788
Less Expenditure	1,748,687
	1,994,101
Annual Budget Amount - New and Upgrades	1,345,813
Less Expenditure	222,439
	1,123,373
Balance of Capital Budget	3,117,474

CAPITAL PROJECTS - 2022/2023

GL NO	Function	Task description	Actual Spent YTD - 31.12.22 22/23 Expenditure Only	Budget	Budget Review 1 & 2	Budget Review 3	Total Budget	Notes
74065000650	Occupancy	Upstairs - Council Chamber - IT Screen		\$ 20,000			\$ 20,000	Research done - waiting until Lift has been installed
74065000650	Occupancy	Telephone Hardware Contract	\$ 10,448				\$ -	Not Budgeted - 23/24 last year
74065001610	Occupancy	Council Office - Lift	\$ 40,000	\$ 338,000		-\$ 108,000	\$ 230,000	Contractor has commenced
74065001850	Occupancy	Generators		\$ 30,000		-\$ 30,000	\$ -	Budget amount is too low - staff resourcing grant to assist
74110117610	Business Undertaking	Caravan Park - Ablutions - Western		\$ 100,000		-\$ 100,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
74110118610	Business Undertaking	Caravan Park - Ablutions - Eastern		\$ 500,000		-\$ 500,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
74110169610	Business Undertaking	Caravan Park - Ensuite Sites		\$ 200,000		-\$ 200,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
74110809610	Business Undertaking	Caravan Park - Vast		\$ 20,000		-\$ 20,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
74110810610	Business Undertaking	Caravan Park - Big Rig Sites		\$ 100,000		-\$ 100,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
74110811610	Business Undertaking	Caravan Park - Fire Protection		\$ 140,000		-\$ 140,000	\$ -	Rebudget in 23/24 - based on Discovery Masterplan
7411097652	Business Undertaking	Campgrounds - Perflubie	\$ 702		\$ 30,000		\$ 30,000	Project only just commencing
74110974610	Business Undertaking	Campgrounds - Speeds			\$ 30,000		\$ 30,000	Project only just commencing
74155105610	Business Undertaking	CWMS - Telemetry		\$ 95,000	(95,000)		\$ -	Telemetry has been removed - replaced with Pump Replacement at Pump Station - Redding Road and automation of Hospital Drive Pump Station
74155105610	Business Undertaking	CWMS - Pump Replacement	\$ 16,247		\$ 21,800	-\$ 5,500	\$ 16,300	Completed
74155105610	Business Undertaking	CWMS - Hospital Drive Pump Station automation			\$ 73,200	-\$ 73,200	\$ -	Hospital Drive Pump Station - automation - currently sourcing quotes - carryover
74210830650	Health	X Ray Machine - Dental Clinic		\$ 12,000		-\$ 12,000	\$ -	Dental Clinic Equipment - discussions with current lessee - removed
74210830650	Health	Sterilisation Unit - Dental Clinic	\$ 15,585	\$ 17,800		-\$ 2,215	\$ 15,585	Completed
74210830650	Health	Compressor and Suction Unit - Dental Clinic	\$ 6,865	\$ 17,800		-\$ 10,935	\$ 6,865	Compressor Only Completed
74210830650	Health	Cabinetry - 2 x treatment rooms - Dental Clinic		\$ 85,000		-\$ 85,000	\$ -	Dental Clinic Equipment - discussions with current lessee - removed
74215510650	Community Support	Outdoor Blow Up Cinema	\$ 8,245	\$ 10,000			\$ 10,000	Completed
74220380650	Community Support	Cemetery - Road and Plynth		\$ 70,000			\$ 70,000	RFQ - has been done - Project to Commence in May/June 2023
74420202650	Tourism	Photocopier - Visitor Centre	\$ 14,154	\$ 15,000			\$ 15,000	Completed
	Economic	Township Development				\$ 300,000		
74510401650	Environment	Waste - Transfer Station	\$ 26,136	\$ 40,000			\$ 40,000	Equipment - bins etc has been ordered
74510507610	Environment	Fencing - Green Waste Compound		\$ 15,000			\$ 15,000	Completed
74595210610	Environment	Stormwater Plan		\$ 70,000	(70,000)		\$ -	Now Offset by Grant Funding and moved to Operating - Contractor Engaged
74615171650	Parks and Gardens	Lions Park Upgrade	\$ 29,504	\$ 618,416		-\$ 423,000	\$ 195,416	Project is commencing
74615730610	Parks and Gardens	Streaky Bay Oval Playground	\$ 12,740	\$ 20,000		-\$ 7,260	\$ 12,740	Completed
74615731650	Parks and Gardens	Skate Park	\$ 146,591	\$ 1,084,394		-\$ 324,000	\$ 760,394	Contractor Engaged - construction to start Mid May
74615734650	Parks and Gardens	Wirulla Playground	\$ 35,000	\$ 35,000			\$ 35,000	Equipment has been purchased - waiting on Contractor to install
74635110610	Recreation	Jetty Pool Shade	\$ 39,058	\$ 20,000	\$ 4,165	\$ 15,000	\$ 39,165	Completed
74635111610	Recreation	Streaky Bay Jetty Platform	\$ 44,124	\$ 77,000	(32,876)		\$ 44,124	Completed
74625228650	Recreation	Streaky Bay Sports Complex	\$ 14,438	\$ 16,000			\$ 16,000	Completed
74695100610	Parks and Gardens	Massas Bridge Replacement of bridge boards		\$ 15,000		-\$ 15,000	\$ -	Carryover Project
74805104610	Aerodrome	Repair Aircraft pavement Line Marking	\$ 9,500	\$ 7,000			\$ 7,000	Completed
74805104650	Aerodrome	Resheet runway 08/26, the gravel taxiway and the gravel apron (5 Yearly)		\$ 30,000	(30,000)		\$ -	Deferred until 23/24 - unable to fit into work schedule - due to Wirulla Bypass
74805104650	Aerodrome	Replace airport lighting including new cabling in a pit duct system, new light fittings (runway edge, runway end/ threshold, taxiway edges) - replace 2 illuminated wind		\$ 377,000		-\$ 377,000	\$ -	Quotes have been received - carryover 23/24
74820827610	Footpaths	Footpath	\$ 6,972	\$ 40,000		-\$ 13,000	\$ 27,000	Alfred Terrace/Eyre Avenue Footpath fix
74825100850	Transport	Western Transit Loop	\$ 33,200	\$ 890,000	(890,000)		\$ -	Budget Removed - Project replaced with Wirulla Bypass and Wells Street Road realignment - Council Meeting - 17 January, 2023, Council Resolution: 18/23
74830100XXX	Transport	Unsealed Roads	\$ 690,517	\$ 1,961,703	(235,856)		\$ 1,725,647	Sealed Roads Program on Target - Emerald Rise, Westall Way Loop, Piedrippie Road, Alcanabie Road completed
74825100XXX	Transport	Sealed Road		\$ 25,000	\$ 276,839	-\$ 25,000	\$ 276,839	Sealing Contracting commenced 2 May 2023
74825100XXX	Transport	Wirulla Bypass			\$ 306,826		\$ 306,826	LRCI - Grant Funding (\$425,426) - Wirulla Bypass - Project commenced
74825100XXX	Transport	Wells Street Road Realignment			\$ 118,600	-\$ 118,600	\$ -	LRCI - Grant Funding (\$425,426) - Wells Street Road Realignment
74895921610	Other Transport	Streaky Bay Town Entrance Statements		\$ 150,000		-\$ 46,000	\$ 104,000	Contractor has been engaged
74065000650	Plant	Integrated Vehicle Management Systems		\$ 30,000			\$ 30,000	Systems to be reviewed by Leadership soon
74920200650	Plant	Grader Patrol Grader 1	\$ 385,000	\$ 385,000			\$ 385,000	Completed
74920200650	Plant	Grader Patrol Grader 2	\$ 385,000	\$ 385,000			\$ 385,000	Completed
74920200650	Plant	Prime Mover UD Nissan - for Water Tanker		\$ 200,000		-\$ 200,000	\$ -	Not Commenced - carryover 23/24
74920200650	Plant	Roller - Handy Hitch		\$ 50,000		-\$ 50,000	\$ -	Not Commenced - carryover 23/25
74920200650	Plant	Water Tanker Trailer (small) - S172TCS		\$ 6,000		-\$ 6,000	\$ -	Not Commenced - carryover 23/26
74920200650	Plant	Utility Hilux Dual Cab Tray		\$ 42,000		-\$ 42,000	\$ -	Not Commenced - carryover 23/27
74920200650	Plant	Utility Hilux Dual Cab Tray - GI		\$ 40,000		-\$ 40,000	\$ -	Not Commenced - deferred
74920200650	Plant	Mower		\$ 50,000			\$ 50,000	Not Commenced - sourcing quotes
74920200650	Plant	Tailgate Loader - S837-AED		\$ 46,500			\$ 46,500	Ordered - waiting on delivery
74920200650	Plant	Tipper Tray - S898-AXE		\$ 53,000			\$ 53,000	Ordered - waiting on delivery
74920200650	Plant	SUV - Kluger White - MBA		\$ 45,000			\$ 45,000	Ordered - waiting on delivery
74920000610	Nec	Depot Building	\$ 1,100		\$ 55,000	-\$ 10,000	\$ 45,000	Building has been ordered
			\$ 1,971,126	\$ 8,594,613	-\$ 437,302	-\$ 2,768,710	\$ 5,388,601	

UNIFORM PRESENTATION

	2022/2023	2022/2023	2022/2023	2022/2023	2022/2023
UNIFORM PRESENTATION OF FINANCES	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET
	31-Mar-23		Review 1	Review 2	Review 3
Operating Income	8,696,445	11,587,824	11,769,227	11,793,762	11,683,142
Less Operating Expense	8,125,535	12,518,330	12,555,900	12,659,550	12,455,842
Operating Surplus / (Deficit)	570,910	(930,506)	(786,673)	(865,788)	(772,700)
Net Outlays on Renewal/Replacement of Existing Assets					
Capital Expenditure on Renewal/Replacement of Existing Assets	(1,748,687)	(5,716,891)	(5,716,891)	(5,265,398)	(3,742,788)
Add back: Depreciation, Amortisation and Impairment Expenses	2,617,326	3,643,169	3,643,169	3,643,169	3,643,169
Add back: Proceeds from sale of Replaced Assets	246,000	433,600	433,600	433,600	303,500
Net Outlays on Existing Assets	1,114,638	(1,640,122)	(1,640,122)	(1,188,629)	203,881
Net Outlays on New and Upgraded Assets					
Capital Expenditure on New/Upgraded Assets	(222,439)	(2,877,722)	(2,640,470)	(2,884,913)	(1,345,813)
add back : Amounts received specifically for New/Upgrade Assets	1,036,679	1,221,453	1,419,038	1,446,038	1,262,089
add back: Proceeds from Sale of Surplus Assets	254,182	-	-	255,000	292,045
Net Outlays on New and Upgraded Assets	1,068,422	(1,656,269)	(1,221,432)	(1,183,875)	208,321
Net Lending (Borrowing) for Financial Year	2,753,970	(4,226,897)	(3,648,227)	(3,238,292)	(360,498)

Financial Indicators

Financial Indicators	Suggested Targets	2021/2022	Budget 2022/2023	Budget Review 1	Budget Review 2	Budget Review 3
Operating Surplus Ratio	0%	2.3%	(8.0%)	(6.7%)	(7.2%)	(6.6%)
Net Financial Liabilities Ratio	0% - 100%	(42%)	(2%)	(7%)	(8%)	1%
Asset Sustainability Ratio	90% - 110%	62%	157%	157%	145%	103%

BUDGET TEMPLATE

	2022/23 YTD Actuals March	2022/23 Full Year Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% used
Income	(8,696,445)	(11,587,824)	(11,769,227)	(11,793,762)	(11,683,142)	74%
Administration & Governance	(3,903,651)	(5,044,784)	(5,180,204)	(5,180,204)	(5,186,024)	75%
299999. Support Services	(26,323)	(24,960)	(24,960)	(24,960)	(30,780)	86%
900000. Administration NEC	(3,877,328)	(5,019,824)	(5,155,244)	(5,155,244)	(5,155,244)	75%
Business Undertakings	(2,832,894)	(3,229,713)	(3,229,713)	(3,242,355)	(3,591,855)	79%
110100. Streaky Bay Foreshore Tourist Park	(2,261,051)	(2,673,285)	(2,673,285)	(2,673,285)	(2,954,285)	77%
110970. Camp Grounds	(76,173)	(73,400)	(73,400)	(73,400)	(141,900)	54%
155000. Sewerage / CWMS	(495,670)	(483,028)	(483,028)	(495,670)	(495,670)	100%
Community Services	(130,238)	(135,440)	(140,440)	(140,440)	(150,090)	87%
205000. Public Order & Safety	(7,322)	(6,200)	(6,200)	(6,200)	(6,700)	109%
210000. Health Services	(8,329)	(6,940)	(6,940)	(6,940)	(10,590)	79%
215000. Community Support	(100,629)	(97,300)	(102,300)	(102,300)	(107,800)	93%
220200. Cemeteries / Crematoria	(13,957)	(25,000)	(25,000)	(25,000)	(25,000)	56%
Culture	(19,619)	(9,100)	(9,100)	(22,750)	(72,750)	27%
305000. Library Services	(787)	(1,600)	(1,600)	(1,600)	(1,600)	49%
310100. Cultural Venues	(4,035)	(6,500)	(6,500)	(6,500)	(6,500)	62%
310800. Other Cultural Services	(14,796)	(1,000)	(1,000)	(14,650)	(64,650)	23%
Economic Development	(43,293)	(38,877)	(38,877)	(38,877)	(98,047)	44%
420000. Tourism	(43,293)	(38,877)	(38,877)	(38,877)	(98,047)	44%
Environment	(766,909)	(931,883)	(931,883)	(859,126)	(850,626)	90%
510000. Waste Management	(589,728)	(760,120)	(760,120)	(651,620)	(673,120)	88%
595200. Stormwater and Drainage	0	0	0	(30,000)	0	
595750. NRM Levy	(176,864)	(171,763)	(171,763)	(177,506)	(177,506)	100%
595751. Other Environ	(318)	0	0	0	0	
Other NEC	(200,162)	(136,311)	(136,311)	(207,311)	(291,886)	69%
930000. Other NEC	(194,608)	(100,300)	(100,300)	(171,300)	(255,875)	76%
940000. Private Works	(5,554)	(36,011)	(36,011)	(36,011)	(36,011)	15%
Recreation	(41,990)	(525,523)	(525,523)	(525,523)	(55,315)	76%
610000. Other Marine Facilities	(26,964)	(32,315)	(32,315)	(32,315)	(35,315)	76%
615000. Parks and Gardens	(8,880)	(485,208)	(485,208)	(485,208)	(12,000)	74%
635000. Swimming Centres-Outdoor	(6,146)	(8,000)	(8,000)	(8,000)	(8,000)	77%
Regulatory Services	(78,198)	(79,855)	(79,855)	(79,855)	(91,855)	85%
705000. Dog and Cat Control	(28,113)	(29,750)	(29,750)	(29,750)	(29,750)	94%
710000. Building Control	(15,076)	(16,000)	(16,000)	(16,000)	(16,000)	94%
715000. Town Planning	(32,842)	(34,000)	(34,000)	(34,000)	(42,000)	78%
720000. Health Inspection	(871)	(105)	(105)	(105)	(105)	829%
735000. Parking Control	(1,296)	0	0	0	(4,000)	32%
Transport	(679,492)	(1,456,338)	(1,497,321)	(1,497,321)	(1,294,694)	52%
805000. Aerodrome	(11,821)	(14,650)	(14,650)	(14,650)	(14,650)	81%
895000. Other Transport	(667,671)	(1,441,688)	(1,482,671)	(1,482,671)	(1,280,044)	52%

	2022/23 YTD Actuals March	2022/23 Full Year Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% used
Operating Expenditure	8,125,535	12,518,330	12,555,900	12,659,550	12,455,842	65%
Administration & Governance	1,062,563	1,984,901	1,984,901	1,979,901	1,841,901	58%
100000. Organisational	225,109	328,040	328,040	328,040	328,040	69%
299999. Support Services	574,091	1,204,358	1,204,358	1,199,358	1,076,358	53%
500000. Elected Members	55,179	135,992	135,992	135,992	120,992	46%
900000. Administration NEC	208,184	316,511	316,511	316,511	316,511	66%
Business Undertakings	1,768,559	2,549,766	2,549,766	2,549,766	2,690,771	66%
110100. Streaky Bay Foreshore Tourist Park	1,479,365	2,107,601	2,107,601	2,107,601	2,286,036	65%
110970. Camp Grounds	69,861	71,607	71,607	71,607	79,177	88%
155000. Sewerage / CWMS	219,333	370,558	370,558	370,558	325,558	67%
Community Services	311,997	468,944	476,514	496,514	488,944	64%
205000. Public Order & Safety	25,949	53,814	53,814	53,814	53,814	48%
210000. Health Services	20,141	35,317	35,317	35,317	35,317	57%
215000. Community Support	83,775	144,717	144,717	144,717	144,717	58%
220200. Cemeteries / Crematoria	32,715	53,726	53,726	53,726	53,726	61%
220300. Public Amenities	148,843	172,680	172,680	192,680	192,680	77%
220500. Telecommunications Networks	0	200	7,770	7,770	200	0%
220800. Other Community Amenities	575	8,490	8,490	8,490	8,490	7%
Culture	156,718	225,012	255,012	268,662	313,662	50%
305000. Library Services	21,842	28,000	28,000	28,000	23,000	95%
310100. Cultural Venues	91,787	123,722	123,722	123,722	123,722	74%
310300. Museums and Art Galleries	29,107	39,695	39,695	39,695	39,695	73%
310800. Other Cultural Services	13,982	33,595	63,595	77,245	127,245	11%
Economic Development	504,836	780,552	780,552	780,552	772,797	65%
410000. Regional Development	229,590	345,287	345,287	345,287	320,287	72%
420000. Tourism	177,052	305,643	305,643	305,643	305,643	58%
495200. Township Development	98,194	129,621	129,621	129,621	146,866	67%
Environment	1,040,653	1,755,997	1,755,997	1,825,997	1,668,497	62%
510000. Waste Management	797,017	1,400,368	1,400,368	1,400,368	1,310,368	61%
595100. Coastal Protection	21,440	30,459	30,459	30,459	32,959	65%
595200. Stormwater and Drainage	33,404	60,172	60,172	130,172	60,172	56%
595300. Street Cleaning	29,691	52,735	52,735	52,735	52,735	56%
595400. Street Lighting	30,233	40,000	40,000	40,000	40,000	76%
595750. NRM Levy	128,822	171,763	171,763	171,763	171,763	75%
595751. Other Environ	46	500	500	500	500	9%
Other NEC	225,232	211,895	211,895	211,895	161,895	139%
910000. Plant Operations	28,060	0	0	0		
920000. Depot/Indirect	30,278	139,553	139,553	139,553	89,553	34%
930000. Other NEC	160,706	36,091	36,091	36,091	36,091	445%
940000. Private Works	6,187	36,251	36,251	36,251	36,251	17%
Recreation	768,262	1,051,904	1,051,904	1,056,904	1,061,016	72%
605000. Jetties	11,238	6,124	6,124	6,124	6,124	184%
610000. Other Marine Facilities	20,307	31,582	31,582	31,582	31,582	64%
615000. Parks and Gardens	281,330	382,250	382,250	382,250	382,250	74%
625000. Sports Facilities-Outdoor	440,788	598,566	598,566	603,566	607,678	73%
635000. Swimming Centres-Outdoor	14,599	33,382	33,382	33,382	33,382	44%
Regulatory Services	162,617	341,502	341,502	341,502	308,502	53%
705000. Dog and Cat Control	24,775	63,280	63,280	63,280	55,280	45%
710000. Building Control	27,665	36,834	36,834	36,834	36,834	75%
715000. Town Planning	99,684	188,660	188,660	188,660	163,660	61%
720000. Health Inspection	4,213	7,800	7,800	7,800	7,800	54%
735000. Parking Control	2,511	5,191	5,191	5,191	5,191	48%
795000. Other Regulatory Services	3,770	39,736	39,736	39,736	39,736	9%
Transport	2,124,099	3,147,857	3,147,857	3,147,857	3,147,857	67%
805000. Aerodrome	86,530	109,532	109,532	109,532	109,532	79%
820000. Footpaths & Kerbing	117,588	201,760	201,760	201,760	201,760	58%
845000. Traffic Management	17,370	94,911	94,911	94,911	94,911	18%
895000. Other Transport	1,902,612	2,741,655	2,741,655	2,741,655	2,741,655	69%

General – Grant Funding

Payments for grant monies, that have been received and that is required to be considered as income in the year that it is received.

Received in previous years, and expenditure has not occurred

2020/2021 – (Total grant funding is \$ 425,426)

- Local Roads and Infrastructure Grant – Wirrulla Bypass / Mudge Tce-Wells St \$297,799

2021/2022 – (this is 50% of the total grant)

- Local Roads and Infrastructure Grant – Bay Road \$309,208
- Local Roads and Infrastructure Grant – Wirrulla Playground \$ 17,500
- Local Roads and Infrastructure Grant – Youth Precinct \$150,000
- Local Roads and Infrastructure Grant – Streaky Bay Entrance Statements \$ 75,000

Debenture Loan Commitments

There is 50% of \$ 5.1m, that has not been drawn down for the Caravan Park as per Council Resolution 07/17 – Minutes – 20th January 2017.

There will be no loan draw downs in 2023/2024.

PURPOSE OF THE REPORT

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
 (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
 (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: (Optional)

OPTIONS:

- Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.3 Title: Budget Review 3, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

STATEMENT OF COMPREHENSIVE INCOME

\$'000	2023	2023	2023	2023	2023
	ACTUAL MAR 23	BUDGET	BUDGET REVIEW 1	BUDGET REVIEW 2	BUDGET REVIEW 3
Income					
Rates	4,544	4,523	4,523	4,551	4,551
Statutory charges	84	89	89	89	101
User charges	2,756	3,371	3,371	3,253	3,693
Other grants, subsidies and contributions	1,090	3,453	3,635	3,678	3,023
Investment Income	143	35	35	127	207
Reimbursements	31	62	62	63	63
Other Revenues	47	54	54	33	44
Total Income	8,695	11,587	11,769	11,794	11,682
Expenses					
Employee Costs	1,812	2,840	2,840	2,840	2,678
Materials, contracts & other services	3,664	5,951	5,990	6,093	6,050
Finance Costs	32	84	84	71	84
Depreciation, Amortisation & Impairment	2,619	3,643	3,643	3,643	3,643
Total Expenses	8,127	12,518	12,557	12,647	12,455
OPERATING SURPLUS/(DEFICIT)	568	(931)	(788)	(853)	(773)
Gain (loss) on disposal of assets	196	(218)	(218)	19	177
Amounts specifically for new or upgraded assets	1,037	1,221	1,419	1,446	1,262
Physical resources received free of charge	140				
NET SURPLUS/(DEFICIT)	1,941	72	413	612	666

STATEMENT OF CASH FLOWS

\$'000	2023 ACTUAL MAR 23	2023 BUDGET	2023 BUDGET REVIEW 1	2023 BUDGET REVIEW 2	2023 BUDGET REVIEW 3
CASHFLOWS FROM OPERATING ACTIVITIES					
<u>Receipts</u>					
Operating Receipts	8,539	11,539	11,720	11,652	11,462
Investment Income	143	35	35	127	207
TOTAL RECEIPTS	8,682	11,574	11,755	11,779	11,669
<u>Payments</u>					
Operating Payments	5,415	8,731	8,768	8,872	8,667
Finance costs	32	84	84	71	84
TOTAL PAYMENTS	5,447	8,815	8,852	8,943	8,751
NET CASH PROVIDED BY (OR USED IN) OPERATING AC	3,235	2,759	2,903	2,836	2,918
CASH FLOWS FROM INVESTING ACTIVITIES					
<u>Receipts</u>					
Grants specifically for new or upgraded assets	1,037	1,221	1,419	1,446	1,262
Sale of replaced assets					
Repayments of loans by community groups	8	25	25	25	25
	1,045	1,246	1,444	1,471	1,287
<u>Payments</u>					
Expenditure on renewal/replacement of assets	1,749	5,717	5,717	5,265	3,743
Expenditure on new/upgraded assets	222	2,877	2,640	2,885	1,345
	1,971	8,594	8,357	8,150	5,088
NET CASH USED IN INVESTMENT ACTIVITIES	(926)	(7,348)	(6,913)	(6,679)	(3,801)
CASH FLOWS FROM FINANCING ACTIVITIES					
<u>Receipts</u>					
Proceeds from Borrowings		1,060	1,060	1,060	
<u>Payments</u>					
Repayments of Borrowings	159	159	159	159	165
NET CASH FROM FINANCING ACTIVITIES	(159)	901	901	901	(165)
NET INCREASE (DECREASE) IN CASH HELD	2,150	(3,688)	(3,109)	(2,942)	(1,048)
CASH AT BEGINNING OF YEAR	9,271	9,271	9,271	9,271	9,271
PROJECTED CASH AT END OF YEAR	11,421	5,583	6,162	6,329	8,223

STATEMENT OF FINANCIAL POSITION

\$'000	2023 ACTUAL MAR 23	2023 BUDGET	2023 BUDGET REVIEW 1	2023 BUDGET REVIEW 2	2023 BUDGET REVIEW 3
ASSETS					
Current Assets					
Cash and cash equivalents	11,420	5,583	6,162	6,329	8,222
Trade & other receivables	749	749	749	749	749
Other financial assets	25	25	25	25	25
Inventories	959	959	959	959	959
TOTAL CURRENT ASSETS	13,153	7,316	7,895	8,062	9,955
Non-current Assets					
Financial Assets	85	67	67	67	67
Inventories	-	-	-	-	-
Infrastructure Property, Plant and Equipment	140,747	146,815	146,578	147,799	144,896
Less Accumulated Depreciation	(57,353)	(58,376)	(58,377)	(58,377)	(58,377)
TOTAL NON-CURRENT ASSETS	83,479	88,506	88,268	89,489	86,586
TOTAL ASSETS	96,632	95,822	96,163	97,551	96,541
LIABILITIES					
Current Liabilities					
Trade & Other Payables	2,106	2,106	2,106	2,106	2,106
Borrowings	159	159	159	159	159
Short-term Provisions	528	528	528	528	528
TOTAL CURRENT LIABILITIES	2,793	2,793	2,793	2,793	2,793
Non-Current Liabilities					
Long -term Borrowings	1,881	2,941	2,941	1,881	1,875
Long-term Provisions	478	478	478	478	478
TOTAL NON-CURRENT LIABILITIES	2,359	3,419	3,419	2,359	2,353
TOTAL LIABILITIES	5,152	6,212	6,212	5,152	5,146
NET ASSETS	91,480	89,610	89,951	92,399	91,395
EQUITY					
Accumulated Surplus	31,254	29,385	29,726	29,925	29,980
Asset Revaluation Reserve	59,472	59,472	59,472	60,661	60,661
Reserves beginning of year	753	753	753	753	753
TOTAL EQUITY	91,479	89,610	89,951	91,339	91,394

STATEMENT OF CHANGES IN EQUITY

	2023 ACTUAL MAR 23	2023 BUDGET	2023 BUDGET REVIEW 1	2023 BUDGET REVIEW 2	2023 BUDGET REVIEW 3
Balance at the end of the Reporting Period	30,066	30,066	30,066	30,066	30,066
Net Surplus / (Deficit) for Year	1,941	72	413	612	667
Other Comprehensive Income					
Gain (Loss) on Revaluation of I,PP& E	59,472	59,472	59,472	60,661	60,661
Total Comprehensive Income	59,472	59,472	59,472	60,661	60,661
BALANCE AT THE END OF THE PERIOD	91,479	89,610	89,951	91,339	91,394

ITEM NO:	3.4 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Work Health Safety & Injury Management Plan and Strategic Risk
RECORD NUMBER:	395366
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
PRIORITY STRATEGY	N/A
CORPORATE ACTION	N/A
RELEVANT LEGISLATION	<i>Work Health and Safety Act 2012</i>
COUNCIL POLICY	Work Health Safety and Return to Work Policy
COUNCIL ROLE	Faciliator

ANNUAL BUSINESS PLAN LINK

2021/2022 PROJECT	N/A
2022/2023 PROJECT	N/A

REPORT DETAIL / BACKGROUND

WORK HEALTH AND SAFETY

Liaisons with Local Government Risk Services and the Councils are undertaken on a regular basis for the purpose of ensuring that Council is progressing their Work Health and Safety to a suitable standard to assist in reducing accidents and claims pertaining to Work Health and Safety.

Staff undertake to develop a Work Health and Safety Plan of actions and kpi's that we aim to achieve in that suggested time frame.

The Local Government Risk and Safety Advisor choses several key actions that are based on higher risk actions that will assist in Work Health and Safety management. These actions are assessed according to set kpi's and target dates monthly. It is the completion of these actions that are tied to our Work Compensation payment amount, the higher the % completion, the higher the rebate %.

The status of the action plan, as at 27 April, 2023 is as below:

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23		Total
Proposed	1	2	3	2	5	2	4	0	4	1	0	5		29
Actual	0	0	0	0	3	8	0	0	0	0	0	0		11
Proposed YTD	1	3	6	8	13	15	19	19	23	24	24	29		29
Actual YTD	0	0	0	0	3	11	11	11	11	11	11	11		11
	0%	0%	0%	0%	23%	73%	58%	58%	48%	46%	46%	38%		38%

STRATEGIC RISK REGISTER

Local Government Risk Services has advised that they are undertaking projects to assist Council’s in developing a Strategic Risk Register. The first workshop was held on 5 February 2023. The Project Officer has been working on a draft plan, which we will receive next week.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: (Optional)

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.4, Title: Work Health Safety & Injury Management Plan and Strategic Risk dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

4.0 CONFIDENTIAL

5.0 ACTION LIST

6.0 LATE REPORTS

7.0 CORRESPONDENCE

8.0 PRESENTATIONS

9.0 NEXT MEETING – Proposed Dates (TBC)

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10.0 CLOSE OF MEETING



Minutes of the Meeting of the Finance and Risk Audit Committee held at the Streaky Bay Visitor Centre, Streaky Bay on Wednesday 10 May 2023 commencing at 10:00am.

1.0 ROLL CALL and WELCOME

- 1.1 "I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present."
- 1.2 Present
Warwick Koster (Presiding Member), Mayor TM Barber, CJ Pudney (via zoom) and Cr GC Limbert.
- 1.3 Apologies
Cr SA Trezona.
- 1.4 In Attendance
Cr G La China, Damian Carter (Chief Executive Officer), Penny Williams (General Manager of Prosperity), Sandra Brice (General Manager of Business), Lachlan Smith (General Manager of Infrastructure) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Committee Resolution

FRAC 10/23

Moved: Cr T Barber Second: Cr G Limbert

That the Minutes of the Finance and Risk Audit Committee Meeting held on 9 February 2023 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Finance and Risk Work Program 2022/2023
RECORD NUMBER:	395367
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Finance and Risk Work Program 2022/2023 2. Annual Business Plan and Budget Program 2023/2024

Committee Resolution

FRAC 11/23

Moved: Cr T Barber Second: Cr G Limbert

That the committee, having considered Report No 3.1, Title: Finance and Risk Work Program 2022/2023 dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Register of Policies
RECORD NUMBER:	395365
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Policy Register

Committee Resolution

FRAC 12/23

Moved: T Barber Second: G Limbert

That the committee, having considered Report No 3.2, Title: Register of Policies dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council that the report be received.

CARRIED

ITEM NO:	3.3 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Budget Review 3
RECORD NUMBER:	395368
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	1. Statutory Financial Report

Committee Resolution

FRAC 13/23

Moved: C Pudney Second: G Limbert

That the committee, having considered Report No 3.3 Title: Budget Review 3, dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.4 Committee Report
MEETING TYPE	Finance & Risk Audit Committee
MEETING DATE:	10 May 2023
SUBJECT:	Work Health Safety & Injury Management Plan and Strategic Risk
RECORD NUMBER:	395366
AUTHOR:	Sandra Brice – General Manager of Business
ATTACHMENT (S):	NIL

Committee Resolution

FRAC 14/23

Moved: T Barber Second: G Limbert

That the committee, having considered Report No 3.4, Title: Work Health Safety & Injury Management Plan and Strategic Risk dated: 10 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

Finance and Risk Audit Committee Meeting Minutes

10 May 2023

4.0 CONFIDENTIAL

5.0 ACTION LIST

6.0 LATE REPORTS

7.0 CORRESPONDENCE

8.0 PRESENTATIONS

9.0 NEXT MEETING – Proposed Dates (TBC)

1 st August 2023	Morning	In line with the other committee meetings and before the Council meeting
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10.0 CLOSE OF MEETING

Meeting closed at 11:04am

Warwick Koster
Presiding Member

Date:

8.3 COMMUNITY STRENGTHENING, PLANNING AND DEVELOPMENT COMMITTEE MINUTES - 31 MAY 2023

RECORD NUMBER: 398992
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Community Strengthening, Planning and Development Committee Minutes - 31 May 2023 [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership

RELEVANT LEGISLATION

COUNCIL POLICY

RECOMMENDATION

That Council, having considered Report No 8.3, Community Strengthening, Planning and Development Committee Minutes - 31 May 2023, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999*, that the Minutes & Reports of the Community Strengthening, Planning and Development Committee held on 31 May 2023 be received and the following recommendations contained therein be adopted by Council.

- a) Report No 3.1, Title: Prosperity Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report and additionally the Chief Executive Officer to write a letter to the relevant ministers to address Eyre’s Waterhole waste issues.
- b) Report No 3.2, Title: Community Economic Development Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- c) Report No 3.3, Title: Visitor Centre Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 recommend to Council to receive and note the report.
- d) Report No 3.4, Title: Streaky Bay Foreshore Tourist Park Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.
- e) Report No 3.5, Title: Camping Costs, Fees and Charges, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that the committee recommends to Council to submit a comparative report for their consideration to amend the fees and increase fees and charges to the following sites increase –
 - Tractor Beach \$20 per night
 - Haslam \$20 per night
 - RV Site \$20 per night

- Baird Bay \$20 per night
- f) Report No 3.6, Title: Streaky Bay RV Management Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report, with the following amendment to Proposed Resolution number 2 and number 8, reference to grey water, to delete this as a resolution options with consultation to be undertaken with the Haslam community and a report to presented at the next committee meeting.
- g) Report No 3.7, Title: School Pool Season Management and Fee Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report with the following recommendations to add the following budget items for the pool –
- Signage
 - Speak system
 - Phone
 - Lighting
 - Pool flotation devices (pool noodles)
- h) Report No 3.8, Title: Mobile Food Vendor Policy Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that the committee recommend to Council to undertake a further review of the Mobile Food Vending Policy with minor changes as attached to this report for endorsement, that the Policy be reviewed in three (3) years' time unless there is legislative or operational requirements that require an interim review and for Council to look into additional options for a group mobile food van location and additional infrastructure.
- i) Report No 3.9, Title: Advertising Policy and Movable Signs Policy, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to endorse the Advertising Policy and Movable Signs Policy with no amendments, with a review in two (2) years unless legislative or other operational requirements require review.



COMMUNITY STRENGTHENING, PLANNING AND DEVELOPMENT COMMITTEE AGENDA

Notice is hereby given that a Meeting of the Community Strengthening, Planning and Development Committee will be held at the Visitor Centre, 21 Bay Road, Streaky Bay on Wednesday 31 May 2023 at 1:00pm.

Damian Carter
Chief Executive Officer

To:
Cr Gregory Limbert
Cr Philip Wheaton
Cr Neville Trezona
Cr Cliff Pudney
Tobin Woolford (Independent)
Lauren Karp (Independent)
Lyn Finch (Independent)

**31 May 2023
1:00pm
Streaky Bay Visitor Centre
Council Chambers
21 Bay Road
Streaky Bay**

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31 May 2023

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1.0 ROLL CALL and WELCOME

- 1.1 "I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present."
- 1.2 Present
- 1.3 Apologies
- 1.4 In Attendance

2.0 CONFIRMATION OF MINUTES**Recommendation**

That the Minutes of the Community Strengthening, Planning & Development Committee Meeting held on 7 March 2023 be confirmed as correct.

Minutes of the Meeting of the Community Strengthening, Planning & Development Committee held at the Streaky Bay Visitor Centre, 21 Bay Road, Streaky Bay on Tuesday 7 March 2023 at 10:30am.

1.0 ROLL CALL and WELCOME

1.1 "I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present."

1.2 Present

Cr Neville Trezona (Presiding Member), Tobin Woolford (Independent Member) and Lyn Finch (Independent Member).

1.3 Apologies

Cr Cliff Pudney, Lauren Karp (Independent Member) and Sandra Brice (General Manager of Business).

1.4 In Attendance

Damian Carter (Chief Executive Officer), Lachlan Smith (General Manager of Infrastructure), Penny Williams (General Manager of Prosperity), and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Committee Resolution

CSPDC 01/23

Moved: Lyn Finch Second: Cr N Trezona

That the Minutes of the Community Strengthening, Planning & Development Committee Meeting held on 08 November 2022 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	7 March 2023
SUBJECT:	Prosperity Department Team Information Report
RECORD NUMBER:	392882
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	1. Draft Masterplan Consultation Feedback Report

Committee Resolution

CSPDC 02/23

Moved: T Woolford Second: Lyn Finch

That the committee, having considered Report No 3.1, Title: Prosperity Department Team Information Report, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	7 March 2023
SUBJECT:	Community Strengthening Planning Committee Future Meetings
RECORD NUMBER:	392881
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

Committee Resolution

CSPDC 03/23

Moved: Lyn Finch Second: Cr N Trezona

That the committee, having considered Report No 3.2, Title: Community Strengthening Planning Committee Future Meetings, dated: 7 March 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

4.0 PRESENTATIONS

4.1 Streaky Bay & District Masterplans, Warwick from Wax Designs - 11.00am – 12.30pm

5.0 CONFIDENTIAL**6.0 ACTION LIST**

6.1 Updated Action List

7.0 LATE REPORTS**8.0 QUESTIONS WITHOUT NOTICE**

- Tobin Woolford requested an update on the current condition and future improvements of the Streaky Bay Jetty as current vehicles cannot access it for loading and unloading and there were rumours that the State Government were looking to hand responsibility of maintenance of it to Council.
- Damian Carter outlined that Council sent formal correspondence to the Hon. Tom Koutsantonis MP (Minister for Infrastructure and Transport) outlining Council's concerns for the condition of the jetty in late 2022 to which the Minister replied that they were going to replace the top slats on the jetty in 2023 and the pilongs in 2024. He continued to outline that since this correspondence, vehicles access has been restricted due to the condition of the jetty and this has impacted industry who utilize the Jetty significantly. In response to this, further correspondence has been sent to the Minister and Council was awaiting a reply to this correspondence.

9.0 CORRESPONDENCE**10.0 NEXT MEETING – Proposed Dates**

2023	10 May	Wednesday	12:30pm
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11.0 CLOSE OF MEETING

Meeting closed at 12:57pm

Cr Neville Trezona
Presiding Member

Date:

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Prosperity Department Team Information Report
RECORD NUMBER:	397968
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Draft Masterplan Consultation Plans (Information Only) 2. Summary of Feedback Wellbeing Meeting

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Welcoming and Cohesive Community
PRIORITY STRATEGY	1.1 Work with the community to identify the attributes of our area most important for all age groups and develop strategies and plans to minimise the loss of those attributes
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Faciliator

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
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REPORT DETAIL / BACKGROUND**ECONOMIC DEVELOPMENT**

Child Care Centre Development
On track for opening in August 2023.

Andromeda Poochera Kaolin Mine

The plans for this site are continuing as planned. Council is currently working with Andromeda on the requirements of the Poochera-Port Kenny Road to ensure safe and compliant access for mining vehicles, the Draft Agreement is currently with Andromeda and Council are awaiting further feedback (no further update since last meeting).

Community Centre Feasibility Study/Wellbeing SA Seat at the Table

GMP and CDM attended the "Seat at the Table" with Wellbeing SA in Adelaide, who are part of State Government and have representatives from a number of well being related State Government and Private Agencies. There is an opportunity to partner with Wellbeing SA to collaborate and program a wellbeing hub and Council Officers will be seeking to have a further meeting with Wellbeing SA in the coming months to further explore this opportunity. It was a great opportunity to raise current issues particularly around primary health care, and there was a dominance of regional Council's in the room which really put a focus on the need for regional and metro priorities to be treated very differently.

Following this meeting Council was able to secure the Executive Officer of Wellbeing SA to attend the Township Management plan sessions in Adelaide and Wellbeing SA have requested a follow up meeting from this to further discuss opportunities for the district.

Request to Develop Housing for GPs in the Eyre Peninsula

Regional Development Australia Eyre Peninsula, Norther Eyre Peninsula Health Alliance and EPLGA attended a Health Roundtable attended by representatives of these organisations, along with Joanne Quigley (Cummins Health Forum Chair), Julie Marron (EFNLHN rep for Minister for Health), Peta Rutherford (Rural Doctors Australia), Pat Giddings (RVTS Representative), Matt Williams (head of Workforce Division of the Australian Government Department of Health), SA Senator Karen Grogan (rep for Australian Govt Health Minister Mr Mark Butler).

Key outcomes of the Roundtable were;

- Recognition of the research underpinning the proposal as being solid with some agreed updates to align with potential funding sources.
- Exploring State Government collaboration through the recently announced Office of Regional Housing and local regional councils.
- Continued promotion and attraction strategies.
- Continued collaboration by all three spheres of government.

A copy of the full media release from RDAEP is available here: <https://www.rdaep.org.au/health-roundtable/>

SA Power Networks – Customer Consultative Panel – Expert Witness Participation

The GMP has been invited to attend the presentation on the final report in July 2023, final reports on this process can be found at <https://www.talkingpower.com.au/peoples-panel> .

Economic Development Officers Network – Eyre Peninsula

No further networks have been held prior to this meeting.

Township/District Management Review

Following the March 2023 Consultation sessions, a survey has been developed and distributed via the Criterion, direct email, Website, Social Media and Posters around the district, a copy of the plans that were discussed at the March 2023 consultation sessions will be loaded online for viewing and hard copies available.

The CEO and GMP attended stakeholder meetings in Adelaide to discuss the masterplan sessions, these stakeholders included SA Power Networks, SA Water, Department for Infrastructure and Transport, SA Tourism Commission, Planning and Land Use Services, Wellbeing SA, Future Urban, SA Planning and the CEO of the Office for Regional Housing. This was a great opportunity for key service providers to discuss potential issues, provide details on assets or items that may need to be included in the proposed planning, and provide us with general feedback.

Given the Haslam consultation session in March was washed out due to rain, a follow-up session was held last week, this was well attended with approximately 20 persons attending. There was a mixture of locals and those staying at the Caravan Park which gave Council Officers some insight into Caravan Park usage and future development.

Perlubie Beach Access Land Swap Agreement and Progress

Surveying and plans have been completed, with plans endorsed by Council. The legal processes involved with the subdivision, road opening and closing and transfer of land is complex and continuing accordingly. The Roads Opening and Closing process is at Stage 2 and the Land Division is having crown land valued and stamp duty assessment undertaken. The process agreement has been extended (timeframe) with the landholder.

Australian Early Childhood Development Census Meeting

Following on from the Wellbeing SA Round Table meeting in Adelaide those that attended were provided with a link and opportunity to meet with representatives from AEDC. The data provided by AEDC indicated that aligned with our decline in early childhood services we are seeing an increase in risk of early childhood

development declining in our communities. Council Officers met with representatives to discuss our current issues and briefly touched on the data, later in the year we will be co-ordinating a collaborative visit with AEDC, Wellbeing SA and LGA Wellbeing and Public Health representatives to begin to discuss ways in which can identify strategies to ensure our young people's developmental requirements are being met.

Bendigo Bank Meeting

The Mayor, CEO and GMP met with a representative from the Bendigo Bank in Port Lincoln to discuss opportunities for a branch to be established in Streaky Bay. A number of options were discussed with further market research to be undertaken, Council Officers will continue to liaise with representatives on the matter.

SUSTAINABILITY

Eyre's Waterhole Overnight Camping

Council Officer's understand that there have been complaints received regarding both the number of and environmental degradation (in particular human health issues) that is occurring at the Eyre's Waterhole overnight camping location on Flinders Highway, 5km East of the Township.

The overnight rest stop does not have public amenities or waste bins located at the site. Inspections by Council Officers have noted between 15-20 mostly (non-self-contained) vehicles camping at the location some nights. In addition to this a site visit was undertaken last week that revealed both unsightly and unhygienic human waste in unacceptable amounts around the perimeter of the park, along the walkway to and at the historical water hole site.

In a follow-up to the inspection photographic evidence along with a request for proposed action has been forwarded to Crown Land and the Department of Infrastructure and Transport. Whilst Council is responsible for the land directly behind the site, and the Aboriginal Lands Trust for the well site, it is the behaviour of and the utilisation of the rest stop that is causing the litter and human health concerns for both the other parties. Council Officers will continue to pursue this and provide updates as they become available.

RAA Electric Vehicle Charge Network

The CEO and GMP met with the representatives from the RAA EV Charging network who confirmed that Streaky Bay would be receiving a 2 car, high speed charging station as part of the network roll out. The proposed location is to have 2 car parks outside the kiosk carpark as this can be connected directly into the High Voltage network and transformer at this location. These types of stations need to be connected directly into the high voltage network and therefore locations are limited. The contract for installation needs to be finalised by June 30, 2023, with installation completed prior to June 30, 2024.

A report for approval will go to the June 2023 ordinary meeting of Council.

Waste Management Strategy

Council Officers have provided background information to the consultants regarding licencing, types of waste, waste quantities and other relevant information to enable them to begin to get an understanding of what our services and operations are.

A start up meeting with the consultants following the provision of this information will be held on May 19, 2023.

Eyre Peninsula Waste Management Strategy

The EPLGA is hosting a second workshop in Port Lincoln on May 8, 2023, to further discuss the progress of the Strategy to date, this meeting outlined what research has been undertaken in the time since the last meeting, the outcomes and some of the difficulties with feasibility of projects due to distance and low volumes (e.g Mini MRF).

Participants were asked to select key actions to continue to pursue and this included the establishment of sub-regional groups to further investigate options and education opportunities to reduce the amount of waste coming into transfer stations and landfills.

Streaky Bay Tree Management Assessment

The Lions Park Tree Assessment has been completed and removal and/or treatment work has been incorporated into the project.

The Draft for the Streaky Bay Foreshore Tourist Park and Wells Street have been received, and a meeting will be held on Friday 12 May to further discuss some of the items and actions recommended.

The arborist is undertaking a review of Council's Policy and Tree Planting Species list, and this has been drafted for discussion at the 12 May meeting, it is envisaged that the Draft of this Policy will be presented at the next meeting of this Committee.

Speed Limits on Council Beaches

Council Officers have contacted the Department for Infrastructure and Transport to provide an update on the status of this project.

Perlubie Beach Management Advisory Committee

See separate report.

Climate Change Conference

The CEO and GMP attended the recent SA Industry Climate Change conference held in Adelaide. The Conference was attended by almost 800 people from industry, state government, federal and local government. There were several guest speakers and workshops with the CEO and GMP attending sessions on low emissions agriculture, decarbonising the construction sector, solutions for decarbonisation, the future of transport and regulatory mechanisms to achieve net zero. This conference was very informative and gave officers an insight into what both business and government will need to implement in the coming years.

The key takeaway from this conference is not "if" but "when" regulatory policy will be implemented to begin to enforce climate change strategies across a range of sectors, and it would be envisaged that both the waste and construction sectors will be affected.

Community Battery Solar and Storage Opportunities

The CEO and GMP whilst attending the Climate Change Conference had the opportunity to meet stakeholders in this industry. The CEO discussed options with a particular company that specialises in joint projects of this nature, indicative figures for a 2-3mw solar and battery storage system for Streaky Bay was indicated at \$7m.

Council Officers identified funding that has commenced through ARENA's (Australian Renewable Energy Agency) where the Federal Budget has provided \$200 million for the Community Batteries Funding under which a project of this kind would be eligible. Round 1 (\$120m) of the funding closes on 30 June 2023 and it was identified that timing would not allow an application to be submitted in this round.

If Council is to consider funding in future rounds the grant guidelines require an Expression of Interest (including project plan, financial model, specification) to be submitted with project scope as the first step, short listed applicants will then be required to submit a second full application (project plan, financial model, risk plan, community consultation plan), applicants typically are expected to match the funding requested.

Council Officers are currently getting pricing on scoping and grant preparation should an application be submitted into the second round of the funding at another time.

NBN Co. Meeting

The CEO and GMP met with NBN Co state representative in late April 2023, which was productive and provided Council Officers with an insight into NBN Co's status and future plans. Key items from this meeting included; The Streaky Bay District has the ability to host 482 satellite connections (at 20% capacity) and 764 fixed wireless connections (at 42% capacity). NBN Co have committed \$750 million to upgrade its infrastructure across the nation, this will include Streaky Bay. These upgrades include

increasing speeds from approximately 50 Mbps to 225 Mbps and increasing tower reach from 15km to 28km. This increase in tower reach will take some users off satellite connections, which will have benefits for the existing satellite users. It is not anticipated that Streaky Bay will receive this upgrade for at least 12 months and Council Officers will keep communications going with NBN Co state representative as there will be some disruptions to service delivery during the upgrades.

NBN Co. also have available a Community Ambassador Program where officers conduct community information sessions on; in home optimisation, cyber security, satellite truck supply (for emergency services satellite hubs), in addition to this representatives are interested in providing a deputation to Council and Council Officers will seek to co-ordinate the provision of the Ambassador program and deputation in the coming months.

TOURISM

RDA EP / SATC Regional Branding Review – Seafood Frontier

The Eyre Peninsula has released a new brand for the region's tourism marketing. It was launched in March 2023, and will be used for tourism related marketing in place of the "Seafood Frontier" brand.

Full Press Release <https://www.rdaep.org.au/wp-content/uploads/2023/03/Press-Release-Eyre-celebrates-its-Wild-Side-in-new-tourism-brand-inviting-tourists-to-do-the-same.pdf>

A copy of the YouTube Clip is here <https://youtu.be/zlPvb0oUbjY>



EP Regional Art Trails Map/Brochure

The Street Art Trail Brochure facilitated by the DC of Cleve has been completed a copy can be found below. This will be available to all Council's to use as Tourism product media, this was an excellent initiative and all Council's are represented across the Peninsula.



Tractor Beach Wifi Node
 Transition of Wifi Node to Council ownership is continuing.

Township Entrance Statements – Streaky Bay – Final Concepts and Development Approval
 Development Approval has been submitted, awaiting outcome. Design consultants are developing construction and engineering drawings to begin construction.

STRATEGIC PROJECTS

Youth Precinct – Skate Park – Development
 Convic (engaged Contractor) were due to commence work at the beginning to mid April 2023, they have been delayed by weather events in the Eastern states and will now commence 15 May 2023, it is expected that this will be a 10 week construction period.

Golf Course Crown Land Purchase
 No further update at this time.

Infrastructure Design Guidelines
 Met with Rick Gayler (Gayler Consulting) to discuss document and document to be reviewed accordingly. Proposed drawings as provided from the Infrastructure Team have been submitted to Tonkin for drawing completion. A copy of the Draft was provided to the Infrastructure and Assets subcommittee for comment.

Pioneer Park Project Development

- 50% Design and Construction documentation has been received and are currently awaiting 80% drawings
- EP Asbestos have been engaged to remove Asbestos from Toilet 23 May 2023
- Toilet has been purchased
- BBQ has been purchased
- Play equipment is currently being finalised

- Surveyor has been engaged to undertake site set out
- Minor demolition works have commenced
- Preliminary request for quotes for major works have been developed (awaiting 80% documentation)

RV Dump Point Alternative Locations

A report was presented to the April Ordinary meeting of Council outlining the need for a second dump point to be installed within the Streaky Bay Township to alleviate the current pressure received at the Pioneers Park. In this report there were eight (8) separate locations that were identified and presented for Councillor consideration (see full report for details). Council resolved at that meeting to select three (3) locations that enabled Council Officers to undertake further investigations, these locations included;

1. Alec Baldock Drive – Front of existing RV Park
2. Jubilee Road – between Council Depot and Redding Road
3. Jubilee Road – corner of Flinders Highway

Council Officers have since been able to undertake a more detailed analysis of these locations and provided associated costings with each location, a further report will be provided to the May 2023 ordinary meeting of Council

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

The purpose of this report is to provide the Committee with an update on the General Manager Prosperity activities and advocacy.

Risk Management – Framework and Policy Provisions

- Risk Consequences must be considered as per Appendix B of the Risk Framework;*
- The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;*
- Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).*

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: There is little to no risk associated with the Committee not receiving and noting this report.

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.1, Title: Prosperity Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*



DISTRICT COUNCIL OF STREAKY BAY TOWNSHIP MANAGEMENT PLANS

MAY 2023



Management Plan

Purpose of the Management Plans

The objectives of the management plans include;

- Define township **decision making** framework
- Provide each township with a robust framework for **future capital works**
- Provide recommendations aimed at **enhancing the structure**, character and performance of the towns.
- Ensure **forward planning** for educational, health and emergency services facilities
- Identify existing **recreational areas** and the **expansion** of these facilities
- Consideration of **commercial and tourist activities** within the towns
- Reinforce a sense of place and **reflect the local culture** and character of the towns
- Consideration of agricultural and **heavy vehicle movement** within townships
- Consideration in each township for **parking**, including long vehicles, caravans and heavy vehicles



Consultation and Analysis

Consultation Objectives

The consultation objectives for this project include the following:

- Allow for the community of each township to provide feedback on their town and input into the development of the management plan
- Identify key issues and opportunities for consideration as part of the planning process
- Develop the ongoing relationship between the Council and the community
- Raise awareness of the project
- Develop community aligned outcomes and actions for the Streaky Bay Townships Management Plan

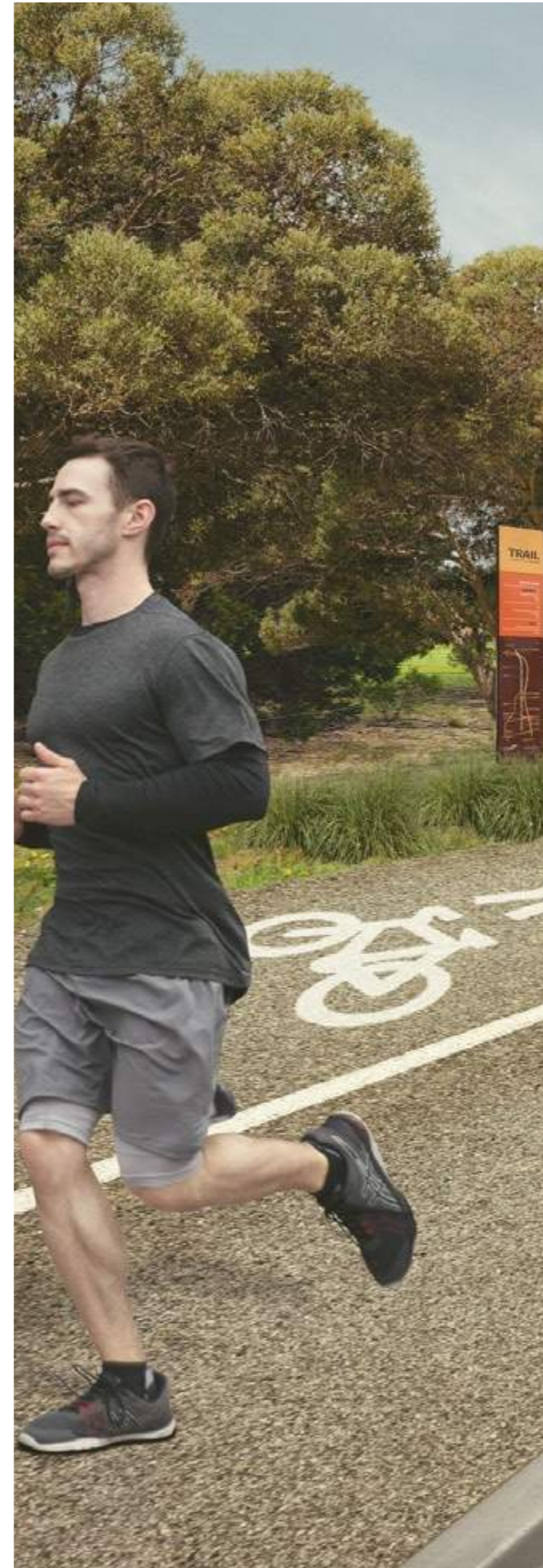


Management Plan

Assumptions of the Management Plans

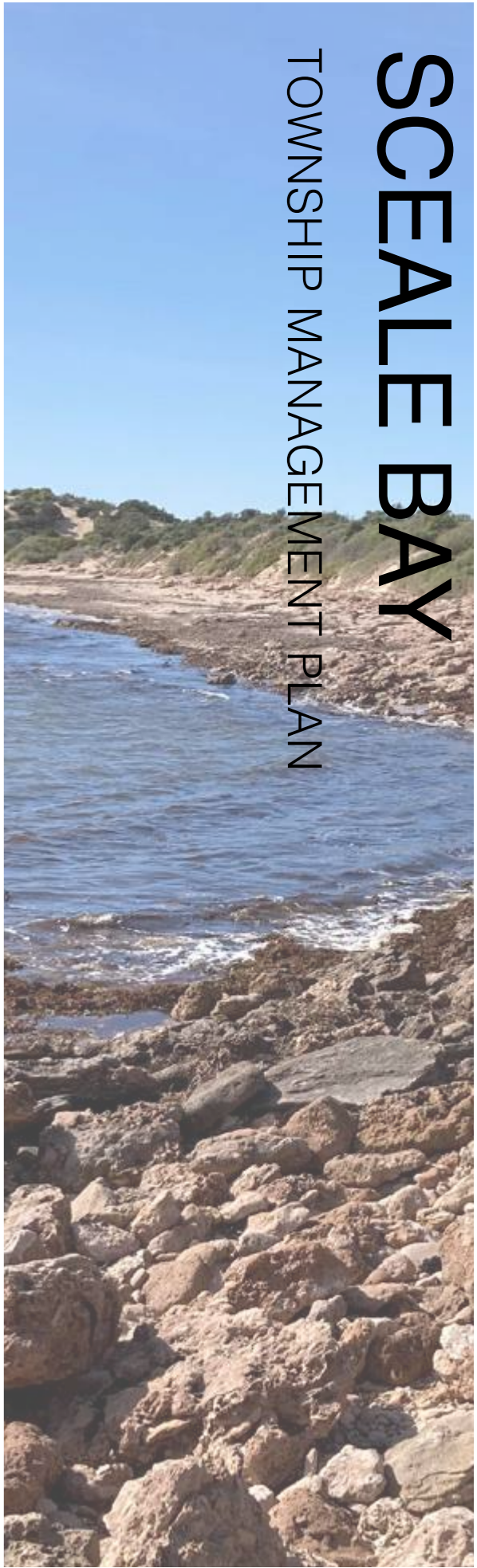
Several assumptions have been applied to the management plans including;

- Establishing a 40 year time frame
- Planning for a conservative 3% growth rate for all towns (based on previous median demographic and DA approvals data)
- Integration community feedback with best practice planning (considering the highest and best use of land)
- Capacity based on minimum site requirements for PDI zone designations
- Consideration of an aging population
- Consideration of a 0.3m sea level rise by 2050 increasing to 1m by 2100
- Consideration of climate change, resilience and adaptation.



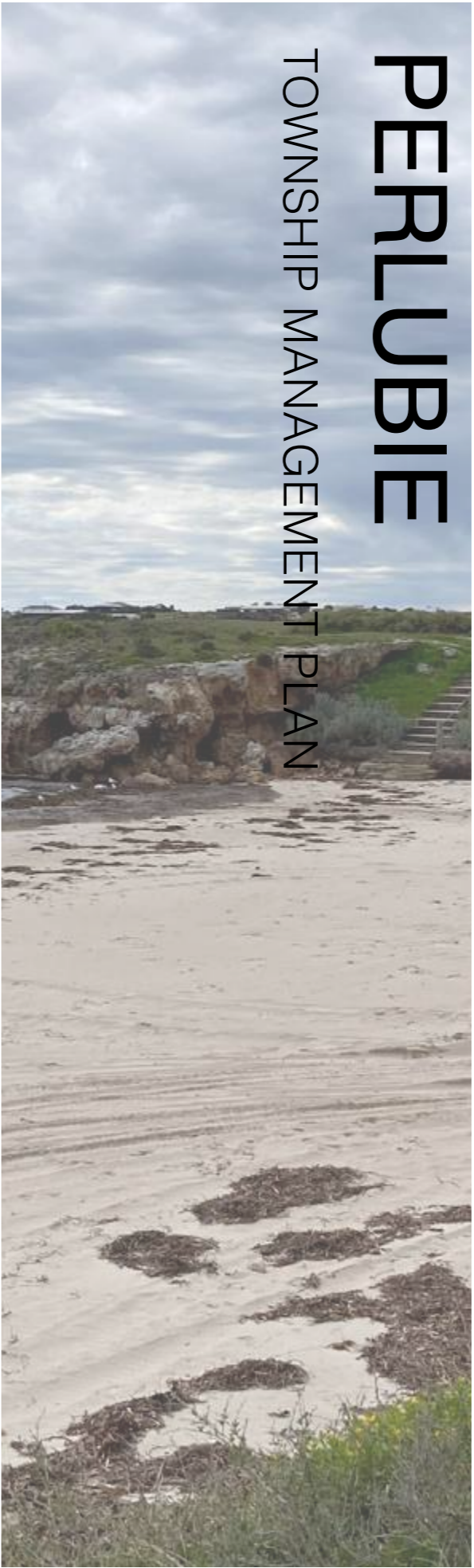
SCEMALE BAY

TOWNSHIP MANAGEMENT PLAN



PERLUBIE

TOWNSHIP MANAGEMENT PLAN



HASLAM

TOWNSHIP MANAGEMENT PLAN



POOCHERA

TOWNSHIP MANAGEMENT PLAN



WIRRULLA

TOWNSHIP MANAGEMENT PLAN





No.	Strategic Direction	Time-frame
1	Explore truck bypass to reduce conflicts	ST
2	Develop shared use path with lighting to Oval	ST
3	Develop a crossing point to playspace	ST
4	Develop additional camping areas to support tourism (concrete paving)	MT
5	Develop black water dump point	MT
6	Increase open space amenity of the Triangle (refer to concept plan)	ST
7	Develop bike storage	MT
8	Review entry signage to Wirrulla and reinforce the 'Town with a Secret' or 'Gateway to the Gawler Ranges'	MT
9	Upgrade paving to improve pedestrian access.	MT
10	Improve vehicular access around the Jetty to create a more defined tourist attraction	MT
11	Investigate the potential to develop a trailhead to the Gawler Ranges	LT
12	Upgrade playspace	MT
13	Improve toilets as part of the camp kitchen redevelopment	MT
14	Increase drainage and stormwater management, particularly adjacent to the campsite.	ST
15	Modify Hay Terrace intersection and develop build-outs to limit uncontrolled vehicle movements.	ST
16	Improve open space around the campground the increase tourism value	MT
17	Possible future residential land use.	CA, FP

Land Use / Planning Zones

- Community Facility
- Township
- Camping & Tourism Park
- Open Space
- Recreation
- Employment
- 🏠 Future Development Area

Function

- 🎡 Playspace Upgrade
- 🌳 Stormwater Management
- 🚗 Car parking
- 🚚 Traffic Management
- 💡 Open Space Upgrade

Access / Movement

- ➔ Large Vehicle Access
- ➔ Improved Road Access
- ➔ Pedestrian Links
- ➔ Shared-Use Paths
- Key Intersection & Entry

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Wirrulla

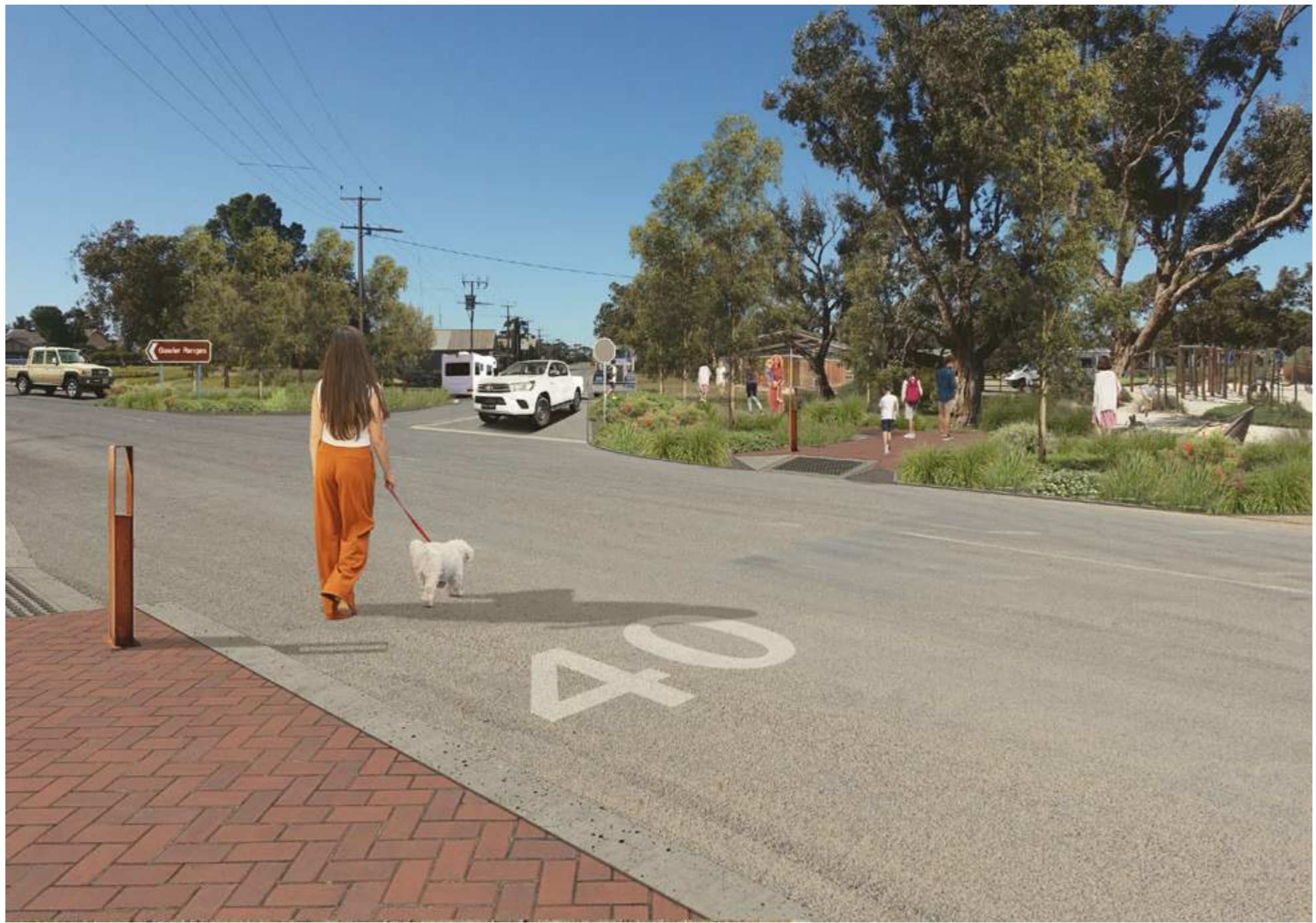
Concept Design



1. Improvements to stormwater management and development of rain gardens, soakage trenches and swales.
2. Corner correction to reduce overrun.
3. Formalise car parking including accessible car parking to support connection to playspace and toilet.
4. Improved playspace, shade trees and landscape improvements. Opportunity for inclusion of Water sensitive urban design elements into landscaping.
5. New toilet block, dual sided entry to service caravan park and playspace separately. Relocate bike rack shelter adjacent bus shelter
6. Continue to implement improvements to RV/ Camping park, building on previous master plan.
7. Stormwater management and development of rain gardens, soakage trenches and swales.
8. Formalise entry to RV park.
9. Pull in bays to support large vehicles, caravans and RVs
10. Improved footpath connections and landscape treatments
11. New shelter to concrete hardstanding (Relocate BBQ to redeveloped playspace). New lighting to open space.
12. Improved car parking including accessible parking.
13. Pedestrian crossing point.
14. Increase public realm including opportunity for improved ramp access to front of hotel and improved links to shop. Formalise crossing point to triangle.
15. Drainage upgrades and corner correction.
16. Improvements to inland jetty park to reinforce the town with a secret.
17. Road re-alignment and formalisation to intersection including give way signage.
18. Shared used path connecting town to sports precinct with solar lighting.
19. Formal walking trails to reinforce tourism focus of RV and camping area.
20. Improved access and connection to bike track.

Wirrulla

Visualisation



Illustrative Photomontage



Before



Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Existing allotments without structures on site (2019 aerial)	n/a	1200m2	11	25
02	Potential future Township zone expansion	22,500m2	1200m2	17	39
03	Existing undeveloped land	13,000m2	1200m2	8	18
Future population capacity (2022-2065)					82

Wirrulla Township Capacity

- Current population of 107 people (based on 2021 census)
- Projected population of 370 people (by 2065)
- Population projection of 263 people over the next 40 years
- Potential capacity for 82 new residents
- Need to make land available to meet demand for residential land
- Capacity being exhausted by 2035-2040
- Need for open space and public realm improvements to support community needs

Poochera



Land Use / Planning Zones

- Community Facility
- Township
- Camping & Tourism Park
- Open Space
- Recreation
- Strategic Employment
- Future Development Area

Function

- Playspace Upgrade
- Bus Stop
- Heritage/Historic Site
- Stormwater Management
- Car parking
- Traffic Management
- Open Space Upgrade

Access / Movement

- Large Vehicle Access
- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

	Strategic Direction	Time-frame
1	Investigate museum relocation to Institute Building	LT
2	Explore public art opportunities on the silos	ST
3	Develop old tennis courts as youth precinct (playspace, pump track or mini golf)	MT
4	Explore the potential for motorsports facility to diversify the use of bowls site	FP
5	Develop new walking paths (short town loop)	ST
6	Improve traffic control at intersection	ST
7	Reduce speed limit to 40km	ST
8	Improve road alignment to accommodate B doubles and B triples	MT
9	Investigate possible road widening of Barnes Street and Oval Road to accommodate seasonal vehicle movements	ST-MT
10	Explore potential to develop alternative activation of golf course (Frisbee Golf)	ST
11	Review truck turn path from silos and undertake road upgrades, sealing and signage to reduce impacts	ST
12	Improve camping and caravan park opportunities	ST-MT
13	Improve drainage and stormwater detention to Penna Street and Main Street	ST
14	Expand the dinosaur ant story as part of the entry statement.	MT
15	Redesign the park to increase open space amenity (refer to concept plan)	MT
16	Develop additional signage to promote the pub and post office.	ST
17	Develop Penna Street as an extension of the museum and caravan park with new footpaths connection, landscape treatments, signage, lighting and public art.	MT
18	Investigate removal of parking refuge adjacent to Roadhouse (encouraging vehicles to stop in Poochera)	MT
19	Improve footpath and cycleway link to oval.	ST
20	Possible future residential land use.	CA,FP

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Poochera

Concept Design



1. Formalise entry to caravan park.
2. Improvements to stormwater management and development of Water sensitive urban design responses (soakage trenches and swales).
3. Corner correction and stormwater improvements.
4. Big ant and entry statement to reinforce Poochera as the 'home of the Dinosaur-Ant'.
5. Pedestrian crossing
6. Pedestrian path connection to improve town links.
7. Pull in parking area for large vehicles, caravans and RVs.
8. Stormwater improvements and development of Water sensitive urban design responses.
9. Historic walk with opportunity for curated displays.
10. Parking including accessible parks with increased connections to museum.
11. Pedestrian crossing.
12. Plaza to museum forecourt.
13. Entry to park including 'big ant' and improved pedestrian connections.
14. Path connection to pub and post office.
15. Improvements to caravan park (negotiations with landowner)
16. Alternative caravan park entrance/ exit to increase activation of Barnes Road.
17. New Youth precinct including pump track, skateable area, 3x3 multi-use ball court, shelter, seating areas, landscape treatments, shade trees and open space.
18. New school bus stop shelter with bike racks.

Poochera

Visualisation



Illustrative Photomontage



Before



Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Existing allotments without structures on site (2019 aerial)	n/a	1200m2	24	55
02	Existing undeveloped land	36,800m2	1200m2	27	62
03	Potential future Township zone expansion	9,670m2	1200m2	7	16
04	Existing Employment (Bulk Handling) zone	150 hectares	n/a	n/a	n/a
Future population capacity (2022-2065)					133

Poochera Township Capacity

- Current population of 67 people (based on 2021 census)
- Projected population of 232 people (by 2065)
- Population projection of 165 people over the next 40 years
- Potential capacity for 133 new residents
- Continuing need to meet demand for residential land
- Need for open space and public realm improvements to support community needs



	Strategic Direction	Time-frame
1	Investigate residential land opportunities to support growth.	CA, FP
2	Investigate the development of industrial land to support commercial activities	CA
3	Upgrade tennis courts to improve recreational facilities	MT
4	Improve rubbish collection next to the post office	ST
5	Investigate an EV charging station to encourage visitors (develop as part of a district-wide strategy)	ST
6	Investigate the potential for the council to take ownership of the jetty to enable future activation and development	MT
7	Maintain access to the jetty	ST
8	Relocate and improve entry signage to reinforce sense of arrival	MT
9	Upgrade open space to increase amenity in the town	MT
10	Develop the campground and increase facilities, pathways and vegetation	ST
11	Improve footpath access throughout the town	ST
12	Improve vehicular circulation around the foreshore to reduce conflicts	ST
13	Increase shade tree planting to the foreshore park.	MT
14	Increase walking track and interpretation of coastal landscape.	MT
15	Review impacts of Sea Level Rise (2050) in land to east of township and location of future infrastructure	ST

Land Use / Planning Zones

- Rural Aquaculture
- Rural Settlement
- Camping & Tourism Park
- Open Space
- Recreation
- Conservation
- Strategic Employment
- Future Development Area

Function

- Playspace Upgrade
- Stormwater Management
- Car parking
- Traffic Management
- Boat Ramp Upgrades
- Open Space Upgrade
- Increase Biodiversity

Access / Movement

- Large Vehicle Access
- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Concept Design



1. New entry to camping and caravan area including signage and landscape treatments.
2. Designated camping areas including surface improvements, stormwater collection points, rain gardens and swales, landscape and shade trees to improve overnight sites.
3. New public toilet facilities and relocated RV dump point
4. Improved connection to foreshore to cutting alignment including increased shade trees and landscape improvements.
5. Communal facilities, shelter, water, seating and BBQ's
6. Closure of existing entrance to improve vehicular movements.
7. Boat trailer parking (overflow)
8. Gravel car park and footpath connection to foreshore.
9. Corner correction and improved signage to boat ramp and car park.
10. Pedestrian connection linking to foreshore.
11. Improved access to foreshore including tree planting
12. Pedestrian connection as reinterpretation of rail cutting including opportunity for elevated decking, landscape treatments, shade trees, historical artifacts, stormwater collection points, rain gardens and swales improvements.
13. Gravel car park to foreshore.
14. Foreshore precinct including new shelter, increased lawn area and improved connection to Jetty. Emergency access to Jetty maintained.
15. Improvements and upgrades to playspace including removal of existing shelter and increase connection to foreshore open space.
16. Boat ramp improvements including turn around and dedicated trailer parking
17. Foreshore shelter and lookout point for pedestrians and parked vehicles.
18. Trailhead for coastal walks and access to coastal scrub.
19. Provide electric vehicle (EV) charging station.
20. Removal of existing public toilet.
21. Recycling and public bins.
22. Provide footpath, kerb, and gutter to improve stormwater management.
23. New public toilet facilities (single unisex wheelchair accessible)

Haslam

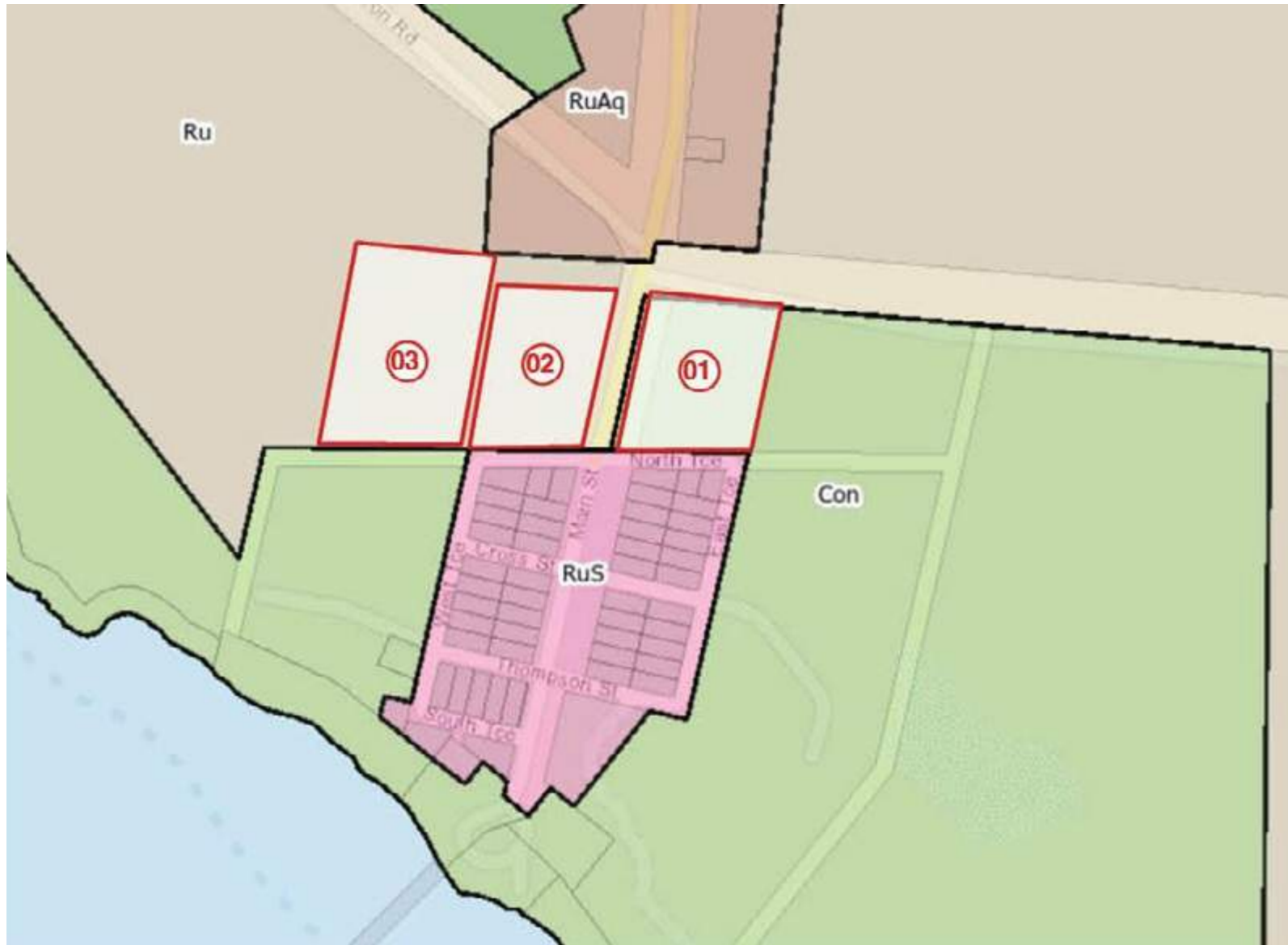
Visualisation



Illustrative Photomontage



Before



Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Potential future Rural Settlement	25,400m2	1200m2	19	43
02	Potential future Rural Settlement Zone	22,000m2	1200m2	16	37
03	Potential future Strategic Employment Zone	13,903m2	n/a	n/a	n/a
Future population capacity (2022-2065)					80

Haslam Township Capacity

- Current population of 107 people (based on 2021 census)
- Projected population of 370 people (by 2065)
- Population projection of 263 people over the next 40 years
- Potential capacity of 80 new residents
- Need to make land available to meet demand for residential land (relocate existing industrial land uses)
- Capacity being exhausted by 2030-2035
- Focus on foreshore and open space upgrades to meet community needs
- Need for open space and public realm improvements to support community needs



	Strategic Direction	Time-frame
1	Reduce speed limit to 40k/h or lower	ST
2	Modify junction of Wharff Drive	ST
3	Improve amenity of open space, develop footpaths and increase maintenance	MT-LT
4	Develop informal path connections and increase opportunities for access by residents	MT
5	Develop structured recreation opportunities (shelter, multi-use court)	LT
6	Develop opportunities for additional stormwater catchment to road reserves and verges	MT
7	Restrict camping on the beach	ST
8	Maintain access to existing water tank (logistic of semi-trailer access)	ST
9	Investigate potential pull-in bay for camping registration (information booth, permits and tyre inflation)	ST
10	Develop a lookout for visitors and restrict informal access to the township	MT
11	Restrict overnight camping in the car parking	ST
12	Review location of toilet impacts ground water (Sea Level Rise)	ST
13	Enforce low-speed environment on the beach (10KPH)	ST
14	Potential to develop temporary boat trailer parking	ST
15	Investigate sealing of Wharff Drive to increase access	MT
16	Review potential to develop overspill car parking to facilitate peak loading of the beach car park.	MT
17	Review safety of town entry and formalise pull in	MT

Land Use / Planning Zones

- Rural Settlement
- Rural Living
- Open Space
- Conservation
- Future Development Area

Function

- Playspace Upgrade
- Stormwater Management
- Car parking
- Traffic Management
- Open Space Upgrade
- Increase Biodiversity

Access / Movement

- Large Vehicle Access
- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

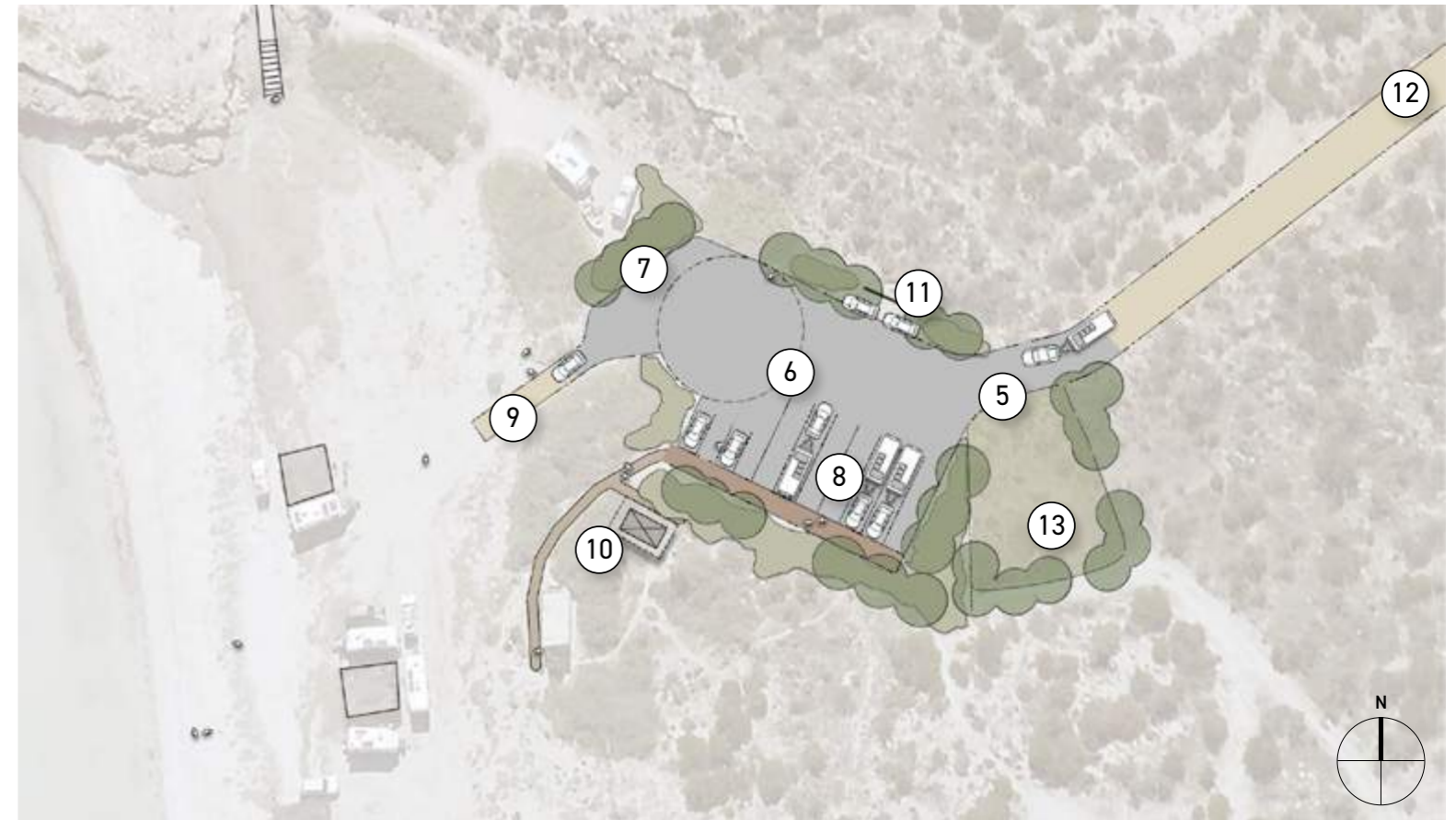
Perlubie

Concept Design



Township entrance

1. Corner correction and opening of junction alignment.
2. Tree planting to define entrance.
3. Raised 'table top' with different surface treatment and road narrowing to limit through traffic to residential area.
4. Stormwater upgrade to corner and define entry. Opportunity for improved town entry signage including 'beach access sign'.
5. Spray seal surface to car park.
6. Turnaround area.



Beach Entrance and car park



7. Closure of informal parking area.
8. Formalise parking including large vehicle area.
9. Beach access.
10. New toilet set back from beach to improve visual amenity of dunes and increase storm resilience.
11. Information signage display & temporary parking for viewing.
12. Potential overflow parking.
13. Bookable overnight camping (4-5 sites)

Perlubie

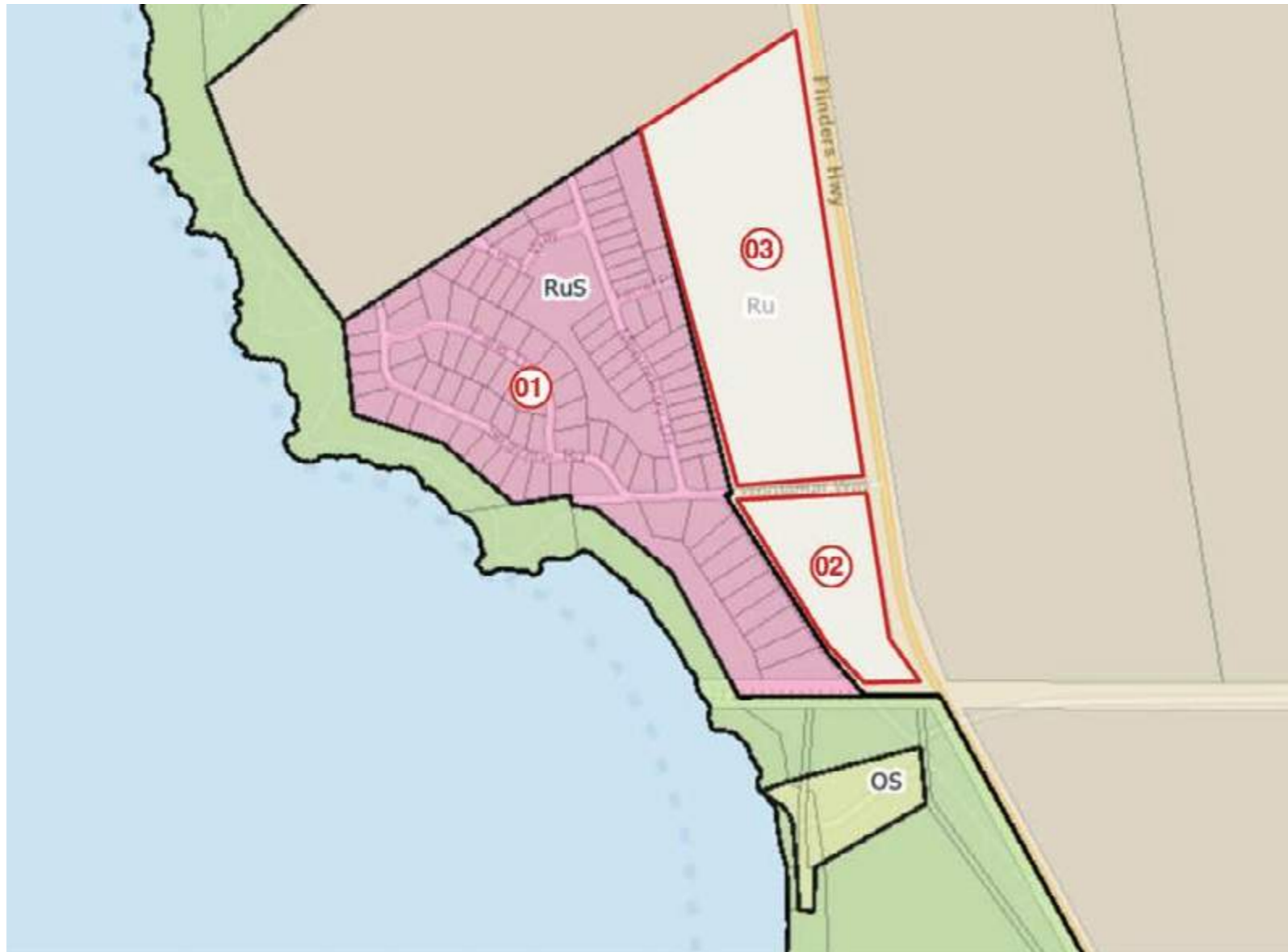
Visualisation



Illustrative Photomontage



Before

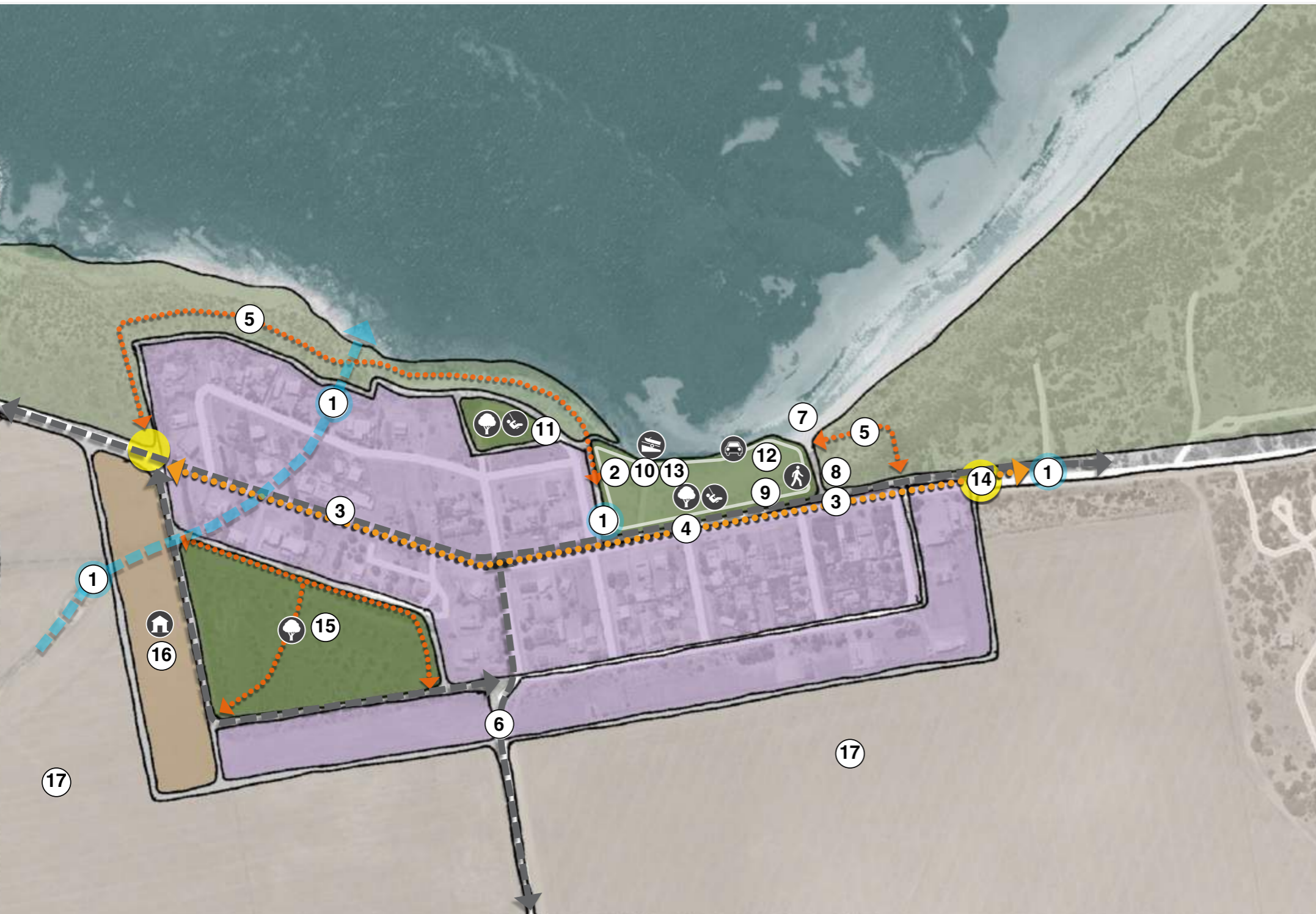


Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Existing allotments without structures on site (2019 aerial)	n/a	2800m2	54	124
02	Potential future Caravan and Tourist Park Zone	37,500m2	n/a	n/a	n/a
03	Potential future Rural Living* review required this could be Deferred Urban Zone	306,000m2	5000m2	55	126
Future population capacity (2022-2065)					250

Perlubiev Township Capacity

- Current population of 45 people (based on 2021 census)
- Projected population of 155 people (by 2065)
- Population projection of 110 people over the next 40 years
- Potential capacity of 250 new residents
- Potential over capacity of residential land
- Focus on foreshore and open space upgrades to meet community needs

Sceale Bay - Scenario One



	Strategic Direction	Time-frame
1	Improve stormwater flow paths and floodways	ST
2	Manage drainage outlet and associated erosion in car parks.	MT
3	Develop rollover kerbs and gutter to residential roads	MT
4	Investigate reprofiling The Parade cross fall to reduce drainage and stormwater impacts	LT
5	Develop coastal footpath connections	ST
6	Review impact of easement closure considering community access, residential development and Native Title claims	ST
7	Restrict vehicle access to the beach	ST
8	Develop disabled access to existing toilets	ST
9	Improve access and parking capacity along the foreshore	ST
10	Rationalise vehicular access to the boat ramp and reduce conflicts.	ST
11	Develop open space to reflect the local heritage significance of the Old Jetty	ST
12	Increase landscape amenity and maintenance of the foreshore.	ST
13	Increase shade and shelter across the foreshore while avoiding impacts on views.	ST - MT
14	Increase traffic calming measure to town entrance	ST
15	Develop new open space	FP, CA
16	Investigate options for land west fo the township (potential to rezone to Rural Neighbourhood Zone)	CA, FP
17	Review the edge of town and appropriate land uses.	CA

Land Use / Planning Zones

- Rural Settlement
- Rural Living
- Rural
- Open Space
- Conservation
- H Future Development Area

Function

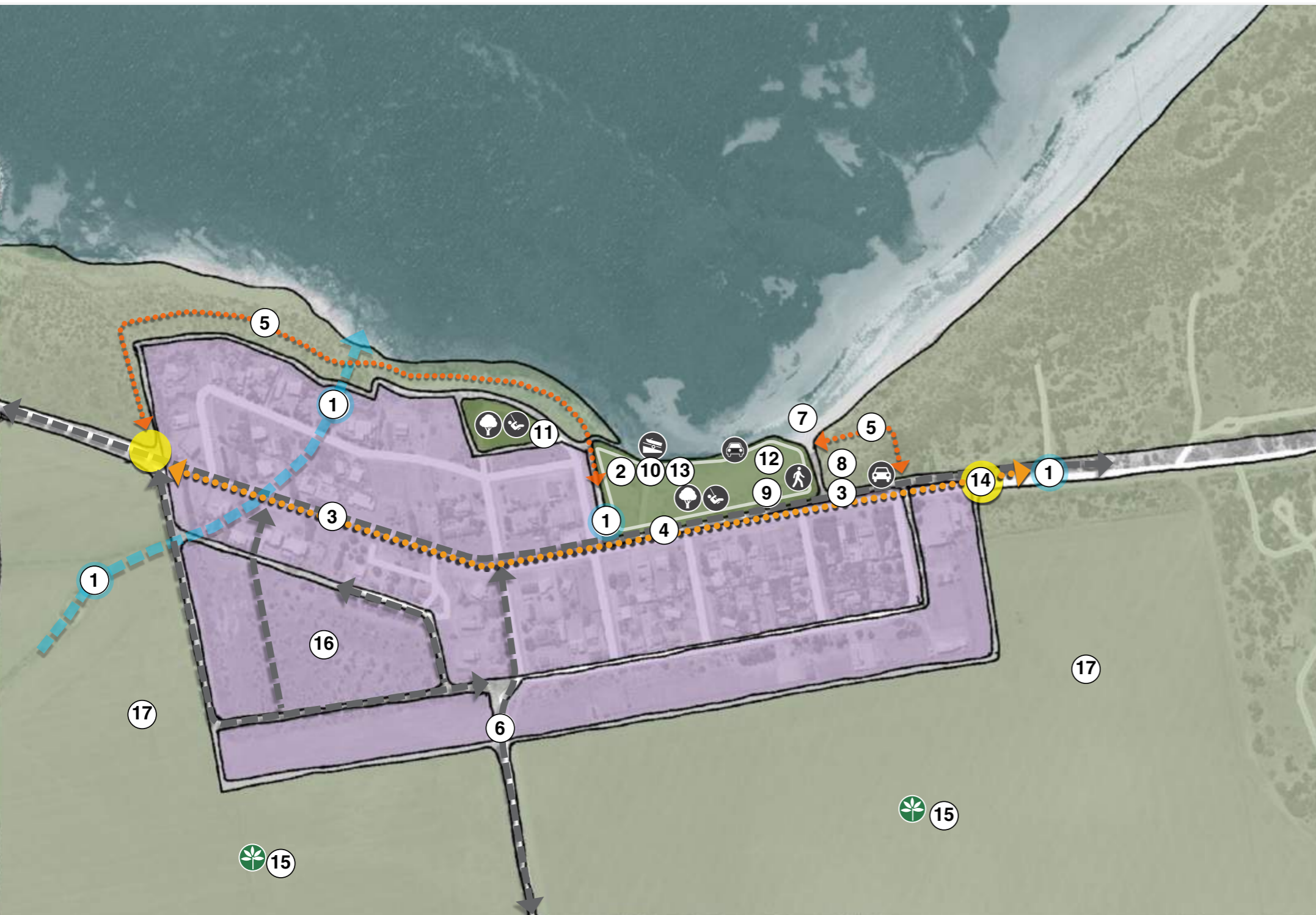
- P Playspace Upgrade
- S Stormwater Management
- C Car parking
- T Traffic Management
- B Boat Ramp Upgrades
- O Open Space Upgrade

Access / Movement

- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Sceale Bay - Scenario Two



Land Use / Planning Zones

- Rural Settlement
- Rural Living
- Rural
- Open Space
- Conservation
- 🏠 Future Development Area

Function

- 👤 Playspace Upgrade
- 🌿 Stormwater Management
- 🚗 Car parking
- 🚦 Traffic Management
- 🚤 Boat Ramp Upgrades
- 🌳 Open Space Upgrade

Access / Movement

- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

No.	Strategic Direction	Time-frame
1	Improve stormwater flow paths and floodways	ST
2	Manage drainage outlet and associated erosion in car parks.	MT
3	Develop rollover kerbs and gutter to residential roads	MT
4	Investigate reprofiling The Parade cross fall to reduce drainage and stormwater impacts	LT
5	Develop coastal footpath connections	ST
6	Review impact of easement closure considering community access, residential development and Native Title claims	ST
7	Restrict vehicle access to the beach	ST
8	Develop disabled access to existing toilets	ST
9	Improve access and parking capacity along the foreshore	
10	Rationalise vehicular access to the boat ramp and reduce conflicts.	
11	Develop open space to reflect the local heritage significance of the Old Jetty	ST
12	Increase landscape amenity and maintenance of the foreshore.	
13	Increase shade and shelter across the foreshore while avoiding impacts on views.	ST - MT
14	Increase traffic calming measure to town entrance	
15	Explore potential to revegetate and develop a managed woodland land use as part of carbon off-set scheme (carbon farming) and completion of habitat corridor between Sceale Bay and Cape Blanche Parks	CA, FP
16	Investigate options unfill develop to manage growth.	CA, FP
17	Investigate fire management impacts bushland habitat on Sceale Bay.	ST

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Sceale Bay - Scenario Three



	Strategic Direction	Time-frame
1	Improve stormwater flow paths and floodways	ST
2	Manage drainage outlet and associated erosion in car parks.	MT
3	Develop rollover kerbs and gutter to residential roads	MT
4	Investigate reprofiling The Parade cross fall to reduce drainage and stormwater impacts	LT
5	Develop coastal footpath connections	ST
6	Review impact of easement closure considering community access, residential development and Native Title claims	ST
7	Restrict vehicle access to the beach	ST
8	Develop disabled access to existing toilets	ST
9	Improve access and parking capacity along the foreshore	ST
10	Rationalise vehicular access to the boat ramp and reduce conflicts.	ST
11	Develop open space to reflect the local heritage significance of the Old Jetty	ST
12	Increase landscape amenity and maintenance of the foreshore.	ST
13	Increase shade and shelter across the foreshore while avoiding impacts on views.	ST - MT
14	Increase traffic calming measure to town entrance	ST
15	Develop new open space	CA, FP
16	Investigate options for land west of the township (potential to rezone to Rural Settlement)	CA, FP
17	Investigate options for land south of South Terrace (potential to rezone to Rural Living)	CA, FP
18	Improved road access to southern edge of township	ST - MT
19	Develop new open space to protect existing floodway and improve habitat value	ST - MT
20	Expansion of conservation area to create western gateway to the conservation park	ST - MT

Land Use / Planning Zones

- Rural Settlement
- Rural Living
- Rural
- Open Space
- Conservation
- Future Development Area

Function

- 👤 Playspace Upgrade
- 🌿 Stormwater Management
- 🚗 Car parking
- 🚚 Traffic Management
- 🚤 Boat Ramp Upgrades
- 🌳 Open Space Upgrade

Access / Movement

- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Sceale Bay

Concept Design



1. Improvements to stormwater management and development of Water sensitive urban design responses (soakage trenches and swales).
2. Rationalised trailer park.
3. Separated boat ramp precinct (a) and review trailer turning improvements (b).
4. Turn around and boat trailer parking.
5. Stormwater improvements and landscape buffer to car park including potential stormwater infiltration basin and Water sensitive urban design improvements.
6. Off-street parking and beach access (4wd).
7. Foreshore path.
8. Formalised parking including compliant accessible parking.
9. Foreshore park including shelter, BBQ and open space areas.
10. Stormwater improvements.
11. Large vehicle pull in bays.
12. Improved compliant access to toilet.
13. Small kick about space and picnic lawn.
14. Nature play opportunities along foreshore reserve

Sceale Bay

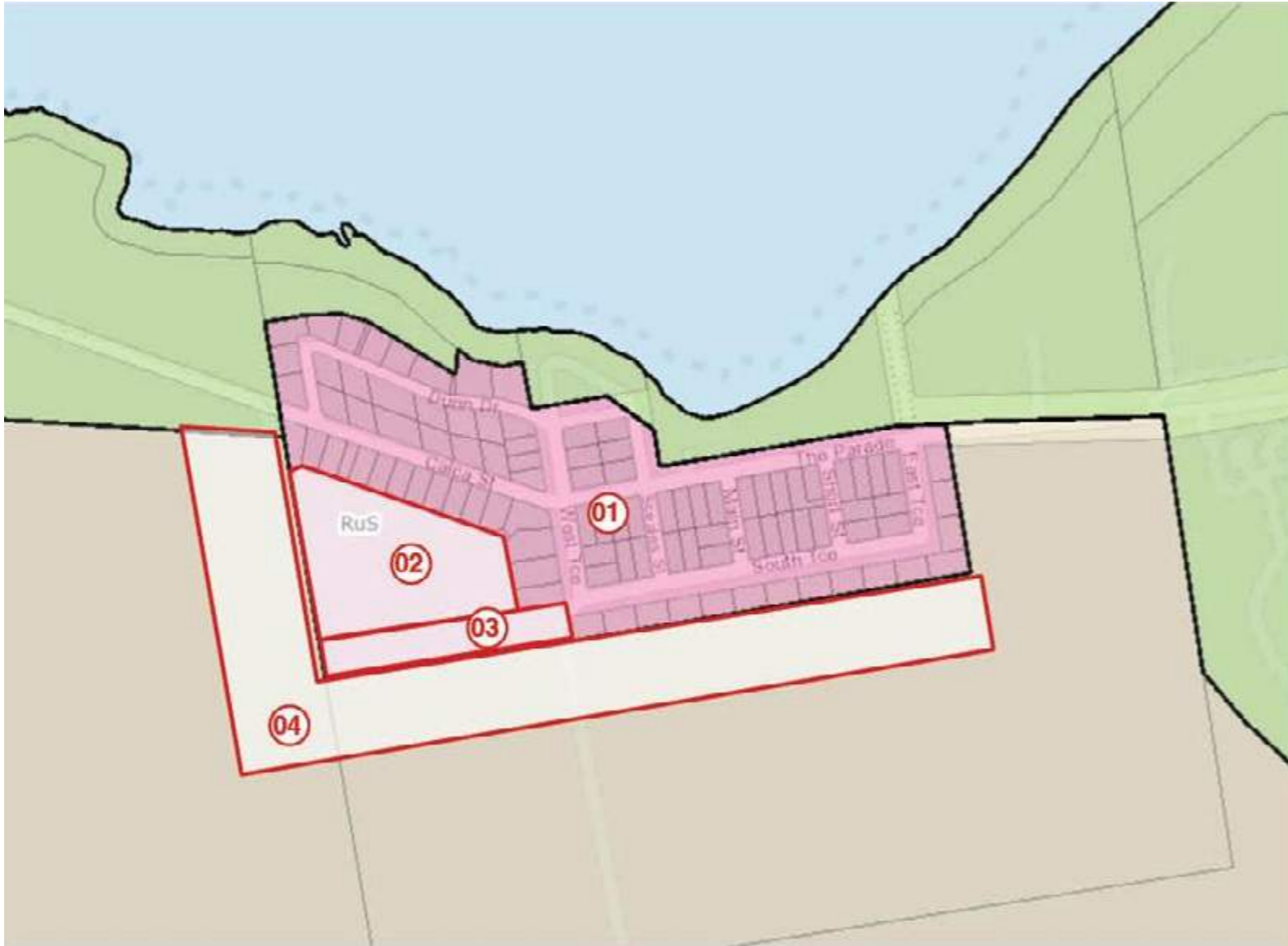
Visualisation



Illustrative Photomontage



Before



Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Existing allotments without structures on site (2019 aerial)	n/a	1200m2	14	32
02	Existing undeveloped land	37,500m2	1200m2	28	64
03	Proposed land division	13,903m2	1200m2	10	23
04	Potential future Rural Living	122,000m2 Approx.	2800m2	39	90
Future population capacity (2022-2065)					209

Scaale Bay Township Capacity

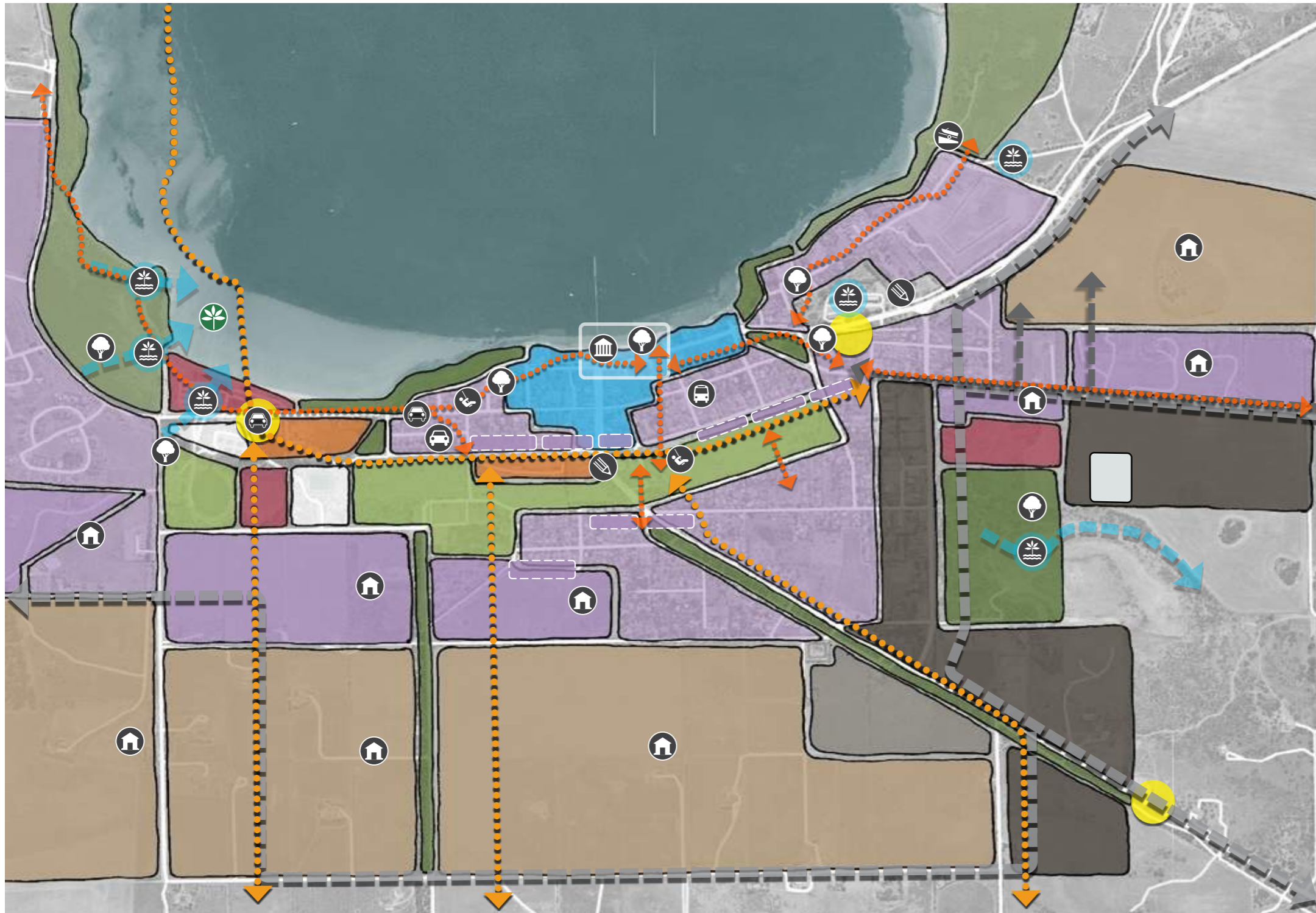
- Current population of 55 people (based on 2021 census)
- Projected population of 195 people (by 2065)
- Population projection of 140 people over the next 40 years
- Potential capacity for 209 new residents
- Opportunities to focus on township consolidation to the south west
- Long term need to create capacity to south and west
- Need to balance differing community expectations
- Need for open space and public realm improvements to support community needs



STREAKY BAY

MANAGEMENT PLAN

Streaky Bay



Land Use / Planning Zones

- Township Activity Centre
- Community Facility
- Neighbourhood
- Rural Living
- Camping & Tourism Park
- Open Space
- Recreation
- Conservation
- Strategic Employment
- Employment
- Infrastructure
- Medium Density Development
- Future Development Area

Function

- Playspace Upgrade
- Bus Stop
- Heritage/Historic Site
- Stormwater Management
- Car parking
- Traffic Management
- Boat Ramp Upgrades
- Precinct Master Planning
- Open Space Upgrade
- Increase Biodiversity

Access / Movement

- Large Vehicle Access
- Improved Road Access
- Pedestrian Links
- Shared-Use Paths
- Key Intersection & Entry

Environmental

- Increase tree canopy cover across the town
- Improve the open space amenity with increased tree and shrub planting
- Improve open space provision along Wharff Street
- Improve town entrance landscapes
- Increase activation of open space along Bay Road
- Upgrade the skate park and create a designated youth/ play precinct
- Improve samphire wetland, water management and ecological value
- Respond to sea level rise and 2100 SLR projections
- Upgrade open spaces and playgrounds that reflect the regional significance of the town

Land use

- Develop new industrial land and consider infrastructure requirements
- Develop residential land uses to support future growth
- Explore the development of a civil precinct
- Review function aquaculture land use
- Explore relocation of the existing bulk handling facility to the showgrounds
- Investigate redevelopment of the bulk handling land
- Increase housing diversity and residential capacity

Movement

- Develop shared use and cycle path connections
- Continue to develop opportunities for large vehicle and truck parking
- Re-configure parking and pickup/drop areas to improve access and reduce conflicts
- Investigate the feasibility of a town haul route
- Review parking restrictions and signage
- Reduce speed limit to 40 kph on approaches in the town
- Develop pathway connections to support active recreation
- Increase access to the foreshore and beach

Infrastructure

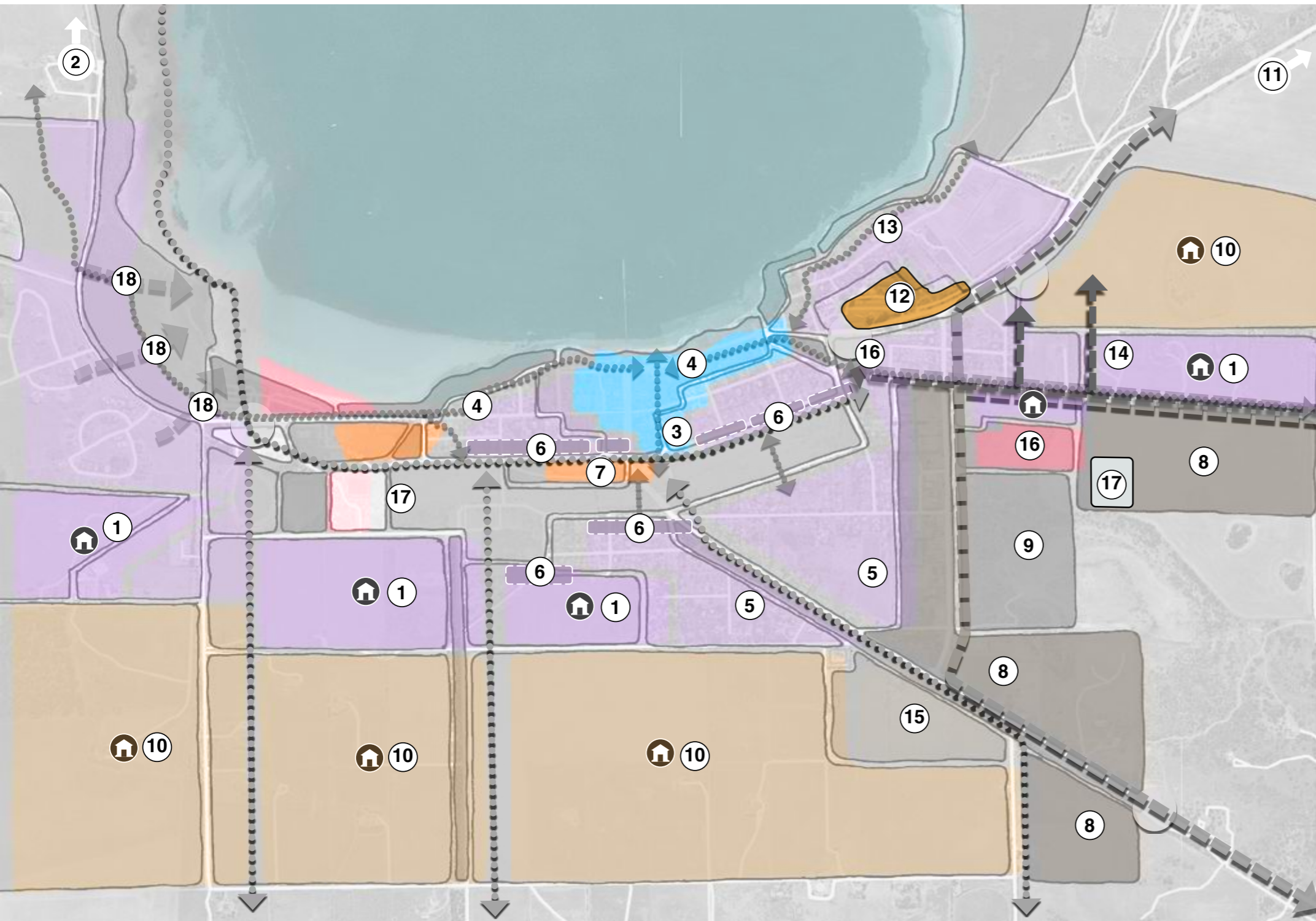
- Review and implement the finding of the Stormwater Management Plan
- Upgrade irrigation systems to improve water conservation
- Review sand management requirements to maintain beach useability
- Reconfigure the dump point at Lions Park
- Increase wastewater capacity
- Investigate utility and service capacity requirements

Tourism

- Increase large vehicle and RV parking within the town
- Review impacts of sea level rise on existing caravan park
- Explore alternative locations for camping and caravanning in the town
- Upgrade Lion's Park to improve access and function of dump-point

Management

- Increase open space maintenance



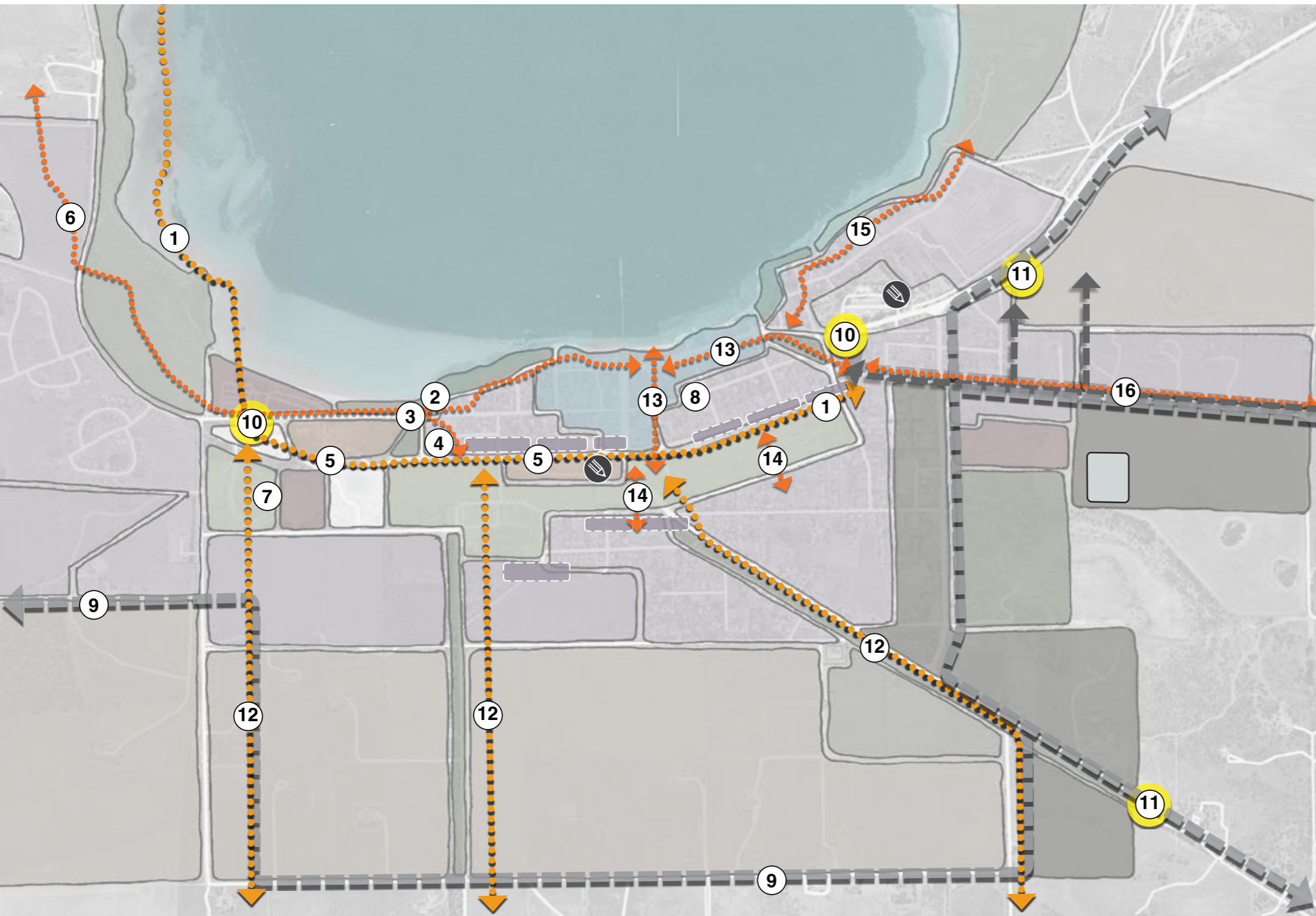
	Strategic Direction Land use	Time-frame
1	Potential to rezone land as Neighbourhood to increase residential capacity	CA, FP
2	Review aquaculture land use and function (consider the highest and best use of the land).	CA
3	Encourage commercial infill within Town Activity Centre that supports community and tourism needs	ST-MT-LT
4	Review adaptive reuse of council owned buildings	ST-MT-LT
5	Encourage infill development that reinforces to the urban fabric of the town	MT-LT
6	Encourage two-storey development adjacent to golf course capitalising on open space provision	LT
7	Development of civic and community hub, including the relocation of the Powerhouse Museum and dedicated healthcare facilities	MT
8	Encourage the development of suitable industrial land (Strategic Employment) along Jubilee Road, Bay Road and Jessie Flat Road	CA, FP
9	Rezone industrial land as open space (flooding and Native Vegetation clearance) to support residential growth to the east	CA, FP
10	Potential to rezone land to increase residential capacity and reflect the rural character of the southern edge of the town	CA, FP
11	Investigate the potential to relocate bulk handling facility to Show Grounds	CA, FP
12	Investigate the potential to redevelop bulk handling area to support medical or support services precinct	CA, FP
13	Redevelop hospital site as age care or residential	LT
14	Encourage residential development including road and open space improvements	MT
15	Investigate the potential to rezone land for Strategic Employment (industrial land)	CA
16	Explore potential tourist accommodation to the east of the town	MT
17	Investigate future expansion of CWMS	FP, MT
18	Improve stormwater retention and limit impacts from adjoining areas	ST

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	



	Strategic Direction Environment	Time-frame
1	Increase stormwater infiltration capacity and quality and manage samphire habitat to improve ecological value, address sea level rise and avoid acid sulphate soil exposure	ST-MT
2	Upgrade and relocate Doctor's Beach playground to improves access and address SLR	ST-MT
3	Develop open space with seating and barbecues	ST
4	Develop street tree planting and increase landscape amenity along Wells Street to support pedestrian activation	ST
5	Develop street tree planting and increase landscape amenity of Blanchepoint Drive and Gibson Way	ST
6	Develop a youth/play precinct building on existing skate park	ST
7	Upgrade open space to provide ecological, recreation and amenity value	ST
8	Develop Eyre Avenue as a major foreshore precinct with improved access, rest stops, tree planting and landscaping	MT
9	Develop town entrance and review speed limits (40KPH)	ST
10	Increase the recreational value of open spaces	ST-MT-LT
11	Improve access and develop the recreation and amenity value of open space along Bay Road	ST
12	Upgrade Lion's Park to increase open space provision and create town entrance	ST
13	Review the suitability of Slidys Beach as a boat launch	MT
14	Protect drainage characteristics and vegetation associated with Slidys Road	MT
15	Upgrade open space to provide ecological, recreation and amenity value to support ongoing residential development	MT
16	Rezone industrial land as open space and respond to flooding issues and support residential growth to the east of the town	CA, FP
17	Develop open space corridor to support walking and cycling into the town	MT
18	Improve access into the Sports Precinct from the residential areas further to the west	ST-MT-LT
19	Develop foreshore (refer to concept plan)	MT

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

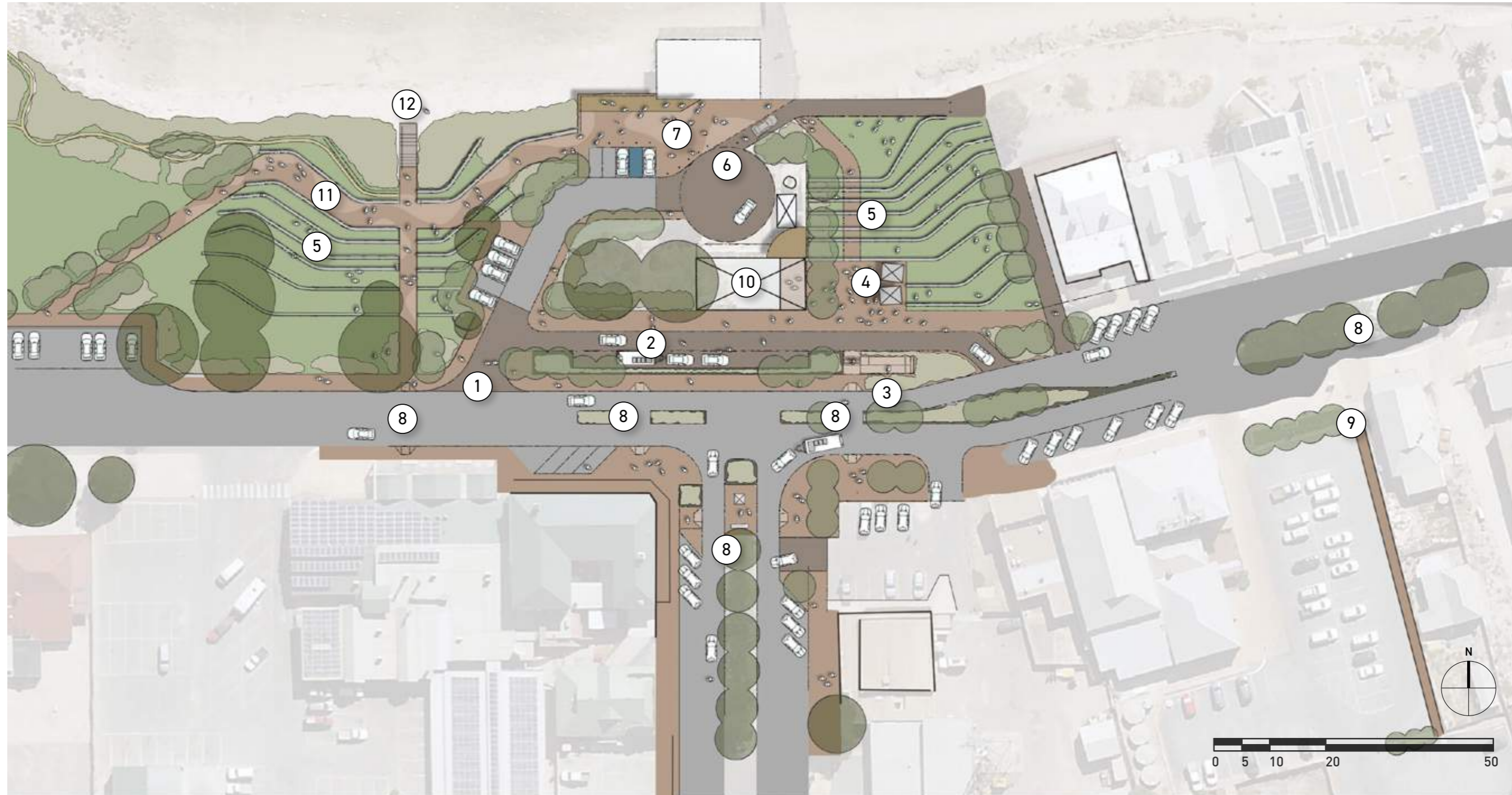


	Strategic Direction Movement	Time-frame
1	Develop shared-use path to encourage walking and cycling	ST
2	Develop one-way access with angled parking and improvement to beach access	ST
3	Develop a pedestrian crossing to connect the school and Doctor's Beach	ST
4	Develop drop-off and parking areas to support access to the school	ST
5	Improve cycling and walking paths with a focus on improving safety, path widths, lighting and potential CCTV	ST-MT
6	Develop footpath along Love Shack Route and Back Beach Road	ST-MT
7	Improve access into the Sports Precinct from the adjoining residential areas	MT
8	Reconfigure existing car park to increase bus parking and improve pedestrian access to Alfred Street	ST
9	Development of east-west haul route to reduce larger vehicle movement through the town	LT
10	Develop town entrance and review speed limits (40KPH)	ST
11	Improve town entrance and sense of arrival to the town	MT
12	Improve shared use connections to support future residential growth to the south	MT
13	Continue to improve public realm and footpath connections along the mainstreet	ST-MT-LT
14	Increase access across the golf course to improve movement from the south	ST
15	Improve footpath access to support future residential growth	MT
16	Improve road and footpath access to support future residential growth	MT

Code	Description	Timeframe
ST	Short Term	1-5 years
MT	Medium Term	5-15 years
LT	Long Term	15-30 years
FP	Future Planning	10-20 years
CA	Code Amendment	
SWMP	Stormwater Management Plan	

Streaky Bay

Concept Design



1. Realignment of entry road to discourage caravan parking.
2. Shared use including parking (one-way).
3. Pedestrian crossover, ramp and stairs.
4. Plaza to support community activation, events and markets.
5. Lawn amphitheatre, stepped access and concrete seating walls.
6. Turnaround area including controlled access for vehicles to foreshore.
7. Paved plaza to foreshore to increase connection to shelter and provide opportunities for foreshore activation and events.
8. Dedicated pedestrian crossing locations.
9. Stepped access from car park.
10. Modification of toilets (small kiosk and 2 accessible cubicles).
11. Improved footpath access to foreshore.
12. Upgraded beach access and sand carting to increase beach amenity.

Streaky Bay

Visualisation - Foreshore



Illustrative Photomontage



Before

Streaky Bay

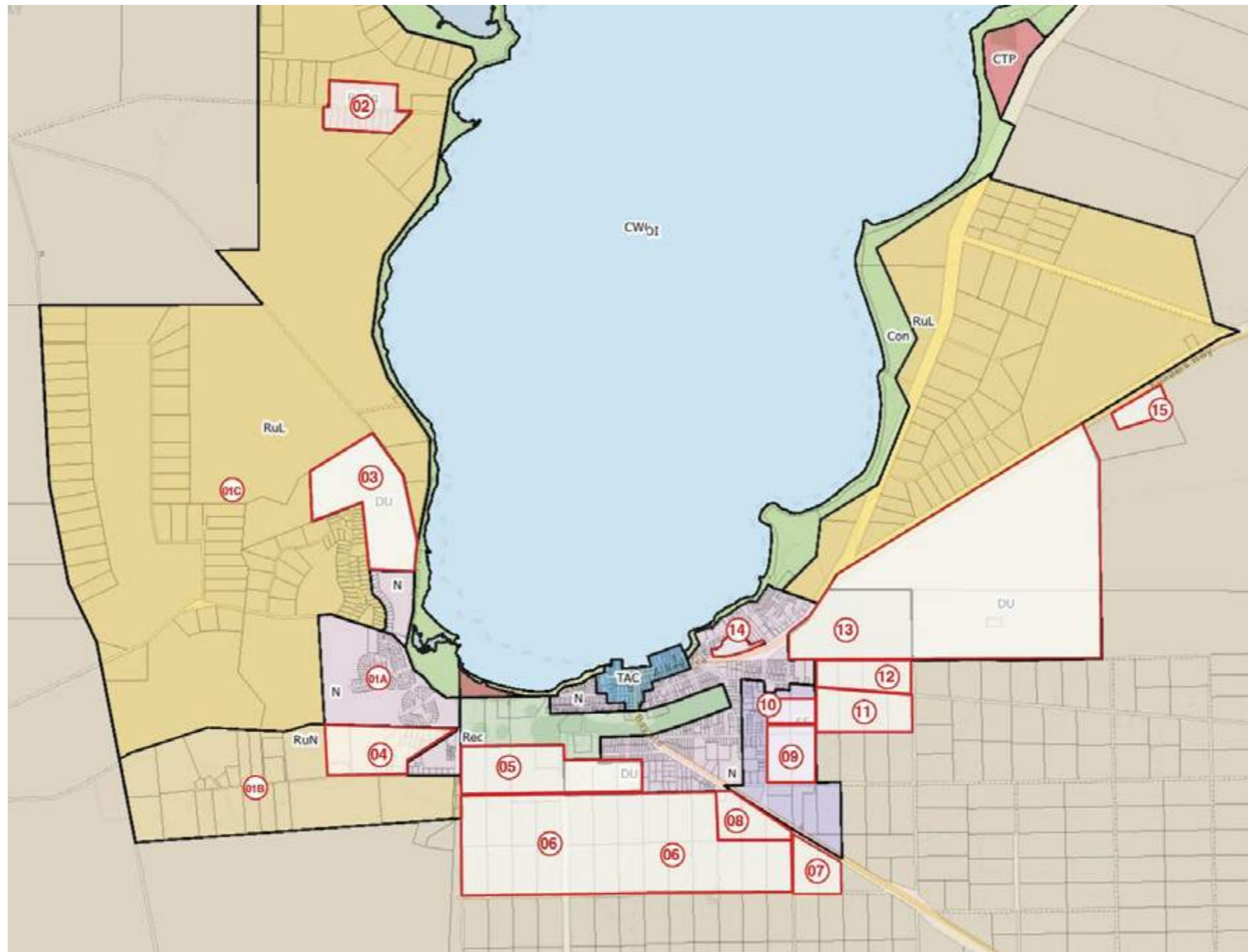
Visualisation - Shared Use Path



Illustrative Photomontage



Before



Streaky Bay Township Capacity

- Current population of 1436 people (based on 2021 census)
- Projected population of 4970 people (by 2065)
- Population projection of 3534 people over the next 40 years
- Potential capacity for 3750 new residents
- Continuing need to meet demand for residential land
- Demand of industrial, tourism and infrastructure land
- Need to create open space (limited delivery of 12.5% open space)
- Review infrastructure capacity (services, social and ecological)

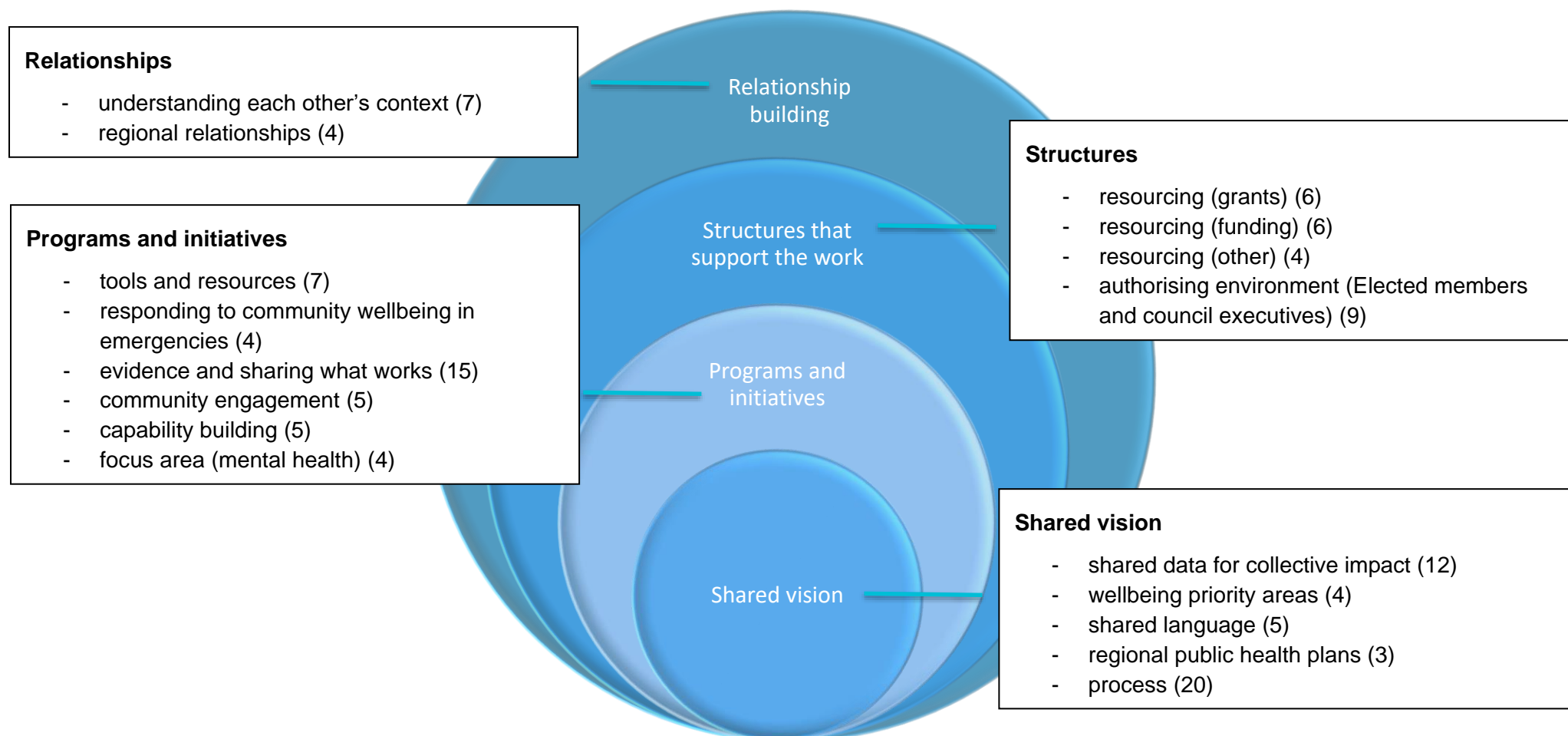
Map Ref.	Area	Total Area	Minimum Site Area	Potential allotments	Potential future population
01	Existing allotments without structures on site (2019 aerial)	n/a	A: N 600m ² B: RuN 2,800m ² C: RuL 30,000m ²	82 71 5	188 163 11
02	Review Rural Aquaculture Zone	23,800m ²	n/a	n/a	n/a
03	Potential future Rural Neighbourhood Zone	555,000m ²	2,800m ²	178	410
04	Potential future Neighbourhood Zone	329,000m ²	600m ²	493	1,135
05	Future potential Neighbourhood	503,000m ²	600m ²	752	1,735
06	Future potential Rural Living Zone	1,900,000m ²	30,000m ²	57	131
07	Future potential Strategic Employment Zone	136,000m ²	n/a	n/a	n/a
08	Future potential Employment Zone	140,000m ²	n/a	n/a	n/a
09	Future potential Open Space Zone	214,000m ²	n/a	n/a	n/a
10	Future potential Caravan and Tourist Park Zone	65,000m ²	n/a	n/a	n/a
11	Future potential Strategic Employment Zone	268,000m ²	n/a	n/a	n/a
12	Potential future Neighbourhood Zone	187,000m ²	600m ²	280	645
13	Future potential Rural Living Zone	3,000,000m ²	30,000m ²	90	207
14	Future potential development site	43,000m ²	n/a	n/a	n/a
15	Future potential Employment (Bulk Handling Zone)	43,000m ² Or equivalent to existing zone	n/a	n/a	n/a
Future population capacity (2022-2065)					3773

Reviewing the potential change for Strategic Employment and Employment (Bulk Handling) Zones. There is currently a total of 829,000m² including 786,000m² Strategic Employment and 43,000m² Employment (Bulk Handling). The proposed zoning changes detailed above would result in a future Strategic Employment area of 863,000m², Employment area of 140,000m² and Employment (Bulk Handling) area of 43,000m². This would result in a total area of 1,046,000m² which is an increase of 217,000m² from existing.

Collaboration between Wellbeing SA and councils: Discussion themes and subthemes

How do we collaborate? (Theme)

What could we work on together? (Sub theme and number of comments)



Current Wellbeing SA activity areas that council staff requested further information: Mental Health and Wellbeing; Wellbeing Hubs; Match Studio Social Isolation Project; Connection with Nature for Wellbeing and Suicide Prevention.

Top five skills and learning areas of interest: Community-informed planning; community co-design, delivery and evaluation; evaluation tools and methods; regional wellbeing collaboration.

ITEM NO:	3.2 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Community Development Team Information Report
RECORD NUMBER:	397963
AUTHOR:	Jessica Davis – Community Development Supervisor
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Welcoming and Cohesive Community
PRIORITY STRATEGY	1.1 Work with the community to identify the attributes of our area most important for all age groups and develop strategies and plans to minimise the loss of those attributes
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Faciliator

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
--------------------------	-----------------

REPORT DETAIL / BACKGROUND

YOUTH SERVICES

Movie Night

After two very successful movie nights, one in streaky bay and one in Poochera the CDS is working with the Wirrulla community to arrange for a movie night in October. The CDS is also arranging a dusk until dawn movie event in Streaky Bay on Friday October 13, 2023.

The CD staff have also recently assisted the West Coast Hawks Football Netball Club in hosting a movie night which also had a great attendance.

Children's University Initiative

The CDS met with Dianne from the University of Adelaide to discuss the implementation of the Children's University for the Streaky Bay District. This global program has been very successful and was introduced to the Eyre Peninsula last year in Port Lincoln, with very positive feedback and membership numbers they are offering the program further up the Eyre Peninsula.

This program offers educational experiences beyond the classroom and is targeted at youth aged 6-14 years. It is a voluntary participation and costs just \$5 per child for an annual membership, focusing on a broad range of areas encouraging participants to find their passion. All learning experiences on the online portal are linked to career pathways and showing them what is possible for their future. It involves a great amount of interaction with the community, having learning destinations which could include our walking trails, businesses or community groups and events and school holiday programs, all of these activities will contribute to the participants learning hours.

At the end the participants if they have successfully completed their 30 hours of learning have a graduation dinner which includes family and friends and guest speakers from learning institutions, they even have a gown and cap. The CD team is excited about this opportunity for the district and will continue to liaise with the University to become a learning destination, plan for events and holiday programs and will provide support to the program.

Community Changemakers Summit

The CDS is liaising with a young person from the Streaky Bay District to attend the Community Changemakers Summit. The summit is free for youth aged 12-25 and is to offer an opportunity for them to engage and connect with others, learn from expert leaders, and find inspiration from work that young people across South Australia are delivering. Council will support this young person with travel and accommodation costs.

COMMUNITY DEVELOPMENT

Local Drug and Alcohol – Community Action Plan

The CDS has been advised from the Drug and Alcohol Commission that we have been successful with our Community Action Plan. The CDS will now work with contractors, partners, and the commission to implement the following for the district. The following events/workshops will take place in the next financial year:

- Encounter Youth Community and School Sessions
- 3 Movie Nights (1 for Streaky Bay, 1 for Poochera & 1 for Wirrulla)
- Outdoor Games Day
- Gymnastics/Circus Workshops
- Martial Arts Workshops
- Silent Disco
- Art Workshops
- Skating Clinic and Competition

Volunteer Program

The following workshops are free to all the community groups within the district:

- Liquor Licencing – Monday May 15 – 6-8pm Online
- Sport and Rec – May 16- 6-8pm
- Good Governance (Date TBC)

Community School Pool

See Separate Report.

Australian Early Childhood Development Census Meeting

The CEO, GMP and CDS met with representatives from Wellbeing SA and the AEDC to discuss our Districts current issues and the reduction in early childhood services. The outcome of this meeting was positive and Council officers will work together with AEDC and Wellbeing SA to coordinate a visit to the region to discuss ways to improve the services for our young people.

TOURISM

SA Regional Tourism Review

The CDS attended the online consultation for the regional tourism review with Wudinna and DCLEP and Ceduna Council representatives, this was an opportunity to discuss the regions current challenges, and opportunities. The challenges and opportunities were very similar through each part of the region with feedback of increased visitation, lack of visitor experiences, poor communications, and infrastructure to name a few.

Murphy's Haystacks

Bitumen contractors have completed works to the entry, this has created a much safe entry/exit point, signage needs to be reinstalled and relocated on the roadway to the new alignment. The shelter quote has been received and is awaiting property owners' approval.

EVENTS

Adelaide Guitar Festival

The Adelaide Guitar Festival will be hosted in Streaky Bay on Sunday 2 July 2023. The CDS will meet with the festival coordinator in May to finalise locations for the event. Advertising will commence once dates and times have been discussed with local business owners.

Streaky Sounds 2023 - Reviving the Regions Music Festival

The Streaky Sounds event is progressing well.

The event has had a variety of local businesses supporting the event with providing catering options for the day.

Advertising has continued to increase using the following platforms.

- Radio interviews with ABC Eyre Peninsula and ABC North and West
- In-daily article
- Imparja – TV advert to commence mid-may
- Criterion – monthly advertisements
- Event Posters throughout EP, mid north, and Yorke Peninsula

The CD team have been successful in applications for sponsorship with Optus and SA Water. SA Water are providing the event Quench Bench and Optus are supporting the event with their event truck which has a large screen built in to it.

The CDS is meeting with John Simpson, production coordinator on Tuesday 9 May 2023 to finalise site plans.

Streaky Bay and District Road Safety Group – Mock Crash Event

The CDS is currently working with the SBDRSG to complete the process for the mock crash to be held on Monday 5 June 2023.

Events Schedule

Events have really begun to come alive again, below is a list of key regional and local events in the next 6 months. In the coming period VIC staff will put together an annual event calendar for distribution.

- 6 May 2023 - A Taste of Streaky Bay
- 11 June 2023 – Streaky Sounds Music Festival
- 2 July 2023 - Adelaide Guitar Festival
- 30 September 2023 – Streaky Bay Auto Sprint
- October School Holiday Youth Activities an Skate Precinct Official opening
- 13 October 2023 – Dusk til Dawn Youth Movie Marathon
- 21 October 2023 – Streaky Bay Rodeo
- 3 December 2023 – Jetty Festival
- December – Santa in the Supper Room
- 31 December 2023 – New Years Eve
- 1 January 2024 – New Years Day – Perlubie Sports Day
- 8-12 January 2024 – VACSWIM

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

The purpose of this report is to provide the Committee with an update on the Community, Economic and Sustainability Development teams activities and projects.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: There is little to no risk associated with the Committee not receiving and noting this report.

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.2, Title: Community Economic Development Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

ITEM NO:	3.3 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Visitor Centre Information Report
RECORD NUMBER:	397965
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	2.3 Ensure the most effective and efficient spatial distribution of social and economic opportunities
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Asset Owner

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
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REPORT DETAIL / BACKGROUND

***It should be noted that all statistics are manually collected. This report provides a snapshot only*

VISITOR CENTRE STATISTICS

The Visitor centre has continued to see a large numbers of visitors, April recorded 1182 visitors which is the highest number that we have ever recorded for April. Currently the Visitor Centre is open from 9am – 5pm with the re-location of the Main office.

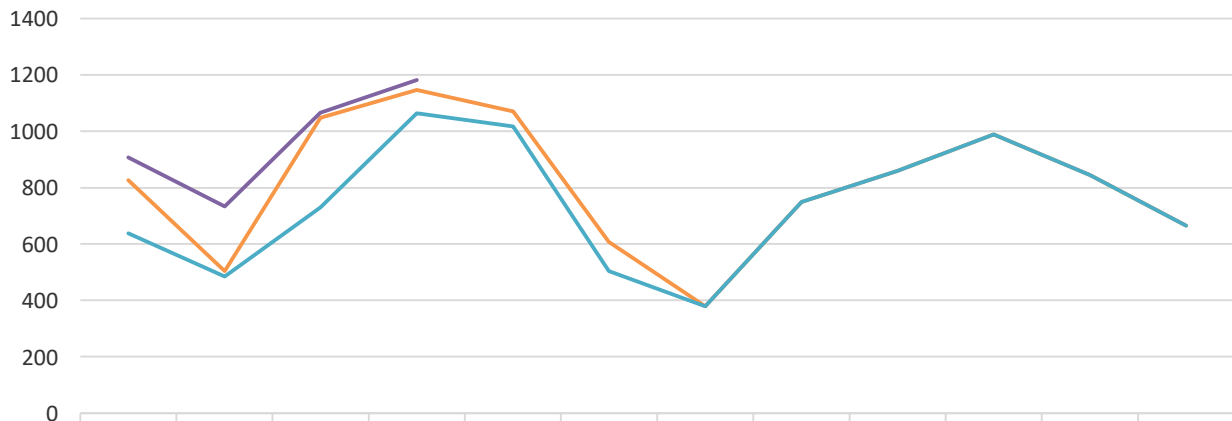
CED Staff have been busy with re-arranging the front foyer in the visitor centre, with the new shelving the team has been able to engage with more local small businesses to sell local produce. Souvenirs are selling very well and currently the Visitor centre stocks goods from 18 small local businesses, with three new additions expected by the end of the financial year. The new shelves have also created a space to display the history of the district. (Photos below)

Centrelink client numbers are still down as majority utilise the online reporting portal. The new Centrelink agreement will be due for review in June 2023.

Administration is still high with many community members and visitors utilising the WIFI, computer, printing , laminating and emailing services. The west coast hawks football and netball club are still utilising the VC photocopier at a charge for the printing of their budgets for home games.



**Visitor Centre
Tourism Numbers**



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	827	504	1048	1147	1071	607	379	750	860	989	845	666
2022	638	484	730	1064	1017	504	379	750	860	989	845	666
2023	907	733	1066	1182								

Reviews



Caitlin D
Torquay, Australia • 58 contributions

👍 0 ...



So accomodating

Apr. 2022

Needed some documents printed out. Nothing was too much trouble for the person in the front office. Impressive.

Written 28 May 2022

This review is the subjective opinion of a Tripadvisor member and not of Tripadvisor LLC. Tripadvisor performs checks on reviews.



Rotiman1
Sydney, Australia • 1,579 contributions

👍 0 ...



All questions answered with a smile

Apr. 2022 • Family

Small but good information centre. The woman that attended to our was very helpful and answered all our questions. Was intrigued to see local wine on display that we were told came from the local school and that the students were involved with its production. Subsequently purchased two bottles to support such a clever fundraising and invoking idea

Written 21 April 2022

This review is the subjective opinion of a Tripadvisor member and not of Tripadvisor LLC. Tripadvisor performs checks on reviews.



seeknfind
Brsibane,Australia • 394 contributions

👍 0 ...



Good information on the area

Apr. 2022

Standard information centre with info and maps on the area. Pity there are no galleries here, or art displays at the centre. I think a lot more could be done in this town to put it on the map for tourism other than fishermen.

Written 15 April 2022

This review is the subjective opinion of a Tripadvisor member and not of Tripadvisor LLC. Tripadvisor performs checks on reviews.



TanjungBaraDiver
Kerobakan, Indonesia • 1,760 contributions

👍 0 ...



Excellent visitors centre, informative and friendly

Feb. 2021

Very informative, exceptionally friendly staff, good location and heaps of brochures etc. available to tell you what to do. When visiting Streaky Bay, make this your first stop.

Written 12 June 2021

This review is the subjective opinion of a Tripadvisor member and not of Tripadvisor LLC. Tripadvisor performs checks on reviews.

The Visitor Centre holds a 4.5/5-star rating on both trip advisor and my google business.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: there is minimal risk and insignificant consequences should this report not be noted.

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.3, Title: Visitor Centre Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 recommend to Council to receive and note the report.

ITEM NO:	3.4 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay Foreshore Tourist Park Information Report
RECORD NUMBER:	397967
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	2.2 Develop and implement a plan building our economy, recognising our current base and evolving sectors and encourage greater diversity
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Asset Owner

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
--------------------------	-----------------

REPORT DETAIL / BACKGROUND

This report is to provide a brief overview of the Discovery Streaky Bay Foreshore Tourist Park operations. This report is based on communications from Discovery up until April 30, 2023.

OPERATION NOTES (FROM DISCOVERY MONTHLY REPORTS)

It is noted that for the detractor comments, there is the opposite in promoter comments. These comments relate to the reports provided (August 2022 – April 2023), it is noted the promoter comments have been summarised into consistent themes, detractor comments are for the purpose of identifying areas of improvement.

There is a consistent theme to detractor comments that include the park looks tired, needs maintenance and due for a facelift, this highlights the importance of moving forward with capital improvements and long term arrangements for the site that will aim to rectify many of the detractor comments.

Detractor comments: park tired and due for an upgrade, grounds need work and maintenance, untidy, overpriced, limited shade, poor parking and signage options when booking in, amenities mouldy and not clean, camp kitchen under equipped, wifi very poor,

Promoter comments: close to town, site prices good, superb location, affordable, clean facilities, friendly staff,

Other comments: kiosk staff swearing, poor presentation of kiosk,

Trip Advisor – Average 4.0/5 #1 of Campsites in Streaky Bay (listed below is detractor comments only)
 January - April 2023 – crowded, overpriced, will not be back, outdated park,

Very positive reviews about the park location and general facilities.

Works Completed

The CEO and General Manager – Business have been having regular meetings with Discovery Parks to discuss both current operational and future capital works projects, the development of these projects being of a commercial nature are confidential and directly with the Council elected body.

OCCUPANCY TRENDS

The data is collected monthly from Discovery Parks and is collated. The Linear trend line is a forecast line that calculates, or predicts, a future value by using existing values.

In assessing the data cabin occupancy is down on other years for April, however, continues to trend upwards, site occupancy continues to increase year on year in line with the increase in the self-drive market.

Earned revenue however has continued to increase year on year, so although there is consistent occupancy the ability to charge more with a premium product sees revenue to continue to increase.

CABIN

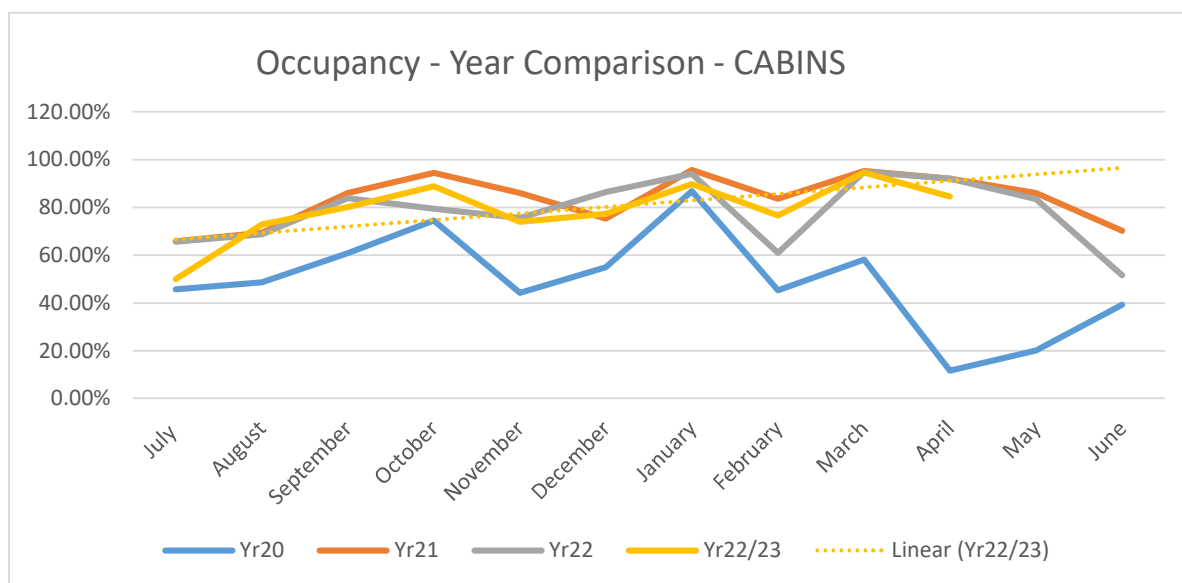


Figure 1 – 2022/2023 to April 30 totals

SITE OCCUPANCY TRENDS

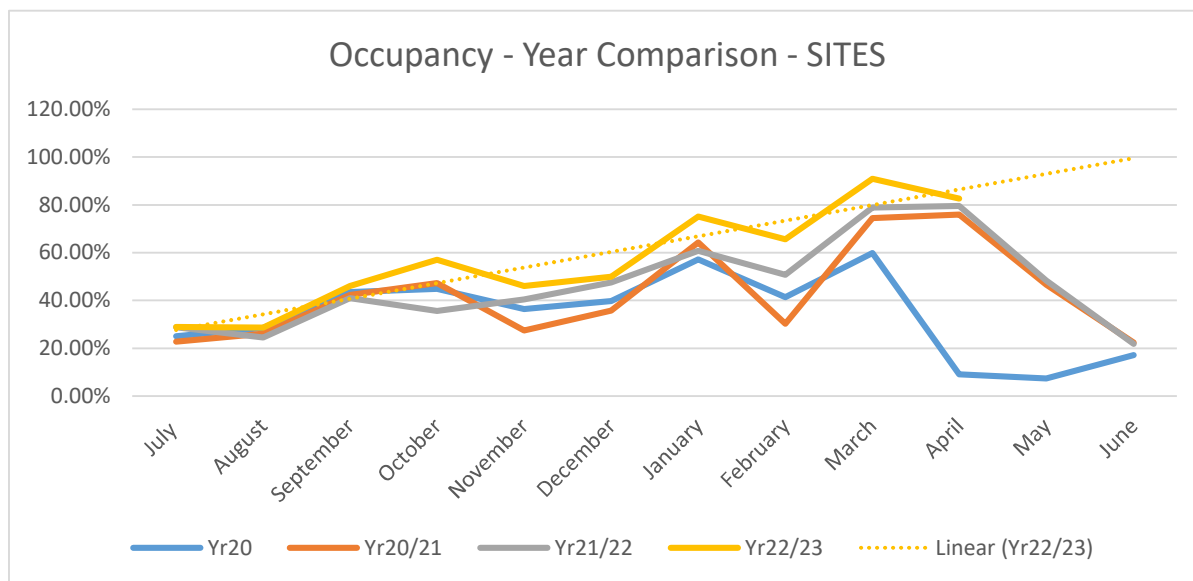


Figure 2 – 2022/2023 to April 30 totals

EARNED REVENUE

The earned revenue is gross GST inclusive amounts. Earned revenue in total continues to increase, however it should be noted that accommodation pricing also increased during this period.

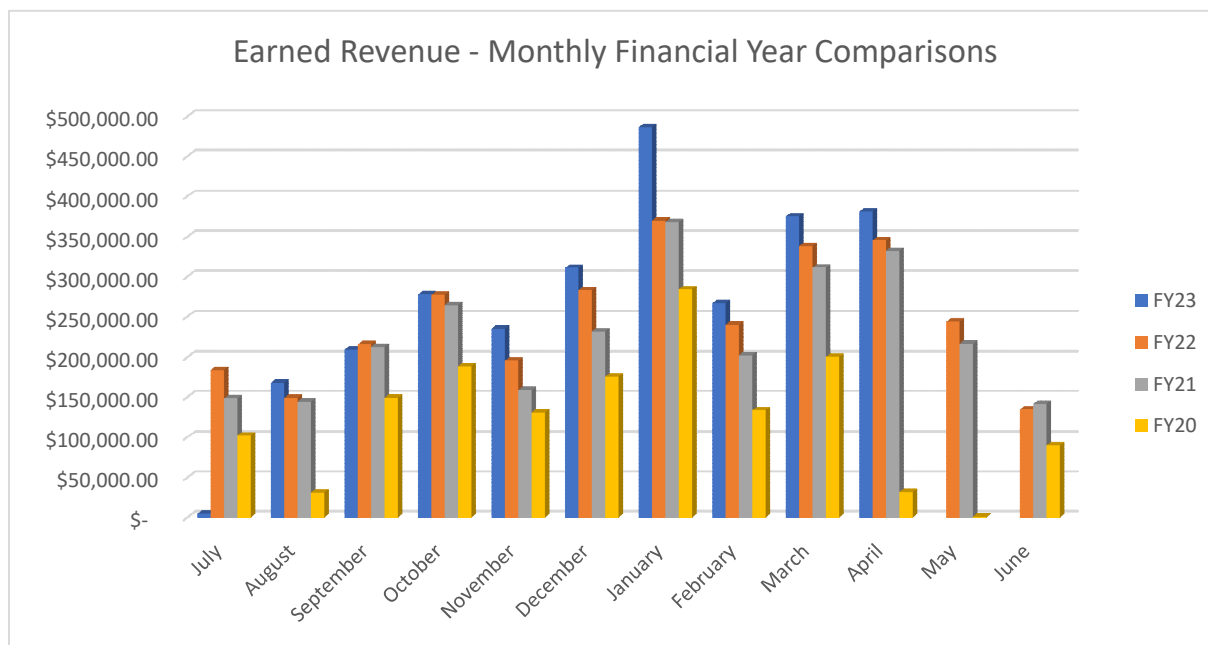


Figure 3 – 2022/2023 to April 30 totals

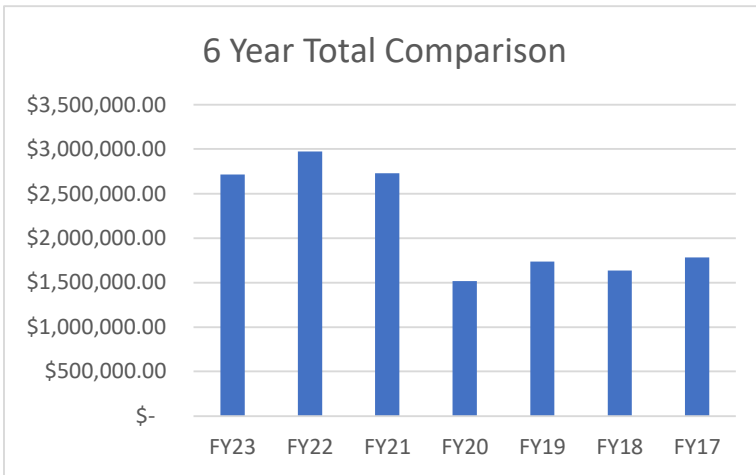
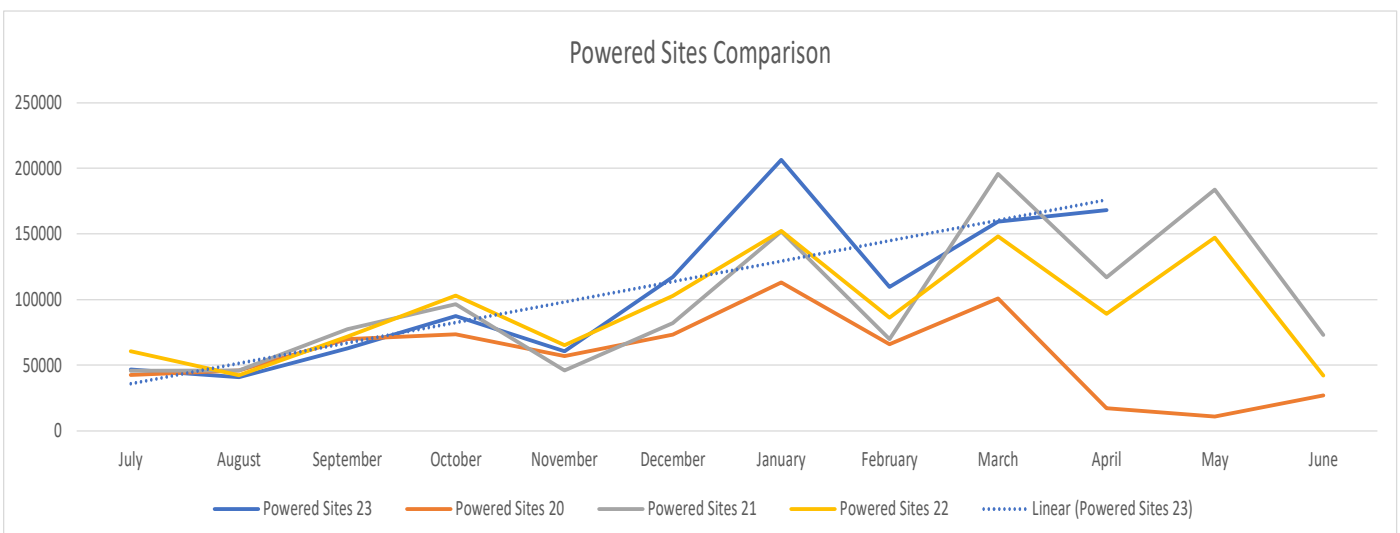
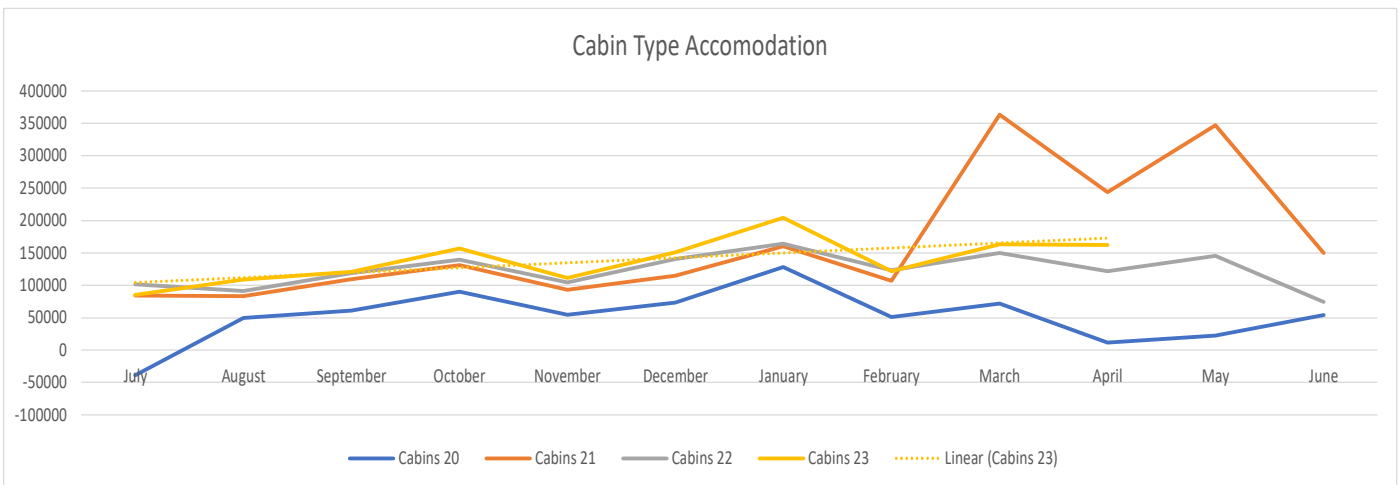


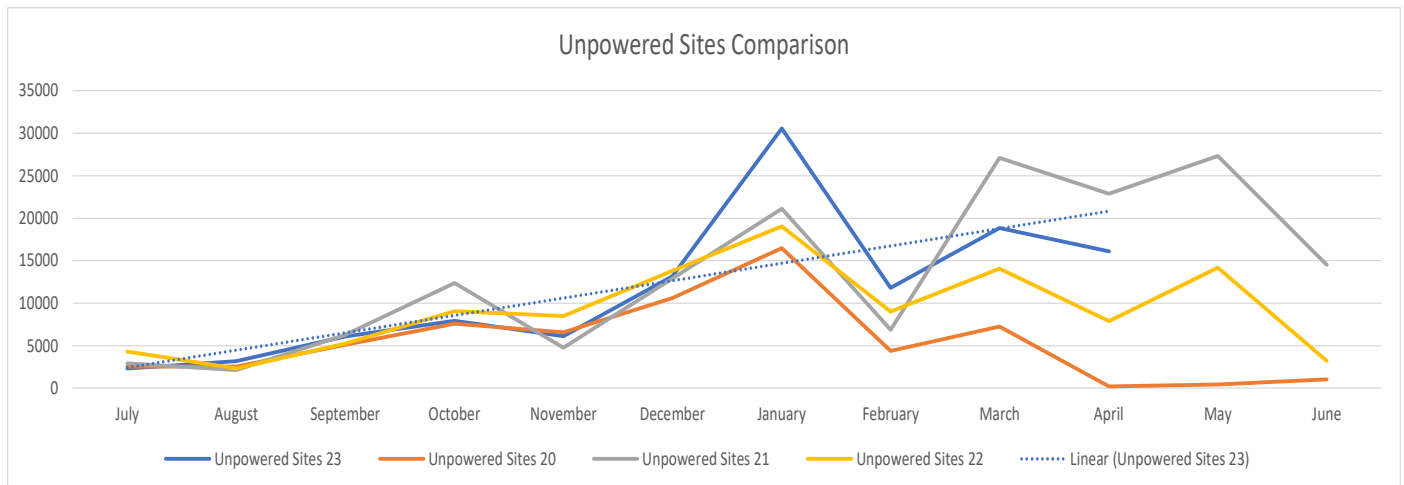
Figure 4 – 2022/2023 to April 30 totals (Noting 2023 is not a full financial year)

EARNED REVENUE BY ACCOMMODATION TYPE

The following three charts are to provide a snapshot of the earnings across the accommodation types for the financial year.

All accommodation types continue to perform well. 2021 whilst was the highest performing year was during Covid when state and international borders were still closed, therefore benchmarking against this year is an anomaly.





GUEST BY ORIGIN DATA (this data is per booking not persons)

Domestic Guest by Origin (Bookings) - YTD

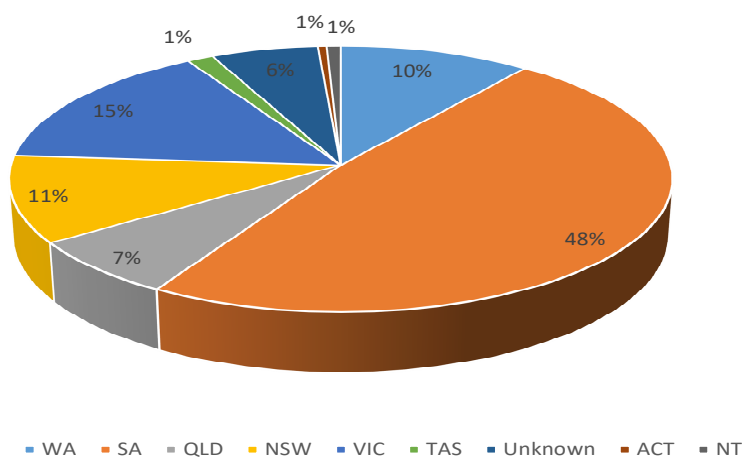


Figure 8 – 2022/2023 to April 30 totals

The guest by origin report is and would be as expected.

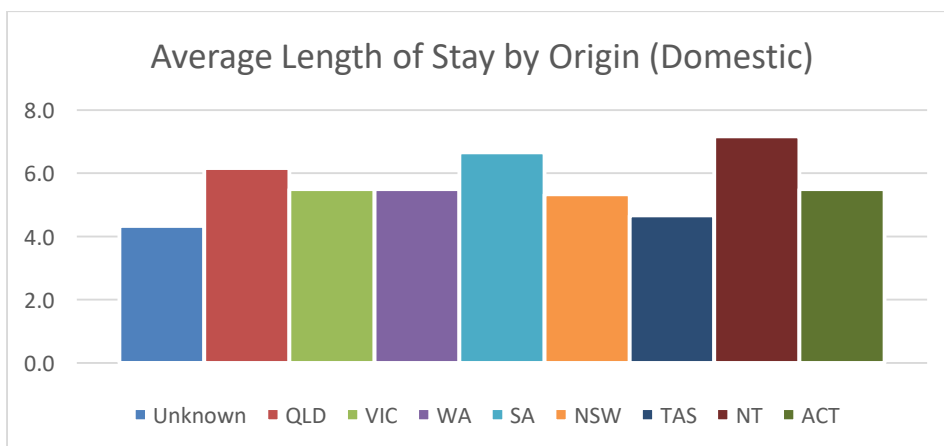


Figure 4 – 2022/2023 to April 30 totals

The average length of stay for the financial year was 3 nights, guests from the South Australia 4, and Queensland at 3.5, with the other states averaging around 3. This has decreased on other years.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

The purpose of this report is to provide the Committee with an update on the current operational status of the park and any future capital works.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.4, Title: Streaky Bay Foreshore Tourist Park Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to receive and note the report.*

ITEM NO:	3.5 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Campground Costs, Fees and Charges
RECORD NUMBER:	397960
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	2.1 Review and implement the tourism plan with a focus on tourism that is most suited to our circumstances
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 199</i> <i>Crown Land Act</i>
COUNCIL POLICY	
COUNCIL ROLE	Asset Owner

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
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REPORT DETAIL / BACKGROUND

BACKGROUND:

- This report is based on approximate values only. Completion of data is on a voluntary basis only and, therefore should be considered a sample value only
- Site Night data has not been well recorded however this will be rectified for future reports
- Tractor Beach information is derived from the Book Easy website, some reports are unable to be exported, which has made reporting difficult
- Tractor Beach and Perlubie beach is based on income received to date (bookings are paid on a monthly basis from Book Easy and are not current)

CAMPGROUND INCOME vs EXPENDITURE

IMPORTANT: In reviewing the accounts used in the tables below there were a number of incorrect allocations, income is yet to be receipted for some sites, therefore these should be viewed as *INDICATIVE ONLY*

Council has to May 2022 expended approximately \$ 107k on maintenance of its campgrounds (see notes below for expenditure exceptions) and toilets located at these facilities, receiving approximately \$87k (see notes below) in income resulting in a \$20k negative impact on Council’s budget at the end of April 2023. *Please note these figures include public toilet expenditure of 50% of total toilet expenditure at these locations.*

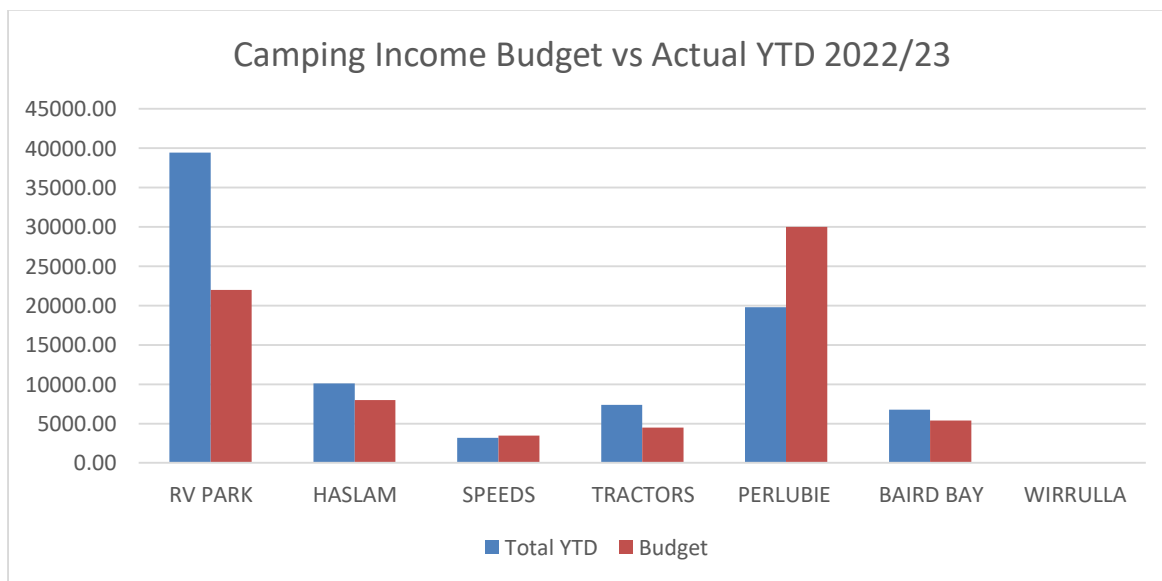


Figure 1 – Camping Budgeted Income vs Actual Income Site by Site

Tractor Beach/Perlubie Income Note: Book Easy income for March and April has not yet been reconciled into the internal financial system, therefore is not represented above

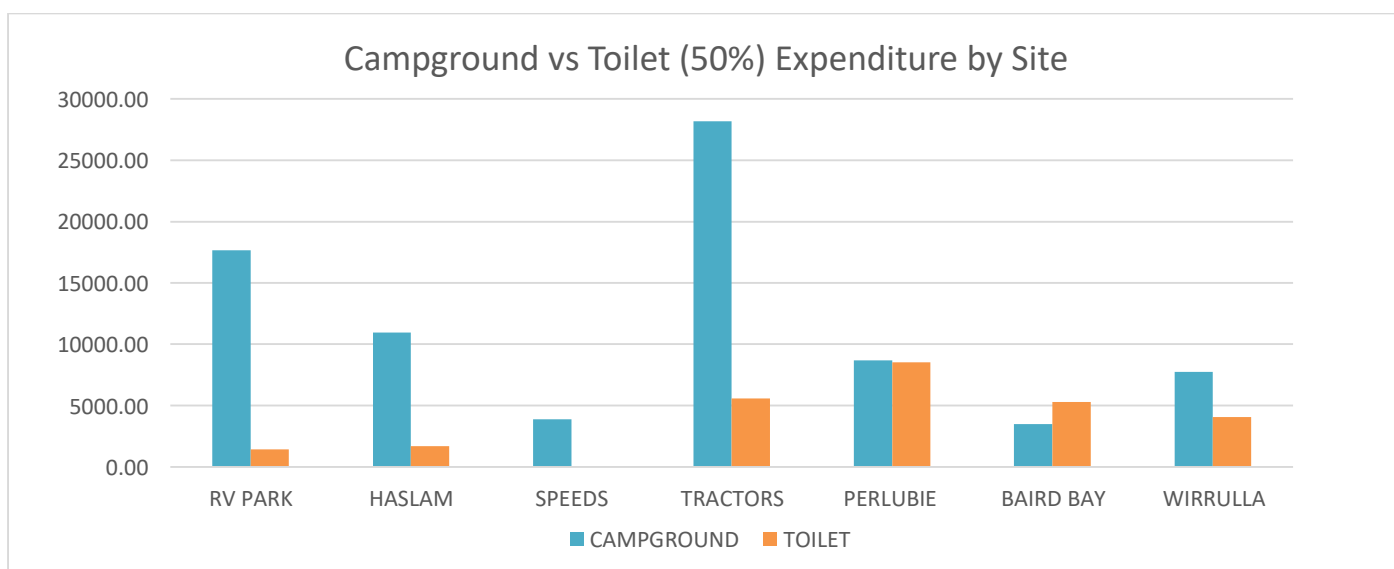


Figure 2 – Campground Site vs Campground Toilet Expenditure Site By Site

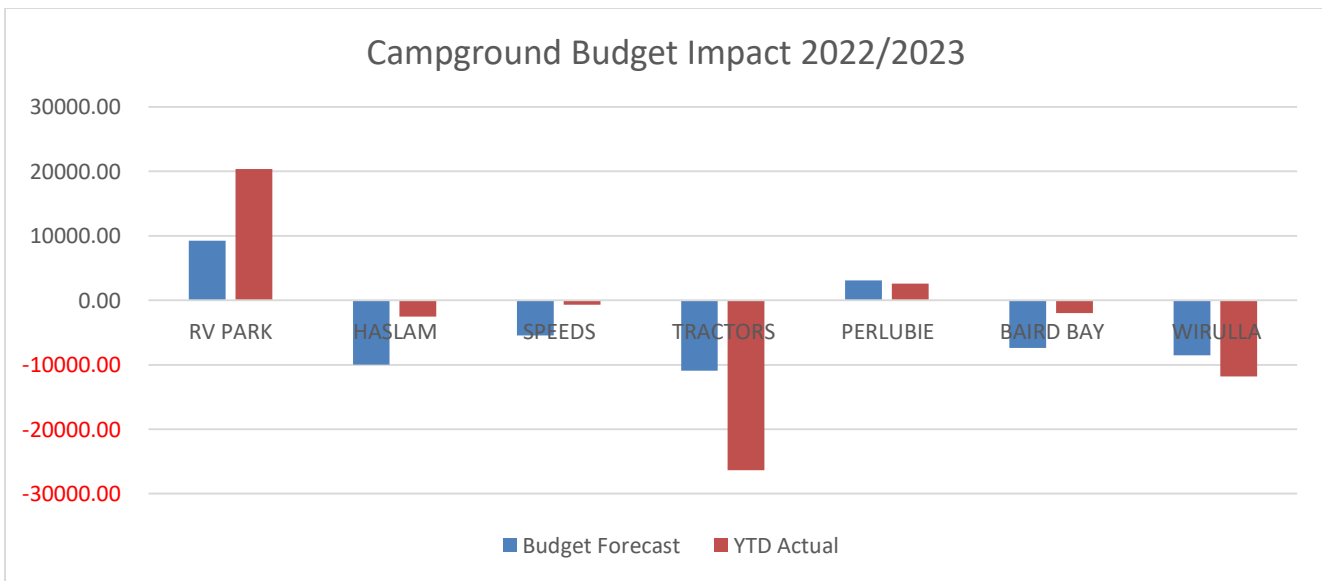
Toilet Expenditure Note: These figures represent 50% of the total actual toilet expenditure as it is recognised that these toilets are not exclusively for campground users.

Tractor Beach Campground Expenditure Note: \$4k has been spent on the start up and transition fees for the Tractor Beach Wifi Node (Council resolution was passed to take this over) \$2k of this is a once off fee, \$5k was spent on online booking signage, new information by signage and improved regulatory signage (this is once off expenditure), \$1750 is spent on waste collection, \$3k on Regulatory Monitoring and \$5.8k on staff maintenance wages (this should reduce).

Perlubie Beach Campground Expenditure Note: \$15k of this expenditure should have been allocated to the capital expenditure account (this amount has been excluded from the actual expenditure amounts for the purpose of this report).

Wirrulla Campground Expenditure Note: There is water allocation here that will be reimbursed by the Wirrulla Progress Association.

Table 1



The table above provides a snapshot of each of the campgrounds and whether that campground is having a positive or negative impact on the operating budget. Please see expenditure notes above regarding once off expenditures for some sites.

As indicated in the table the RV Park has exceeded budget, Haslam, Speeds and Baird Bay are sitting below forecast deficits, Tractors has once off expenditure and outstanding income, Perlubie has outstanding income, and Wirrulla has reimbursements pending.

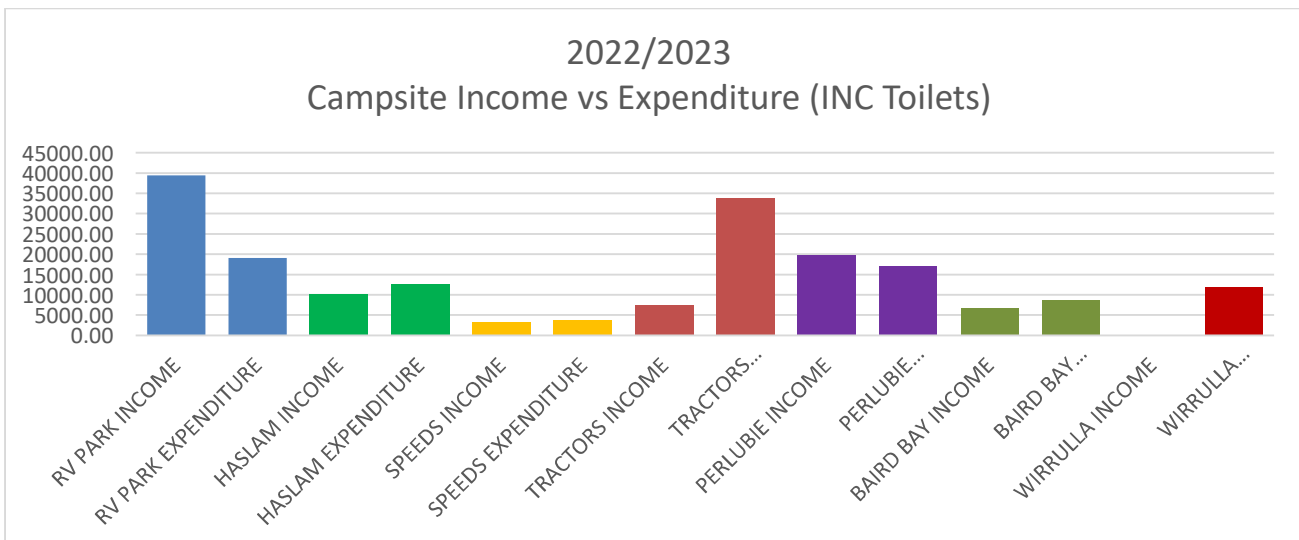


Figure 3

CAMPGROUND INCOME

CAMPGROUND	FACILITIES	FEE
Baird Bay	Shelter BBQ Toilet Unsealed Sites Unpowered Waste Collection	\$15 per site
Wirrulla	Toilets / Showers Power / Unpowered Camp Kitchen Shelters Unsealed / Concrete sites Waste Collection	To be determined by lease under agreement
Haslam	Toilets Unpowered Shelter Unsealed Sites Waste Collection Dump Point	\$15 per site
RV Park	Toilets Unpowered Unsealed Sites Waste Collection	\$15 per site
Tractor Beach	Shelters Toilet Unsealed Sites Waste Collection	\$15 per site
Perlubie Beach	Shelters Toilet Beach Sites Waste Collection	\$20 per site
Local Annual Permit		\$25 per annum – doesn't stipulate if per person

The table above shows the Fees and Charges currently charged at each of the sites. The Committee may want to consider the appropriateness of the fees and charges and make recommendations to Council for changes in the 2022/2023 annual business plan.

CAMPGROUND STATS – 2022/23

RV CAMPGROUND – STREAKY BAY

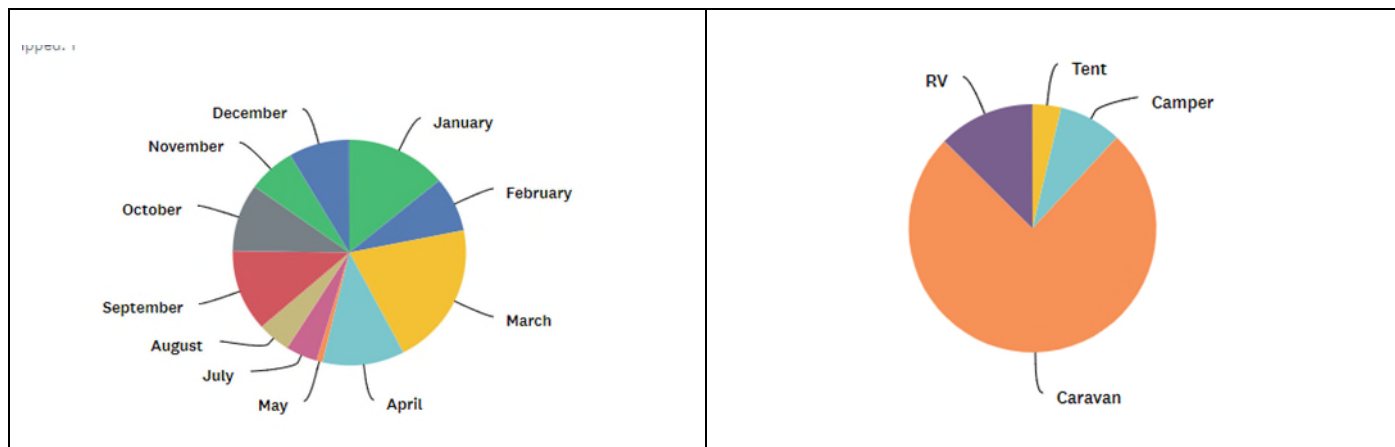


Figure 4 – Number of stays per month

Figure 5 – Accommodation Type

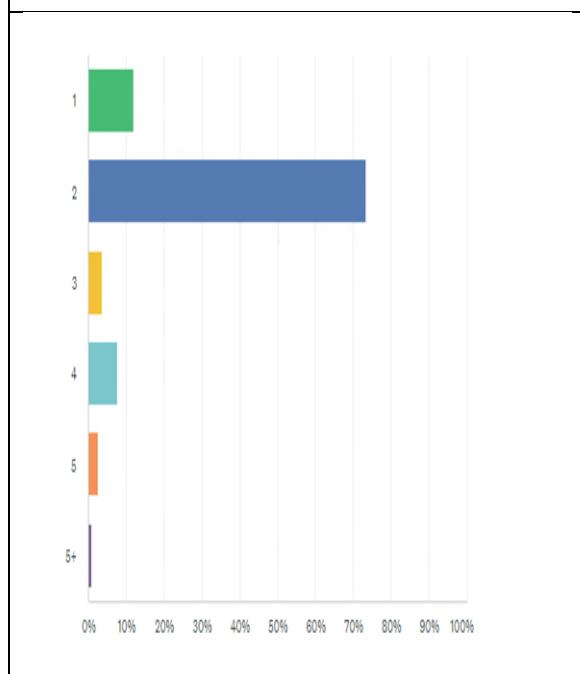


Figure 6 – Number of People per site

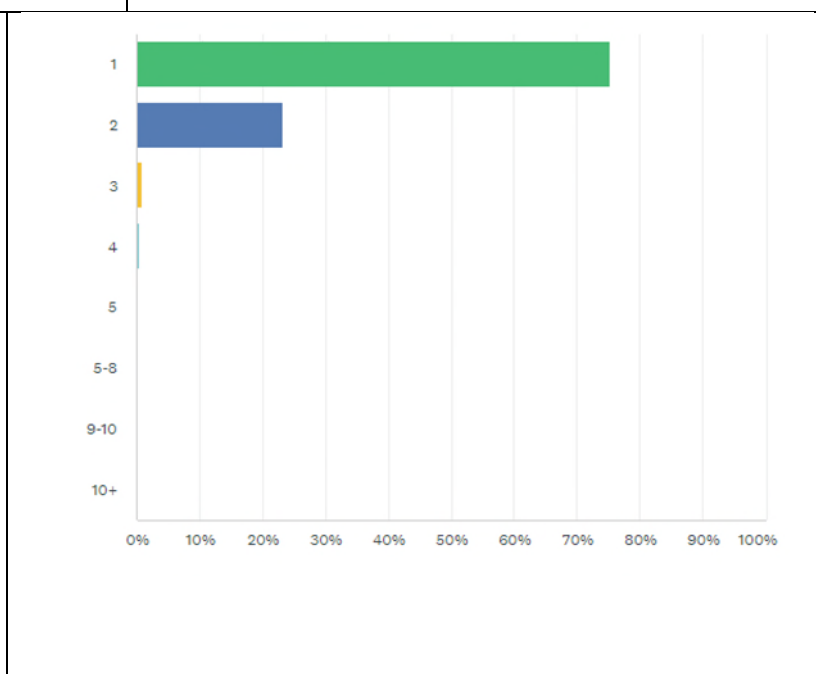


Figure 7 – Number of nights stayed

The results above for the Haslam campground are consistent with previous years and anecdotal evidence. At the recent Haslam community forum residents and visitors to the park advised that there was a very high % of people that were coming through staying overnight, it was reported that many were staying waiting for their bookings at Perlubie beach. Visitor locations are split relatively evenly between all states including South Australia.

SPEEDS POINT CAMPGROUND

<p>A pie chart showing the distribution of stays across the twelve months of the year. The largest segments are for March, February, and January, followed by December, November, and October. Smaller segments are shown for September, August, May, April, and September.</p>	<p>A pie chart showing the types of accommodation used. Caravans are the most popular, followed by Campers, Tents, and RVs.</p>
<p>Monthly Stays</p>	<p>Accommodation by Type</p>
<p>A pie chart showing the number of people per stay. The majority of stays are for 2 people, followed by 1 person. Other categories include 3, 4, 5, and 5+ people.</p>	<p>A pie chart showing the number of nights per stay. The vast majority of stays are for 1 night. Other categories include 2, 3, 4, and 5 nights.</p>
<p>Number of People per Stay</p>	<p>Number of Nights per Stay</p>
<p>A pie chart showing the distribution of visitors by state. Tasmania (TAS) has the highest number of visitors (7000), followed by Western Australia (WA) with 6000, South Australia (SA) with 5000, Queensland (QLD) with 4000, Victoria (VIC) with 3000, and ACT with 2600. New South Wales (NSW) has 2000 visitors and the Northern Territory (NT) has 800.</p>	
<p>Visitor By Post Code</p>	

Speeds point continues to follow the trend of other campgrounds, traditionally couples in caravans, staying 1 night and spread relatively evenly across the states.

HASLAM CAMPGROUND

<p>A pie chart showing the distribution of stays across the twelve months of the year. The largest slice is for March, followed by April and May. Other months with significant stays include October, November, and December.</p>	<p>A pie chart showing the types of accommodation used. Caravans are the most popular, followed by Camper vans. Other types include Tents, Roof top Tents, and RVs.</p>
<p>Monthly Stays</p>	<p>Accommodation by Type</p>
<p>A pie chart showing the number of people per stay. The majority of stays are for 1 person, followed by 2 people. Smaller categories include 3, 4, 5, and 5+ people.</p>	<p>A pie chart showing the number of nights per stay. The vast majority of stays are for 1 night. Other categories include 2, 3, 4, 5, and 5-8 nights.</p>
<p>Number of People per Stay</p>	<p>Number of Nights per Stay</p>
<p>A pie chart showing the geographic origin of visitors by post code. Western Australia (WA 6000) is the largest source, followed by Queensland (QLD 4000) and South Australia (SA 5000). Other states include VIC 3000, TAS 7000, ACT 2600, NSW 2000, and NT 0800. International visitors are also included.</p>	<p></p>
<p>Visitor By Post Code</p>	<p></p>

TRACTOR BEACH CAMPGROUND

1 December 2022 – 10 May 2023

Stay information

Room Type	Room	Total Nights	Nights Occupied	Nights Unoccupied	% Occupied	% Unoccupied
Site 01	Site 01	174	100	74	57.47	42.53
Site 02	Site 02	174	78	96	44.83	55.17
Site 03	Site 03	174	120	54	68.97	31.03
Site 04	Site 04	174	81	93	46.55	53.45
Site 05	Site 05	174	98	76	56.32	43.68
Site 06	Site 06	174	114	60	65.52	34.48
Site 07	Site 07	174	96	78	55.17	44.83
Site 08	Site 08	174	99	75	56.9	43.1
Site 09	Site 09	174	101	73	58.05	41.95
Site 10	Site 10	174	115	59	66.09	33.91
Site 11	Site 11	174	127	47	72.99	27.01
Site 12	Site 12	174	117	57	67.24	32.76
Site 13	Site 13	174	102	72	58.62	41.38
Site 14	Site 14	174	99	75	56.9	43.1
		2436	1447	989	59.4	40.6

1 December 2022 – 12 May 2023

Booking Information

Total 848 Bookings, 2176 Persons

In the future Council Officers will investigate better reporting options for the Book Easy sites as prior to the meeting there were difficulties with exporting required data.

PERLUBIE BEACH CAMPGROUND

See separate report.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: Yes

Description	Budget Reviewed \$	YTD \$
See detail in report		

PURPOSE OF REPORT

The purpose of this report is to provide the Committee with an update on the cost of camping across the district and recommend to Council any changes to the fees and charges for the 2022/2023 financial year.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
 (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
 (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: there is some financial loss to Council as outlined in this report.

OPTIONS

1. That the Committee recommends to Council that the fees and charges remain as is as outlined in the table contained within the report and the report is received and noted.
2. That the Committee recommends to Council to amend the fees and increase fees and charges to the following sites – *Committee Decision*

Recommendation

That the committee, having considered Report No 3.5, Title: Camping Costs, Fees and Charges, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 *that the fees and charges remain as is as outlined in the table contained within the report and the report is received and noted.*

ITEM NO:	3.6 Committee Report
MEETING TYPE	Community Strengthening, Planning & Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay RV Park and Haslam Campground Management Report
RECORD NUMBER:	397956
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	N/A
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	Various
COUNCIL ROLE	Information Channel

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	N/A
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REPORT DETAIL / BACKGROUND

In 2015 a report was presented to Council suggesting that an RV Park in Streaky Bay be established at the Old Bowls and Tennis Club Court Site, at that meeting Council resolved (Motion 205/15) that it be considered as an idea for the site.

In February 2016 a further report was presented to Council via the Caravan Parks and Camping Committee that Council consider becoming an RV Friendly town and that a suitable site be sourced (Motion 25/16).

In May 2016 Council resolved that the preferred site for the RV Friendly Overnight stay location was determined as being the second oval in Streaky Bay (the current RV site), (Motion 114/16).

In May 2016 a report was presented to Council that endorsed to take out to Public Consultation the Community Land Management Plan that would be amended to enable camping to take place (Motion 130/16).

In August 2016 a further report was presented to Council by which Council endorsed the Old Bowls and Tennis Club Court site to be temporarily used as a short term RV Friendly site (motion 236/16).

In November 2016 a request to rescind the motion 236/16 was received and endorsed (motion 323/16), therefore the motion was no longer valid, by which a second motion was moved (motion 324/16) that endorsed Council agreeing to remaining RV Friendly and that the second oval be temporarily used as a short term RV friendly site.

In June 2017 a report was presented to Council that advised the Community Land Management Plan review process had been completed for the second oval and that plans be endorsed (motion 155/17).

In the process of reviewing the process above for the establishment of the RV Park in Streaky Bay, Council Officers identified that there has been no resolutions made in respect of Council By-Laws and in regard to the establishment of Council endorsed management options.

In undertaking similar research for the Haslam Campground a similar conclusion has been drawn.

In consideration of this Council must consider for endorsement by resolution options for management of both facilities under the appropriate By-Laws.

In an effort to create consistency across the camp sites the following information is provided that is consistent with such resolutions made for Perlubie Beach, Tractor Beach and Speeds Point.

Proposed Regulations

1. Recommend to Council that Under By Law #4 Council enables camping on a portion of Section 133 and that camping is only permitted within the fenced Boundary of the area known as the Streaky Bay RV site.
2. Recommend to Council that Under By Law#4 Council enables camping on 23 Main Street Haslam and that camping is only permitted within the delineated boundary of the area known as the Haslam Campground.
3. Recommend to Council That the fees for the site will be determined annually by Council as per the Annual Business Plan and budget process
4. Recommend to Council That the fees are inclusive of all per persons per van/camper/RV per night (additional children are not charged)
5. Recommend to Council That the annual camping pass will apply to this site and that fee will be determined annually by Council as per the Annual Business Plan and budget process
6. Recommend to Council to endorse to move to the online booking system
7. Recommend to Council that 3 night nights maximum booking be implemented
8. Recommend to Council to endorse that No black or Grey water tanks to be emptied or discharged at the RV site
9. Recommend to Council to support that the current Animal Management Plan restrictions remain the same
10. Recommend to Council to endorse that fires are permitted on the provision that all fires must be contained within a raised, portable fire pit and all persons must supply their own wood. Timber, brush, etc. must NOT be collected from the trees and scrubland on the site or the surrounding area.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Impact on Budget: No

Description	Allocation in the Budget \$	Budget Reviewed \$

PURPOSE OF REPORT

The purpose of this report is to provide background information to the Committee on the decision-making rationale of the current location of the RV Park, make recommendations to Council to endorse enforceable management strategies.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
- (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
- (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee having considered Report No 3.6, Title: Streaky Bay RV Management Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

ITEM NO:	3.7 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay School Pool Management and Fee Review
RECORD NUMBER:	397957
AUTHOR:	Jess Davis - Community & Economic Development Officer
ATTACHMENT (S):	NIL

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	Infrastructure that Meets our Community, Economic and Environmental Needs
PRIORITY STRATEGY	4.5 Develop and maintain quality coastal and general recreational spaces, green spaces, including infrastructure that improves inclusiveness, connectivity and accessibility, and meets local and visitor needs
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Service Provider

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	School Pool Agreement
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REPORT DETAIL / BACKGROUND

The District Council of Streaky Bay and the Department for Education negotiated and signed a three (3) year licence for Council to operate the pool from November to April each year for the purposes of opening the pool to the public. (Please note this did not include the hiring of the pool to third party operators, private parties, or swimming lessons.)

Due to staffing issues and weather the pool did not open until the 1 December 2022.

In opening the pool this season Council has expended a total of \$15,113.00 on wages, \$544 on equipment and staff training. In addition to this as per the agreement a maintenance contribution of \$7000.00 is required to be paid, income received was \$ 6265.00 therefore the net cost to Council to operate the pool this season was \$16,392.00.

Pool Usage 2022/23 (December 1 to April 17, 2023)

- 40 Family Passes = \$4820.00
- 3 ½ Family Passes = \$180.00
- 13 Adult Casual Passes = \$91.00
- 4 Annual Child Passes = \$200.00
- 139 Child Casual passes = \$973.00

There is still a high number of pool users. Some feedback provided from the community was that usage was less this season due to a cooler season and the removal of the pool heating.

The Streaky Bay Area School has been successful in gaining funding for heating for its pool and it would be envisaged that this would be installed prior to the next season.

The pool currently does not have a minimum temperature rule whereby the pool opens on any day, regardless of the weather during the opening season.

The current fees and charges for the Pool use are (inclusive of GST) per annum;

Child Membership – Single	\$ 50.00
Adult Membership – Single	\$ 70.00
Family – Membership – Single (2 payments only)	\$ 120.00
Child – Casual Entry	\$ 7.00
Adult – Casual Entry	\$ 10.00
<i>Adults accompanying children at the pool, but not swimming are required to pay a fee</i>	

The pool fees were increased last financial year and are proposed to remain the same for the 2023/2024 financial year.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: Yes

Impact on Budget: Yes

Description	Budget Reviewed \$	YTD \$
Pool Opening Costs (net impact to Council)		\$ 16,392

PURPOSE OF REPORT

The purpose of this report is to provide feedback on the general operations of the pool for the 2022/2023 season in accordance with the Agreement.

The report is to highlight to the Committee the costs associated with operating the pool and the Committee could consider a minimum temperature to open the pool to ensure that maximum usage is occurring when the pool is open to the public.

Risk Management – Framework and Policy Provisions

- Risk Consequences must be considered as per Appendix B of the Risk Framework;*
- The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;*
- Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).*

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: There is currently occurring and may be future financial impact on Council should the Committee not review and understand the operational aspect of the pool and cost to Council. The pool is of high value to the community and this should be considered in deliberations.

OPTIONS:

1. Recommend to Council to receive and note the report.

Recommendation

That the committee, having considered Report No 3.7, Title: School Pool Season Management and Fee Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 recommend to Council – *Committee Decision*

ITEM NO:	3.8 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Mobile Food Van Vendor Policy Review
RECORD NUMBER:	397959
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	1. Mobile Food Van Vendor Policy – UNDER REVIEW

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	2.2 Develop and implement a plan building our economy, recognising our current base and evolving sectors and encourage greater diversity
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Regulator

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
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REPORT DETAIL / BACKGROUND

A report was presented to Council in 2022 outlining the reforms to the Local Government Act and that report formed the basis of the Policy that was subsequently endorsed and now due for review.

Prior to September 2021, councils were required to grant a permit under section 222 of the Local Government Act for the use of a road for a mobile food vending business. This obligation was subject to regulation 25A, 25B and regulation 25C in the *Local Government (General) Regulations 2013* (the General Regulations). These regulations were repealed. Therefore, it now becomes a matter for the discretion of each council whether to issue a permit under Section 222 of the Local Government Act to a mobile food vending business.

Council elected to choose to continue to have in place its policy to issue permits to mobile food vending businesses and chose to keep its location rules, and make observance of location rules a condition of the permit as a means to providing decision making framework in permit applications and approvals.

The policy has worked well in the time that it has been implemented, and only minor amendments are recommended by Council Officers as part of the Policy review process.

The Committee should carefully consider the value of the ability to have in place a policy that enables mobile food van vendors to operate, the benefits of these vendors in recent times have included;

- Enabling local business with shop front to diversify its offerings and fill a food gap
- Enabling local business to cope with seasonal demands by having a food van to assist during such peak periods
- Enabling the introduction of new tourism businesses that value added through the provision of additional food and beverages

- Assisting in meeting consumer demands by having food and beverage provision available on days when shop fronts were closed (e.g. public holidays, easter, events and long weekends)
- Assisting in meeting consumer demands by diversifying the options available within the community

Food trucks and other such mobile commercial trading can increase foot traffic into an area and can provide the opportunity for vendors to test new markets and products. The Committee should also consider that in the current commercial bricks and mortar environment there is not the opportunity to open a bricks and mortar shop front due to availability of such infrastructure.

Council Officers received numerous complaints and negative feedback directly from residents and visitors alike regarding the lack of products and/or bricks and mortar food business closure over peak periods, in particular for public holidays, events, and Easter weekend.

Within the existing Policy there is provision for the application of applicable fees and charges. The current fees set for mobile food vending businesses are as follows and there is no recommendation for any amendments to these fees and charges for the 2023/24 financial year.

Mobile Food Van Vendors		
Annual Fee	\$2,500.00	\$2,500.00
Monthly Fee (up to a maximum of 6 months in any financial year, then full year will apply)	\$250.00	\$250.00
Daily Charge (to be charged for adhoc usage only)	\$50.00	\$50.00
Council Event	\$0.00	\$0.00
Non Council Community Event	\$0.00	\$0.00
Commercial Events	\$0.00	\$0.00
Access to Electricity Service - (per day)		\$15.00

** The City of Marion currently charge \$2000 per annum, \$200 per month and \$50 per day
 ** The City of Port Lincoln currently charge \$1061 per annum, \$108.50 per month, \$47 per day

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

The purpose of this report is for the Committee to consider the proposed minor amendments to the Mobile Food Vending Policy and make any further recommendations for change to Council.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
 (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
 (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Comment: Should there not be provision for the allowance of mobile food vending businesses, there is a potential for lost economic impact through direct downturn in visitation, reputational damage and indirect economic impacts through local produce purchasing.

OPTIONS:

1. That the Committee recommend to Council to endorse the Mobile Food Vending Policy with minor changes as attached to this report for endorsement, that the Policy be reviewed in three (3) years time unless there is legislative or operational requirements that require an interim review.
2. That the Committee recommend to Council to endorse the Mobile Food Vending Policy with minor changes as attached to this report for endorsement and the following additional amendments (insert here) that the Policy be reviewed in three (3) years time unless there is legislative or operational requirements that require an interim review.

Recommendation

That the committee, having considered Report No 3.8, Title: Mobile Food Vendor Policy Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *that the Committee recommend to Council to endorse the Mobile Food Vending Policy with minor changes as attached to this report for endorsement, that the Policy be reviewed in three (3) years time unless there is legislative or operational requirements that require an interim review.*

MOBILE FOOD VENDOR POLICY

Policy No: DCSB-SC-03.03	Approved on: 08 February 2022	Administered by: Manager, Community Economic & Development
Last Reviewed: N/A	Review Date May 2023	Record No: 200954

Classification:
Development Control

Strategic Plan link:
A Council that is Actively Responsive to Community Needs and Delivers Financially Sustainable Governance and Leadership

References and related Policies, Procedures and Forms:

Local Government Act 1999
Local Government (Financial Management) Regulations 2011
Australian Accounting Standards Board

Corporate Plan link:

5.2.9 – Ensure Council’s policy and process frameworks that meet legislative requirements and are based on principles of sound governance.

References and related Policies & Procedures:

Environment Protection Act 1993
Food Act 2001
Local Government Act 1999
Local Nuisance and Litter Control Act 2016
Motor Vehicle Act 1959
Road Traffic Act 1961
South Australian Public Health Act 2011

DCSB I 14.06 Advertising Signage Policy
DCSB I 14.09 Moveable Signs Policy
[DCSB PM 16. Business and Private Use of Council Land and Recreational Facilities](#)
DCSB PROC 03.01 Mobile Food Vendor Application and Permit Issue

Forms:

DCSB 03 Form 08 Mobile Food Vendor Application
DCSB 03 Form 09 Mobile Food Vendor Permit
DCSB 14 Form 59 Business Signage Application Form
DCSB 20 Form 03 Temporary Road Closure Application Form

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1. Introduction

- 1.1 A mobile food vending business requires:
- 1.1.1 a permit under section 222 of the *Local Government Act 1999 (LG Act)* to operate on a public road in the Council area; and
 - 1.1.2 A permit under the Council's Local Government Land By-law No. 4 (the **By-law**) to operate on Local Government land, which permit constitutes an approval for the purposes of section 200(1) of the LG Act (note that the Council cannot grant approval to trade on any community land contrary to the provisions of the Community Land Management Plan adopted by Council for that land pursuant to Section 196 of the Act).

~~1.21.1 Permits must be submitted at least seven (7) days prior to the first day of proposed operating.~~

1.31.2 The Council has discretion to issue a mobile food vending permit upon application by a person.

1.41.3 Council generally supports mobile food vending businesses operating within the Council area to foster economic development initiative and to increase overall community enjoyment, while also recognising the need for appropriate policies and guidelines for these activities.

1.51.4 The Council has adopted this Policy to provide guidance in the assessment of applications to operate a mobile food vending business on a public road or on Local Government land.

Definitions

1.61.5 **Council** – means the District Council of Streaky Bay

1.71.6 **Local** – means a business operating within the boundaries of the District Council of Streaky Bay

1.81.7 **Fixed Food Business** – means a business, the primary purpose of which, is the retail sale of food or beverages that is carried on at fixed premises. Fixed Food businesses include cafes, restaurants, delicatessens, takeaway food businesses, bakeries, greengrocers, health food shops, hotels, butchers, supermarkets and, in some circumstances, service stations.

1.91.8 **Local Government Land** means land owned by the Council or under the Council's care, control or management but does not include a public road;

1.101.9 **Mobile Food Van** – any type of vehicle that has been equipped to cook and sell food. Some food trucks will have been designed solely for that purpose, while others may be converted vans, buses or other vehicles. Mobile food trucks can also include trailers, caravans and other towable vehicles.

4.141.10 Non-Fixed Food Business – A food business that is not a mobile food van nor a fixed food business. For example a street stall selling food.

4.121.11 Public Risk Insurance – means an insurance product designed to protect the licence holders against claims resulting from accidents or injuries that occur as a result of their business activities, as well as accidental damage to property owned or controlled by someone else.

2. Legislative and Legal Requirements

Legislation

2.1 A mobile food vending business must be operated on an approved site (as identified in the mobile food vending permit) in accordance with all relevant requirements under:

2.1.1 the *Food Act 2001*;

2.1.2 the *South Australian Public Health Act 2011*;

2.1.3 the *Environment Protection Act 1993*;

2.1.4 the *Local Nuisance and Litter Control Act 2016*;

2.1.5 the *Motor Vehicle Act 1959* and the *Road Traffic Act 1961*;

2.1.6 legislation relating to electrical or gas installations or appliances;

2.1.7 relevant legislation relating to occupational risk, health, safety or the environment;

2.1.8 legislation relating to business operations, employment conditions; and

2.1.9 any other relevant legislative requirements.

Legal

2.2 All items positioned within the permitted boundaries for mobile food vending are the permit holder's responsibility.

[2.3 Mobile food vendors may by application and approval leave their mobile food vending equipment in place overnight.](#)

[2.32.4](#) A mobile food vending area must be vacated of all mobile food vending equipment daily when food vending operation ceases [for those vendors issued with a daily permit](#). Removal of mobile food vending items is at the permit holder's expense. If mobile food vending items are not removed, then:

~~2.3-12.4.1~~ in the case of items left on a road, the Council may remove the items under section 234 of the LG Act and recover the cost of acting in this manner from the person who placed the item on the road; and

~~2.3-22.4.2~~ In the case of items left on Local Government land, an authorised officer may order the permit-holder to remove the items pursuant to section 262 of the LG Act and if the order is not complied with, the officer may act to remove the items.

~~2.42.5~~ Mobile food vending permit holders will be required, as a condition of their permit, to take out and keep current a public risk insurance policy in the name of the mobile food vending holder insuring the mobile food vending permit holder for the minimum sum of twenty million dollars (\$20,000,000) against all actions, costs, claims damages, charges and expenses whatsoever which may be brought or made or claimed against the mobile food vending permit holder in relation to the activity.

~~2.52.6~~ A Certificate of Currency for the required insurance policy must accompany an application to operate a mobile food vending business and any renewal of a mobile food vending permit.

~~2.62.7~~ A permit holder assumes responsibility for any liability issues arising as a result of the operation of the mobile food vending business.

3. Principles

Permit Holder Requirements

~~3.1~~ Permits must be submitted at least seven (7) days prior to the first day of proposed operating.

~~3.13.2~~ Application for a mobile food vending licence must be made on the form included at DCSB 03 Form 08 Mobile Food Vendor Application or online at Council's website (www.streakybay.sa.gov.au).

~~3.23.3~~ All applications must be accompanied by information required by the Council. The Council may request that an applicant provide certain information that is required for the Council to assess the application.

~~3.31.1~~ Applications for a mobile food vending permit will be determined by the Chief Executive Officer or his/her delegate.

Mobile Food Vending Sites

3.4 An application to operate a mobile food vending business must identify the site (or sites) where the business proposes to operate.

- 3.5 The sites identified in Appendix A are locations on roads where the Council allows mobile food vending businesses to operate (subject to a permit being obtained). Applications to operate in alternate locations will be assessed on a case-by-case basis on their merits, including taking into account any impacts on a Fixed Food Business.
- 3.6 Mobile food vending businesses are only permitted to operate in areas indicated on the mobile food vending permit issued by the Council for the business.

Requirements & Restrictions for Food Vending Businesses

- 3.7 Mobile Food vending businesses are excluded from operating within 200 metres from a private function unless the business is catering at the function.
- 3.8 A Mobile Food vending vehicle must not be parked within or adjacent to any 15 to 30 minute parking space, loading zones, disabled parks, or no stopping zones/areas, vehicular traffic, driveways (including line of sight for motorists), bicycle lanes, queuing and other waiting areas.
- 3.9 Customers must not be served on the roadside of the vehicle unless there is a road closure in place or there is sufficient space for pedestrian access between the vehicle and the roadside kerb.
- ~~3.10~~ If the mobile food vending vehicle on a road and associated equipment is longer or requires more room than a standard carpark, then the vehicle may only operate in a non-delineated car parking space (unless otherwise approved).
- ~~3.11~~
- ~~3.12~~3.10 Food vendors on the footpath must not interfere with pedestrian movement or with the opening of vehicle doors.

Council may cancel a mobile food vending permit ~~for a road~~ if satisfied that there is a breach of the conditions of the permit, in accordance with the process set out in section 225 of the LG Act. A mobile food vending permit issued in relation to Local Government land may be cancelled in accordance with its terms.

Fixed Food Businesses

- ~~3.13~~3.11 A mobile food vending business must select a site for operations which allows for a reasonable distance (at least 100m) between the mobile food vending business and any fixed food business during the operating hours of the fixed food business, with the exception that a mobile food vending business may be directly located in front of a fixed food business owned by the same party or or the fixed food business has provided approval for the mobile food vending business to operate.

Events

- 3.143.12** Mobile Food vending business may operate in connection with a Council or other community event.
- 3.153.13** To be associated with an approved Council or [community](#) event, the vendor must pay for a site (if required), and/or be given permission from the event facilitator, to provide food/drink as part of the event.
- 3.163.14** Council run events will encourage local food businesses to participate in events.
- 3.173.15** Services from food business outside the Council's area may be sourced for Council run events where local food and beverage operators are not available, do not have capacity or where additional food and beverage vendors are required.
- 3.183.16** For events that are not undertaken by Council, mobile food vendors servicing the events must still obtain a permit and comply with this Policy to trade on Local Government land or on a road.

Waste Management

- 3.193.17** Mobile food vendors must provide bins for use by their customers and ensure the area around their position is kept clear of waste at all times.
- 3.203.18** No trade waste or litter may be disposed of in Public waste bins.
- 3.213.19** Waste shall be removed by the operator at the completion of trading on each occasion.
- 3.223.20** All liquid waste (including wastewater and waste oil) must be contained and removed or disposed of appropriately at the end of trading.
- 3.233.21** No waste or other material is to be deposited into the storm water system. No hosing down of areas or equipment is to take place at the site.
- 3.243.22** Where Council is required to undertake cleaning and / or tidying of the area, the permit holder will be liable to reimburse the Council for all costs incurred by the Council in relation to the cleaning and / or tidying of the area deemed to be caused by the food business operations and / or its patrons.

Other Operating Considerations

3.253.23 The placement of power cords, generators, gas or other equipment external to the food van shall be positioned and suitably barricaded to not pose a risk to public safety or increase risk of fire.

3.263.24 Fixtures must not be placed where they present a barrier and subsequent danger to pedestrians crossing the street or kerbside usage by motorists.

3.273.25 The food truck or van must be positioned to allow reasonable access to service covers and existing services (e.g. sewer, power, water).

3.283.26 The mobile food vendor shall suitably bund or delineate the tow bar or any protruding fixtures that may pose a safety risk.

3.293.27 Food vans are to take responsibility of noise generated by their equipment and/or patrons and ensure noise does not escalate to disturb residents. Generators associated with food vans must not reach levels which will disturb nearby residents or businesses

3.303.28 Mobile food vending vehicles and fixtures must be kept in a safe and well-maintained condition at all times.

3.313.29 Ensure the safety of adjoining buildings is not comprised by restricting access or adding unreasonably to fire potential.

3.323.30 The mobile food vending set up should be sturdy and windproof, made of quality materials and be well designed and constructed to be safe to use, without sharp edges or other features likely to cause injury.

4. Fees and Charges

Mobile food vending businesses must pay the prescribed fee, yearly or monthly, that is applied in accordance with Council's annual Schedule of Fees and Charges, [this includes any fees and charges imposed for use of electricity or other resources in association with their mobile food vending business.](#)

5. Delegations

5.1 [Applications for a mobile food vending permit \(including any special conditions or approvals\) will be determined by the Chief Executive Officer or his/her delegate.](#)

5.2 [The Chief Executive Officer reserves the right to approve any type or number of mobile food vending business within the policy guidelines.](#)

5.6. Records Management

- 5.16.1** Recording of all information relating to the mobile food van will be maintained and recorded by relevant departmental staff in Council's records management program
- 5.26.2** All records must be kept in accordance with Council's Records Management Guidelines, including the Elected Members Records Management Policy, and destroyed as per the current General Disposal Schedule.

6.7. Review and Evaluation

- 6.17.1** This policy will be evaluated and reviewed at least every 4 years as per Council's Governance Policy (currently under development).

7.8. Further Information

- 7.18.1** This policy will be available for inspection at Council's principal office as listed below during ordinary business hours and available to be downloaded, free of charge, from the council's website at www.streakybay.sa.gov.au.
- 7.28.2** District Council of Streaky Bay
 29 Alfred Terrace
 Streaky Bay SA 5680
 Ph: 8626 1001
 Email: dcstreaky@streakybay.sa.gov.au

Version Information

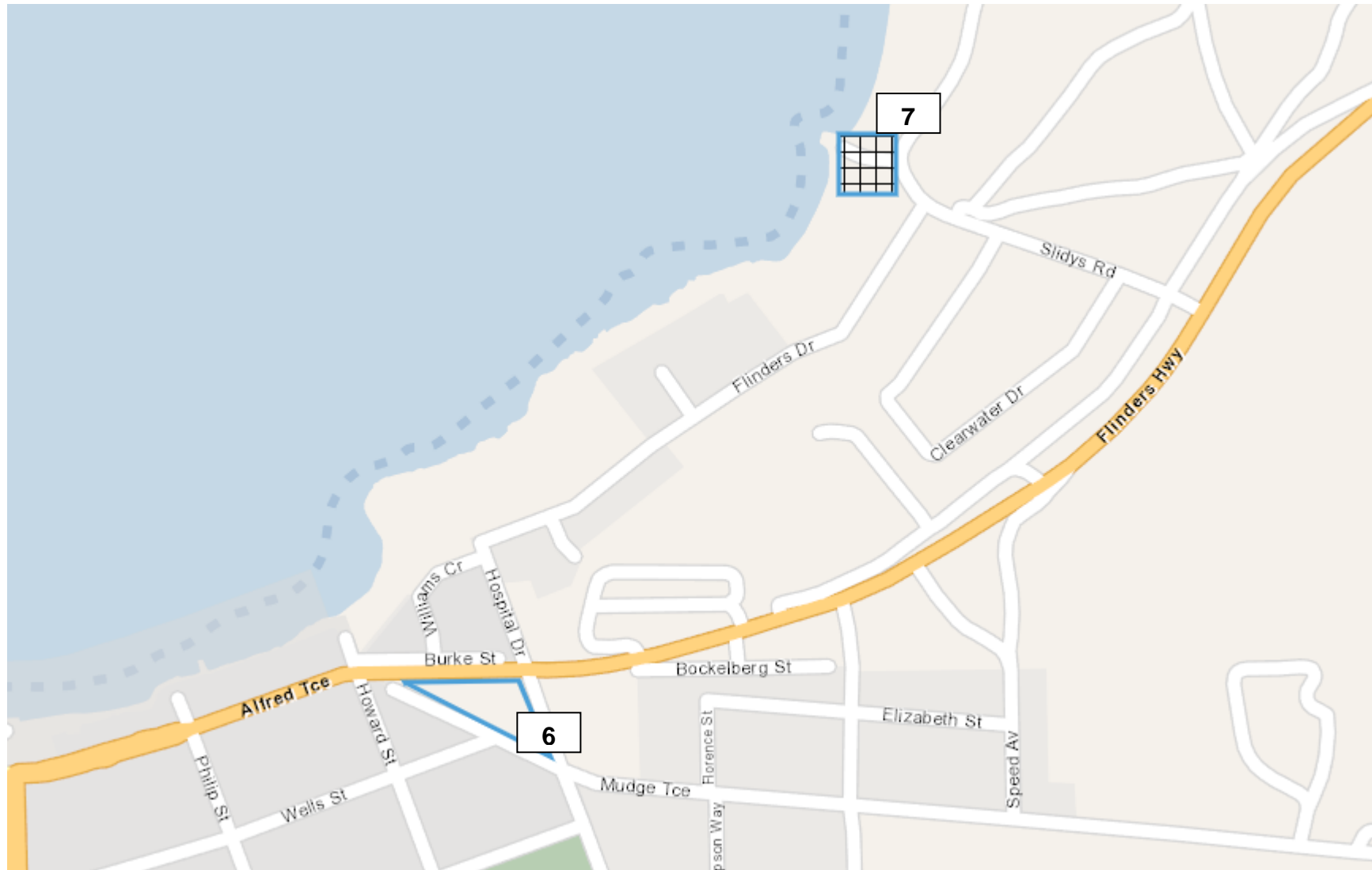
Version	Date Endorsed	By	Summary of Changes
V1.0	May 2021	Council	New Policy
V2.0	February 2022	Council	Revised – Legislative Change

Appendix A – Food Vendor Operating Areas

1. Doctors Beach
2. Eyre Avenue (Foreshore Lawns)
3. Alfred Terrace (Foreshore Lawns)
4. RSL Lawns
5. Youth Precinct (Skate Park)
6. [Lions-Pioneers](#) Park
7. Slidy Beach Carpark



Mobile Food Vendor Policy



ITEM NO:	3.9 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Mobile Food Van Vendor Policy Review
RECORD NUMBER:	397958
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Advertising Signage Policy – For Review 2. Mobile Advertising Signage Policy – For Review

STRATEGIC MANAGEMENT PLAN 2020 – 2040

STRATEGIC PILLAR	A Robust and Adaptive Economy that Provides Sustainable Employment
PRIORITY STRATEGY	2.2 Develop and implement a plan building our economy, recognising our current base and evolving sectors and encourage greater diversity
CORPORATE ACTION	
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	
COUNCIL ROLE	Regulator

ANNUAL BUSINESS PLAN LINK

2022/2023 PROJECT	Choose an item.
--------------------------	-----------------

REPORT DETAIL / BACKGROUND

Council recognises the need to regulate signs on its road reserves, footpaths and public spaces to maintain the effectiveness of priority traffic control signs and directional signs and to ensure the amenity of the townships and rural areas is appropriate. The advertising signage policy was developed to ensure the installation of signs is undertaken in a regulated and uniform manner, consistent with the requirements of other relevant authorities including the Department of Infrastructure and Transport.

The current policy (Attachment 1) was approved by Council and due for review May 2023, the policy has been reviewed and there is no recommended changes to the Policy.

To supplement the Advertising Policy and provide more reasonable position of moveable signs under Council's Moveable Signs By Law. The policy was established to encourage the safe display and use of moveable signs (in particular A Frame Signage) in appropriate locations within the Council's area. The restrictions on the placement of moveable signs may not be appropriate in all circumstances and the Council therefore wishes via this Policy to allow for the placement of certain moveable signs that would otherwise be a contravention of the By Law.

The Moveable Signs Policy was approved by Council in May 2021 and whilst not due for review until 2024, Council Officers felt it was prudent to review both policies concurrently, there are no proposed amendments to this policy either.

BUDGET IMPACT ASSESSMENT

The following provides a summary of the budget impact assessment:

Allocation made in the budget: No

Impact on Budget: No

Description	Budget Reviewed \$	YTD \$

PURPOSE OF REPORT

The purpose of this report is to consider both policies and their current relevance and make any further recommendations for change to Council.

Risk Management – Framework and Policy Provisions

- (a) Risk Consequences must be considered as per Appendix B of the Risk Framework;
 (b) The likelihood of the recognised risk occurring must be considered as per Appendix C of the Risk Framework;
 (c) Where risks are identified as Extreme or High (Appendix D), Council must ensure its decision reduces the recognised risk to Medium or Low (residual risk) depending on the agreed tolerance level (Appendix E).

Risk Matrix

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High


Comment:

OPTIONS:

1. That the Committee recommend to Council to endorse the Advertising Policy and Movable Signs Policy with no amendments, with a review in two (2) years unless legislative or other operational requirements require review.
2. That the Committee recommend to Council to endorse the Advertising Policy and Movable Signs Policy with the following amendments (insert here), with a review in two (2) years unless legislative or other operational requirements require review.

Recommendation

That the committee, having considered Report No 3.9, Title: Mobile Food Vendor Policy Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, *recommend to Council to endorse the Advertising Policy and Movable Signs Policy with no amendments, with a review in two (2) years unless legislative or other operational requirements require review.*

		
Policy Document ADVERTISING SIGNAGE POLICY		
Policy No: DCSB-I-14.06	Version No: 1.3	Administered by: Manager, Community & Economic Development
Approved by: Council	Approved on: 11 May 2021	Agenda Item/Minute Book No or Approval Ref: 156/21
Last Reviewed: April 2016	Review Date May 2023	File No: F16/1142
Classification: Infrastructure		
Strategic Plan link: Infrastructure that meets our community, economic and environmental needs		
References and related Policies & Procedures: <i>Local Government Act 1999</i> <i>Planning, Development and Infrastructure Act 2016</i> <i>Road Traffic Act 1961</i> <i>Australian Road Rules</i> <i>Council By-Laws</i> <i>DCSB-I-14.09 Moveable Signs Policy</i>		

1. INTRODUCTION

The District Council of Streaky Bay acknowledges the need to regulate signs on its road reserves, footpaths and public spaces to maintain the effectiveness of priority traffic control signs and directional signs and to ensure the amenity of the townships and rural areas is appropriate. A proliferation of signs and advertising can reduce the overall effectiveness of the sign.

This policy has been developed to ensure the installation of signs is undertaken in a regulated and uniform manner, consistent with the requirements of other relevant authorities including the Department of Infrastructure and Transport.

2. POLICY OBJECTIVES

- To enable the temporary promotion of community events and the reasonable display of sponsorship identification and promotional signs.
- To ensure advertising signs and / or displays do not cause a loss of service or have any damaging impact upon the natural or built environment.
- To ensure all advertising signs comply with this policy.
- To ensure moveable advertising signs are structurally sound, clean and not hazardous or offensive to pedestrians or motorists.
- To provide an environment in which efficient placement of signs enhances a street, road reserve or precinct by increasing the overall impact and effectiveness of individual signs.

3. DEFINITIONS

‘Advertisement Display’ any bill, advertisement, sign banner, feathers or flag that advertise an event, business or product.

‘Applicant’ The person/organisation who applies for an advertisement display.

‘Commercial Signs’ - Commercial advertising signs promote a commercial activity, service or product rather than give directions to it. A Development Application is required to be lodged through the State Planning Portal and approved prior to the installation of all commercial and advertising signs.

‘Council’ The District Council of Streaky Bay

‘Fingerboard Signs’ - are small and rectangular in shape with the long axis horizontal (similar in characteristic to a street name sign), secured to a post and positioned directly below a street name sign. Its purpose is to advise road users of the direction to facilities located on side streets.

‘Local Government Land’ Land which is under the care and control of Council, including public footpaths and road reserves.

‘Road’ has the same meaning as in the *Local Government Act 1999* and extends from property boundary to property boundary including the carriageway, footpaths and verges.

‘Temporary Signs’ - Temporary advertising signs are defined as those signs that are installed for a limited time to announce a local event of a religious, cultural, political or recreational character for a fixed time period.

4. BACKGROUND INFORMATION

The installation of roadside signage is an Alternation to a Public Road in accordance with Section 221 of the *Local Government Act 1999* and therefore requires the approval of Council.

The installation of roadside signage is controlled by Council to ensure:

- safety of road users;
- preservation of roadside amenity;
- suitability of design and installation of signage; and
- consistency of type and use of signage.

The Department of Infrastructure and Transport are responsible for the management of State arterial roads and are responsible for the assessment of requests for the installation of signage on these roadsides.

There are also signs placed on buildings, private property and other locations not specified and this Policy seeks to cover some of those provisions.

Signage (non-directional) with a surface area of greater than 3m², moves, flashes, is internally illuminated and within 100m of a signalised intersection or pedestrian crossing constitutes development under the *Planning, Development and Infrastructure Act 2016* and requires

application and assessment against the *Planning, Development and Infrastructure Act 2019*. The approved land use and conditions on previous approvals may also influence signage approval.

5. POLICY DETAIL

5.1 Temporary Signs

The District Council of Streaky Bay support the placement of Temporary Signs which announce a local event in the nature of:

- religious,
- educational,
- cultural,
- social; or
- recreation.

Temporary Signs that are to be placed on Local Government Land or a road will require a permit authorised by Council prior to their display.

Only Temporary Sign applications which meet all the below criteria will be approved.

- A. The advertisement is for an event/s on a set date or several days and the event:
 - benefits the local community as a whole; and
 - is non-commercial.
- B. Signs must be flat and not exceed more than 2sqm (alternatively it will require development approval).
- C. Signs must be well constructed and maintained in good condition to remove hazards to any member of the public.
- D. Signs must be of strong construction to be stable when in position and be able to keep its position in adverse weather conditions with no sharp or jagged edges or corners.
- E. Signs may not display any potentially offensive material and may not be seen to be politically or religiously biased. Announcements of events are acceptable, however, imparting of political or religious beliefs through slogans or proclamations will not be acceptable.
- F. Signs must not obstruct or obscure motorists or pedestrians, have moveable parts or be illuminated in any way.
- G. The sign is not to be displayed for more than one (1) month before the date of the event and must be removed within one (1) month after the event.
- H. Signs are not to be displayed on trees, power poles, light poles, street furniture or Council buildings.

I. The applicant or organisation applying for the temporary sign shall properly maintain the sign in a clean condition and present it in a professional and quality finish.

J. Applicants will be responsible for all costs associated with installation

5.2 Longer Term Community Event and/or Activity Advertising

Following the implementation of this Policy, Council will seek to establish an additional sign frame at the Poochera-Streaky Bay Highway and Eyre Highway intersection.

This frame will be for the purpose of advertising longer term Community Events or Activities. Events outside of the District Council of Streaky Bay will not be permitted.

Organisations wishing to advertise will need to apply through an application process. A small fee will be applied and set through the Annual Fees and Charges.

A register of approved applicants will be maintained by the Community and Economic Development Team.

5.2 Temporary Signs (Trailer Style)

Council does not permit the use of Temporary signs in the forms of a trailer for use within Public Road Reserves.

Applications for trailer use on other Local Government Land shall require Council approval by resolution and applicants are required to complete a Permit Application and each applicant shall be considered on a case by case basis

5.3 Real Estate Signage

A real estate “For Sale” or “For Lease” sign does not require approval if it is situated on the land that is for sale or lease, permitting the property is not a State Heritage listed and if the advertising display:

- is not more than 4m² in area; and does not move; and
- does not flash; and
- does not reflect light so as to cause undue distraction to motorists; and
- is not internally illuminated

The real estate signage must be removed within 2 weeks of the completion of sale or the entering into the lease.

5.4 Commercial Signs On Residential Properties

A sign on residential land without prior Development Approval cannot be erected. Only identification signs, which identify the address of the property on which it is situated are permitted. The identification sign cannot identify or advertise business or business activity.

A smaller sign (under 0.2m²) identifying the business may be erected within the property, on the proviso that it is not readily visible from the street and no more than 2 are displayed in relation to the same building.

5.5 Commercial and General Signage on Non-Residential Buildings

Signage displayed on buildings used primarily for retail, commercial, office or business purposes does not require Development Approval, permitting the advertising display:

- is located on the front wall of the building; and sits flush on the front of the building;
- does not move, flash, or create an undue distraction to motorists; and is not internally illuminated;
- is not attached to the fascia of a verandah; and / or
- if there is no verandah the signage should not be more than 3.7m above ground level

If the criteria above is not satisfied, Development Approval is required.

5.6 Commercial Signage on Council Roadsides

The Council does not permit the installation of commercial advertising signage within roadsides, with the exception of fingerboards (see Clause 5.8).

Applications for commercial advertising utilising fingerboards within road reserves shall require approval under Section 221 of the *Local Government Act 1999* and an application form must be completed accordingly.

Any unauthorised signage will be removed by the Council without notice to the person installing the sign. Signs removed in this way may be returned to the advertiser when the advertiser applies to Council for its return and after the invoice for costs to remove the signage have been paid.

Any costs incurred by removing the signage will be invoiced to the advertiser by Council and may incur debt collection action should the invoice not be paid.

5.7 Commercial Signage on other Local Government Land

Commercial signage may be permitted at designated information bays, those bays being;

- Poochera Museum
- Sceale Bay Shelter
- Streaky Bay Lions Park

The installation of such signage shall be subject to an application, permit provided and an annual fee paid by the signage owner. The sign shall be removed should such fee not be paid within three (3) months of the start of any financial year.

The signage installed must:

- not be larger than that designed for the Information Bay; and
- provide contact details for the business being advertised;

Sign production costs shall be borne by the applicant and any associated replacement and maintenance costs including sign damage.

Council may remove the sign and notify the applicant immediately should the sign be deemed unsafe, damaged, or ineligible.

Applicants must complete an application form. The application form will include agreement to the appropriate condition requirements. Approval for these applications rests with the Manager, Community and Economic Development.

The maximum number of signs at any Information Bay will be determined by the design allowance of that Information Bay.

5.8 Non – Commercial Signage on Council Roadsides and other Local Government Land

Signage that is considered to be of wider community interest, such as entrance signage, community facilities, directional signage to visitor services and major attractions will be considered on a case by case basis.

Applications for installation of direction signage to visitor attractions and services will be assessed against the criteria of the Road Sign Guidelines – Guide to Visitor and Services Road Signs in SA, published by the SA Tourism Commission and Department of Infrastructure and Transport.

Applicants must complete an application form. Applications are assessed and approved by the Manager, Civil Works and Infrastructure upon consultation with the Manager, Community and Economic Development.

Approved sign installations shall be undertaken by the Council at the expense of the applicant. The costs associated with the supply and installation of the sign are required to be paid by the applicant before the sign is erected.

5.9 Building Work Signs

An advertisement display may be erected without approval on land on which building work is being lawfully undertaken permitting the advertisement display;

- contains information that refers to the work being undertaken;
- is not more than 3m² in area;
- does not move, ort flash, and is not illuminated; and
- does not reflect light to be an undue distraction to motorists

5.8 Precinct Advertisement Displays

Precinct Advertisement Displays listing individual businesses as “cluster” may be installed at the entrance to a recognised estate, where there is an incorporated association or body that represents that estate and this body takes the responsibility for the sign.

6. EXISTING ADVERTISEMENT DISPLAYS

- 6.1 Existing Advertisement Displays may be allowed to remain at Council’s discretion. Council maintains the right to assess and remove any Advertisement Displays permitting if:

- it is in a poor state of repair
 - the associated commercial activity no longer operates as an eligible community facility;
 - the facility ceases to operate.
 - there is a demonstrated need for aggregating signs in a particular location;
 - the road authority needs to resume the land;
 - the sign contains offensive or inappropriate wording;
 - the design or construction is deemed not suitable under this policy;
 - the sign unreasonably restricts the use of the road;
 - the sign unreasonably endangers the safety of members of the public;
 - annual permit fees are not paid; and / or
 - a Certificate of Currency for public liability insurance of \$20 million is not provided to Council.
- 6.2 Replacement of any existing sign will be subject to this policy and will require an application as applicable.
- 6.3 Replacement signs will only be approved for a maximum of 3 years or until tourist signs (including tourist bays, tourist signs and brown/blue direction signs) have been installed, whichever occurs first.
- 6.4 Authorisations for signage are not transferable.
- 6.5 Existing approval may be revoked at Council's discretion at any time either partially or fully.

7. ADVERTISEMENT DISPLAY NOT COVERED BY THIS POLICY

This Policy is not to be applied to:

- moveable signs which meet the requirements of By-Law 2; or
- a sign placed to protect public safety; or
- a sign to protect or enhance the amenity of a particular locality; or
- a sign is placed there pursuant to an authorisation under any another Act; or
- a sign is designed to direct people to the open inspection of any land or building that is available for purchase or lease; or
- a sign is related to a State or Commonwealth election and is displayed during the period commencing on the issue of the writ or writs for the election and ending at the close of polls on polling day; or
- a sign is related to an election held under the *Local Government Act 1999* or the *Local Government (Elections) Act 1999* and is displayed during the period commencing 4 weeks immediately before the date that has been set (either by or under either Act) for polling day and ending at the close of voting on polling day; or
- a sign is of a prescribed class; or
- signs erected by The District Council of Streaky Bay.

8. CANCELLATION

Council maintains the right to remove any Advertisement Display that:

- contains offensive or inappropriate wording;
- does not meet design or construction requirements or is deemed not suitable;
- unreasonably restricts the use of the road or endangers the safety of members of the Public; and / or
- is damaged or vandalised

9. APPLICATIONS

Applications will be assessed by the relevant Manager in accordance with this policy and the Department of Planning, and or the Department of Transport and Infrastructure's Advertising Signs Assessment Guidelines for Road Safety.

Applications for Advertisement Displays must be made in writing to Council and must include design, structural design details, sizes and site plans.

Advertisement Displays installed must comply with Council's conditions for undertaking works on a road reserve.

10. DELEGATIONS

Shall be in accordance with the Council's Delegation Manual

11. INSURANCE/INDEMNITY

Public Liability Insurance

Licensees are required to hold suitable public liability insurance with the Council noted as a specified person for the purposes of Section 48(1) of the *Insurance Contracts Act 1984*.

Licensees are required for the term of the approval, to take out and keep current a public liability policy of insurance to an appropriate level of cover per claim in respect of any negligent act or omission of the Applicant in relation to any alteration to the road or Local Government Land. The minimum policy cover is \$20,000,000.

Applicant's Indemnity

Applicants are required to indemnify the Council, its servants and/or agents against all actions, costs, claims and demands for injury, loss or damage arising out of any negligent act or omission of the Applicant in relation to the alteration to the road reserve, Local Government Land and such indemnity shall be in addition to any statutory immunity in favour of the Council.

Continued Indemnity

For the purposes of indemnification and insurance is considered as continuing and valid while any structure remains on the road reserve or Local Government Land (whether authorised by an approval or not).

12. FEES

The fees are reviewed annually and set out in the current Fees and Charges Schedule.

Maintenance and replacement – responsibility of the applicant.

13. PENALTIES/OFFENCE

The erection, display, placement or posting of any Advertisement Displays on a Council Road or Local Government Land without approval is an offence under clause 9.1 of By-Lay 4 (local Government Land) and/or Clause 7.6 of the By-Law 3 (Council Road Reserve), unless an exemption under this Policy applies.

The expiation fee set by the Council for a by-law is set out in Council's fees and charges which is reviewed annually.

Council officers appointed as Authorised Persons under the *Local Government Act 1999* are authorised to issue expiations notices for a breach of the By-Law.

Council has the right to remove all unauthorised signage from road reserves under Section 221 and Section 262 of the *Local Government Act 1999*.

12. RECORDS MANAGEMENT

All records shall be kept and disposed of in accordance with councils Records Management Policy & Procedure and the current Local Government General Disposal Schedule.


13. AVAILABILITY OF POLICY

This policy will be available for inspection at Council's main office as listed below during ordinary business hours and available to be downloaded, free of charge, from the council's website at www.streakybay.sa.gov.au.

District Council of Streaky Bay Main Office
29 Alfred Terrace
Streaky Bay SA 5680

14. DOCUMENT HISTORY

Version	Change Description	Date	Author
1.2	Amended Original Version	21 April 2016	Manager, Regulatory Services
1.3	Clauses added and amended	11 May 2021	Manager, Community & Economic Development

		
Policy Document Moveable Signs Policy		
Policy No: DCSB-I.14.09	Version No: 1.0	Administered by: Manager, Community and Economic Development
Approved by: Council	Approved on: 11 May 2021	Agenda Item/Minute Book No or Approval Ref: 158/21
Last Reviewed: N/A	Review Date 06 / 2024	Record No: F16/1142
Classification: Infrastructure		
Strategic Plan link: A robust and adaptive economy that provides sustainable employment		
References and related Policies, Procedures and Forms: <i>Local Government Act 1999</i> <i>Local Government Elections Act</i> By-Law #2 Moveable Signs Permits and Penalties By-Law #X 2017 DCSB-I-14.06 Advertising Policy DCSB-I-14.02 Cross Over, Road Verge and Driveway Policy DCSB – PM – 16.06 Private and Business Use of Road Reserves		

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7. Further Information and Policy Availability.....	4
8. DOCUMENT HISTORY	Error! Bookmark not defined.

1. Introduction

The District Council of Streaky Bay (**the Council**) recognises that the use of roads and local government land for the placement and display of moveable signs may have an effect on the amenity and environment as well as safety issues for road users.

The purpose of this policy is to facilitate Council exercising its powers under the *Local Government Act 1999 (the Act)* to encourage the safe display and use of moveable signs in appropriate locations within the Council's area.

The restrictions on the placement of moveable signs may not be appropriate in all circumstances and the Council therefore wishes to allow for the placement of certain moveable signs that would otherwise be a contravention of the *Moveable Signs By-law 2017 (the By-law)*.

2. Legislative Background

Clause 8 of the By-law provides the following:

8. Placement

A moveable sign must not be:

- 8.1 placed on any part of a road other than the footpath area;
- 8.2 placed on a footpath that is less than 2.5 metres wide;
- 8.3 tied, fixed or attached to, or placed closer than 2 metres from another structure, object (including another moveable sign), tree, bush or plant;
- 8.4 placed on a designated parking area or within 1 metre of an entrance to any business or other premises;
- 8.5 placed on the sealed part of a footpath, if there is an unsealed part on which the sign can be placed in accordance with this By-law;
- 8.6 placed so as to interfere with the reasonable movement of persons or vehicles using the footpath or road in the vicinity of where the moveable sign is placed;
- 8.7 placed closer than 1.5 metres to the kerb (or, if there is no kerb, to the edge of the carriageway of a road or the shoulder of the road, whichever is the greater);
- 8.8 placed on a landscaped area, other than landscaping that comprises only lawn;
- 8.9 placed within 10 metres of an intersection of two or more roads;
- 8.10 placed on a footpath area with a minimum height clearance from a structure above it of less than 2 metres;
- 8.11 displayed during the hours of darkness unless it is clearly lit; or
- 8.12 be placed in such a position or in such circumstances that:
 - 8.12.1 it compromises the safety of any person or places a person at risk of harm; or

- 8.12.2 it obstructs or impedes (or would be likely to obstruct or impede) a vehicle door when opened, provided that the vehicle is parked lawfully on a road.

In accordance with the Council's *Permits and Penalties By-law 2017*, permission means the permission of the Council, or such other person as the Council may authorise, granted in writing (including, by way of the Council adopting a policy for this purpose) prior to the act, event of activity to which it relates.

3. Objectives

The Act and the Council's Role

The Council is responsible for the policing and enforcement of its by-laws.

The purpose of this policy is to provide persons with general written permission to place moveable signs on certain local government land that would otherwise be contrary to Clause 8 of the By-law.

4. Definitions

Relevant terms in this policy are defined in the By-law and the Council's *Permits and Penalties By-law 2017*.

5. Policy Statement

General Permission under Clauses 8.2, 8.3, 8.5, 8.7 and 8.9 of the By-law

1. Council gives **general permission** to any person to place a permitted moveable sign:
 - 1.1. on a road verge that is less than 2.5 metres wide but greater than 1.2 metres wide;
 - 1.2. tied, fixed or adjacent to, or placed closer than 2 metres from another structure, object, tree, bush or plant;
 - 1.3. on a sealed or unsealed part of a footpath where, in the opinion of an authorised person, placement would not endanger the safety of road users;
 - 1.4. closer than 1.5 metres to the kerb where, in the opinion of an authorised person, placement within 1.5 metres of the kerb would not endanger the safety of road users; and
 - 1.5. within 10 metres of an intersection of two or more roads unless an authorised person form the opinion the placement of the sign would endanger the safety of road users.

In this clause, a *permitted moveable sign* is a moveable sign that otherwise complies with the provisions of clause 7 and 8 of the By-law.

Consideration of other forms of signage should be referred to DCSB I 14.06 Advertising Policy

6. Review and Evaluation

The Policy shall be reviewed every three (3) years unless required by legislation or other operational requirements.

7. Further Information and Policy Availability

This policy will be available for inspection at the Council offices listed below during ordinary business hours and available to be downloaded, free of charge, from Council's internet site: www.streakbay.sa.gov.au

District Council of Streaky Bay
29 Alfred Tce
Streaky Bay SA 5680

Copies will be provided to interested parties upon request. Email dcstreaky@streakybay.sa.gov.au

8. Document History

Version	Change Description	Date	Author
1.0	New Document	11 May 2021	Manager, Community and Economic Development

5.0 PRESENTATIONS

5.0 CONFIDENTIAL

6.0 ACTION LIST

7.0 LATE REPORTS

8.0 CORRESPONDENCE

9.0 NEXT MEETING – Proposed Dates

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10.0 CLOSE OF MEETING



Minutes of the Meeting of the Community Strengthening, Planning & Development Committee held at the Streaky Bay Visitor Centre, 21 Bay Road, Streaky Bay on Wednesday 31 May 2023 at 1:00pm.

1.0 ROLL CALL and WELCOME

- 1.1 “I would like to begin by acknowledging the Custodians of this land and we pay our respects to Elders past and present.”
- 1.2 Present
Cr Gregory Limbert (Presiding Member), Cr Neville Trezona, Lyn Finch (Independent Member) and Lauren Karp (Independent Member).
- 1.3 Apologies
Tobin Woolford (Independent Member), Cr Cliff Pudney and Cr Philip Wheaton.
- 1.4 In Attendance
Cr Guy La China, Damian Carter (Chief Executive Officer), Lachlan Smith (General Manager of Infrastructure), Penny Williams (General Manager of Prosperity), Sandra Brice (General Manager of Business) and Tracey Tape (Executive Assistant & Governance Officer/Minute Taker).

2.0 CONFIRMATION OF MINUTES

Council Resolution

CSPDC 04/23

Moved: L Finch Second: N Trezona

That the Minutes of the Community Strengthening, Planning & Development Committee Meeting held on 7 March 2023 be confirmed as correct.

CARRIED

3.0 REPORTS OF OFFICERS

ITEM NO:	3.1 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Prosperity Department Team Information Report
RECORD NUMBER:	397968
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	<ol style="list-style-type: none"> 1. Draft Masterplan Consultation Plans (Information Only) 2. Summary of Feedback Wellbeing Meeting

Council Resolution

CSPDC 05/23

Moved: L Karp Second: L Finch

That the committee, having considered Report No 3.1, Title: Prosperity Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report and additionally the Chief Executive Officer to write a letter to the relevant ministers to address Eyre’s Waterhole waste and public health issues.

CARRIED

ITEM NO:	3.2 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Community Development Team Information Report
RECORD NUMBER:	397963
AUTHOR:	Jessica Davis – Community Development Supervisor
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 06/23

Moved: L Karp Second: N Trezona

That the committee, having considered Report No 3.2, Title: Community Economic Development Team Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.3 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Visitor Centre Information Report
RECORD NUMBER:	397965
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 07/23

Moved: L Karp Second: L Finch

That the committee, having considered Report No 3.3, Title: Visitor Centre Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999 recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.4 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay Foreshore Tourist Park Information Report
RECORD NUMBER:	397967
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 08/23

Moved: L Karp Second: N Trezona

That the committee, having considered Report No 3.4, Title: Streaky Bay Foreshore Tourist Park Information Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report.

CARRIED

ITEM NO:	3.5 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Campground Costs, Fees, and Charges
RECORD NUMBER:	397960
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 09/23
 Moved: L Karp Second: L Finch

That the committee, having considered Report No 3.5, Title: Camping Costs, Fees, and Charges, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that the committee recommends to Council to submit a comparative report of current fees against other campsites for their consideration of amending Campground Fees to;

- Tractor Beach \$20 per night
- Haslam \$20 per night
- RV Site \$20 per night
- Baird Bay \$20 per night

CARRIED

ITEM NO:	3.6 Committee Report
MEETING TYPE	Community Strengthening, Planning & Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay RV Park and Haslam Campground Management Report
RECORD NUMBER:	397956
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 10/23
 Moved: N Trezona Second: L Finch

That the committee having considered Report No 3.6, Title: Streaky Bay RV Management Report, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report, and amend Proposed Resolution number 2 and number 8, removing the reference to grey water, and that all options pertaining to Haslam go out to consultation to the Haslam community with a report to presented at the next committee meeting.

CARRIED

ITEM NO:	3.7 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Streaky Bay School Pool Management and Fee Review
RECORD NUMBER:	397957
AUTHOR:	Jess Davis - Community Development Supervisor
ATTACHMENT (S):	NIL

Council Resolution

CSPDC 11/23

Moved: L Karp Second: L Finch

That the committee, having considered Report No 3.7, Title: School Pool Season Management and Fee Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to receive and note the report with the following recommendations to add the following budget items for the pool –

- Signage (A frame sign to say pool is open)
- Loudspeaker system
- Phone (mobile phone for staff)
- Lighting
- Pool flotation devices (pool noodles, kick boards, etc)

CARRIED

ITEM NO:	3.8 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Mobile Food Van Vendor Policy Review
RECORD NUMBER:	397959
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	1. Mobile Food Van Vendor Policy – UNDER REVIEW

Council Resolution

CSPDC 12/23

Moved: L Karp Second: L Finch

That the committee, having considered Report No 3.8, Title: Mobile Food Vendor Policy Review, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, that the committee recommend to Council to undertake a further review of the Mobile Food Vending Policy with minor changes as attached to this report, and for Council to look into additional options for a group mobile food van location and additional infrastructure with the Policy and additional requirements presented in a report to the next meeting.

CARRIED

ITEM NO:	3.9 Committee Report
MEETING TYPE	Community Strengthening, Planning and Development Committee
MEETING DATE:	31 May 2023
SUBJECT:	Advertising Policy and Movable Signs Policy
RECORD NUMBER:	397958
AUTHOR:	Penny Williams – General Manager of Prosperity
ATTACHMENT (S):	1. Advertising Signage Policy – For Review 2. Mobile Advertising Signage Policy – For Review

Council Resolution

CSPDC 13/23

Moved: N Trezona Second: G Limbert

That the committee, having considered Report No 3.9, Title: Advertising Policy and Movable Signs Policy, dated: 31 May 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, recommend to Council to endorse the Advertising Policy and Movable Signs Policy with no amendments, with a review in two (2) years unless legislative or other operational requirements require review.

CARRIED

5.0 PRESENTATIONS

5.0 CONFIDENTIAL

6.0 ACTION LIST

7.0 LATE REPORTS

8.0 CORRESPONDENCE

9.0 NEXT MEETING – Proposed Dates

2 nd August 2023	Wednesday	1:00pm
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10.0 CLOSE OF MEETING

Meeting closed at 2:53pm.

Cr Gregory Limbert
Presiding Member

Dated:

8.4 DELEGATED POWERS

RECORD NUMBER: 398840
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Delegated Powers Report - May 2023 [↓](#)

The Chief Executive Officer approved changes to the Assessment Book and search forms for information on properties in May 2023.

RECOMMENDATION

That Council receives and notes the report.

DELEGATED POWERS - MAY 2023

CHIEF EXECUTIVE OFFICER

DELEGATED POWER NO: 46 (ALTERATION TO ASSESSMENT BOOK)

REF NO	LOCATION	ASSESSMENT NO	OLD OWNER	NEW OWNER
Change of Ownership				
1	Lot 91 Loveshack Route Streaky Bay	7834449201	Donald and Janet Williams and Charles Williams	Callan Roe
2	34 Whytwater Drive Westall	7833146006	Marc and Lisa James	Rebecca Souter
3	Sec 177 Cape Bauer Drive Streaky Bay	7834518000	Ricardo Cancino and Jose Queixalos	District Council of Streaky Bay
4	36 Whytwater Drive Fishermans Paradise	7833145003	Leon Loenov	Rebecca Souter
5	6 South Terrace Sceale Bay	7832835002	Deborah and Kylie Thorley	Robin and Jennifer Grech
6	2B Wallschutzky Road Streaky Bay	7831247006	Andrew Stewart and Kerry Bates	Stephen Mudge
7	Lot 90 Loveshack Route Streaky Bay	7834449308	Donald and Janet Williams and Charles Williams	Nalika Willshire and Graeme Sayers
8	92 Montgomerie Terrace Streaky Bay	7830276008	Bruce and Thippawan McLean	Thippawan McLean and Omar Perusic
9	29 Elizabeth Street Streaky Bay	7830488000	Linda Goodfellow	Roger Goodfellow
10	18 Dodgson Drive Streaky Bay	7830654005	Donald Anesbury	Anthony and Jessica Rosenzweig
Change of ownership by SAILIS Reports				
1	29 Elizabeth Street Streaky Bay	7830488000	Linda Goodfellow	Roger Goodfellow
2	36 Whytwater Drive Fishermans Paradise	7833145003	Leon Loenov	Rebecca Souter
3	34 Whytwater Drive Westall	7833146006	Marc and Lisa James	Rebecca Souter
4	5094 Streaky Bay Road Poochera	7834014419	Moorkitabie Pty Ltd	Darren and Melissa Gregory
5	18 Dodgson Drive Streaky Bay	7830654005	Donald Anesbury	Anthony and Jessica Rosenzweig
6	Lot 90 Loveshack Route Streaky Bay	7834449308	Donald and Janet Williams and Charles Williams	Nalika Willshire and Graeme Sayers
7	3 Cash Place Streaky Bay	7830633001	Peter and Shirley Payne	Peter Payne
8	691 Cape Bauer Drive Streaky Bay	7834498011	TJMB Holdings Pty Ltd	Joanne Barber
9	8 Bockelberg Hill Drive Streaky Bay	7831003343	District Council of Streaky Bay	Iain Murton
10	Lot 44 Clearwater Drive Streaky Bay	7830343100	Donnelly Holdings NT Pty Ltd	Daniel Butler
11	Lot 46 Clearwater Drive Streaky Bay	7830343004	Donnelly Holdings NT Pty Ltd	Daniel Butler
12	Lot 64 Clearwater Drive Streaky Bay	7830343401	Donnelly Holdings NT Pty Ltd	Kahil Williams
13	Lot 68 Clearwater Drive Streaky Bay	7830343303	Donnelly Holdings NT Pty Ltd	Michael and Trudy McKeiver
14	Lot 69 Clearwater Drive Streaky Bay	7830343207	Donnelly Holdings NT Pty Ltd	Michael and Trudy McKeiver
15	45 Stanley Williams Road Streaky Bay	7834503001	Jedd Routledge	RL and SL Enterprises Pty Ltd
16	2B Wallschutzky Road Streaky Bay	7831247006	Andrew Stewart and Kerry Bates	Stephen Mudge
17	6 South Terrace Sceale Bay	7832835002	Deborah and Kylie Thorley	Robin and Jennifer Grech
18	61 N Cash Access Road Tyringa	7834611010	C & A Kelsh Holdings Pty Ltd	Chilba Pastoral Co Pty Ltd
19	39 Wells Street Streaky Bay	7830215002	Pauline Dale	William and Pauline Gill
20	Lot 45 Vida May Way Streaky Bay	7834444507	Jessica Fuller	Andrew Browne
21	Lot 91 Loveshack Route Streaky Bay	7834449201	Donald and Janet Williams and Charles Williams	Callan Roe
New and Cancelled Properties				
1	Lot 48 Vida May Way Streaky Bay	7834442608	Richard and Janet Wood	Cancelled Property
2	30 Vida May Way Streaky Bay	7834442001	Garry and Pearl Hodge	Cancelled Property
3	30 Vida May Way Streaky Bay	7834442018	Garry and Pearl Hodge	New property

4	Lot 481 Vida May Way Streaky Bay	7834442616	Richard and Janet Wood	New property
5	Lot 51 Flinders Highway Streaky Bay	7834653018	Wallgrove	New property
6	Lot 51 Flinders Highway Streaky Bay	7834653001	Wallgrove	Cancelled Property
7	29614 Flinders Highway Streaky Bay	7834652015	Streaky Bay Racing Club	New property
8	29614 Flinders Highway Streaky Bay	7834652007	Streaky Bay Racing Club	Cancelled Property
9	61 N Cash Access Road Tyringa	7834611010	C & A Kelsh Holdings Pty Ltd	New property
10	61 N Cash Access Road Tyringa	7834611002	C & A Kelsh Holdings Pty Ltd and Chilba Pastoral	Cancelled Property
11	Lot 35 Woorong Boolong Road Tyringa	7834611803	C & A Kelsh Holdings Pty Ltd	New property

Search Forms	Ass	Owner	Agent
1	19AE2 Kelsh Road Streaky Bay	7834665000	Robin Amey, Donald Amey, Madelynn Roberts, Bruce Twelftree Conveyancing
2	Lot 177 Cape Bauer Drvie Streaky Bay	7834518000	Ricardo Cancino and Jose Queixalos Ray White Real Estate
3	Lot 17 Wheaton Drive Streaky Bay	7834436443	Damian Turner and Rebecca Rutherford Patterson Conveyancing
4	27 Meeinderry Drive Perlubie	7832458403	Darryl and Cheryl Skilling Elders Real Estate - Elaine Seal
5	10 Claybor Road Fishermans Paradise	7833141002	Neville and Christine Reid Robin Hood Real Estate
6	39 Wells Street Streaky Bay	7830215002	Pauline Dale Conveyancing Matters
7	11 Hay Terrace Wirrulla	7832163007	Ian and Patricia Perry Elders Real Estate - Elaine Seal
8	19-21 Hay Terrace Wirrulla	7832160009	Ian and Patricia Perry Elders Real Estate - Elaine Seal
9	3 Speed Avenue Streaky Bay	7830489003	Katy and John McInnis Robyn White Conveyancing
10	16 Bockelberg Hill Drive Streaky Bay	7831003503	District Council of Streaky Bay Ray White Real Estate
11	106 Mount Maria Drive Streaky Bay	7834398002	Leonie Shelley and Matthew Potter Mellor Olsson Lawyers
12	1 Calca Street Sceale Bay	7832813006	Brenton and Hayley Walker Patterson Conveyancing
13	21 Wharff Street Streaky Bay	7830877516	Janet Beaumont Ray White Real Estate

8.5 COMMUNICATIONS REPORT

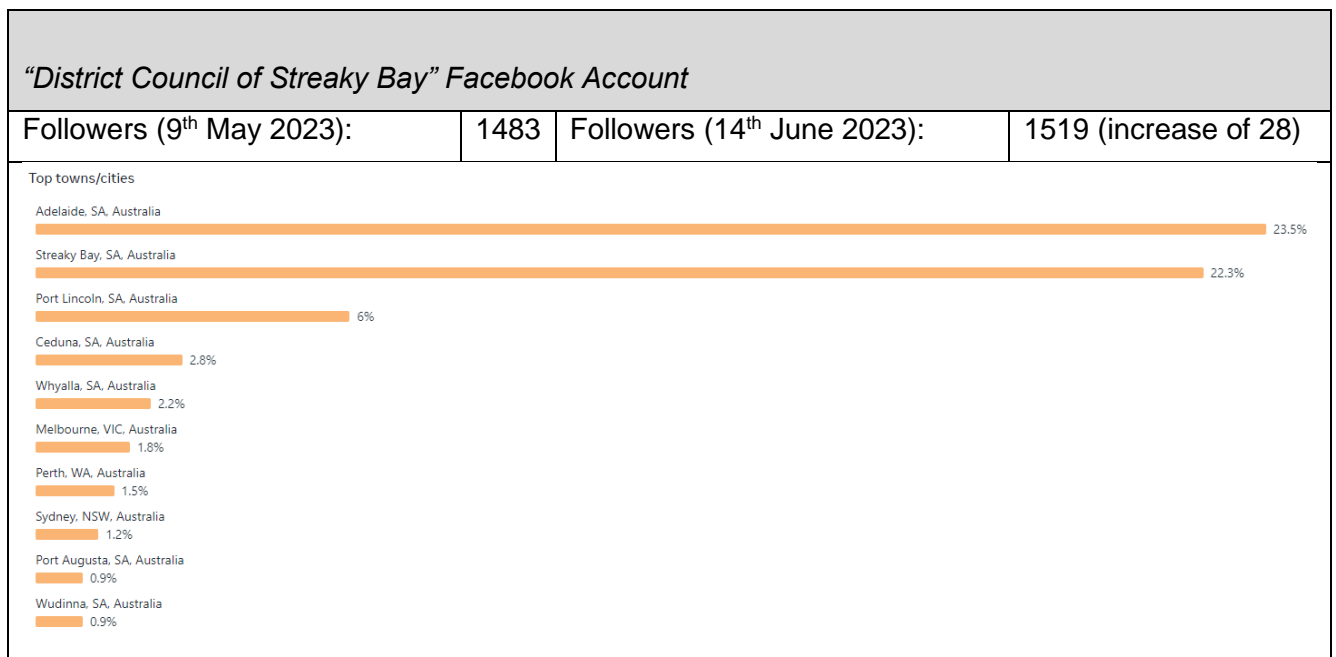
RECORD NUMBER: 398841
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil




RECOMMENDATION




That Council receives and notes the report.

Effective communication is a vital element in building a positive identity for Council through better awareness of its services, activities and projects, achievements and resources. Council is actively communicating with the community through various platforms including Facebook, media releases, Councils website and emails, below are the statistics for the May/June period.

Social Media Monthly Report for May/June 2023:



Top three posts (reached):		
<p>1. Construction to Commence on the Streaky Bay Youth Precinct / Temporary Closure of the Streaky Bay Skate Park (Reach: 2,332)</p> 	<p>2. Streaky Sounds is shaping up to be a great event (Reach: 1,661)</p> 	<p>3. Permanent closure of old toilets at the Pioneers Park (Reach: 1,168)</p> 

Top three posts (likes):		
<p>1. Construction to Commence on the Streaky Bay Youth Precinct / Temporary Closure of the Streaky Bay Skate Park (Likes: 56)</p> 	<p>2. Streaky Sounds is shaping up to be a great event (Likes: 10)</p> 	<p>3. Streaky Sounds is shaping up to be a great event (Likes: 10)</p> 

Website Monthly Report for May/June 2023:

Page views for the month: 2,021		
Top three page views:		
<p>1. Streaky Sounds Music Festival (Page views: 603)</p> <p>https://www.streakybay.sa.gov.au/your-council/latest-news/streaky-sounds-music-festival</p>	<p>2. Perlubie Beach and Tractor Beach Campsite Online Bookings (Page views: 90)</p> <p>https://www.streakybay.sa.gov.au/your-council/latest-news/Perlubie-Beach-and-Tractor-Beach-Campsite-Online-Booking</p>	<p>3. Streaky Bay Waste Transfer and Resource Recovery Centre (Page views: 56)</p> <p>https://www.streakybay.sa.gov.au/council-services/waste-management/streaky-bay-waste-transfer-and-resource-recovery-centre</p>

Media Release Monthly Report for May/June 2023:

<i>Date:</i>	<i>Topic:</i>	<i>Individuals the media release was sent to:</i>	<i>Number of media engagements created as a result of the release:</i>
18 th May 2023	Draft 2023/24 Annual Business Plan and Budget Released for Public Consultation	Eyre Peninsula ABC EP Advocate The Advertiser Rowan Ramsey Flow News Regional Development Australia – Eyre Peninsula ABC Radio Port Lincoln Times Mayor CEO SA Parliament Grey Nomads Group	2
30 th May 2023	Local Girl's Remarkable Journey: From Enthusiast to Festival Organizer Extraordinaire	As above	3

8.6 CEO REPORT

RECORD NUMBER: 398987
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION
 That Council receives and notes the report.

The following is an update on the activities of the DCSB CEO from the 10th of May 2023 to the 9th of June 2023 -

10 th May	Attended the Perlubie focus group meeting
11 th May	Attended a zoom meeting with RAA Charge
12 th May	Attended a zoom meeting with Field Solutions
15 th May	Attended the NAUO NO 1 & NAUO NO 4 Consent Determination in Coffin Bay
15 th May	Attended the Streaky Bay Medical Clinic Board meeting
17 th May	Meeting with the Streaky Bay Area School Principal, Chris Roberts
18 th May	Attended the magistrates court hearing in Adelaide
19 th May	Met with the Heathfield Resource Recovery Centre team
19 th May	Attended the LG Professionals Awards night
22 nd May	Attended a zoom meeting RDAEP re: childcare issues
23 rd May	Attended a zoom meeting with Austroads Project for Guidance for Pedestrian Planning
24 th May	Attended a zoom meeting with Kelledy Jones
25 th May	Attended a zoom meeting with Eyre & Western Zone Emergency Management Committee
31 st May	Attended a zoom meeting RDAEP re: Profile.id economic update
1 st June	Attended the EPLGA media session in Ceduna
1 st June	Attended the Rate Review Presentation night
2 nd June	Attended the EPLGA board meeting in Ceduna
2 nd June	Attended a dinner with LGA CEO and President at the Streaky Bay Hotel
5 th June	Attended the Streaky Bay Medical Clinic Board meeting
7 th June	Attended a meeting with Elle and Robert Miller
8 th June	Attended a meeting with Victoria and Geoffrey

Operations Update:

Council Officers successfully ran the Streaky Sounds Music Festival. In terms of the work done, I'm proud of all of the staff involved. However, a special mention needs to go to Jess Davis, Cydney Alfred, Laurence Goodhue and Courtney Montgomerie in particular. A detailed report regarding the festival will be presented in July's ordinary meeting.

Council Officers have been extremely busy with other projects and evidence of this was the need to temporarily extend the balance of some Council Credit Cards for one month due to increased expenditure. In terms of this expenditure, this related to purchases for the music festival and the office refurbishment.

Community Support:

Nil updates

Project Updates:

The following is an update of the various projects being undertaken by the CEO -

Community and Medical Hub Feasibility Study:

Refer to Council report

Eyre Peninsula Monopoly:

The design and content of the board game has been finalised and the board game is currently being printed. The board game will be sold via the visitor information centre and once all the units have been sold the project will have covered its design costs and made a slight profit. If a reprint of the game is undertaken, this is where Council will see a greater return on its investment. However, the main benefits of the project are encouraging collaboration between the EP Councils and the promotion of our region.

Below is an image of the board game:



Local Government Reforms / Change in basis of ratings:

Council Officers are continuing the roll out of communication activities to inform the public of the changes. We had facilitated a consultation session which had two individuals attend and our drop-in sessions received minimal interest.

Elected Member Mandatory training:

Elected Member Mandatory training has been locked in for the dates of the 28 and 29 June. For those who cannot attend these sessions, we will facilitate make-up zoom sessions at a more convenient time (note: this will cost Council, \$575 (+ GST) per person).

Organisational Restructure Implementation:

There has been some progression on this with the continued handover of the waste management portfolio and the development of the para-planning position.

Planning enforcement:

Council Officers are continuing to work through a considerable number of complaints with the enforcement of planning issues, noting that they are doing this slowly to ensure everyone is provided with procedural fairness. Some of the cases who have been non-compliant have now been referred to Council Lawyers for actioning,

Enterprise Bargaining Agreement Review:

The CEO will be issuing the "notice of employee representational rights" to employees in the coming weeks.

Sceale Bay - Heart Bay Access:

Council officers are currently seeking valuations completed so they can present the costings to Council for its review and approval.

In vehicle monitoring system (IVMS) implementation:

No further updates since the last meeting.

InfoCouncil Implementation:

We have for the first time in this month's agenda, integrated InfoCouncil into our processes. This new tool will help streamline our reports, agendas, and minute processes, making our governance procedures more efficient. InfoCouncil is a user-friendly and intuitive platform that allows us to manage our governance processes correctly and track action items. We are excited to implement this new tool and look forward to utilizing it to its fullest potential.

Cognology Implementation:

Currently undertaking software testing.

Western Transit Loop:

Council Officers have provided SGS Economics & Planning with the first round of data to undertake the cost/benefit analysis of the Western Transit Loop.

Robinson Basin – Care and Control:

Council Officers have received a quote from hydrologists to assess the capacity which Council could sustainability withdraw from the basin each year. This quote will be presented in July's ordinary Council meeting.

8.7 HR ENVIRONMENTAL SCAN

RECORD NUMBER: 399081
AUTHOR: Chief Executive Officer
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION
 That Council receives and notes the report.

HR Environmental Scan

As of the 14th of June 2023, the District Council of Streaky Bay Workforce consists of:

Total Employees:	36	
Male Employees:	14	(39%)
Female Employees:	22	(61%)
Full-Time Employees:	22	(61%)
Part-Time Employees:	12	(33%)
Casual / Temporary Employees:	2	(6%)

Staff Changes (As of 14th of June 2023)

Resignations:

Nikki Reeves – Maintenance Scheduling and Administration Officer

Appointments:

Nil

Recruitment:

Construction Operator – Urban Services Team
 Maintenance Scheduling and Administration Officer
 Project & Procurement Officer (Maternity Leave position)

Training & Development Activities:

- Austroads Guidance for Pedestrian Planning – Review of Guidance Notes
- LGRS – Contractor Management Training – Internal
- Graphic Design + Content Marketing Course
- Dog and Cats Online Training
- WHS Forum
- Drug and Alcohol Tester Training
- Expiation Essentials Training
- Advanced Project Management Course (Katica Cockshell)
- MR Licence
- CPR & First Aid Training
- Work Zone Traffic Management Training Courses
- CWMS Conference
- Regional Development Australia EP – Leadership Program Ongoing (Mel Benc)
- Workplace Placement – Murdoch University – Underway (Penny Williams)
- Murdoch University – Introduction to Community Development – Completed (Penny Williams)
- Murdoch University – Community Development Placement – Completed (Penny Williams)
- Murdoch University – Overseas Aid and International Development – Commenced (Penny Williams)

8.8 ACKNOWLEDGING OF TRADITIONAL OWNERS ON TOWN ENTRY SIGNS

RECORD NUMBER: 399071
AUTHOR: Chief Executive Officer
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Elle Miller - Letter to CEO [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership

RELEVANT LEGISLATION

COUNCIL POLICY

OPTIONS:

1. That Council receives and notes the report and requests Council Officers to work with the Wirangu people to develop an appropriate inclusion of an acknowledgment of the traditional landowners on the township entry sign.
2. That Council receives and notes the report and leaves the signs design as is.
3. That Council receives and notes the report and leaves the signs design as is and requests that Council Officers work with all three traditional landowners to develop roadside signage throughout the district which defines native title as you come across the defined boundary.
4. That Council receives and notes the report and requests Council Officers to undertake community consultation on whether they would like an acknowledgment of the traditional landowners on the township entry sign.

RECOMMENDATION
 That Council, having considered Report No 8.8, Acknowledging of Traditional Owners on Town Entry Signs, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council [Type here](#)

PURPOSE

Both the CEO and Mayor have been engaged by representative of the Wirangu people who are the traditional landowners of Streaky Bay. In this engagement they outlined their disappointment that as the traditional landowners, they weren't acknowledged in the signs design. As the specific question about traditional landowners wasn't asked during the original consultation, it was decided to present the issue to Council for decision.

DISCUSSION

In relation to the original consultation, the following breaks down the statistics in relation to support for acknowledgment of the traditional landowners on the township entry signs. However, in presenting these statistics it needs to be acknowledged that Council did not specifically ask the question about acknowledging the traditional landowners on the township entry signs. Hence these statistics aren't going to be truly reflected of our community's perspective.

85 Respondents who liked option 1.

18% of Respondents who like option 1 as a design suggested it should incorporate some kind of reference to our indigenous heritage.

6% of Respondents who like option 1 as a design suggested it directly references an acknowledgement of country.

222 Respondents who responded to the survey.

10% of Respondents who responded suggested the Entry Statement should incorporate some kind of reference to our indigenous heritage.

4% of Respondents suggested the Entry Statement should directly reference an acknowledgement of country.

From the perspective of the Wirangu people, previous historical incidents have meant that Streaky Bay wasn't a place where they have felt welcomed (see attached email) and they felt that in including an acknowledgement on the sign that would help make Streaky Bay feel more welcoming and strengthen the cohesiveness of Streaky Bay as a community.

In speaking to the sign designers (who are one of Australia's leading firms for this work), less than 2 entry signs out of 10 would acknowledge the traditional landowners and in the situation of the minority, this occurs in communities where there are a large proportion of indigenous populations. They outlined that the sign should be simple and when you start to take in account such information the sign starts to become too wordy.

The sign designers outlined that in most situations, a separate sign is developed and put forth as you enter onto that native title land area. This is done because often you have more than one native title group within a Council area and generally you want the township entry sign to be inclusive of all. In relation to this, recent native title determinations have shown that within the boundaries of the District Council of Streaky Bay there are three traditional land owner groups, these being; Wirangu, Nauo and Barngarla. However it needs to be noted that the township of Streaky Bay only has one primary traditional land owner (Wirangu).

Regarding the above point, DIT is looking to undertake this process now native title has been determined (currently out to tender – see below images) and Council could recognise this signage with a sign like the concept presented below the DIT signs photo. *NOTE: This sign design was only created to help facilitate the discussion and no consultation has occurred in its development.*



The township entry sign is currently being constructed. However, an acknowledgement of the traditional owners could be included by the application of a bolt on plate, or the installation of totem poles similar to the image below. Understanding this Council has the time to undertake further consultation if they wanted to undertake this option.

IMPACT ANALYSIS AND FINANCIALS

Finance and Resources

The following provides a summary of the budget impact assessment:

Impact on Budget: Yes

Description	Allocation in the Budget \$	Budget Reviewed \$
Additional work to signage to acknowledge the traditional landowners	Nil	Nil

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

Hi Damien,

Im writing to you and the Streaky Bay Councillors asking you to reconsider the inclusion of an acknowledgment of the Wirangu people on the proposed Streaky Bay welcome signage.

To me and my family, the inclusion of this acknowledgment is a huge step forward in reconciliation and shows more local community's that are working together to mark previously untold and unrecognised parts of their local histories.

As a short story, Bobs uncle recently shared with us that up until the native title hand over, this area and surrounds were avoided by he and many other Aboriginal people.

They would travel the extra kilometres along the inland highway due to the uneasy feelings that the town gave them.

Only yesterday I was speaking to him and he noted how nice it was to have a Welcome to country at the Streaky Sounds event.

I shared with him that we have formed a NAIDOC committee and hosting an event this year as well as noted some steps the Streaky Bay Area School were taking.

He was so proud to hear these things and felt it was about time.

Adding an acknowledgment to country on our entry sign is another easy yet effective way of forming a cohesive community that Streaky Bay council state that they desire to be.

It's a positive step to reconciliation and Creates a level of respect between Aboriginal and Non aboriginal people. Aboriginal people have a history of fighting for recognition of un told history- when we see and hearacknowledgments, there is an instant feeling of being accepted and not excluded anymore. It's welcoming.

I hope this helps you all to understand why this should not be another missed opportunity and why it is important to reconsider adding it.

Elle and Robert Miller

I pay my respects to the traditional owners of this land, the Wirangu people, both past, present and emerging. Taking time to acknowledge country reminds us everyday that we live, work and dream on Aboriginal lands.

8.9 OFFICE REFURBISHMENT UPDATE / TEMPORARY CHANGE IN COUNCIL'S PRINCIPAL PLACE OF BUSINESS

RECORD NUMBER: 399072
AUTHOR: Chief Executive Officer
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership

RELEVANT LEGISLATION

COUNCIL POLICY

OPTIONS:

1. That Council receives and notes the report and nominates the Visitor Information Centre located at 21 Bay Rd, Streaky Bay as its principal place of business for an additional three weeks from the 3rd of July 2023 to the 24th of July 2023.

RECOMMENDATION

That Council, having considered Report No 8.9, Office Refurbishment Update / Temporary Change in Council's Principal Place of Business , dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council receives and notes the report and nominates the Visitor Information Centre located at 21 Bay Rd, Streaky Bay as its principal place of business for an additional three weeks from the 3rd of July 2023 to the 24th of July 2023.

PURPOSE

The office refurbishment and lift installation is progressing well and is on schedule and budget. The only work which is looking to be delay is the installation of the counters in the customer service area and this delay is due to delays in the supply of materials. This issue will be rectified by retrofitting the old counter and installing the new counter over a weekend when it arrives. The below photos provide a visual of how the works are progressing:



DISCUSSION

Although running on schedule, there has been a request from the Business team to postpone the move back to the main office as they will be busy at the scheduled move time (3rd July 2023), undertaking tasking which are due at the end and start of the financial year. Therefore, we are requesting that Council nominates the Visitor Information Centre located at 21 Bay Rd, Streaky Bay as its principal place of business for an additional three weeks from the 3rd of July 2023 to the 24th of July 2023.

As previously outlined, Section 45 of the Local Government Act 1999, requires Council to:

- (1) nominate a place as its principal office for the purposes of the Act.
- (2) ensure the principal office of a council must be open to the public for the transaction of business during hours determined by the council.
- (3) consult with its local community in accordance with its public consultation policy about the manner, places and times at which its offices will be open to the public for the transaction of business, and about any significant changes to these arrangements.

Therefore, to ensure compliance to the Local Government Act 1999, Council is required to confirm this move by nominating the Visitor Information Centre (21 Bay Rd, Streaky Bay) as its principal office via Council resolution.

In relation to part (3) of Section 45 of the Local Government Act 1999. It was deemed due to the temporary nature of the move in office and the locality of the existing office to the VIC meant the changes to our arrangements weren't significant and didn't require public consultation. Communications will occur as part of this temporary change in office location.

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

Minimal risks

8.10 PRESENTATION OF THE HEALTH, BUSINESS AND COMMUNITY HUB FEASIBILITY STUDY

RECORD NUMBER: 399075
AUTHOR: Chief Executive Officer
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Initial Business Case for the Health, Business and Community Hub [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership

RELEVANT LEGISLATION

COUNCIL POLICY

OPTIONS:

1. That Council receives and note the initial Health, Business and Community Hub Feasibility Study and endorses the budget variation of \$52,500 to undertake stage 2 of a business case looking at the business case for feasibility to build a purpose-built health and community hub to house medical and allied health professionals.
2. That Council receives and note the initial Health, Business and Community Hub Feasibility Study and doesn't endorse the budget variation of \$52,500 to undertake stage 2 of a business case looking at the business case for feasibility to build a purpose-built health and community hub to house medical and allied health professionals.

RECOMMENDATION

That Council, having considered Report No 8.10, Presentation of the Health, Business and Community Hub Feasibility Study, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council...

DISCUSSION

During the ordinary Council meeting on 13th of December 2023, Council endorsed the allocation of \$10,000 to engage consultants (@TSM Consulting) to undertake the first stage of the Health, Business and Community Hub feasibility study.

The first stage's aim was to develop an initial business case which would be the foundation for the key document used to seek project support and funding through grants and unsolicited approaches to key stakeholders. The initial business case, would include:

- Project and market descriptions
- Strategic context and alignment with government priorities
- Management and organisational structure
- Marketing Plan
- Risk management strategy

This initial business case has been developed and is attached for Council’s review and feedback. The next step would be to undertake stage 2 of the business case development and as part of the following information would be sourced:

- Planning, Architects & Engineers
- Economic impacts (prepared internally by Council Officers)
- Financial proposal and projections (prepared internally by Council Officers)
- Outcomes and measures
- Indicative costs associated with project and by whom (e.g. Architect \$50k)
- Project funding strategy

Once all of the above has been completed this information would be inserted into the feasibility study and show a preliminary cost (stage 2 cost) of all the work required to formally brief suppliers and for them to provide a final cost.

Following the completion of the final Business Case / feasibility study, Council will have all the details including a final cost to be used for the development of a significant grant application (such as to the Growing Regions program) and using the final business case, the CEO and Mayor would embark on a campaign to visit State and Federal Members of Parliament to showcase the plans. Unsolicited approaches to government are quite common and, in this instance, will provide an opportunity for all parties to learn more about the political and health priorities.

Feedback from the consultants and the results of stage 1 of the business case would indicate that is strength to the proposal and Council Officers believe Council should consider undertake stage 2 of the Business Case. The fee to undertake the development of stage 2 of the feasibility study would be around

\$44,500 - \$52,500. In terms of the work already undertaken, Council Officers believe the initial business case is of high quality and Council has received value for money for their initial \$10,000. Therefore, due to the previous work undertaken and their specific technical skills and experience, if Council decided to progress to stage 2 of the Business Case it is recommended that Council should engage @TSM Consulting to continue this work.

Council may consider the costs for stage two of the feasibility study to be high, however as can be seen in the initial business case, the project will be a multimillion-dollar project and therefore Council would need to seek funds from a program like the Growing Regions Program and with such programs a substantial and detailed application would be required.

Finance and Resources

The following provides a summary of the budget impact assessment:

Impact on Budget: Yes

Description	Allocation in the Budget \$	Budget Reviewed \$
Funding for stage 2 of the business case	\$0	\$44,500 - \$52,500

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme

Rare	Low	Low	Medium	High	High
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Initial Business Plan to Support Streaky Bay Township & Region

Master Planning to Develop a Business, Health & Community Hub

May 2023



Look and feel imagery only. Example of an artist impression.

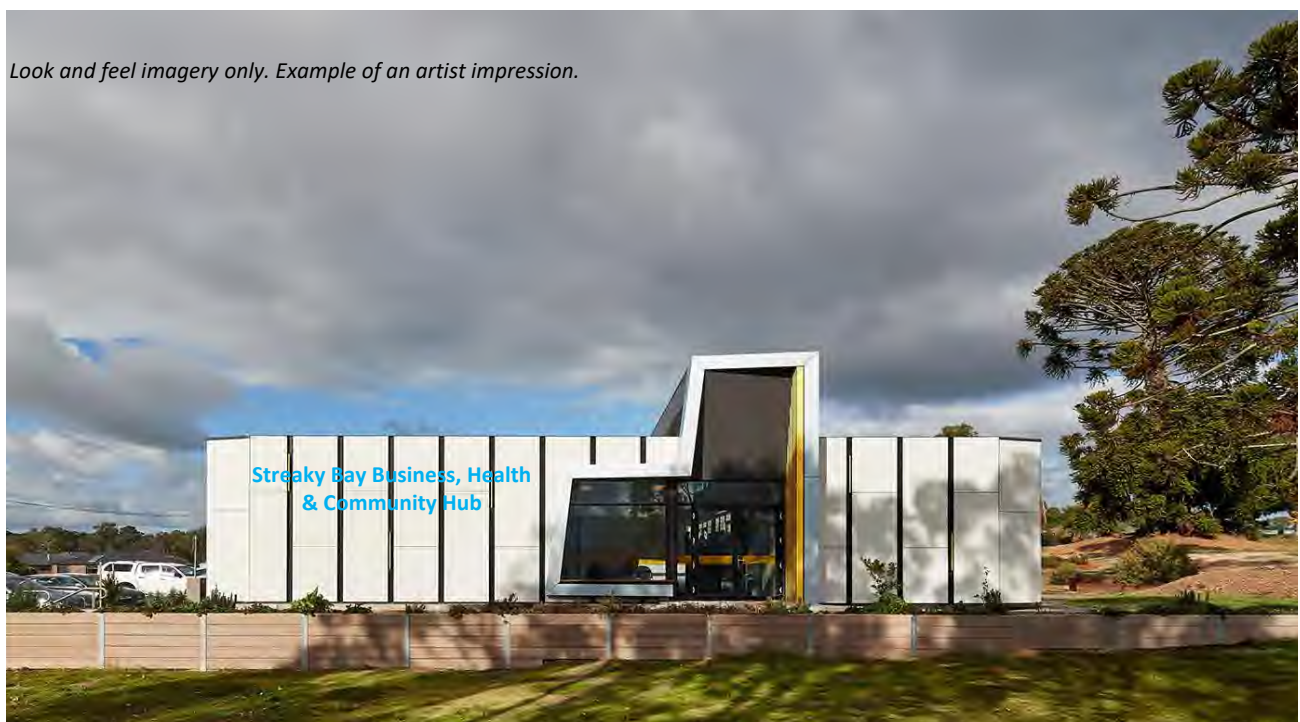




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1. EXECUTIVE SUMMARY

Streaky Bay is an attractive foreshore township designed to maximise foreshore views with a jetty as its centre piece. The town has experienced significant growth both in terms of residents and holiday makers. Additional facilities are needed to support tourism expansion and to provide accommodation for business and training. Health services are limited due to existing facilities that have passed their useful life and well below current medical standards. Current master planning is underway to ensure sustained future growth with facilities being appropriately located to meet the plethora of community demands. Previous planning has provided ample residential sites for long term development and Council is now seeking to ensure logical development of facilities currently either lacking or in need of upgrades.

To enable Council to achieve its vision of Streaky Bay being the most liveable community on the Eyre Peninsula, there is a realisation of the need to expand the main street offering with a site to enable development of critical town growth services.

An appropriate site to locate the following essential town growth projects is zoned 'Recreation' and therefore Council needs to consider the feasibility of proceeding with a proposed structure on this site. The site including the former Bowling Club is bounded by Montgomerie Terrace and the Streaky Bay Golf Course.

The new building would be designed in a manner where it would be multi-purpose which would maximise its space whilst being able to meet the needs of multiple services, community groups and individuals. Is anticipated that it would feature the following services:

First floor:

1. **Medical Clinic** offering General Practitioner services.
2. **Allied Health services** such as chiropractors, physiotherapists and Occupational Therapist.
3. **Country & Outback Health Clinics**
4. **Pharmacy**
5. **Dentist**
6. **Available consult rooms for visiting specialists**
7. **Digital Hub** - co-working space with NBN, boardroom.
8. **Community meeting rooms and offices** – Meeting spaces and hot desk office space for community groups to facilitate their meetings and to have office space for volunteer board members to undertake their business
9. **Uni Hub** – provide opportunities for students to study online without relocating to the metropolitan area.
10. **Youth Hub** – a safe space for local youth to engage with one another and participate in programs.
11. **Men's Shed** – to be built for purpose at the new Hub and incorporate a community garden.
12. **Historical Precinct** – relocate the existing powerhouse museum into the Hub and provide linkages to the Med's Shed to share resources and volunteers.
13. **Visitor Information Centre** – relocate from existing location.
14. **Possible Coffee Shop**
15. **Possible Library Services** – currently located in the school but could be moved.

Second Floor with Possible Views of the Bay:

16. **Conference Centre/Tavern** – To be used as a tavern to take pressure of the local hotel in peak tourist periods and also as a function space. Upstairs could be utilised by Community Groups, Council or private functions.

To enable a continuation of good land use planning, the chosen site provides challenges ie:

- a) Creation of a land subdivision
- b) Change of zoning from Recreation

Having considered alternative sites, Council believes that the proposed urban fringe site chosen is the best possible for the long term in maintaining Streaky Bay's 'most liveable community.'

Action Required:

Acquire the portion of the proposed site owned by the Crown. This is best achieved by seeking a transfer of ownership on condition it is amalgamated with adjoining Council owned land and a subdivision with all necessary planning and development approvals being obtained to create the 'Business, Health and Community Hub.'

2. PROJECT DESCRIPTION & RATIONALE

Overview

Streaky Bay is a picturesque seaside town located on South Australia's Eyre Peninsula, about 720 km from Adelaide. It is situated on the West Coast of Eyre Peninsula and is surrounded by some of the region's most spectacular and unique coastal attractions and experiences. The Council area includes the townships of Streaky Bay (which is the main service and business centre), Wirrulla, Poochera, Haslam, Sceale Bay, Baird Bay, Eba Anchorage, and Perlubie Landing.

Approximately 2,200 residents live in the local government area of Streaky Bay which covers an area of 6,232 square kms. During holidays periods, the population increases to over 4,400 people as visitors make the most of the caravan park, RV park and private 'shacks' for short term rental. As far back as 2003, research included in the 2010 Master Plan indicated an influx of 65,000 visitors per year.

Fast Fact: Excluding caravan and camping sites, if every vacant bed in Steaky Bay (Air BnB, Hotel, Cabin, and Holiday Houses) were filled. Streaky Bay's population would be 3699. When you include an average of 2.3 individuals per defined caravan and camping site, the population of Streaky Bay would be 4,734.

The layout of the town has evolved since it was first discovered by Dutchman Peter Nuyts in 1627 and then by Captain Matthew Flinders in 1802. The layout is not dissimilar to other towns and has progressed over the years. Hence the Council has engaged external consultants to carry out a Master Plan review over 2022 and 2023.

It is evident that there is an opportunity to create a central focus point in the centre of the town which would offer business, health and community services. This infrastructure is either situated throughout the town or is non-existent and therefore would address community need. Relocation and consolidation of these services would create opportunities for expansion of services in the main street, at the area school and also the Streaky Bay Hospital.

This document will review the needs of the community within the Streaky Bay local government area from a social and business point of view and provide support for proceeding with a Business, Health and Community Hub.

Council's Vision

The most liveable community on the Eyre Peninsula.

Strategic Pillars

1. A welcoming and cohesive Community.
2. A robust and adaptive economy that provides sustainable employment.
3. A healthy natural environment and attractive built environment.
4. Infrastructure that meets our community, economic and environmental needs.
5. A Council that is actively responsive to community needs and delivers financial sustainability, governance and leadership.

Project Objective

The Streaky Bay Business, Health and Community Hub aims to improve the health and well-being of local residents and those from the surrounding areas through access to set up and conduct business, a medical clinic, pharmacy and a range of other health, allied health and community services. It also provides for ongoing expansion of facilities to cater for the growing influx of tourist and business visitors. Powerhouse heritage museum can be relocated and a coworking business hub can be created alongside a much-needed Uni hub.

The critical health care needs can be addressed by providing facilities to attract permanent health practitioners and their families. A national decline in availability of health practitioners is significantly due to such workers seeking an improved quality of life both by reducing their working hours and living in communities that provide a quality lifestyle.

Business, Community & Health Hub – Project Details & Components

The new building would be designed in a manner where it would be multi-purpose which would maximise its space whilst being able to meet the needs of multiple services, community groups and individuals. Is anticipated that it would feature the following services:

First floor:

1. **Medical Clinic** offering General Practitioner services.
2. **Allied Health services** such as chiropractors, physiotherapists and Occupational Therapist.
3. **Country & Outback Health Clinics**
4. **Pharmacy**
5. **Dentist**
6. **Available consult rooms for visiting specialists**
7. **Digital Hub** - co-working space with NBN, boardroom.
8. **Community meeting rooms and offices** – Meeting spaces and hot desk office space for community groups to facilitate their meetings and to have office space for volunteer board members to undertake their business
9. **Uni Hub** – provide opportunities for students to study online without relocating to the metropolitan area.
10. **Youth Hub** – a safe space for local youth to engage with one another and participate in programs.
11. **Men's Shed** – to be built for purpose at the new Hub and incorporate a community garden.
12. **Historical Precinct** – relocate the existing powerhouse museum into the Hub and provide linkages to the Med's Shed to share resources and volunteers.
13. **Visitor Information Centre** – relocate from existing location.
14. **Possible Coffee Shop**
15. **Possible Library Services** – currently located in the school but could be moved.

Second Floor with Possible Views of the Bay:

16. **Conference Centre/Tavern** – To be used as a tavern to take pressure of the local hotel in peak tourist periods and also as a function space. Upstairs could be utilised by Community Groups, Council or private functions.

Project Cost

Estimate only between \$8.8m - \$11.4m, + 5% – 9% in fees.

Project Benefits

Streaky Bay Council

1. Leading the community with good long term sustainable development.
2. Creation of infill business development opportunities within the township.
3. Growth of economic output and revenue base.
4. Economic
 - a. 53 new jobs and \$5.43m GRP created during construction.
 - b. A number of ongoing jobs and GRP will be created - TBA.

Business

1. Commercial

- a. Increase in centre of town redevelopment for business use.
Currently there are no empty shops in Streaky Bay – All shops are tenanted.

Image of digital hub operating in Regional Victoria



- b. Opportunity to encourage business growth through high technology co-working digital hub facility, the hub would also provide benefits such as:
 - *Enhanced Connectivity:* A digital hub serves as a central platform where businesses can connect and collaborate with each other. It promotes networking opportunities, fostering partnerships, and encouraging knowledge sharing among members. This connectivity can lead to synergies, joint ventures, and innovative ideas that benefit all participating businesses.
 - *Increased Visibility:* Being part of a community digital hub allows businesses to showcase their products or services to a wider audience. It provides a platform for businesses to promote their offerings, share updates, and attract potential customers. This increased visibility can lead to greater brand recognition and improved business opportunities.
 - *Access to Resources:* Digital hubs often provide access to valuable resources, such as business tools, market research, training materials, and industry-specific knowledge. By having a centralized hub, businesses can easily tap into these resources, saving time and effort in searching for information independently. This access can contribute to the growth and development of businesses within the community.
 - *Collaboration and Partnerships:* A digital hub brings together businesses from diverse sectors, creating opportunities for collaboration and partnerships. Businesses can find complementary partners, share expertise, and work on joint projects that may not have been possible otherwise. Collaborative efforts can lead to innovative solutions, increased competitiveness, and shared success.
 - *Knowledge Exchange and Learning:* Through a digital hub, businesses can participate in discussions, forums, and webinars, facilitating knowledge exchange and continuous learning. This shared learning environment allows businesses to stay updated on industry trends, emerging technologies, and best practices. It encourages professional development, improving the overall competitiveness of the community.
 - *Support and Mentoring:* Digital hubs often offer support services, mentoring programs, and access to experienced professionals. Startups and small businesses can benefit from the guidance and advice of seasoned entrepreneurs, gaining valuable insights into various aspects of business management. This support system can help businesses overcome challenges, avoid pitfalls, and accelerate their growth.

- *Local Economic Development:* A thriving business community positively impacts the local economy. By providing a digital hub, local businesses are empowered to grow, create jobs, and contribute to the economic development of the community. The hub can attract investors, foster entrepreneurship, and stimulate business activity, ultimately boosting the overall prosperity of the region.

“The abs has estimated that services now account for 80% of the value of output in Australia. ... digital services have enabled us to transform the way we work. Yet measuring the impact of the transformation on economic activity is proving difficult. ... It means that opportunities for regional areas may be understood given the lack of ability to adequately measure trends. With a good laptop and a high speed connection, we can work from anywhere. ... These trends could be a real boon for regional communities. But if they remain unmeasured, they won’t get the attention or support they deserve from the State Government. ... A region must have good connectivity and social services (such as schools and health centres)”.

Susan Stone, Uni SA chair of Economics, The Advertiser 17 February 2023.

2. Tourism

- a. Expanded town centre.
- b. Improving Visitor Experiences through improved museum presentation and accessibility.
- c. Increased access to food and entertainment facilities.
- d. Modernised tourist information centre.
- e. Freeing up the existing tourism information building for other purposes

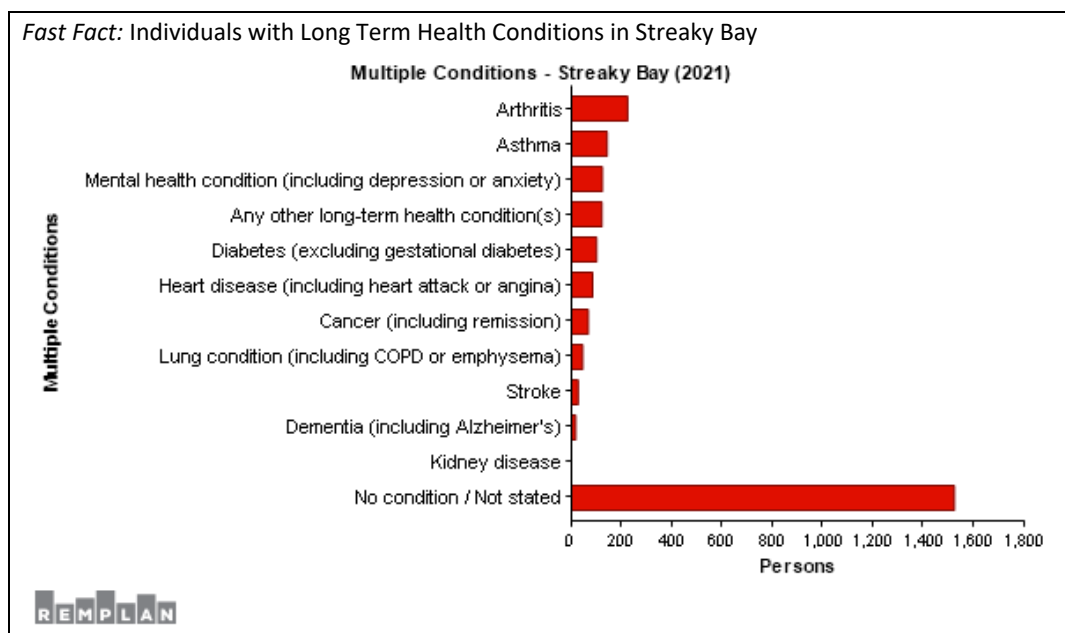
More generally, some of the benefits of Visitor Information Centres (VIC) are:

- *Information and Guidance:* VICs serve as a centralized source of information for tourists, providing them with accurate and up-to-date details about local attractions, events, accommodations, transportation, dining options, and more. Visitors can obtain maps, brochures, and guides that help them navigate and explore the destination effectively. VIC staff members are knowledgeable and can offer personalized recommendations and suggestions based on visitors' preferences and interests.
- *Trip Planning Assistance:* Many tourists visit a destination without extensive knowledge of the area. VICs assist in trip planning by helping visitors create itineraries based on their available time, budget, and interests. They provide insights on must-see attractions, hidden gems, local customs, and activities suitable for different age groups or preferences. This support simplifies the planning process, ensuring visitors make the most of their time and enjoy a memorable experience.
- *Local Expertise:* VIC staff members possess in-depth knowledge about the local area, including its history, culture, and natural features. They can provide valuable insights into the destination's unique characteristics, landmarks, and attractions. Their expertise allows them to answer specific questions, offer insider tips, and share lesser-known facts or stories that enhance visitors' understanding and appreciation of the place they are visiting.
- *Safety and Security:* VICs play a crucial role in ensuring visitors' safety and security. They can provide information about potential hazards, weather conditions, and safety guidelines. In case of emergencies or unexpected situations, such as natural disasters or lost belongings, VICs can offer assistance, contact local authorities if needed, and provide guidance on necessary steps to take.
- *Local Services and Amenities:* In addition to information, VICs often offer various services and amenities that enhance visitors' experience. These may include public restrooms, free Wi-Fi access, charging stations for electronic devices, luggage storage facilities, ticketing services for attractions or events, and accessibility support. These provisions contribute to visitor comfort and convenience while exploring the destination.

- *Promotion of Local Businesses:* VICs actively promote local businesses, including accommodations, restaurants, shops, and tour operators. They may distribute brochures, flyers, or discount vouchers, helping visitors discover and support local establishments. This support boosts the local economy and encourages sustainable tourism practices.
- *Cultural Exchange and Interaction:* VICs serve as meeting points where tourists from different backgrounds and cultures can interact with locals. Visitors can learn about the local customs, traditions, and etiquette, fostering cross-cultural understanding and appreciation. VICs often organize cultural events, workshops, or performances, allowing tourists to engage directly with the destination's heritage and community.
- *Extended Visitor Experiences:* Visitor information centres go beyond providing information. They often offer additional experiences, such as guided tours, walking trails, or interpretive displays, allowing visitors to further immerse themselves in the destination. These activities can range from educational exhibits to outdoor adventures, providing memorable and enriching experiences that connect visitors to the local environment and culture.

Health

Health professionals are seeking an improvement to health facilities. The existing facilities do not meet current day standards such as personal privacy. Both Kimba and Wudinna provide current standard health facilities, unlike Streaky Bay which has not updated its facilities during the past 15 years. This disadvantages the Streaky Bay community in the competition to attract medical professionals. Ideally, Streaky Bay requires two to three General Practitioners to meet local health service demand, particularly with increasing numbers of tourist visitors.



The benefits of a revitalised health hub include:

1. New purpose-built medical centre.
2. Introduction of mental health support through Lifeline and other services.
3. Attraction and retention of health professionals.
4. Improved dental services.
5. Appropriately located pharmacy.
6. Ability to provide thousands of patient consultations per annum.

7. Address a shortage of General Practitioners and reduce waiting times for an appointment.
8. Support and reduce the burden on the Government run health system, by reducing the reliance on Emergency Department presentations.
9. Moving away from reliance on State Government by creating sustainable facilities that encompass all types of wellbeing activities and encourages private providers that will alleviate State Government expansion of its existing building
10. Creation of new permanent state of the art health infrastructure in the region.
11. Ability to treat broader range of medical conditions.
12. Provide opportunities for greater training and experience for medical practitioners.
13. Facility can scale up or down depending on growth, decline and need.
14. Build sustainable health care in a remote community.
15. Attract an increase in visiting specialities both medical and dental through the provision of improved amenities.

More generally, some of the key advantages of a community health hub are:

- *Access to comprehensive healthcare:* Community health hubs provide a wide range of healthcare services in one central location, making it convenient for individuals to access primary care, preventive services, specialized care, mental health support, and health education. This integrated approach ensures that community members have easy access to the healthcare they need.
- *Improved health outcomes:* By offering a holistic approach to healthcare, community health hubs can effectively address various health concerns and chronic conditions. They promote early detection and management of illnesses, provide regular health screenings, and focus on preventive care. This proactive approach can lead to better health outcomes and reduced hospitalizations.
- *Health education and promotion:* Community health hubs often offer health education programs and resources to empower individuals with knowledge and skills to manage their health effectively. They may provide workshops, classes, and counselling sessions on nutrition, exercise, disease prevention, reproductive health, and more. This education can help individuals make informed decisions and adopt healthier lifestyles.
- *Enhanced preventive care:* Community health hubs emphasize preventive care, including vaccinations, screenings, and health check-ups. By promoting regular preventive services, such as immunizations, cancer screenings, and blood pressure checks, they can detect potential health issues early and provide appropriate interventions. This proactive approach can prevent the progression of diseases and improve overall health.
- *Integrated mental health support:* Mental health is a critical component of overall well-being. Community health hubs often have mental health professionals, such as psychologists or counsellors, on staff or in collaboration with partner organizations. This allows for easy access to mental health services, including counselling, therapy, and support groups, thereby addressing mental health issues within the community.
- *Collaboration and coordination of care:* Community health hubs act as a central point for coordinating care among various healthcare providers. They facilitate communication and collaboration between primary care physicians, specialists, social workers, and other healthcare professionals. This coordinated approach ensures continuity of care, reduces duplication of services, and improves overall healthcare quality.
- *Reduced healthcare disparities:* Community health hubs play a crucial role in reducing healthcare disparities by providing accessible and affordable healthcare services to underserved populations. They address barriers to healthcare access, such as transportation issues, financial constraints, and cultural barriers, ensuring that everyone in the community has equitable access to quality care.
-

- *Social support and community engagement:* Community health hubs foster a sense of belonging and community engagement. They often organize community events, health fairs, and support groups, creating opportunities for social interaction and peer support. This sense of community can positively impact mental health and overall well-being.

Fast Fact: In 2021, Streaky Bay had the fourth higher birth rate in South Australia (2.54 babies per woman). The national “total fertility rate” is 1.7 babies per woman. Despite this, services such as the Child and Family Health nurse and an Early Childhood Development Officer have been withdrawn from Streaky Bay over the past few years.

Floorplan of an existing Business, Health and Community Hub operating in Regional Australia



Community

1. Education

- Introduction of Uni hub to provide local students with educational access. The advantages of such a study space would be:
 - *Dedicated Learning Environment:* Having a designated study space helps create a focused and productive learning environment. It allows students to separate their study time from their personal space, reducing distractions and improving concentration. A dedicated study area can signal to the student that it's time to focus and engage in their academic work.
 - *Enhanced Productivity:* Study spaces provide a conducive environment for students to engage in their coursework and complete their assignments efficiently. These spaces are often designed to support learning, equipped with appropriate furniture, resources, and technology. With fewer distractions and access to necessary study materials, students can

maximize their productivity and accomplish their academic goals effectively.

- *Mental and Physical Well-being:* Remote learning can sometimes lead to sedentary behaviours and prolonged screen time, which can negatively impact students' mental and physical health. By providing study spaces, institutions or organizations can prioritize students' well-being. These spaces can be ergonomically designed, with comfortable seating options and proper lighting, supporting good posture and reducing physical discomfort. Additionally, a dedicated study environment can help students establish a healthy work-life balance and maintain a clear separation between academic responsibilities and personal life.
 - *Access to Resources and Technology:* Study spaces can be equipped with various resources and technology tools that students may not have access to at home. This can include libraries, research databases, high-speed internet, printers, scanners, and other equipment necessary for academic work. By providing these resources, institutions can ensure that students have equal opportunities to access and utilize the tools they need for their studies.
 - *Collaboration and Social Interaction:* Study spaces can also foster collaboration and social interaction among remote students. By offering shared spaces or designated areas for group work, students can engage in discussions, form study groups, and collaborate on projects. This not only enhances their learning experience but also provides a sense of community and connection with peers who share similar academic pursuits.
 - *Support and Guidance:* Study spaces can serve as hubs for academic support services, such as tutoring, mentoring, or study skills workshops. Institutions or organizations can provide access to knowledgeable staff or student mentors who can offer guidance, answer questions, and provide assistance when needed. These resources can help students overcome challenges, improve their study strategies, and enhance their overall academic performance.
 - *Reduction of Home Distractions:* Studying remotely can present various distractions at home, such as household chores, family activities, or noisy environments. Having a dedicated study space outside of the home environment allows students to minimize these distractions and create a more focused learning atmosphere. It provides an opportunity to immerse themselves in their studies without interruptions, leading to improved concentration and productivity.
- Possibly developing and relocating the community library enabling expansion of other educational pursuits at the Area School.
 - Provide a venue to deliver community education - training and upskilling our community, benefits volunteering through building social capital and using professional skills in a volunteer capacity (grant writing, book keeping, etc)

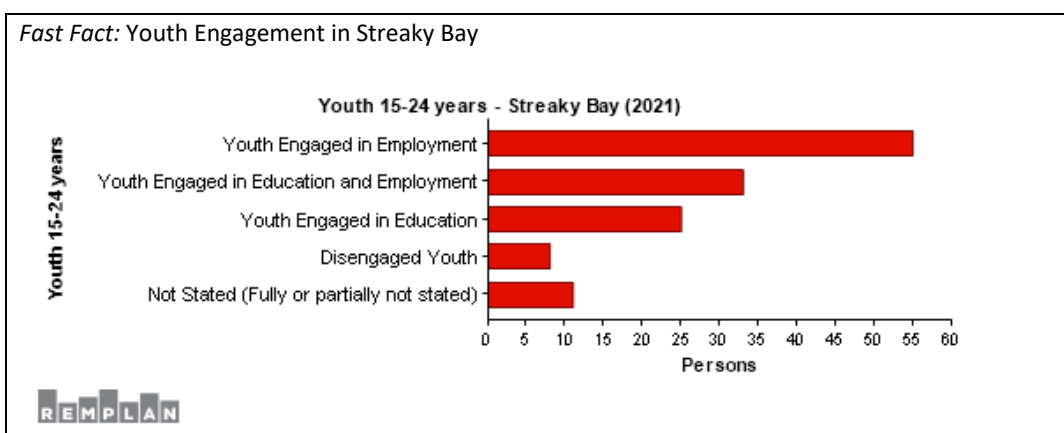
Fast Fact: In Streaky Bay, the amount of Youth aged from 5-14 years of age (292 individuals) is double the number of individuals aged 15-24 (146 individuals). This is a consistent statistic over the past 20 years, demonstrating that Streaky Bay struggles to hold its Youth population in the region as they transition into adulthood.

2. Youth

- Youth Hub working with local police. Advantages of such spaces include:
 - *Safe and Supportive Environment:* Youth Hub offer a safe and supportive space where young people can gather, socialize, and engage in various activities. These centres are typically staffed by trained professionals who create a welcoming atmosphere and ensure the well-being of the youth. By providing a secure environment, Youth Hubs can help young people feel comfortable and protected.
 - *Recreation and Leisure Activities:* Youth Hubs often offer a range of recreational and leisure activities tailored to the interests of young people. These activities can include sports, arts

and crafts, music, games, and other forms of entertainment. Engaging in these activities not only promotes physical health but also provides opportunities for self-expression, creativity, and skill development.

- *Educational and Vocational Support:* Youth Hub may provide educational and vocational support to help young people excel academically and prepare for future careers. They can offer tutoring, study groups, computer access, and resources to assist with homework and school projects. Additionally, Youth Hubs may partner with organizations to provide career guidance, job training, internship opportunities, and workshops on various life skills.
- *Mental Health and Counselling Services:* Many Youth Hubs offer mental health support and counselling services. Trained professionals or counsellors are available to listen, provide guidance, and help young people navigate emotional challenges, stress, and mental health issues. These services can play a critical role in early intervention, promoting well-being, and addressing concerns that young people may be facing.
- *Health and Wellness Promotion:* Youth Hubs often prioritize health and wellness promotion. They may provide resources and information on nutrition, physical fitness, sexual health, substance abuse prevention, and healthy lifestyle choices. Some centres may offer access to healthcare professionals, health screenings, and referrals to community health services. By focusing on health education and awareness, Youth Hubs empower young people to make informed decisions about their well-being.
- *Peer Support and Mentorship:* Youth Hubs facilitate peer support and mentorship opportunities for young people. They bring together individuals from diverse backgrounds and experiences, fostering a sense of community and belonging. Through interactions with peers and positive role models, young people can develop meaningful relationships, gain support, and receive guidance in navigating challenges and making positive choices.
- *Community Engagement and Civic Participation:* Youth Hubs often encourage community engagement and civic participation among young people. They may organize community service projects, volunteer opportunities, and youth leadership programs. By actively involving young people in community initiatives, Youth Hubs promote social responsibility, citizenship, and the development of valuable life skills.
- *Referrals and Access to Resources:* Youth Hubs can serve as a hub for information and referrals to other community resources and services. They may collaborate with local organizations to connect young people with housing support, employment services, legal assistance, counselling centres, and other relevant resources. This support ensures that young people can access the help they need beyond the drop-in centre.



3. Historical

- Relocation of the powerhouse museum, which will create synergies and allow for the sharing of resources between the Men's Shed and the Museum. Whilst also freeing up a building located within a premium location within Streaky Bay's CBD

4. Conferences & Meetings

- Conference and meeting venue with dual use as an elevated tavern overlooking the bay. Having purpose-built conference centres in a township would offer the following benefits:
 - *Economic Growth:* Conference facilities attract events, conferences, and meetings that bring in visitors from outside the township. This influx of people stimulates the local economy by boosting spending in hotels, restaurants, shops, and other businesses. It creates job opportunities for residents and contributes to the growth of the hospitality and service sectors. The economic impact can extend beyond the conference itself as attendees explore the township and support local businesses.
 - *Increased Tourism:* Conference facilities can attract visitors and tourists who may not have considered the township as a destination before. The presence of such facilities enables the township to host conferences, conventions, trade shows, and other events that draw attendees from different regions or even internationally. This exposure can raise awareness of the township's unique attractions, cultural heritage, and natural beauty, ultimately encouraging more tourism and repeat visits.
 - *Knowledge Exchange and Networking:* Conferences held in the township provide opportunities for knowledge exchange, professional development, and networking. Attendees from diverse backgrounds and industries can share expertise, ideas, and innovations. This exchange of knowledge can have a positive impact on local businesses and organizations, allowing them to learn from industry leaders, stay updated on emerging trends, and forge valuable connections that can benefit the township's economy and development.
 - *Educational and Training Opportunities:* Conference facilities can host educational and training events, workshops, and seminars. These events provide residents with opportunities to enhance their skills, acquire new knowledge, and gain professional certifications without having to travel far. Accessible training and educational opportunities contribute to the development of a knowledgeable and skilled workforce within the township.
 - *Community Engagement and Collaboration:* Conference facilities can serve as community hubs where local organizations, associations, and groups can gather for meetings, workshops, or special events. These venues foster community engagement, enabling residents to come together, share ideas, collaborate on projects, and address local issues. This sense of community involvement and connection can strengthen social bonds and contribute to the overall well-being of the township.
 - *Infrastructure Development:* The establishment of conference facilities often requires the development or improvement of supporting infrastructure, such as hotels, transportation networks, and amenities. These infrastructure developments not only cater to conference attendees but also benefit the local community. Upgraded transportation systems, enhanced accommodations, and improved facilities can provide long-term benefits by improving the quality of life for residents and attracting additional businesses and investments to the area.
 - *Showcasing Local Talent and Expertise:* Hosting conferences in the township provides an opportunity to showcase local talent, expertise, and resources. Local professionals, entrepreneurs, and researchers can be invited as speakers or panelists, putting the township on the map as a hub of knowledge and innovation. This recognition can attract

further attention, collaborations, and business opportunities for the township and its residents.

5. Men's Shed

- Relocation of Men's Shed from the former bowling club site and establishing a Community Garden. This will provide the Men's shed with a fit for purpose facility, connect it to the powerhouse museum which will create synergies and allow for the sharing of resources between the Men's Shed and the Museum. Additionally, through locality connections between the Men accessing the Men's Shed and Health professionals working out of the community, business and health hub will form. The following provides some of the benefits of a Men's Shed:

- *Social Connection and Support:* Men's Sheds offer a supportive and inclusive environment where men can connect with others, form friendships, and combat social isolation. The camaraderie and sense of belonging fostered in Men's Sheds can have a positive impact on mental health and emotional well-being. It provides an opportunity for men to share experiences, discuss challenges, and offer support to one another.
- *Skill Development and Learning:* Men's Sheds often provide a space for members to learn new skills and engage in hands-on activities. From woodworking to metalworking, gardening, or other hobbies, Men's Sheds offer opportunities for men to develop practical skills, explore their interests, and engage in meaningful projects. These activities can boost confidence, self-esteem, and provide a sense of accomplishment.
- *Health and Well-being:* Men's Sheds promote physical health and well-being by encouraging active participation and engagement in various activities. This can include exercise programs, sports, gardening, and other physical pursuits. Regular physical activity has numerous benefits, including improved cardiovascular health, increased mobility, and reduced risk of chronic diseases. Men's Sheds also create an environment where men can openly discuss health concerns, seek advice, and access information on relevant health topics.
- *Sense of Purpose and Meaningful Engagement:* Men's Sheds provide an opportunity for men to stay engaged and maintain a sense of purpose, especially during retirement or transitional phases of life. By participating in activities and contributing to community projects, men can continue to utilize their skills, knowledge, and experience in a meaningful way. This engagement helps combat feelings of boredom, purposelessness, and enhances overall life satisfaction.
- *Community Connection and Contributions:* Men's Sheds play a vital role in community engagement and contribute to the betterment of the local area. Members often undertake projects that benefit the community, such as building or repairing infrastructure, volunteering for local initiatives, or supporting charitable causes. This involvement strengthens community bonds, fosters a sense of civic responsibility, and showcases the positive impact of Men's Sheds in the broader community.
- *Education and Information Sharing:* Men's Sheds offer opportunities for education and information sharing. Guest speakers, workshops, and seminars on various topics of interest can be organized to provide members with valuable knowledge and insights. This exchange of information helps men stay informed, promotes lifelong learning, and encourages intellectual stimulation.
- *Intergenerational Connections:* Men's Sheds can facilitate intergenerational connections by collaborating with other community organizations or schools. By involving younger generations in activities or mentoring programs, Men's Sheds provide opportunities for knowledge transfer, skills sharing, and relationship building between older and younger men. These connections promote understanding, respect, and a sense of continuity between different age groups.

- *Personal Growth and Self-Expression:* Men's Sheds offer a supportive environment that encourages personal growth and self-expression. Members can pursue their interests, explore new hobbies, and express their creativity through various projects. This fosters personal development, encourages self-discovery, and provides an outlet for self-expression that can positively impact mental and emotional well-being.

Possible artist impressions of the new Streaky Bay Health, Community & Business Hub.



Artist impression

Look and feel imagery only. Example of an artist impression.



Look and feel imagery only. Example of an artist impression.

Development of Primary Health Care in Remote Areas

The aim of the Health Hub is to contribute to a deliberate and strategic response to the pressing national crisis and challenge of shorter life expectancy, poorer health outcomes and greater difficulty in accessing health services, observed in rural and remote Australia.

Increasingly, government health departments are focusing on prevention, early intervention, and health promotion to reduce the downstream costs associated with chronic disease. The development of the Streaky Bay Health Service is a unique and timely strategic opportunity to align with the state and national impetus for changing how rural and remote health services are delivered to ensure that Streaky Bay continues to be an integral part of the health care system into the future. This is Streaky Bay’s investment in developing its future health workforce, to enable the attraction of rural generalist doctors.

Due to smaller and geographically dispersed population of remote rural communities, healthcare solutions applicable in the metro areas, where General Practitioners are supported by a broad network of Medical Specialists, are neither viable nor achievable. Despite significant attempts over 20 years to reverse current conditions, a sustainable solution to the problem is yet to be achieved.

The Commonwealth Government has just received the ‘Strengthening Medicare Taskforce Report’. It outlines a primary care system where all Australians are supported to be healthy and well, through access to equitable, affordable, person-centred primary care services, regardless of where they live and when they need care. A number of recommended actions have been made for ongoing implementation over the coming 10-year period.

Streaky Bay is keen to secure its role as an integral part of the country’s health service delivery system.



Local Health Services Structure

1. SA Health
 - a) Eyre Far North Local Health Network
 - i. Streaky Bay Hospital
 1. In Patient
 2. Accident and Emergency
 3. Minor Day Surgery (as referred from the Medical Clinic)
 4. X-Ray Facilities
 5. Respite
 6. Palliative Care
 - ii. Elmhaven Aged Care (15 beds)
 - iii. Mid West Community Health Services
 1. Allied Health Care
 - a) Podiatry
 - b) Dietetics
 - c) Occupational therapy
 - d) Physiotherapy
 - e) Speech Therapy
 2. Child and Youth Health
 - a) Early Childhood Health (very limited services)
 - b) Child and Youth Health Nurse (very limited services)
 3. Maternity and Obstetrics (shared care arrangements with GP's from SBDMC and community midwives)
 4. Outreach Services
 - a) Audiologist
 - b) Breast Consultant
 - a) Gerontologist
 - b) Mental Health Worker
 - c) Optometrist
 - d) Paediatrician
2. Country and Outback Health (operates some services from the Community Health Services Building) – It's unclear if some of these services provided by COBH are listed in the above as well.
 - a) Mental Health Support
 - b) NDIS Plan Management
 - c) Allied Health (Dietetics, Podiatry, Respiratory Care, Diabetics Education)
3. Community Incorporated Associated
 - a) Streaky Bay and District Medical Clinic
 - i. no current resident GP, permanent Locum GP
 - ii. Visiting Female GP (funded through Rural Doctors Workforce)
 - iii. Practice Nurse (bloods and care plans)
 - iv. Locum GP every second week (seeking a second permanent GP)
 - v. GP Services to inpatients at Streaky Bay Hospital
 - vi. GP Services 24/7 for Streaky Bay Hospital Emergency Services
4. Private Health Services
 - a) Podiatry
 - b) Chiropractic
 - c) Naturopath
 - d) Yoga
 - e) Gym (facility has nowhere to go as the building has been sold)
 - f) Physiotherapy

Streaky Bay and Districts Medical Clinic Services Offered

Streaky Bay and Districts Medical Clinic is a community owned GP practice providing comprehensive General Practitioner services, for all ages. It has Quality Practice Accreditation and provides services to Streaky Bay, surrounding districts, and visitors.



OPENING HOURS Monday to Friday 9:00 am – 1:00 pm, 2:00 pm – 5:00 pm

The community owned practice has charity status and has community memberships providing donations to increase its voice to government.



Currently there is no full-time General Practitioner; and the GP services are delivered by visiting locums. A permanent GP is being recruited. As well as general medical consultations, the services include general health check-ups, obstetric services, annual physical examinations, immunisations, pap smears, pregnancy tests, minor surgical procedures, emergency x-rays and care plans. Dr Robert Oswald also consults by appointment for skin checks and skin lesion removals.

It should also be noted that there are current two GPs currently residing in Streaky Bay, but are practicing.

Home Visits are available to patients of the practice who are unable to attend the surgery because of their medical condition.

The practice is committed to preventative care for all of its patients. Reminder notices are issued from time to time offering preventative health services appropriate to the patient’s care. The reminder systems include AIR (Australian Immunisation Register), Breast Screen SA, SA Cervical Screening Program, Colovantage Bowel Cancer Screening.

The alternative to using this medical service is to travel to either Ceduna (111 km, 1 hr 10 min) or Port Lincoln (294 km, 3 hr).

Council have indicated the request from the Streaky Bay Dentist for consideration of dental facilities in the new development as the existing facility is near the end of its life.



3. PROPOSED OPERATION OF THE NEW HUB

The District Council of Streaky Bay maintains a policy of facilitating and supporting development of community infrastructure.

The Council having determined the infrastructure needs through community consultation will undertake construction using its financial reserves, loan opportunities and potential grant funding.

Following broad community consultation to determine demand, Council intends to build then lease building spaces to a number of users (business, health and community) that will be responsible for managing their component of the facility. The Council will maintain building infrastructure and require lessees to undertake fit out and general maintenance.

A determination of the appropriate operational model will be made once the total project has been fully designed, documented and has development approval together with the securing of necessary funding. Council needs to retain overall control of the building management to ensure the development achieves its objectives of good quality design and operations that fulfil community needs.

Operating Hours

The varying components of the proposed development will be operated at times determined to meet user/patient/customer demand.

Some components will operate:
Monday – Friday 8.00am to 7.00pm
Saturday – 9.00 to 1.00pm.

Others may operate later each night including weekend operation.

Staff Required

Each Hub component (business, health and community) will determine its own staffing requirement. However in the further development of the business case it will be explored whether Council could engage an Officer to manage the reception area, whilst addressing customer enquiries.

4. MARKET DESCRIPTION

District Council of Streaky Bay

Overall:

ABS 2022 Estimated Residential Population:	2,254
ABS 2021 Census Place of Usual Residence Population:	2,165
Land Area (ha):	622,285.910
Census Population Density (persons / ha):	0.003
Gross Regional Product (\$M):	\$126.332



Employment:

Total Employment in the area is estimated at 914 jobs.

The major contributors to employment are:

Industry Sector	Jobs	%
Agriculture, Forestry & Fishing	298	32.6%
Retail Trade	110	12.0%
Health Care & Social Assistance	97	10.6%
Other	409	44.7%

Demographic Snapshot and changes over past two decades

	Streaky Bay			
	2021	2016	2011	2006
Population	2,165	2,074	2,102	2,024
Male / Female	52% / 48%	53%/47%	52.5%/47.5%	51%/49%
Indigenous	2%	1.5%	1.5%	1.5%
Median Age	47	45	43	44
Married / Not Married	54% / 46%	56%/44%	53%/47%	53%/47%
Attended University	5%	4.2%	3%	-
Country of Birth - Australia	86%	87%	87.5%	88%
Families	560	536	531	304
All Private Dwellings	1,213	1200	986	768
Total Occupied Private Dwellings	70%	65%	66%	-
Median Weekly Household Income	\$1,109	\$1,069	\$813	\$697
Unemployment rate	3.5%	4.3%	5.2%	4%

Source: ABS Census

Fast Fact: From 2006 to 2021, the number of retirees (individuals aged between 65-79) has grown by a staggering 117% (198 to 430 individuals)

Fast Fact: In the years 2020, 21 & 22, there were 165 dwelling development approvals in the District Council of Streaky Bay

SUPPLY AND DEMAND

2001 to 2021 Census of Population and Housing

An assessment has been made of Australian Bureau of Statistics (ABS) data from the 2001 to 2021 Censuses.

In summary:

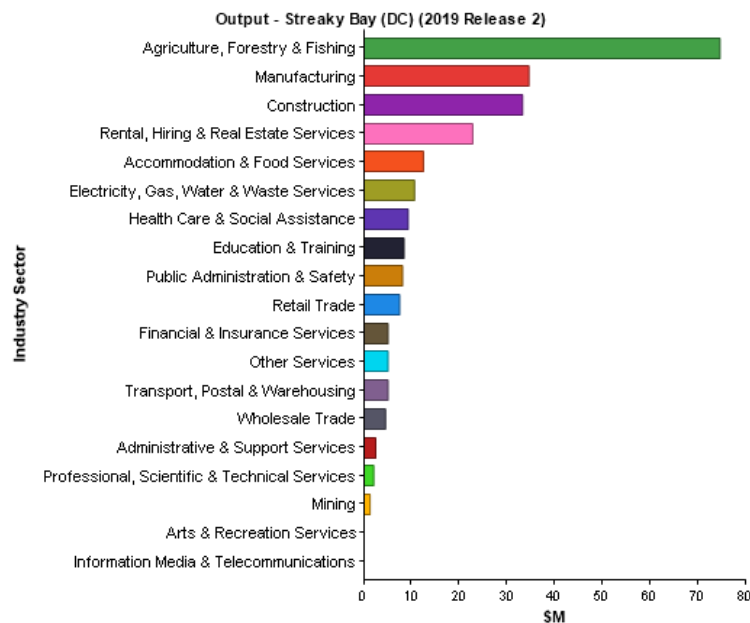
- There has been a 7% increase in the population.
- a median age has gone from 44 to 47 years.
- Pleasingly there has been a significant increase in families growing at 84%.
- a median household weekly income of \$1,109 has grown 59%.
- persons who were born in Australia have declined from 88% to 86%.
- unemployment rate has been stable moving from 4% to 3.5%.

Business Market

Streaky Bay key indicators for business showed that in June 2021 there was 469 businesses and by June 2022, there were 474, a growth of 1.06%. The main industries were agriculture, forestry & fishing.

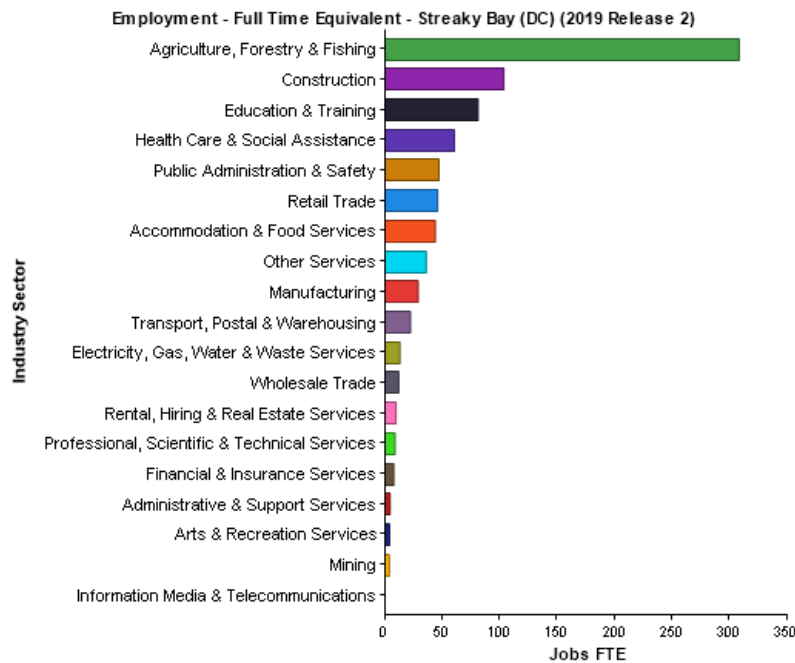
The below report shows the gross revenue generated by businesses and organisations in Streaky Bay (DC). Output data represents the gross revenue generated by businesses/organisations in each of the industry sectors in a defined region. Gross revenue is also referred to as total sales or total income.

The total output estimate for Streaky Bay (DC) is \$246.858 million.



The below report shows the number of full-time equivalent jobs located within Streaky Bay (DC), based on a 35 hour work week.

The total full time equivalent jobs estimate for Streaky Bay (DC) is 837.35 jobs



Fast Fact: From 2019 to 2022, employment in the Health Care & Social Assistance sector grew by 24% (78 to 97 FTE positions)

Health Service Market

Delivering high-quality healthcare to remote communities and the Australian Outback are challenges that all healthcare providers face daily. These include:

- a highly centralised health system primarily within cities
- limited health infrastructure throughout most of the Outback and remote regions
- few health resources available on the ground and even fewer medical specialists
- increasing demand for healthcare as tourist numbers grow.

Outcomes of market research suggest that there are increasing rates of chronic disease, mental health, dental and cancer care requirements in SA country areas. This is apparent that there is a significant shortage of doctors to service the Eyre Peninsula region clearly evident by long appointment wait times and the need for many patients to travel long distances for medical services.

Programs Continually Being Developed

1. Expand comprehensive community healthcare services to support the diverse needs of our communities and government health systems.
2. Develop and deliver holistic models of healthcare which recognise the complexity of health status and diverse service provision needs in rural and remote communities.
3. Expand provision of cost-effective and timely healthcare services, clinicians, medical supplies and logistics to improve the equity of access to quality healthcare across the communities we serve.
4. Expand digital healthcare services to supplement in-person services and create greater continuity of care for patients.

5. PROJECT ALIGNMENT TO STREAKY BAY STRATEGIC PLAN

Strategic Plan 2020-2024

“To be the most liveable community on the Eyre Peninsula”.

We are witnessing changes in the ways we use our communities in response to the recent pandemic, and drought and how we might see this current usage continue. The liveability of our local neighbourhoods has never been more important.

Liveability is an internationally measured set of indices that rank major cities in order of liveability factors and attracts international interest in those ranked highest. Council have chosen to use liveability measures for our community as the feedback from the community significantly aligned with those measures and was therefore felt to be a relevant scorecard by which we can measure our progress.

Liveable communities are those that support the health, well-being and quality of life of the people who live and work in them. The way they are planned, designed, built and managed can enhance or detract from liveability. Physical characteristics that contribute to liveability include land use, amenity of public spaces, conservation of natural environments, transport networks, accessibility to work, education, health, community services, social and recreational opportunities”.

Strategic Pillars

1. A welcoming and cohesive Community.
2. A robust and adaptive economy that provides sustainable employment.
3. A healthy natural environment and attractive built environment.
4. Infrastructure that meets our community, economic and environmental needs.
5. A Council that is actively responsive to community needs and delivers financial sustainability, governance and leadership.



6. STRATEGIC CONTEXT

It is important to demonstrate how this major infrastructure development will align to the objectives and outcomes of strategic partners and entities. Strategic partners identified are shown below.

BUSINESS

Streaky Bay Tourism & Business Association

Streaky Bay Tourism and Business Association Inc is a not-for-profit community group of 78 passionate volunteers.

Their vision is to effectively market and promote Streaky Bay and districts to capture, excite and inspire people to visit our region.

Their community organisation recognises that their region offers a diverse range of attractions, events, experiences and activities that reflect their sense of place, community and culture.

South Australian Regional Visitor Strategy 2025

South Australia’s tourism regions have a bold plan to grow the state’s regional visitor expenditure to \$4.0 Billion by 2025.

Eyre Peninsula Priorities

1. Capitalise upon the region’s appeal and growth potential from relevant South Australian Tourism Commission international market priorities.
2. Invest in infrastructure that supports the drive market and encourages overnight stays.
3. Increase collaboration and alignment of activities across the three tiers of Federal, State and local government including RDA Eyre Peninsula led projects for greater impact.
4. Raise industry capability in the areas of digital marketing, business operations, product development, event management and event promotion.



Regional Development Australia Eyre Peninsula Inc



Agritourism 2030 provides strategic direction and toolkits for primary industries and producers to diversify and sustain their core business by offering products to visitors.

The framework is a complete roadmap for farmers to unlock new business opportunities and encourage jobs for regional communities.

Strategic Priorities

1. Support sustainable & inclusive farm diversification
2. Support community capability and capacity building with a focus on regional employment
3. Develop high quality, distinctly Australian Agritourism experiences
4. Promote the sector responsibly, with an alignment to food and drink
5. Encourage genuine collaboration and enduring partnerships
6. Provide leadership to support inclusive growth

HEALTH

Australian Government – Department of Health

Strategic priorities include:

- 1 better health and ageing outcomes for all Australians
- 2 an affordable, quality health and aged care system
- 3 better sports outcomes.



South Australian Health Care Act 2008 (Principles)

- (a) the protection of the public and the interests of people in need of care related to their health should be the highest priorities in the provision of health services.
- (b) the planning and provision of health services should take into account the situation and needs of people who live or work in the country or regional areas of the State, including through the support of health professionals who provide services in those areas.



SA Health

Health and Wellbeing Strategy 2020-2025



We think in terms of the whole of our State and community, and work collaboratively with other arms of government to achieve our vision.

Wellbeing Hub Implementation Resource Guide

A resource for Councils to support the establishment of a Wellbeing Hub.

https://www.wellbeingsa.sa.gov.au/assets/downloads/WBSA_WellbeingHub_ResourceGuide2023.pdf

Rural Support Service

The Rural Support Service (RSS) is a business unit in SA Health that is responsible for providing flexible, responsive and innovative services to support the six regional local health networks (LHNs) to grow and thrive by:

- providing system-wide capacity and capability across a range of specialised clinical and corporate functions.
- enabling, where sustainable and appropriate, the regional LHNs to develop local capacity and capability to become self-sufficient in the delivery of these functions.

Mid-West Health 10 Year Local Health Service Plan (2011-2020)

Priority Areas include:

1. Strong community and health professional feedback to maintain existing health services and plan for future health needs of the community.
2. Ageing community and large numbers of seasonal visitors.
3. Increased focus on primary health care services and preventative health initiatives.
4. State-wide plans for strengthening clinical services.
5. Current numbers of residents accessing health care services outside of the catchment.
6. Recommendations from the current MPS and RPHS Plans.
7. Geographic isolation.
8. Importance of recruiting and retaining General Practitioners (GPs), nurses and allied health personnel. • Population growth expected in the total catchment population over the next 10 years, associated with industry development and lifestyle choices.
9. Meeting the health needs of children.



Country SA PHN

Country SA PHN’s mission is to bridge the gap of health inequity and access in rural South Australia by building a collaborative and responsive country SA health care system. They are committed to improving the patient ‘experience’ of the health system. They will:

- Make timely decisions of the highest ethical standard
- Be responsive to individuals, community and provider needs within local communities
- Meet challenges with innovative and responsive solutions
- Foster and facilitate partnerships that enrich and improve rural health services, activities and systems
- Be flexible, adaptable and responsive to continuous quality improvement and evaluation outcomes
- Remain connected to local communities in their respective settings
- Be held accountable by those we serve as a provider, enabler, facilitator, funder or contractor.



Rural Doctors Association SA (RDASA)

RDASA’s vision is for excellence in medical care for rural regional and remote communities.

The objective is to provide Australian rural doctors with:

1. Progressive education and training
2. Timely medico-political advocacy and support
3. Comradery and future workforce growth.



The Australian Remote Medicine Academy

Vision and Goals

- To provide access to quality medical education for Aboriginal and non-Aboriginal people living and working in remote (and rural) locations.
- To secure equitable medical and health care everywhere across Australia, including rural and remote areas, through cultural understanding, connectivity, sustainability and reliability of medical services into the future.
- The ongoing collaboration of government, private philanthropists, industry, health and community partners in planning and design of the training pathway to build a capable, flexible and sustainable remote (and rural) Aboriginal and non-Aboriginal medical generalist workforce.



7. MARKETING

Marketing of the Streaky Bay needs to be done at State, National and International levels. The Streaky Bay brand is extremely well known to people who have had the fortunate opportunity of visiting the seaside town. The Council should take a lead role together with its Tourism and Business Association in developing a broad marketing plan to promote business health and community opportunities. It can do this in partnership with the numerous state and national bodies tasked with the development of South Australia and Australia, e.g. Regional Development Australia and South Australian Tourism Commission.

Importance of the Streaky Bay Brand

The Council appreciates the importance and benefits of a strong brand. It invests in its brand and uses different mediums to build awareness and positive cues around its townships and surrounding areas.

Investing in its brand has meant:

1. Greater community awareness of the challenges faced by people in regional, remote and rural areas.
2. The Council is well positioned to lead the promotion and growth of its area.
3. Building a high value brand perception. This is especially important in attracting services and visitors to Streaky Bay.
4. Attracting and retention of high calibre staff and volunteers to serve its community.

The strength, awareness, recognition and trust in the Streaky Bay brand will be vital for attracting people to visit, live and work in its community.

Target Market

This project has several target markets i.e.

Business:

- Companies wishing to expand their business.
- Individuals wishing to commence a business.
- Anyone wishing to utilise the latest technology in relation to work or study.

Health:

- Medical practitioners.
- Allied health services.
- Patients needing health services.

Community:

- All people of all ages.
- People and groups seeking meeting or function facilities.
- Youths in need of youth services.
- Library users.
- Educators and students.
- Tourists.

Below are some initiatives which could be used by the District Council of Streaky Bay:

	Area	Strategies / Features
1	Strategy	<ul style="list-style-type: none"> Build community awareness of the need to grow the Streaky Bay community through business, health and community facility initiatives.
2	Digital media	<ul style="list-style-type: none"> Maintain the Facebook page. Post regularly with stories of interest that inform people about the project. Use Instagram to promote the project, major achievements, etc. YouTube could be used in an educational sense.
3	Word of mouth	<ul style="list-style-type: none"> Ensure Council is delivering key messaging throughout the Council on a daily basis.
4	Review Competitor Activity	<ul style="list-style-type: none"> Identify differentiating factors from other regional town developments.
5	SWOT	<ul style="list-style-type: none"> Conduct regular SWOT sessions to ensure Council is abreast of external Opportunities and Threats, balanced against Council's internal Strengths and Weaknesses.
6	Asset Development / Branding	<ul style="list-style-type: none"> Council Logos, Style Guide, Language, Colours. Ensure these are used appropriately on all documents, brochures, digital media, trucks, signage, etc.
7	Key messages	<ul style="list-style-type: none"> Develop key messaging for each activity provided through the development. What do we want Council's audience to know and hear?
8	Shopfront	<ul style="list-style-type: none"> Continue to ensure we have Council's main street has a strong presence along Bay Road and Montgomerie Street.
9	Pricing	<ul style="list-style-type: none"> Always promote value attributes. Ensure Council leasing rates reflect both commercial and community utilisation. Use the services of local real estate professionals.
10	Customer relations	<ul style="list-style-type: none"> Regularly consult with tenants of the development and the broader community.
11	Calendar of Activities	<ul style="list-style-type: none"> Continue to promote the Streaky Bay 'main street'.
12	Public Relations	<ul style="list-style-type: none"> Spreading good stories will contribute to positioning and awareness.
13	Budget	<ul style="list-style-type: none"> Confirm the level of Marketing investment supports the Montgomerie Street development.
14	Contingency Plans	<ul style="list-style-type: none"> Review progress and Risk Register regularly.

8. COMPETITOR ANALYSIS

The District Council of Streaky Bay Council operates in a competitive regional market where it competes with other regional communities to attract people and businesses to both service the existing population and achieve growth.

The community organisation recognises that the region offers a diverse range of attractions, events, experiences and activities that reflect our sense of place, community and culture.

The Streaky Bay Tourism and Business Association sums up the contrast by stating; “We see ourselves as a #streakybaynaturallybeautiful and the #bestplaceonearth”.

Streaky Bay is trailing growth behind less attractive regions such as Wudinna as demonstrated in the disparity the in quality of health service facilities.

Fast Fact: Both Wudinna and Kimba have recently developed Community Health Centres and the federal government allocated \$13.35 million in its August budget to cover the cost of replacing the dilapidated SA Health-owned building from which Yadu Health Aboriginal Corporation in Ceduna currently operates.

9. COMMUNITY ENGAGEMENT

Key Engagement & Consultation

The Council plays a vital role in the communities it operates within. It is a multifaceted organisation and beyond its local government function, it plays a variety of roles such as being an employer and purchaser of supplies and materials.

As the peak community organisation, it is involved in numerous bodies relating to the current and future direction of the business, health and community services.

1. The Council serves an integral role in the delivery and advocacy of improving access to business, health and community services in its remote rural area of South Australia.
2. As part of this commitment to best serve its community, Council has reviewed its 2010 Master Plan and is in the process of completing an updated version in 2023. This work is being undertaken by Wax Design which has already undertaken extensive community consultation across the Streaky Bay Council area.
3. The township of Streaky Bay is core to the Council area, supporting its other smaller but important townships of Sceale Bay, Poochera, Wirrulla, Perlubie and Haslam. It is seen as critical to the whole Council area that Streaky Bay services grow in the areas of business, health and community services to benefit the whole Streaky Bay Council area population.
4. Council utilises its website, social media and the Criterion to maintain regular contact with its community. Its "News, Notices and Consultation" content informs all interested residents. A current example is the Lions Park Redevelopment Consultation which has been successful in terms of engagement and feedback. Proposed plans are accessible from the site and there is an ongoing update of community questions that are answered on the site for everyone to be fully informed.

10. LEGISLATIVE REQUIREMENTS

Council needs to acquire the Montgomerie Terrace Crown land to allow it to implement the outcome of planning to provide much needed community infrastructure. Another option could be to lease this land for the long term or have State Government place the land in the care and control of Council to provide community services.

The process of rezoning the proposed development site from the existing recreation zone status is critical to allow Council to implement its future plans.

Upon completion of broad community consultation associated with completing the 2023 Master Plan, Council will engage an architect to develop concept plans for the Streaky Bay township growth proposal.

Design development and documentation then need to be finalised in order to lodge them with the appropriate authority for required development and building approvals. All approvals will be received before the proposed works begin.

As traffic control and car parking will be major considerations related to development approval, an assessment and report will be needed to ensure sufficient orderly car parking and traffic movement. The residential property owners opposite the proposed development site will need to be consulted and assured that their interests will be seriously considered and addressed.

Council needs to revisit the Tonkin stormwater plans developed during the development of the 2010 Streaky Bay Master Plan. The building is on current open space land and will have an impact on the stormwater runoff towards the bay so needs reassessment.

11. ORGANISATIONAL STRUCTURE

The District Council of Steaky Bay comprises the following elected members:

- Cr Travis Barber (Mayor)
- Cr Greg Limber (Deputy Mayor)
- Cr Phillip Wheaton
- Cr Sally Trezona
- Cr Graham Gunn
- Cr Guy La China
- Cr Neville Trezona
- Cr Clifford Pudney

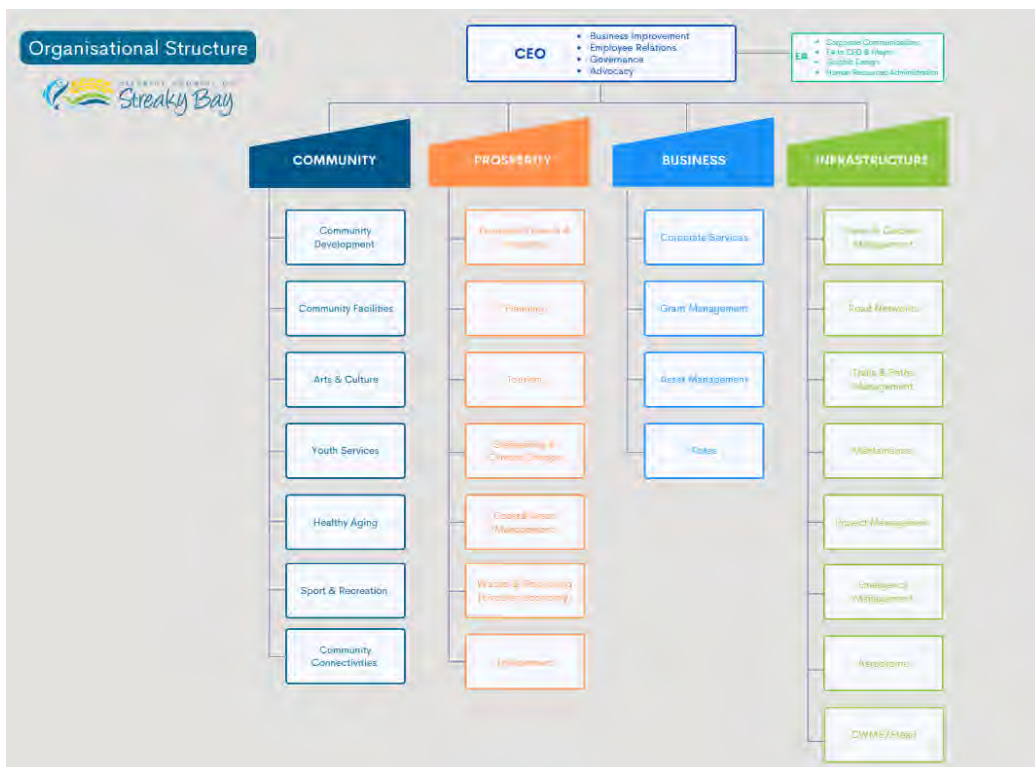
Role of the Council

The Council provides strategic direction. The Council is accountable for ensuring appropriate governance is established and maintained, including providing the appropriate delegated authority to management.

The key activities of the Council are:

- Review the initial business case and approve the final business case and subsequent stages of the project.
- Ensure all activities of this project aligns with and supports achievement of the Council’s Strategic Plan.
- Provide support with strategic interaction with key stakeholders.
- Provide strategic direction around key risks and opportunities that arise.
- Issue various directions, approvals and decisions, as required.

The Council delegates all operational issues to its CEO. The CEO has an Executive Team which carry out the day-to-day functions of the organisation.



Executive Team

Chief Executive:	Damian Carter
General Manager - Infrastructure:	Lachlan Smith
General Manager - Prosperity:	Penelope Williams
General Manager - Business:	Sandra Brice
Community Development Supervisor:	Jessica Davis

Delivery of the Project

Given the complexity of this project, it is critical to appoint a Commercial Project Manager to be responsible for commercial and governance aspects of the project (including liaison with the Council and Senior Management Team, monitoring and reporting on the overall project status and development of the business model for the proposed development). The Commercial Project Manager will report directly to a Steering Committee chaired by the Council CEO.

Areas that need to be addressed from a functional perspective include:

- commercial management.
- construction management
- change management.
- Clinical expertise related to the health component.
- project management.
- financial management.
- practice management.
- information technology.
- tourism information.
- community services – youth, men’s shed, community garden.

The governance structure will be established (as described above) along with regular reporting on project progress and milestones.

Role of the Executive Team

The Executive Team will actively review and support the development of the final business case and subsequent stages leading to the establishment of the Business, Health and Community Hub by:

- Contributing, reviewing and providing feedback on the development of the final Business Case.
- Providing the necessary resources and subject matter experts to help develop the final Business Case working with @TSM Consulting, Architect, Cost Consultant and Economist.

The Team will:

- Approve the project management plans.
- Ensure project goals are appropriately set and measured.
- Determine escalation point for any project deviations.
- Apply best practices and capture lessons learned.
- Manage interdependencies (projects, schedule, resources, budgets, etc.)
- Provide overall leadership for the Project, ensuring clarity on what is required to achieve success and role modelling constructive leadership behaviour to create and sustain a high-performance culture.
- Own the Project Objectives and ensure that a key focus is maintained on meeting or exceeding these

- objectives throughout the project duration.
- Provide support to the Project Manager.
- Create a culture that constructively challenges the status quo and then is united in delivering the agreed actions.
- Identify strategic risks and issues and determine actions to monitor and manage them.

Project Reporting

Project status reporting will be provided to the Council. The Executive Team will receive regular updates from the Project Manager.

The following table provides a summary of the meetings to be held by the Executive Team to ensure effective governance:

BODY	FREQUENCY	PURPOSE
Council	Quarterly	Updates Decisions Approvals
Executive Team	Monthly	Actively contribute, review and provide feedback
Project Manager (To be appointed)	As required	Co-ordinate and manage implementation of the project.

12. RISK MANAGEMENT STRATEGY

A detailed risk assessment and comprehensive mitigation plan was prepared as part of the development of the Business Case. Mitigation strategies are to be implemented where possible to reduce the likelihood of risks occurring and thereby reducing overall risk levels. Below is the Risk Profile Matrix illustrating current project risk exposure.

The most significant risks, critical to the viability of the whole establishment of the Business, Health and Community Hub are:

1. Acquisition of the desired development site.
2. Gaining approval of rezoning of the site to enable proposed development.
3. The ability to recruit and retain a sufficient number of health professionals to deliver the services.
4. Ongoing community support for the project.
5. The Senior Management Team of Council is to regularly review and update the Project Risk Register and monitor implementation and effectiveness of the mitigating strategies.
6. Following is a list of key project risks for which have been identified along with mitigating strategies.

Title	Description	Likelihood	Consequence	Mitigation Strategy
SCOPE				
Land acquisition	Securing Crown land	Likely	Major	Continue liaison with government representatives to demonstrate the importance of the project to enable town growth.
Zoning	Change current zoning to allow for the change of land use.	likely	Major	Continue to lobby government for its support for the proposed community development to increase economic output and deliver additional services to the Streaky Bay community.
Scope Change	Changes in originally agreed scope occur mid-way through delivery	Likely	Moderate	Documented governance and stakeholder management plan, align on the scope with all key stakeholders early in the process, monitor compliance requirements throughout the project lifecycle, allow contingency for additional scope in planning.
Limited Service Delivery	Inability to offer desired service lines as part of the Integrated Hub	Almost Certain	Major	All services that the Centre will and might provide have been determined at the start – We have fully documented those services along with estimated time for their introduction, include future services likely to be added in the design and planning, consult with wide group of stakeholders, SMEs and local community.
Changes to Footprint	Changes to the requirements impact the building footprint	Likely	Major	The project plan and requirements are fully captured, documented and agreed before acquiring the site, continuously monitor compliance requirements throughout construction phase.

TIME				
Contractor delays	Lack of effective Project Management	Likely	Major	Allow longer timeframe for build in planning, actively manage this risk in construction phase.
Counterparty Risk	Commercial finalisation prior to engagement of contractors	Unlikely	Major	Ensure D&C contracts are well developed with legal support.

Tasks not completed on time	Planned tasks not completed by Project Manager	Possible	Moderate	Minimize reliance on the internal Council resources. Ensure appropriate resource management within project stages, perform regular check-ins with the Project Manager workloads and set/ adjust task deadlines, accordingly, factor an appropriate time buffer for each of the key milestones to allow for time slippage in task delivery, maintain momentum and keep the Senior Management Team and Council engaged throughout the project.
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	COST			
Unrecoverable costs	Unrecoverable costs of the upfront investment	Unlikely	Minor	Ensure stage gates and agreed budget tolerances are adhered to and the Council is kept abreast of the total funds invested in the project up to date, apply robust and proven project management practices to ensure the success of this project.
Inability to recover expense	Council’s inability to recover its investment and potentially having to finance the operating loss of the facility if future performance of the Hub does not achieve forecasts.	Possible	Major	Verify forecasts used in the business case by independent experts.
Development Costs	Overrun of development costs	Likely	Major	Adopt appropriate contracting strategy to ensure controllable cost overruns are avoided. Scope unlikely to be amended significantly. Reserve funding to be in place and available to cover cost overruns prior to project commencement. Value management of development has been adopted initially and will be ongoing throughout project implementation.
Govt Funding	Government funding is either not available or insufficient to ensure completion of the project	Likely	Major	Identify variety of possible funding sources early in the project, promote the overall vision of the project, develop and implement stakeholder engagement strategy, engage early with Government and corporate partners to identify grant and funding opportunities.
Legal Requirements	Legal requirements around appropriate licensing, accreditations or zoning add significant cost to the setup of the Hub.	Likely	Moderate	Engaging experienced/ reputable real estate consultants to undertake initial search and site due diligence, ensure General Counsel is kept abreast of activities

RESOURCES				
Resources required	Project consumes more resources than originally planned	Likely	Major	Regularly control the scope and additional requirements being added against originally agreed baseline, confirm timelines and expectations with the Senior Management Team, monitor time spent on the project by the Team and inform Council about current status and expectations from resources committed to this project,
Lack of qualified staff	Council and Hub tenants not able to recruit skilled staff and personnel to deliver services to meet organisational standards.	Possible	Major	Adopt robust recruitment and retention strategies.
Conflicting priorities for staff	Project unable to progress due to key internal resources being consumed by competing priority tasks (in particular availability of the senior Management Team who already have a diversity of Council service requirements).	Possible	Moderate	Reduce reliance on internal resources, engage external support where appropriate, secure commitment to this project from key stakeholders and agree on its priority to the business, prepare resource planning in line with this prioritisation taking under consideration timing and requirements of other key business commitments or planned initiatives, provide enough lead time for key decisions
Staff retention	The continuous challenge to retain a skilled regional workforce >attract, retain and integrate	Likely	Major	Adopt robust recruitment and retention strategies. Promote and reward long term employee engagement.
Project delays	Loss of key resources delays or stops the project.	Possible	Moderate	Ensure backup resourcing/ succession strategy, apply adequate governance and document key processes and findings, obtain formal commitment from management to delegate resources to this project.

STAKEHOLDERS				
Alignment of Vision	Lack of alignment on the overall vision or priorities amongst the community cause the project to derail or fail	Possible	Major	Implement the robust communication and stakeholder engagement plan, ensure the overall vision is clearly and consistently articulated to the community and all partners, ensure frequent reinforcement of the overall vision, collaborate with partners on the overall vision.
Withdrawal of support	Key stakeholders (partners, sponsors, authorities) withdraw their support for the project	Possible	Moderate	Ensure broad range of stakeholders are identified early in the process, implement the robust communication and stakeholder engagement plan, establish channels and mechanisms to address information needs of the community and each group of stakeholders, schedule regular reviews of the stakeholder engagement strategy

	COMMUNICATION / REPUTATION			
Loss of Confidence	Loss of confidence in Council from government and potential partners, should we choose not to proceed with this project.	Possible	Moderate	Apply appropriate project governance and monitor implementation of the communication and stakeholder engagement plan.
Delivering again Expectations	Breakdown in relationships and/ or adverse publicity, should the Council not deliver on this project due to high expectations among politicians -local, state, and federal, as well as the community and other stakeholders that might be created.	Possible	Moderate	Ensure key messages and FAQs are available to guide internal staff and partners in their communication about this project, update key messages and communication protocols as the project develops, collaborate with partners on key messages and marketing strategy

Community Trust	Loss of trust by the local community in the quality of service provided by the Hub adversely impacting the overall reputation and perception of Council in the region.	Possible	Moderate	Implement control mechanisms to ensure the Hub provides services in adherence to Council standards
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	BENEFITS			
Definition of Benefits	Benefits not appropriately defined and measured.	Possible	Minor	Ensure all benefits are identified and included in the feasibility are conservative and achievable and appropriate control mechanisms are developed to measure progress against set targets throughout the project lifecycle, as well as after the project closure.
Communication of Benefits	Benefits not clearly communicated	Possible	Minor	Ensure that the community and key stakeholders are kept informed of the performance of the Hub against the agreed baseline during the project lifecycle and past the project closure.
Achievement of Vision	Inability to achieve the vision of the Business, Health and Community Hub to address chronic workforce shortages in rural and remote areas.	Possible	Minor	Reinforce the end goal and key purpose of this investment for Council throughout the lifecycle of the project, maintain momentum and stakeholder engagement internally and externally, partner with authorities and industry bodies to support Council in the progression to subsequent stages past development of Hub.

13. SWOT ANALYSIS

The SWOT Analysis demonstrates the opportunities and constraints of Council which have influenced the proposed project.

Type	Strengths	Weaknesses	Opportunities	Threats
Location	<p>Flat development site.</p> <p>Reinforces the main street of Streaky Bay by logically extending Bay Road around into Montgomerie Terrace.</p> <p>‘The most liveable community on the Eyre Peninsula.’</p>		<p>Town growth will provide an economic contribution to Upper Eyre Peninsula communities.</p> <p>High public exposure site, as an extension of the main street.</p>	<p>Potential residential opposition from neighbours of the project site.</p>
Land Use	<p>Sufficient space to cater for all infrastructure requirements and potential future expansion.</p>		<p>Ability for future expansion.</p> <p>Complimentary to Streaky Bay centrally located facilities.</p>	
Economic Development	<p>Support significant town growth both in terms of community facilities and economic activity.</p>		<p>A new business centre.</p> <p>A new health centre.</p> <p>Opportunity to improve access to technology through the Uni Hub.</p> <p>New community services – youth, men’s shed.</p> <p>A new tavern to compliment the existing town hotel that struggles with high customer demand.</p> <p>A new library and tourist information centre.</p> <p>Creation of jobs through building new facilities. (Construction 53 FTE Operational TBA FTE + ? Indigenous Trainee).</p>	<p>Potential reliance on Government funding.</p>

Type	Strengths	Weaknesses	Opportunities	Threats
Technology	Investment in latest technology.	Stability of rural connectivity.	<p>Improved access to information as a result of technological advancements.</p> <p>Provide accessibility to businesses and students through the coworking and Uni hub facilities.</p> <p>Expand the provision of Tele-Health services</p>	High cost to keep up to date with technological enhancements.
Environmental	Rural community focus on caring for its environment.		<p>Design and build an environmentally sustainable facility.</p> <p>Reduce carbon footprint.</p>	Natural disaster could impose significant pressure on services.
Social	Council is the community leader in providing facilities and services.		<p>Meeting and function spaces for community use.</p> <p>Improved health services in Streaky Bay.</p> <p>Capitalise upon recent years growth of the local population and tourist visitors.</p> <p>Improve accessibility to medical services.</p>	

14. FINANCIALS

Project Cost Estimate

A high-level indicate cost estimate for construction of the proposed Business, Health and Community Hub on Montgomerie Terrace has been prepared by architects Detail Studio. This is presented below noting that:

- 1. Construction Cost may be between \$8.8m - \$11.4m.**
- 2. There is an additional 8%-9% in fees here.**
- 3. To undertake the next stage, a feasibility study would be required at a cost of \$44,500 - \$52,500.**

Different elements and parts of the development are presented to demonstrate that there is flexibility in this project. Some components may be removed and / or additional components may be added.

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Streaky Bay Community Hub

Fee Submission for Professional Architectural Services

1 March 2023



1st March 2023

DETAIL
STUDIO

Damian Carter
Chief Executive Officer – District Council of Streaky Bay
PO Box 179 STREAKY BAY
South Australia 5680

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Streaky Bay Community, Business and Health Hub
Project Scope Professional Fees Advice

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Dear Damian,

Following a request from Peter Nicolaci from @TSM Consulting to provide advice on the scope of the proposed Streaky Bay Community, Business and Health Hub project and the associated Professional Fees that would be required to deliver this type of project, we have attached a breakdown of a possible project scope / areas and a summary of indicative Professional Consultants / Fees to assist Peter and yourself on the Business modelling required to seek Council and Government funding. The information as part of this submission is out 'first guess' at scope and areas required for a project of this type. This scope will change once further meetings and brief reviews are undertaken with a Stakeholder team.

We trust the attached assists in giving you a first understanding of possible outcomes and look forward to hopefully be able to assist you, Peter and the Council on developing this exciting project.

If you have any queries on any of the information included in this document, feel free to contact us at any time.

Kind regards,



Michael Rawlings
Senior Associate

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m: 0416 800 578

e: michael@detailstudio.com.au

Introduction



Our project experience will reflect our knowledge and expertise in the health, civic sector, and our commitment to research, consultation and collaboration in achieving exemplary design outcomes.

We are passionate about working alongside our Clients to understand the context and function of their projects to find solutions that improve health environments and have a positive impact on staff, patients and the wider community.

Detail Studio is a respected and experienced design practice in Adelaide that brings valuable skills that we believe are fundamental to the success of each project we are a part of. Our goal is to seek with determination the best solution to any given project, to refine the idea(s), to engage with the site, to investigate and examine the brief and to collaborate with the Client and team.

Our unique skills with Master Planning, Project Management and Architecture allow us to approach each health care and civic project with a broad and experienced mindset. We combine our technical skills with the passion to listen and absorb, to deliver projects that are designed to improve the needs of each client and end user.

We are passionate about and privileged to have worked on the various projects that we have assisted with delivering in the Health sector to date. This includes SA Health and in particular the Women’s and Children’s Hospital, Women’s and Children’s Health Network (WCHN) and Child & Mental Health Services (CAMHS) spanning many successful years.

In the civic sector we able to combine a new Sporting Centre for Government School and Civic use for wider community sporting activities.

We thank you for the opportunity to present the capabilities of our team for any prospective project opportunities, for your consideration

DETAIL
STUDIO

We are a studio-based practice that is vibrant, experienced and above all else, dedicated to providing an exceptional service to our clients, stakeholders, consultants, and end users.



Trinity College Innovation + Creativity School - Architect's Institute Association Commendation Award 2020 (Education)

Scope of Works + Fees

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The below information was derived from email received from Peter Nicolaci from @TSM Consulting on 20th February
Assumed Site area – approx. 9900m2

Buildings:

- Medical Clinics
- Digital / Uni / Youth Hub
- Men's Shed
- 2 x Museums' [relocated]
- Visitor Information Centre [relocated]
- Café
- Community Library [relocated from Area School]
- Possible first floor Conference / Tavern.

Site – Car Parking – Public Toilets

Area calculations:

Medical Hub – Ground Floor [**350m2**]

- 2 x GP office / Exam
- 2 x Nurse exam
- 2 x Dentist Rooms
- 3 x Consulting Rooms Allied Health [Chiro / Physio / Occ Therapist]
- Pharmacy
- Café
- Meeting / Staff Room
- 6 x Store Rooms for above facilities
- Public Toilets – [could be shared with Medical / Café / Museums / Hubs / Visitor Centre / General Public?]
- Shared Reception for Doctor / Dentist / Allied Health / Country Outback Clinics

Hub[s] [**150m2**] [could be part of Medical Building]

- Digital Hub
- Uni Hub
- Youth Hub

Visitor Centre [**200m2**] [could be part of Medical Building]

Community Library [**250m2**] [could be part of Medical Building]

If all combined possible Ground Floor Footprint – **950m2**



First Floor [350m2]

- Community Centre / Tavern / Toilets / Store

If combined the above into one building approx. 1300m2

If we assume \$2,800 to \$3,500/m2 for building and locality = \$3,640,000 to \$4,550,000

Museums [1300 to 1400m2]

- Historical Museum [current Streaky Museum is approx. 735m2]
- Powerhouse Museum [current Streaky Museum is approx. 600m2]

If we assume \$2,800 to \$3,500/m2 for building and locality = \$3,640,000 to \$4,900,000

Men’s Shed [Workshop and Storage] 250m2

Currently located in non used Lawn Bowls club next to site.

[Assume repurpose Bowls Club into Men’s Shed , Build shed for storage at rear]

If we assume \$2,200 to \$2,500/m2 for refurbishment and locality = \$500,000 to \$625,000

Community Garden [200m2]

Could be part of Bowling Green

If we assume \$400 to \$500/m2 to develop = \$80,000 to \$100,000

Site Car Parking Allowances:

Medical Hub – approx. 47 spaces

Museum - approx. 70 spaces

Visitor Centre – 8 spaces

Hubs – 8 spaces

Library – 13 spaces

Men’s Shed – 13 spaces

Community Centre / Tavern – 18 spaces

Total [with shared use] = 177 spaces [allowing 28m2 per car park.] Total Area = 4956m2.

If we assume \$200 to \$250/m2 to develop = \$991,200 to \$1,239,000



Overall Project Costs:

- Hub Building \$3,640,000 to \$4,550,000
- Museums Building \$3,640,000 to \$4,900,000
- Men’s Shed \$500,000 to \$625,000
- Community Garden \$80,000 to \$100,000
- Site Works [Car Parking] \$991,200 to \$1,239,000

TOTAL \$8,851,200 to \$11,414,000

Assume fees @ 8 to 9% = \$708,096 to \$1,027,260

- Excludes GST
- Excludes Travel Allowances

Consultants Fees / Breakdown [Opinion of Probable Costs]:

Part 0 Feasibility Study:

- Environmental Testing
- Levels and Feature Survey
- Geotechnical Testing
- Architecture – Part 0 – Feasibility Review and Report
- Services – Part 0 -Assess existing infrastructure
- Civil -Part 0 -Stormwater assessment
- Planning Consultant- Preliminary advice and Report
- Quantity Surveyor – Part 0

Fee Range - \$44,500 to \$52,500 ex GST

Part 1 Concept:

- Levels and Feature Survey [to be reviewed if undertaken in Part 0]
- Environmental Survey [to be reviewed if undertaken in Part 0]
- Architecture – Part 1
- Services – Part 1
- Structural – Part 1
- Civil -Part 1
- Planning Consultant
- Landscape Design – Part 1
- Quantity Surveyor – Part 1
- Building Certification – Part 1[advice]

Fee Range - \$141,620 to \$205,452 ex GST [20% of overall fee]



Part 2a – Design Development – Planning Submission:

- Architecture – Part 2a
- Services – Part 2a
- Structural – Part 2a
- Civil -Part 2a
- Planning Consultant
- Landscape Design – Part 2a
- Building Certification – Part 2a [review]

Fee Range - \$106,215 to \$154,089 ex GST [15% of overall fee]

Part 2b – Contract Documentation – Certification and Tender:

- Architecture – Part 2b
- Services – Part 2b
- Structural – Part 2b
- Civil -Part 2b
- Landscape Design – Part 2b
- Building Certification – Part 2b [certification]

Documentation and Certification Fee Range - \$247,834 to \$359,541 ex GST [35% of overall fee]

Tender Fee Range - \$17,703 to \$25,682 ex GST [2.5% of overall fee]

Part 3 – Contract Administration – Assume 12 month Construction

- Architecture – Part 3
- Services – Part 3
- Structural Part 3
- Civil - Part 3
- Landscape Design – Part 3

Fee Range - \$194,727 to \$282,497 ex GST [27.5% of overall fee]



Women's and Children's Hospital – Sustainment Aboriginal Family Birthing Practice

DETAIL
STUDIO



Trinity College Innovation + Creativity School - Architect's Institute Association Commendation Award 2020 (Education)



Reynella East College Redevelopment - New Gymnasium



Women's Outpatients Clinic, Women's, and Children's Hospital



OTFC+ Unley

Operating Statement & Forecast

An Operating Statement is required to be prepared showing projections for the first four years of operation once the facility has been built.

Thereafter the Hub must be able to sustain itself and reinvest surpluses back into the service as deemed necessary.

This will be done once all the details of the project are known, i.e., services offered, staff and income and expenses as a result of operations.

15. FUNDING SOURCE

It is expected that funding for the project will come from two sources, Council reserves and State or Federal Government grants, broken up as follows:

	Amount	Status
District Council of Streaky Bay		To be determined
Grants (To be identified)		Awaiting submission
Total	\$8.8m - \$11.4m + 8%-9% in fees	

16. ECONOMIC CONTRIBUTION

Upon the completion of the current community consultation associated with the current Master Plan for the Streaky Bay Council community, detailed project plans and costings will be developed.

Economic analysis could then be undertaken by Council to determine the economic benefit provided by the project. Note the economic impacts of construction are presented in this report. Economic impacts from ongoing operations will be determined once complete financials are available.

Anticipated Method of Analysis

Two economic methods will be utilised to provide the necessary outputs required for funding applications. Firstly, cost benefit analysis (CBA) will be used to determine the efficient allocation of resources. Secondly, extended input-output (I-O) analysis will be employed for estimation of regional economic impacts. A key objective of this project was to undertake a cost benefit analysis (CBA) to determine the net benefit of the Streaky Bay Master Plan components. The proposed development (Option 1) is to be compared against a base case scenario, as described below.

Base Case: Do-nothing scenario – the Council and its associated facilities will continue to operate as normal with no capital improvements. The Master Plan components will not be implemented.

Option 1: The Streaky Bay redevelopment includes the components that will grow business, health and community services in Streaky Bay.

Three standard evaluation criteria are to be employed: net present value (NPV); benefit-cost ratio (BCR); and internal rate of return (IRR).

The economic impacts are to be estimated using an extension of the conventional input-output method.

Cost Benefit Analysis

While the impact analysis will illustrate the economic activity arising from the proposed investment, the CBA will show whether or not the proposed investment represents an efficient use of public money. The results of the CBA are to include:

- Net present value (NPV) in terms of \$m
- Benefit cost ratio (BCR) - for each dollar invested, how much will be returned over the life of the project. For a project to be viable, the BCR must be greater than 1.0.
- Internal rate of return (IRR) in terms of per cent. – for the project to be viable, the IRR must be greater than the discount rate which would possibly be set by the economic analyst.

Economic Impact Analysis

The impacts of the proposed redevelopment during the construction and operation phases on the Streaky Bay redevelopment will be in terms of \$million that will be added to the regional economy and full-time equivalent (FTE) jobs as a result of the redevelopment.

Note: Some economic analysis has been completed here by RDA Eyre Peninsula based on the estimated constructive cost. The economic impact at an ongoing level requires financials to be prepared. This may or may not be able to be undertaken by RDA EP, or it may require an economist (at Council's expense).

17. ECONOMIC ANALYSIS

Economic Analysis at a Construction level is presented below. These are an estimate only and have been prepared by RDA Eyre Peninsula based on the estimated construction cost.

The economic impact of ongoing operations from the hub requires Operating Statements to be prepared to identify the number of staff employed and annual revenue.

Construction

Construction phase (1.6 year period)				
District Council of Streaky Bay - Modeling the impact of: - adding \$9m in Construction				
Economic measure	Output (\$m)	Value-added (\$m)	Local Jobs (annual)	Residents jobs (annual)
Impact on District Council of Streaky Bay economy				
Direct impact on selected sectors	9.00	2.38	33	—
Industrial impact	2.86	0.43	4	—
Consumption impact	1.08	0.27	3	—
Total impact on District Council of Streaky Bay economy	12.94	3.09	40	40
Multipliers				
Type 1 multiplier (direct and industrial)	1.32	1.18	1.13	—
Type 2 multiplier (direct, industrial and consumption)	1.44	1.29	1.21	—
Impact on South Australia economy				
Total impact - South Australia outside District Council of Streaky Bay	0.69	0.30	2	2
Total impact South Australia economy	13.62	3.38	42	42
Impact on Australian economy				
Total impact outside South Australia economy	4.22	2.05	11	11
Total impact on Australian economy	17.74	5.42	53	52

Source: National Institute of Economic and Industry Research (NIEIR) (2021). Compiled and presented in economic impact modelling decisions. Note: All \$ values are expressed in 2019/20 base year dollar terms.

Source: id Population, RDA EP

1. Direct construction spend of approx. \$9.0m.
2. 53 new jobs will be created during construction.
3. Additional GRP of \$5.43m will be generated.

Ongoing Operation

1. A number of new ongoing jobs will be created. These will be identified once the Operating Statement is complete and an Economic Analysis carried out.
2. The Business, Health and Community Hub will generate revenue to be determined as above.
3. Additional GRP will be generated. This will be determined as above.

18. PROJECT MILESTONES

The following activities will determine timings and outcomes as the project progresses.

Key Activities	Outcome(s)	Performance Indicator(s)	Timeframe
Prepare Initial Business Case for the concept of a Business, Health & Community Hub in Montgomerie Terrace.	Initial business case complete.	Project base document complete.	June 2023
Acquire Crown land in Montgomerie Terrace	Land secured for the project.	Land either purchased, donated or provided with long term obligation for Council to provide community services on that land.	September 2023
2023 Streaky Bay Master Plan	Complete community consultation and a plan for the next 10 years.	Master Plan document finalised and adopted by Council.	September 2023
Concept design and preliminary costings for the Hub	Concept plans Order of cost est.	Confirmation to progress project.	October 2023
Council consultation with community and relevant stakeholders	Feedback.	Communication with Streaky Bay Council area community, staff and stakeholder bodies.	October to November 2023
Government/Stakeholder / Community consultation	Feedback.	Communication with all stakeholders including government and potential funding	November 2023 to March 2024
Detailed concept	Fully costed.	Cost consultant report.	April 2024
Design and Development Documentation to 100%	Design Documentation.	Documentation complete.	May 2024
Finances secured	Required financial input confirmed.	Council and Govt grants secured.	June 2024
Council approval to commence project implementation	Council decision to proceed with the project.	Council approval.	July 2024
Tenders/Quotes sought	Tenders advertised.	Good selection of tenders to consider.	September 2024
Award building contracts	Building contract signed with start date confirmed.	Ready to start construction.	October 2024

Construction and internal fit out commencement	Contractors on site.	Design options presented and costs	October 2024
Seek Hub tenants	All Hub components have committed occupants.	Where appropriate, leases are prepared and executed.	February to November 2025
Construction is complete	Business, Health & Community Hub ready to open.	Commence Hub services.	November 2025
Official opening.	Launch of the Hub.	Appropriate launch of the Hub.	January 2026

19. OUTCOMES & BENEFITS

Outcomes

Outcomes	Measure
Highly visible site	Positive reflection on Council by providing a modern state of the art community facility.
New treatment areas for patients	More patients. Greater facilities and with increased treatment options. New dental facility to replace existing old facility.
Dedicated flexible rooms	Community group meeting facility. A function centre. A tavern overlooking the bay.
Collaboration with other Health Services	Streaky Bay Hospital. Ability to treat increased number of patients. Ability to treat broader range of medical conditions.
Grow and retain number of rural GP's	Add a further GP to the Streaky Bay Health Service to reduce appointment waiting times.
Support people with a disability	New Hub design will be disability friendly.
Hub layout and design	Provides a purpose-built state of the art Hub which will enhance user outcomes and seamless working area for staff.
Economic contribution	<p>Construction</p> <p>Direct spend of approx. \$9.0m. Generate GRP of \$5.43m</p> <p>Ongoing</p> <p>Direct spend - TBA Output - TBA GRP - TBA</p>
Employment	<p>Construction phase: 53 new jobs. Operational phase: TBA Preference to employ local people and trades. Attract families, professionals and tradespeople seeking a quality lifestyle.</p>

Benefits – Quantitative

1. Increased numbers of doctors.
2. Aim to generate surpluses from year 3 of operation.
3. Invest surpluses back into the Hub or other Council services.
4. Ability to expand the size of the facility to meet growing demands in the future.

Benefits – Qualitative

Council

1. Ability to attract and retain high calibre doctors to Streaky Bay.
2. Retention of staff working in a broad career range at the Hub.
3. Expanding local presence and building strong relationships with Hub users and the community.
4. Leveraging the strengths, expertise and knowledge of partnering organisations to build a solid foundation for future growth and staff development.
5. Enhance the reputation of Council as a steward of critical community services in a regional community.

Business

1. Providing opportunities to grow business by establishing new premises in central Streaky Bay.
2. Providing a coworking facility in Streaky Bay to establish startup businesses.

Patients

1. Enhanced client services through timely access and choice.
2. Improved patients' logistics and a step towards creating a seamless patient's journey.
3. Expanding the scope of multidisciplinary healthcare services offered in one location.
4. Building on and expanding on the culture of care.

Local Community

1. Contribution towards optimising health outcomes for the local community and its visitors.
2. Building sustainable health care in remote communities.
3. Building symbiotic and meaningful partnerships to collaboratively conquer challenges.
4. Building the capability, capacity, and the social capital of remote communities.
5. Council has a buy-local policy, committing to spend and retain expenditure within Eyre Peninsula, where possible. During the tender process Council would view local contractors and tradespeople favourably. This assists in cost management but also drives investment into the local economy. Where local trades are not available, Council would engage other local regions or city tradespeople. This drives economic activity as workers are living and engaging in the community and there are associated flow-on benefits.
6. The Uni hub will enable students to participate in higher education studies without having to leave the district.
7. Tourists will be able to access information and personal assistance from a modern tourist information centre.
8. Establishment of a community garden to increase social activity.
9. A drop-in youth centre working collaboratively with SA Police.

Government & Service Delivery Partners

1. Contribution to developing a collaborative and coordinated health system.
2. Integration of a diverse range of services to serve business, health and other community service activities.

20. REFERENCES & ACKNOWLEDGEMENTS

Township Master Plan Final Report, Masterplan, 30 June 2010

Streaky Bay Masterplan Consultation Summary Report, Wax Design December 2022

ABS 2006 - 21.

Strengthening Medicare Taskforce Report, Australian Government, December 2022

Our Strategic Future 2020-2040, District Council of Streaky Bay

Asset Management Plan 2021-2032, District Council of Streaky Bay

Long Term Financial Plan 2021-2032, District Council of Streaky Bay

National Agritourism Strategy Framework, Agritourism 2030, Australian Regional Tourism Ltd

South Australian Regional Visitor Strategy 2025, February 2021

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8.11 COUNCIL RESOLUTIONS OUTSTANDING ACTION REPORT

RECORD NUMBER: 399091
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Council Resolutions Outstanding Actions List [↓](#)

RECOMMENDATION

That Council receives and notes the report.

The attached document presented as part of this report is as follows;

1. Council Resolutions Outstanding Actions – to provide Council with current status and outcomes resulting from previous resolutions of Council, project updates that provides Council with a monthly update on capital and key operating projects in accordance with Council's Annual Business Plan.

Council Meeting Date	Motion Number	That	Target Date	Staff Responsible	Action to Date	COMPLETED
15 August 2019	283/19	That Council, having considered Report No 7.1.5, Community and Economic Development Committee Recommendations, 15 August 2019 and its role under Section 6, 7 and 8 of the Local Government Act 1999, Economic Development Strategy Draft, dated 25 July 2019, remain in draft form and used as a guide for the Committee until sufficient consultation has occurred to further refine the document and that the Committee provide feedback on the framework of the document by 1 September, 2019.	July 2024	GMP	No September 2019 meeting was held. The next meeting was held 28 November 2019, the strategy was workshopped with the CED Committee. The next steps will be to collate the workshop information and begin consultation with local business and industry. This will not be undertaken until after the township masterplan process.	ON-GOING
15 August 2019	302/19	That Council, and its role under Section 6, 7 and 8 of the Local Government Act 1999 regarding Motion 22/16 18 February 2016 authorise staff to write a letter to the Environment Protection Authority (EPA) and the Minister for Environment and Water (Hon. David Speirs) to pursue surrendering the license of the Sceale Bay Landfill Site (Licence 2169 EPA).	July 2022	MICW	CEO investigating history in order to contact EPA and write to Minister appropriately. Post EPA Inspection in June 2021 - awaiting advice from EPA. UPDATE Report received (no fines), meeting between EPA and ICW is planned for early November. UPDATE Council will be required to remediate in a way acceptable to EPA. Agreed process being finalised February 2022	ON-GOING

16 January 2020	06/20	That Council, having considered Report No 11.21, Titled Wells St Precinct School Zone, dated 16 January 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 authorise the Manager, Infrastructure & Civil Works to investigate, through the School Governing Council & Department of Planning, Transport & Infrastructure (DPTI) and the management of the "Streaky Bay Area School Zone" and prepare a report and recommendation to the 20 February 2020 Council Meeting.	February 2022	MICW	The MICW will be attending/consulting with the Streaky Bay & District Road Safety Group end June 2020, and next Governing Council Meeting, and a Report will be prepared for July 2020. UPDATE - Awaiting decision / recommendation from Governing Council UPDATE - Will present to DIT as part of the Wells St project for approval, to be included in Public Consultation for Wells Street and follow up with DIT. UPDATE No reference to School zone was received during community consultation, although conversations will continue.	ON-GOING
	10/20	2 review the Tree Management Policy through a workshop, with a draft to be presented to Council at the March Ordinary meeting. Should the draft be accepted at that meeting, public consultation will be undertaken during April 2020 and the finalised document presented for the June 2020 Ordinary meeting.	May 2022	MICW	The Tree Management Policy was discussed at a workshop on 10 March 2020. Email was forwarded on 11/3/2020 to those Cr's that attended the workshop that attached a copy of the revised Policy and requesting any further feedback. No responses were received. A recommendation from that meeting was that the MICW review the list of preferred species to reduce that list, this review has not occurred at this time due to time restraints. \$10k allocated for Streetscape Work - tree species list to be included in this.	ON-GOING

20 February 2020	31/20	That Council, having considered Report No 11.12 Community Land Management Plans, 20 February 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 agree to release the amended Community Land Management Plans for public consultation.	July 2023	GMP	April Meeting agreed to take to Public Consultation, due to COVID19 closing the West Coast Sentinel the current Public Consultation did not allow the correct procedure to be followed. The Public consultation process will now be transferred from the MRS to the MCED. Senior staff would like to undertake a full review of all the Community Land Management Plans as part of the District Management Plan review process. MCED undertaking training 4 May 2022 then will commence with District Management Plan.	ON-GOING (MASTERPLAN REVIEW)
20 March 2020	70/20	<p>That Council, having considered Report No 11.12, Finlayson Road Realignment, 19 March 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 Council agree to:</p> <ol style="list-style-type: none"> 1. enter into a deed for the acquisition of portion of 37981 Eyre Highway Petina CT 5986/190 for: <ul style="list-style-type: none"> o a reimbursement of \$500 (five hundred dollars); and o installation of a fence at the new boundary. 2. Widen Finlayson Road in accordance with the concept plan shown in sketch number 20190067 - SK01. 	April 2022	MICW	Deed would be sent out to the owner. Budget amount will be allowed in the 2020/21 budget, for the fencing. As per report to June Council Meeting. Deed signed and sent to RevenueSA for stamping 27/08/2020 - Engaged Surveyor to finalise process. Last survey marks were from 1800s. Needed resurvey. Completed 22 October 2020. Final Plans still awaiting from Adelaide Civil. 13/7/21 Surveyor awaiting confirmation from MICW in regards to land parcels before LTO application can be lodged. UPDATE LTO has been lodged UPDATE As at Dec 2021, the project is still not a priority on DIT's work plan. They will advise in the New Year for planning purposes.	ON-GOING

<p>16 April 2020</p>	<p>98 & 99/20</p>	<p>Moved: Cr Wheaton, Seconded: Cr Hackett</p> <p>That Council, having considered Report No 11.22, Title: Poochera & Districts Historical Society 100 Years Celebration – Request for Works, dated: 16 April 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 continue with the Poochera Gateway Sealing Project.</p> <p>Amendment</p> <p>Council Resolution</p> <p>99/20</p> <p>Moved: Cr Wheaton, Seconded: Cr Gunn</p> <p>That Council, having considered Report No 11.22, Title: Poochera & Districts Historical Society 100 Years Celebration – Request for Works, dated: 16 April 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 continue with the Poochera Gateway Sealing Project and that Council be the Project Manager of all Contractors.</p>	<p>March 2022</p>	<p>MICW</p>	<p>Refer to Motion 99/20</p> <p>All works done except bitumen works due to issues sourcing bitumen contractors. Update on bitumenising at the March Ordinary meeting UPDATE - As at June 2021, Bitumen Contractors still unavailable on EP. Spoon drain also to be installed for Stormwater Management. UPDATE: Bitumen has been done, further assessment after rain UPDATE Bitumen works completed Nov 2021 - Some stormwater management tasks still to be undertaken.</p>	<p>ON-GOING</p>
<p>18 June 2020</p>	<p>171/20</p>	<p>That Council, having considered Report No 11.13, Title: Planning Update - Surfer's Beach Road Opening and Closing, dated: 18 June 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 that the Chief Executive Officer continue discussions.</p>	<p>July 2024</p>	<p>GMP</p>	<p>No further action taken to date. Competing priorities. Having trouble finding contact details of owners (other than address). Have contact details.</p>	<p>DEFERRED</p>

20 August 2020	261/20	That Council, having considered Report No 11.33, Title: Carawa Cemetery dated: 20 August 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 Council agree to proceed with the transfer of Section 48, CT 5779/860 commonly referred to as "Carawa Cemetery"	December 2022	GMB	Proceed with the transfer of section 48, CT5779/860 (Carawa Cemetery) - a request has been given to the Landbroker. The landbroker has since got back, after getting a copy of the Certificate of Title. This land is in trustee to two people, and to progress this, we will need to find them, or the person who is responsible for their estate. Deferred until further investigation can be done. The landbroker has advised that this process could end up being very costly to Council	DEFERRED
15 October 2020	319/20	That Council, having considered Report No 8.21, Title: Removal of Old Engines and Parts from the Transfer Station, dated: 15 October 2020 and its role under Section 6, 7 and 8 of the Local Government Act 1999 authorise the Manager, Infrastructure and Civil Works to dispose of the Assets described, by way of donation, for the purpose of restoration.	December 2021	MICW	Still awaiting response from Power House Museum as at 12/1/21 UPDATE - Museum has been unable to hold AGM due to lack of members. MICW to follow up in July 2021. UPDATE: EOI being undertaken	ON-GOING

17 March 2021	69/21	That Council, having considered Report No 8.09, Title: Wirrulla Triangle – Project Update, dated: 17 March 2021 and its role under Section 6, 7 and 8 of the Local Government Act 1999 confirm the expected outcomes of the Wirrulla Triangle Project with the community before proceeding with further discussions with the BDAC.	July 2023	GMB/GMP	License finalised. Any works may only be done in the current footprint. Meeting occurred on 7 June. Group are intending to meet to discuss Campground Lease and Wirrulla Triangle - approx 21.6.21. UPDATE: Contact was made with Ms Greatbatch and Mr Perry on the 17 December over issues with a hotwater unit. Ms Greatbatch advised they were having a community meeting on 20 December. GMB will followup with both parties this week. UPDATE APRIL Community Group are still to meet, no further action until community group have responded, and have got back to Council. UPDATE 27 JUNE: The group have emailed back with some follow up items for Council to seek further advice on. MCED is liasing with Mellor Ollsen in relation to licence and agreement.	ON-GOING
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21 April 2021	120/21	That Council, having considered Report No 11.2, Title: Robinson Basin – Care & Control, dated: 21 April 2021 and its role under Section 6, 7 and 8 of the Local Government Act 1999 provide a direction to the Manger, Infrastructure & Civil Works regarding future direction; Resolve to provide direction to the MICW to request the re-dedication of custodianship for the Robinson Basin property from SA Water to Council.	June 2022	MICW	Permission received from Crown Lands. Inspection to be organised with Stakeholders and Elected Members UPDATE: no further contact from Crown Lands UPDATE Letter received from Crown Lands revoking C&C from SA Water and rededicating to Council. REPORT to be provided to June's ordinary Council meeting 2202.09.6 Discussion currently ongoing with DEW 11.04.23 UPDATE: CEO and GMI meeting with EP Landscapes board on 17/4/23	ON-GOING
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21 April 2021	124/21	<p>That Council, having considered Report No 13.1, Title: Discovery Parks – Negotiation Framework Agreement, dated: 21 April 2021 and its role under Section 6, 7 and 8 of the Local Government Act 1999</p> <p>2.In relation to the Proposal:</p> <p>a.having considered the requirements of the Council's relevant legislative and policy requirements, and particularly noting Council's Disposal of Land and Assets Policy (including clause 3 (Policy Principles) and clause 5 (Disposal Methods) that Council considers it is open to the Council to enter into direct negotiations with Discovery in relation to the Proposal;</p> <p>b.it is Council's preliminary view that the Proposal may have significant economic and other benefits for the Council and residents and visitors to the Council's area that justifies further investigation by Council;</p> <p>c.that the Council enters into non-exclusive negotiations with Discovery in relation to the Proposal for a period of 12 months on the basis of terms and conditions to be contained within a negotiation framework agreement that is to be prepared by the Chief Executive Officer and entered into by Discovery and Council and that the Chief Executive Officer be authorised to enter into this negotiations framework agreement on behalf of Council;</p> <p>d.that a negotiations committee be established for the Council comprising of xxxx] (Committee);</p> <p>e.that the Committee be authorised to negotiate the terms of the Proposal with Discovery in accordance with the negotiations framework agreement established in accordance with paragraph 2(c);</p>	July 2022	CEO	<p>29/04/2021 Meeting held with Committee and Discovery</p> <p>7/12/21 Verbal update to be provided in December's meeting</p> <p>1/3/22 Crown Land application is on hold, awaiting Native Title determination</p> <p>1/5/22 Council Officers have met with LG Governance team to obtain an understanding what step forwards are needed in terms of compliance with LG Act</p> <p>6/9/22 Council Officers informed that native title has been extinguished and will commence lobbying for land to be vested to Council</p> <p>11/04/2023 Verbal update to be provided at Council's ordinary April meeting.</p>	ON-GOING
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11 May 2021	151/21	<p>That Council, having considered Report No 8.21, Title: Parking – Streaky Bay Township, dated: 11 May 2021 and its role under Section 6, 7 and 8 of the Local Government Act 1999</p> <ul style="list-style-type: none"> oNo standing zone from northern side of Wells Street from Bay Road to Alice Haddy Naturopath oLine marking and double entry to Council carpark, Well Street side. oStreaky Bay Hotel back carpark, Wells Street entry, install double entry. oInvestigate all abilities park behind Chemist. oIn front of EP Marine trial parallel parking for a period of 12 months. oInstall angle parking only signs to all existing angle parking with the exclusion from Phillips Street to Bank SA and Phillips Street to Streaky Bay Marine Products on the northern side. 	January 2021	CEO/MICW	7/12/21 UPDATE - Council report was presented at Dec Meeting. EP Marine parking to be done, Wells Street Entry, signage and other minor signage to be installed.	ON-GOING
14 September 2021	279	<p>That Council, having considered Report No 11.1, Title: Western Transit Loop – Community Consultation, dated: 14 September 2021 and its role under Section 6, 7 and 8 of the Local Government Act 1999 endorse the plans attached at Attachment 2 and by doing so endorse the Manager, Infrastructure and Civil Works to proceed to construction plans followed by project implementation</p>	April 2022	MICW	<p>Construction Plans currently being prepared UPDATE Additional survey completed and sent ot Designer. Received Construction Drawings prior to going to Tender. See report for this meeting. Update Quotes have been sourced to undertake a cost/benefit analysis due to higher than expected project costs</p> <p>Update 11/4/23: Council Officers currently working with SGS Economics on the development of a cost benefit analysis</p>	ON-GOING
14 December 2021	371/21	<p>Golf Course Crown Land Purchase That Council Authorise the Chief Executive Officer to;</p> <ol style="list-style-type: none"> 1.continue negotiations and submit an initial application for sale of crown land to a regional council 2.continue negotiations and pursue a subdivision if required 3.provide a full report to council with full cost considerations once these have been established 	July 2023	GMP	Application to Purchase Crown Land to be completed and submitted to Crown Lands Department. Boundary survey was undertaken and Boundary identified. Initial meeting held with Crown Land Departments.	ON-GOING

14 December 2021	363/21	That Council provides direction to Council Officers to look for funding opportunities to obtain funding to undertake a feasibility study looking at the business case for Council to build a purpose-built health and community hub to house medical and allied health professionals.	July 2023	CEO	CEO has developed a project brief and began discussions regarding development. Consultant has been engaged and first start meeting held 11 Jan 22. 14/03/2023 Update - First draft of feasibility study has been received and will be presented to Council's April Ordinary meeting.	ON-GOING
08 March	69/22	Allocation of land to develop housing for GPs in Eyre Peninsula - That Council receives and notes the report and in support of Council resolution 364/21, agrees to set aside blocks A154, A178 & A179 to be used for Doctors Housing, if the Northern Eyre Peninsula Health Alliance and Regional Development Australia are successful in obtaining grant funding from the Federal Government to facilitate the development of housing for Doctors.	July 2023	CEO	1/5/22 - Still awaiting notification on whether grant funding was successful. 1/7/22 - The blocks have been removed from Inventory - Property for Sales 14/03/23 - UPDATE NEPHA are still lobbying for funding from Federal Government	ON-GOING
08 March	70/22	Perilous Land Swap - 1. That Council receives and notes the report 2. That the Council supports 'in principle' the closure of the road, marked Public Road A in Annexure 1, and disposal of the subject section to amalgamate with CT6036/401 in Deposited Plan 54084/Q104 and CT6036/401 in Deposited Plan 54084/Q103. 3. That the Council supports 'in principle' the opening of the portion of road known as "Wharff Drive" through the subject section in CT6036/401 in Deposited Plan 54084/Q103 being transferred from current owners, Mr John Philip Wharff and Mrs Patricia Ann Wharff ("the Wharffs") to Council, pursuant to the Agreement For Exchange And Transfer of Land ("the Agreement") between Council and the Wharffs, dated 27 May 2021, enclosed*. 4. That the Chief Executive Officer be authorised to sign the appropriate Preliminary Plan and other relevant documents to commence the public consultation for the road processes and potential road closure and road opening of the subject roads. 5. That a further report be presented to Council regarding the outcome of the public consultation for further consideration	July 2023	CEO	Road opening and closure was advertised no adverse feedback received. Project is progressing as required.	ON-GOING

08 March	74/22	Capital Project – Streaky Bay Cemetery Expansion - that Council choses to expand the Streaky Bay Cemetery, using the back to back grave option, and that the project progress accordingly, and that the procurement for this project to be inside Council's DCSB FM-07.05 – Procurement Policy.	Sept 2022	GMB	RFQ has been completed in new Procurement Templates - will put out in February/ UPDATE - this project has commenced as at 9/06/2023	ON-GOING
12 April 2022	105/22	Streaky Bay Area School Funding Request – Pool Heating - Council defer the motion so that the Chief Executive Officer may undertake discussions with the Streaky Bay Area School on their request for financial contribution to the Pool Heating.	July 2023	CEO	UPDATE - CEO has met with the school. The School is looking to work with the MCED to try and obtain external funding. Update GMP and CDS have been providing school with funding opportunities as they have been becoming available have also put forth the opportunity of an incorporated body to get more funding opportunities. GMP provided school with information and letter of support for pool heating funding application in December 22.	ON-GOING
14 June 2022	162/22	Council Officers to enter into a conversation with the National Parks and Wildlife Service re: management of the land Robinson Basin and water licence.	July 2023	CEO	Negotiations are ongoing.	ON-GOING
12 July 2022	201/22	That Council undertakes further consultation and to look at other ways at ensuring access to Heart Bay and extinguish the free and unrestricted right of way.	July 2023	CEO	CEO has identified that a partial easement closure is possible that could potentially satisfy the needs of all parties. Process has now commenced. 14/03/23 - Costings for project currently being sourced.	ON-GOING
13 September 2022	272/22	Council proposes to Regional Development Australia EP to take over ownership of the Wifi Node located at Tractor Beach from RDAEP acknowledging the once off and ongoing expenditure including depreciation.	July 2023	GMP	Correspondence of Council resolution was provided to RDAEP, all 4 EP Councils have endorsed the same, the transfer process has commenced accordingly.	ON-GOING

11 October 2022	327/22	Council endorses the Chief Executive Officer to apply to the Local Roads and Community Infrastructure Program to reallocate the funding for Bay Road to the Lions Park for redevelopment.	November 2023	CEO/GMP	CEO has emailed LRCI to advise them of the project change. See GMP information report regarding progress to date on project. LCRI has agreed to all changes.	COMPLETED
8 November 2022	369/22	That Council endorsed a 40km speed limit on the Tractor Beach and Speeds Point Campground or lower pending negotiations with the Department for Infrastructure and Transport.	September 2023	GMP	Site inspection was undertaken, details have been sent to DIT awaiting for approval letter and sign layout configurations. Speed Limit on beach review currently being undertaken by DIT will need to await outcome of that process.	ON-GOING
13 December 2022	410/22	Council receives and note the report and endorses the budget variation of \$10,000 to undertake stage 1 of a business case looking at the business case for feasibility to build a purpose-built health and community hub to house medical and allied health professionals	July 2023	CEO	This project has commenced and start up meeting plus information provision has occurred. First draft of the business case has been received and will be presented to Council at April's ordinary Council meeting.	ON-GOING
17 January 2023	07/23	Council endorses the budget variation of \$55,000 to undertake the procurement, shipping and installation of toilet and office buildings at the council depot	July 2023	GMI	Purchase Order has been raised and buildings ordered, Building application being worked on. Looking at a May installation date	ON-GOING
21 March 2023	41/23	Council to receive and note the report and recommend the program for 2023/2024, and its ongoing use, to Council for endorsement with the below changes – <ul style="list-style-type: none"> •Remove Tootla Rd •Include Inkster Rd through to Port Kenny plus Poochera - Port Kenny Rd, approx. 1.2kms South of Inkster Rd •Consider Pines Rd (once inspected by the GMI) 		GMI	The Roads program 23/24 has been amended to reflect these changes.	COMPLETED
5 April 2023 (SPECIAL)	78/23	Council receives and notes the report and approves the budget variation of \$30,000 to assist cover expanded scope of works for the Council Office refurbishment.		CEO	The budget has been incorporated and the office refurbishment is near completion.	COMPLETED
18 April 2023	91/23	Council approves the variation to the Tariff Schedule for 2023/2024 and 2024/2025.		GMB	Discovery have been advised, and they have uploaded fees on Newbooks	COMPLETED

18 April 2023	92/23	Council moves that the 2023/2024 Dogs and Cats fees and charges remain the same as the 2022/2023 fees and charges with no changes.		GMB	The fees and charges have been uploaded to Dog and Cats Online	COMPLETED
18 April 2023	93/23	Council moves that the 2023 – 2028 Animal Management Plan (including new on leash areas) be adopted and presented to the Dog and Cat Management Board for approval.		GMB	The 2023 - 2028 Animal Management Plan has been accepted by the Dog and Cat Management Board and was commended	COMPLETED
18 April 2023	97/23	Council; a.Endorse the following three (3) locations being in front of the RV Park, Jubilee Road and Jubilee Road/Flinders Highway, as the preferred locations in Streaky Bay for future dump points, with a further investigative report to be presented to the May 2023 meeting of Council. b.Investigate the cost and location of dump points for installation at Wirrulla and Poochera.		GMP	Report was presented to Council to May ordinary meeting with the RV Park being the preferred location.	COMPLETED
16 May 2023	110/23	Council endorses the recommendation to put forth the motion that the EPLGA undertakes a business case which explores the possibility of establishing a bus service between Ceduna and Port Lincoln.		CEO	Motion was presented at the May EPLGA meeting with the motion being laid on the table	COMPLETED
16 May 2023	114/23	The Annual Business Plan and Budget 2023/2024 be released for Public Consultation and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680 or submitted electronically via Council's website by 5.00pm, 16 June 2023.		GMB	Presented to this Meeting	COMPLETED
16 May 2023	115/23	The Fees and Charges 2023/2024 be accepted and form part of the Annual Business Plan and Budget 2023/2024 community consultation process.		GMB	Presented to this Meeting	COMPLETED
16 May 2023	116/23	The Annual Business Plan – Review of Basis of Rating Consultation Paper be released for Public Consultation with the Annual Business Plan and Budget 2023/2024 and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680 or submitted electronically via Council's website by 5.00pm, 16 June 2023, and or presented to Council at the Public Meeting to be held at the Visitor Centre on Tuesday, 20 June, 2023 from 9.30 am to 10.30 am.		GMB	Presented to this Meeting	COMPLETED
16 May 2023	120/23	That the Long Term Financial Plan and Asset Management Plan be received and noted and to be laid on the table until the next meeting.		GMB	This has been included in this Agenda	COMPLETED

9 REPORTS FROM THE GENERAL MANAGER OF INFRASTRUCTURE

9.1 INFRASTRUCTURE AND CIVIL WORKS INFORMATION REPORT

RECORD NUMBER: 399078
AUTHOR: General Manager of Infrastructure
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION
 That Council receives and notes the report.

Roads Update

Roads – Construction

Currently Completing

- Colley Hill Road

Next

- Cungenena Road

Patrol Grading

- Grader 1: Rip & relay Finlayson Rd
- Grader 2: Recently completed Hundred of Ripon (Cape Bauer Rd, Anderson Rd, AB Smith Rd, Pipeline Rd, Mount Maria Drive, Alcanabie Rd, Drevers Rd, Atchison Rd, Simounds Rd, Jessie Flat Rd)
- Currently completing Hundred of Forrest
- Contractor: Recently completed shoulder maintenance on Sceale Bay Rd & Cape Bauer Rd

Projects Update

Office Lift/Office Refurbishment

- Lift shaft construction – completed
- Lift installation – completed

- New stairs – completed
- Painting - commenced
- Air conditioning unit relocation - complete
- Lighting installation – commenced
- Flooring contractor engaged – will start after lift shaft and stairs have been installed

Tenders/RFQ

- Desludging of Streaky Bay Wastewater Management Scheme – Tender Evaluation Completed

Depot

- Demountable toilet and office building – delivered. Installation of steps, power and plumbing connection still required.

Other Projects

- Stormwater Management Plan – commenced.
- Trees – contractor has commenced removal and trimming of trees that were recommended from the Streaky Bay Tree Management Assessments

SA Community Wastewater Management Scheme (CWMS) Conference

The GMI attended the recent SA Community Wastewater Management Scheme (CWMS) Conference held in Adelaide. The Conference was attended by approx. 80 people from industry and local government. There were several presentations from other Councils on recent CWMS projects and a group workshop to end the conference.

This conference gave insight into the common challenges councils face with operating and maintaining their CWMS, and it was a good opportunity to connect with people from other regional councils. The key takeaways from this conference were the importance of having a realistic Asset Management Plan, understating the true asset value, know the cost of maintenance/whole of life cost, and the importance of having a contingency plan for knowledge and skills to run and maintain the system.

10 REPORTS FROM THE GENERAL MANAGER OF BUSINESS

10.1 MONTHLY FINANCIAL REPORT

RECORD NUMBER: 399029
AUTHOR: General Manager of Business
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR	A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
RELEVANT LEGISLATION	<i>Local Government Act 1999</i>
COUNCIL POLICY	Nil

OPTIONS:

1. That Council receive and note the report.

RECOMMENDATION

That Council, having considered Report No 10.1, Monthly Financial Report, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council receive and notes the report

PURPOSE

The purpose of this report is to present to Council a “snapshot” of the 2022/2023 financial information as 31 May, 2023 however please note there are still transactions that are still to be included in this month.

PREVIOUS COUNCIL CONSIDERATION

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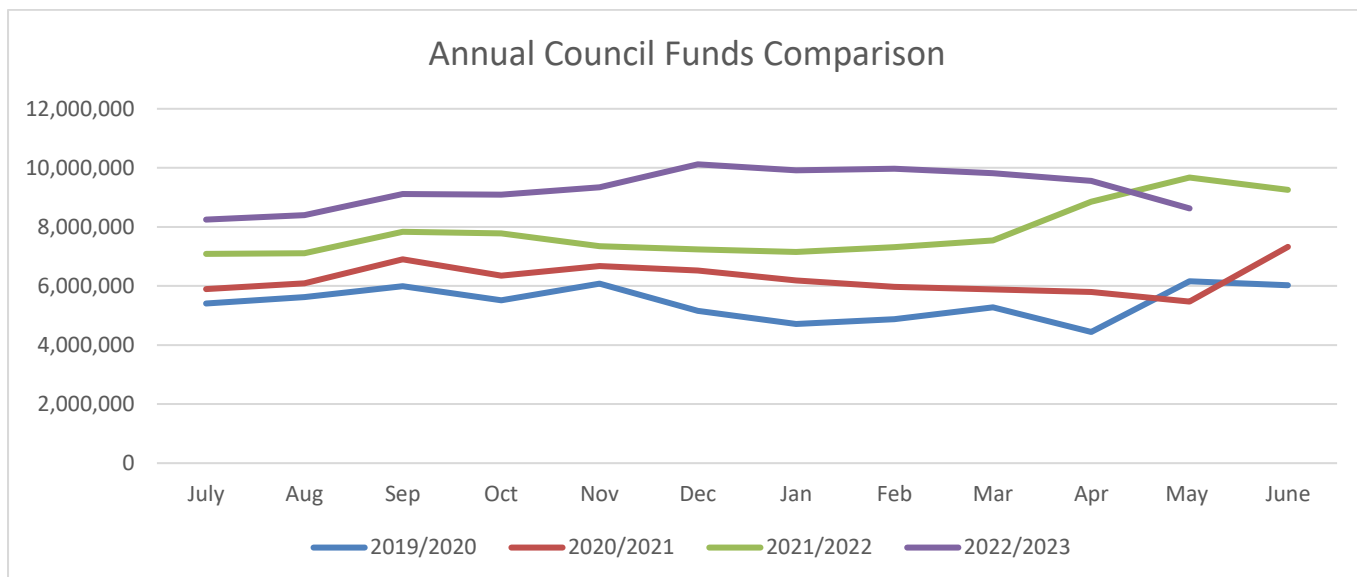
DISCUSSION

The following table is a representation of the funds that Council has as Cash Reserves, excluding funds within the ANZ Cheque Account. The ANZ Cheque Account is only the operating account, and minimal funds are kept within this account.

Councils, cash balance is as follows::

Councils Cash Balance	\$8,631,981
Councils Cash Balance that is tied	\$2,923,016
Councils Cash Balance that is untied	\$5,708,965
Funds Allocations	
Councils Term Deposit – ANZ	\$1,064,612
Councils Term Deposits – LGFA	\$5,900,000
Councils At Call	\$1,667,369

The following graph is a representation of the Councils Funds.



Note: funds are being used – indication that projects are underway

Rates Debtors

The following is the status of rates raised and outstanding.

Rates Outstanding - Previous Years	\$	189,663.23
Rates Due - 1st & 2nd & 3rd Quarter	\$	106,583.64
Rates Due - 4th Quarter	\$	586,094.55
Rates Uncharged	\$	-
Total Outstanding Rates 22/23	\$	882,341.42
Less properties in credit	-\$	41,277.24
Balance Due to 30.6.23	\$	841,064.18
Previous Years - Outstanding	\$	189,663.23
Quarter 1 & 2 & 3 & 4- Outstanding	\$	692,678.19
Credit on Future Rates	-\$	41,277.24
Balance Due to 30.6.23	\$	841,064.18

A review of properties that have rates over 3 years has occurred, and there are 10 properties, that will be part of the Sec 184, Local Government Act, 1999 – sale of land for non-payment of rates, effective as at 6 June 2023, and 7 properties effective as at 01 July 2023.

GENERAL DEBTORS

	NO OF DEBTORS	AMOUNT	%
Over 90 days:	15	\$13,027.78	6%
Over 60 days:	3	8,824.11	4%
Over 30 days:	5	\$64,512.47	31%
Current:	46	122,172.96	59%
Total General Debtors	69	\$ 208,537.32	

COUNCIL LOANS

Loan – Liabilities

COUNCILS LOAN LIABILITY	<i>Loan Amount</i>	<i>Interest</i>	<i>Term</i>	<i>Annual Repayment Amount</i>	<i>Expiry Date</i>	<i>Principal Balance</i>	<i>Motion and Date</i>
- Debenture 67 - Caravan Park	\$2,550,000	3.90%	15 years	226152	15/05/2031	\$2,007,220	Minutes 20.1.17 - Resolution 07/17 Minutes 2.5.19 - Resolution 16/19
Total Loans funded by Council Revenue						\$2,007,220	
- Debenture 66 - Streaky Bay District Community Complex	\$140,000	4.20%	10 years	17290	16/02/2025	\$32,837	Minutes 18.12.14 - Resolution 246/14
Self funded Loans						\$32,837	
TOTAL LOANS OUTSTANDING						\$2,040,057	

Loan - Assets

COMMUNITY LOANS	<i>Loan Amount</i>	<i>Interest</i>	<i>Term</i>	<i>Annual Repayment Amount</i>	<i>Expiry Date</i>	<i>Balance</i>	<i>Motion and Date</i>
Loans Payable to Council by Others							
- Debenture 66 - Streaky Bay District Community Complex	\$140,000	4.20%	10 years	17290	16/02/2025	\$32,837	Minutes 18.12.14 - Resolution 246/14
- Streaky Bay & Districts Medical Clinic Inc	\$100,000	0.00%	10 Years	10000	30/06/2030	\$70,000	Minutes 17.5.18 - Resolution 129/18
TOTAL LOANS OUTSTANDING						\$102,837	

COUNCIL FINANCIAL REPORT – Uniform Presentation

UNIFORM PRESENTATION OF FINANCES	2022/2023	2022/2023	2022/2023	2022/2023	2022/2023
	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET
	31-May-23		Review 1	Review 2	Review 3
Operating Income	9,683,255	11,587,824	11,769,227	11,793,762	11,683,142
Less Operating Expense	10,352,732	12,518,330	12,555,900	12,659,550	12,455,842
Operating Surplus / (Deficit)	(669,476)	(930,506)	(786,673)	(865,788)	(772,700)
Net Outlays on Renewal/Replacement of Existing Assets					
Capital Expenditure on Renewal/Replacement of Existing Assets	(2,572,945)	(5,716,891)	(5,716,891)	(5,265,398)	(3,605,997)
Add back: Depreciation, Amortisation and Impairment Expenses	3,198,846	3,643,169	3,643,169	3,643,169	3,643,169
Add back: Proceeds from sale of Replaced Assets	246,000	433,600	433,600	433,600	303,500
Net Outlays on Existing Assets	871,901	(1,640,122)	(1,640,122)	(1,188,629)	340,672
Net Outlays on New and Upgraded Assets					
Capital Expenditure on New/Upgraded Assets	(1,152,803)	(2,877,722)	(2,640,470)	(2,884,913)	(1,587,188)
add back : Amounts received specifically for New/Upgrade Assets	1,036,679	1,221,453	1,419,038	1,446,038	1,262,089
add back: Proceeds from Sale of Surplus Assets	254,182	-	-	255,000	292,045
Net Outlays on New and Upgraded Assets	138,058	(1,656,269)	(1,221,432)	(1,183,875)	(33,054)
Net Lending (Borrowing) for Financial Year	340,483	(4,226,897)	(3,648,227)	(3,238,292)	(465,082)

Financial Report 1 – Income Statement – Condensed

Income Statement	2022/23 YTD Actuals May	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% Used
Income	9,683,255	11,587,824	11,769,227	11,793,762	11,683,142	83%
Rates Revenue	4,546,969	4,522,904	4,522,904	4,550,789	4,550,789	100%
Statutory Charges	105,644	89,265	89,265	89,265	101,265	104%
User Charges	3,430,946	3,371,200	3,371,200	3,253,200	3,693,475	93%
Operating Grants	1,310,067	3,452,704	3,634,107	3,677,757	3,023,592	43%
Investment Income	198,694	34,900	34,900	126,900	206,900	96%
Reimbursements	33,722	62,611	62,611	62,611	62,611	54%
Other Income	57,213	54,240	54,240	33,240	44,510	129%
Operating Expenditure	10,352,732	12,518,330	12,555,900	12,659,550	12,455,842	83%
Employee Costs	2,295,230	2,839,478	2,839,478	2,839,478	2,678,478	86%
Materials, Contracts and other Expenses	4,785,761	5,951,286	5,988,856	6,092,506	6,049,798	79%
Depreciation, Amortisation and Impairment	3,198,846	3,643,169	3,643,169	3,643,169	3,643,169	88%
Finance Costs	72,894	84,397	84,397	84,397	84,397	86%
Operating Surplus (Deficit)	(669,476)	(930,506)	(786,673)	(865,788)	(772,700)	

Income Statement	2022/23 YTD Actuals May	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report
Other Income and Expenses	(1,448,919)	(1,002,617)	(1,200,202)	(1,465,202)	(1,084,829)
Physical Resources received free of charge	(139,753)	0	0	0	0
Asset Disposal and Fair Value Adjustments	(272,488)	218,836	218,836	(19,164)	177,260
Capital Grants	(1,036,679)	(1,221,453)	(1,419,038)	(1,446,038)	(1,262,089)

Note: We have gone into deficit – most of the categories are on target to achieved the amount that is recorded at Budget Review3, but it remains dependant on whether we get a Grants Commission pre-payment in June 2023 – (to date we have not received any notification).

In Capital Grants, we are waiting on the final payout for the Drought Funding 2020, which all the projects have been completed and the grant has been acquitted.

Financial Report 2 – Income Statement – Full

Activity	2022/23 May YTD Actuals	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% Used
Operating Surplus (Deficit)	(669,476)	(930,506)	(786,673)	(865,788)	(772,700)	
Income	(9,683,255)	(11,587,824)	(11,769,227)	(11,793,762)	(11,683,142)	83%
Rates Revenue	(4,546,969)	(4,522,904)	(4,522,904)	(4,550,789)	(4,550,789)	100%
2.111. General Rates	(3,555,331)	(3,548,691)	(3,548,691)	(3,548,691)	(3,548,691)	100%
2.112. Less: Mandatory Rebates	15,877	16,501	16,501	16,501	16,501	96%
2.113. Less: Discretionary Rebates, Remissions & Write Offs	26,220	17,197	17,197	17,197	17,197	152%
2.121. Natural Resource Management Levy	(176,893)	(171,763)	(171,763)	(177,506)	(177,506)	100%
2.122. Waste Collection	(337,465)	(328,120)	(328,120)	(337,620)	(337,620)	100%
2.123. Service Charge - CWMS	(495,670)	(483,028)	(483,028)	(495,670)	(495,670)	100%
2.131. Penalties for Late Payment	(23,708)	(25,000)	(25,000)	(25,000)	(25,000)	95%
Statutory Charges	(105,644)	(89,265)	(89,265)	(89,265)	(101,265)	104%
2.212. Development Act Fees	(18,109)	(26,000)	(26,000)	(26,000)	(16,000)	113%
2.221. Town Planning Fees	(37,099)	(20,000)	(20,000)	(20,000)	(38,000)	98%
2.231. Health and Septic Tank Inspection Fees	(4,531)	(4,000)	(4,000)	(4,000)	(4,000)	113%
2.241. Animal Registration Fees and Fines	(28,087)	(28,750)	(28,750)	(28,750)	(28,750)	98%
2.253. Other Licences, Fees & Fines	(17,817)	(10,515)	(10,515)	(10,515)	(14,515)	123%
User Charges	(3,430,947)	(3,371,200)	(3,371,200)	(3,253,200)	(3,693,475)	93%
2.311. Cemeteries/Crematoria Fees	(17,713)	(25,000)	(25,000)	(25,000)	(25,000)	71%
2.321. Hall and equipment Hire	(4,299)	(6,500)	(6,500)	(6,500)	(6,500)	66%
2.331. Sundry User Charges	(419,610)	(466,415)	(466,415)	(348,415)	(507,690)	83%
2.341. Caravan Park	(2,826,569)	(2,673,285)	(2,673,285)	(2,673,285)	(2,954,285)	96%
2.361. Container Deposit Legislation	(162,756)	(200,000)	(200,000)	(200,000)	(200,000)	81%
Operating Grants	(1,310,067)	(3,452,704)	(3,634,107)	(3,677,757)	(3,023,592)	43%
2.841. Commonwealth Grants	(426,892)	(1,148,948)	(1,148,948)	(1,148,948)	(524,783)	81%
2.842. State Grants	(841,175)	(2,266,756)	(2,443,159)	(2,486,809)	(2,456,809)	34%
2.843. Other Grants	(42,000)	(37,000)	(42,000)	(42,000)	(42,000)	100%
Investment Income	(198,694)	(34,900)	(34,900)	(126,900)	(206,900)	96%
2.411. LGFA	(194,033)	(28,000)	(28,000)	(120,000)	(200,000)	97%
2.412. Banks and Others	(3,550)	(5,000)	(5,000)	(5,000)	(5,000)	71%
2.413. Loans to Community Groups	(1,111)	(1,900)	(1,900)	(1,900)	(1,900)	58%
Reimbursements	(33,722)	(62,611)	(62,611)	(62,611)	(62,611)	54%
2.511. Private Works	(6,259)	(36,011)	(36,011)	(36,011)	(36,011)	17%
2.513. Other Reimbursements	(27,463)	(26,600)	(26,600)	(26,600)	(26,600)	103%
Other Income	(57,213)	(54,240)	(54,240)	(33,240)	(44,510)	129%
2.611. Insurance and other recoupments, Infrastructure PP and E	(4,989)	(200)	(200)	(200)	(4,775)	104%
2.621. Rebates Received	(43,741)	(45,000)	(45,000)	(24,000)	(31,420)	139%
2.631. Sundry Other Income	(8,484)	(9,040)	(9,040)	(9,040)	(8,315)	102%

Activity	2022/23 May YTD Actuals	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% Used
Operating Expenditure	10,352,732	12,518,330	12,555,900	12,659,550	12,455,842	83%
Employee Costs	2,295,230	2,839,478	2,839,478	2,839,478	2,678,478	86%
1.141. Superannuation - defined benefit plan contributions	17,728	31,560	31,560	23,279	23,279	76%
3.111. Salaries and Wages	1,827,873	2,129,785	2,129,785	2,129,785	1,968,785	93%
3.121. Employee Leave Expense	183,796	376,459	376,459	376,459	376,459	49%
3.131. Superannuation - defined contribution plan contributions	193,906	228,002	228,002	236,283	236,283	82%
3.151. Workers Compensation Insurance	71,927	73,673	73,673	73,673	73,673	98%
Materials, Contracts and other Expenses	4,785,761	5,951,286	5,988,856	6,092,506	6,049,798	79%
3.211. Auditors Remuneration	3,757	18,000	18,000	18,000	18,000	21%
3.212. Bad and Doubtful Debts	787	0	0	0	0	
3.213. Elected Members Expenses	69,123	110,492	110,492	110,492	110,492	63%
3.214. Election Expenses	9,215	25,500	25,500	25,500	10,500	88%
3.221. Contractors	3,191,098	4,144,813	4,144,813	4,248,463	4,238,255	75%
3.222. Energy	362,648	336,027	336,027	336,027	336,027	108%
3.223. Legal Expenses	74,533	88,000	88,000	88,000	88,000	85%
3.224. Levies paid to Government	128,822	171,763	171,763	171,763	171,763	75%
3.225. Parts, accessories and consumables	333,017	458,123	495,693	495,693	458,123	73%
3.226. Sundry Expenses	612,762	598,569	598,569	598,569	618,639	99%
Depreciation, Amortisation and Impairment	3,198,846	3,643,169	3,643,169	3,643,169	3,643,169	88%
3.311. Buildings and Other Structures	1,160,628	1,255,104	1,255,104	1,255,104	1,255,104	92%
3.321. Stormwater Drainage	32,450	35,210	35,210	35,210	35,210	92%
3.331. CWMS	86,416	97,000	97,000	97,000	97,000	89%
3.351. Footpaths and Kerbing	124,948	140,000	140,000	140,000	140,000	89%
3.361. Plant and Equipment	186,089	236,000	236,000	236,000	236,000	79%
3.371. Furniture and Fittings	58,096	79,855	79,855	79,855	79,855	73%
3.381. Roads	1,550,219	1,800,000	1,800,000	1,800,000	1,800,000	86%
Finance Costs	72,894	84,397	84,397	84,397	84,397	86%
3.411. Interest on Loans	72,894	84,397	84,397	84,397	84,397	86%

Activity	2022/23 May YTD Actuals	2022/23 Total Budget	2022/23 Review 1 Total Report	2022/23 Review 2 Total Report	2022/23 Review 3 Total Report	% Used
Other Income and Expenses	(1,448,919)	(1,002,617)	(1,200,202)	(1,465,202)	(1,084,829)	134%
Physical Resources received free of charge	(139,753)	0	0	0	0	
4.211. Buildings and Structures	(139,753)	0	0	0	0	
Asset Disposal and Fair Value Adjustments	(272,488)	218,836	218,836	(19,164)	177,260	-154%
4.111. Assets Renewed or Directly Replaced	41,560	218,836	218,836	218,836	189,418	22%
4.112. Assets Surplus to Requirements	(545)	0	0	0	0	
4.121. Real Estate Development Assets	(313,502)	0	0	(238,000)	(12,158)	2579%
Capital Grants	(1,036,679)	(1,221,453)	(1,419,038)	(1,446,038)	(1,262,089)	82%
2.711. Commonwealth Grants New and Upgrade	(73,579)	(200,000)	(383,949)	(383,949)	(200,000)	37%
2.712. State Grants New and Upgrade	(944,464)	(1,021,453)	(1,021,453)	(1,018,453)	(1,018,453)	93%
2.713. Other Grants New and Upgrade	(18,636)	0	(13,636)	(43,636)	(43,636)	43%

CAPITAL BUDGET

CAPITAL EXPENDITURE	
Annual Budget Amount - Renew als	3,605,997
Less Expenditure	2,572,945
	1,033,051
Annual Budget Amount - New and Upgrades	1,587,188
Less Expenditure	1,152,803
	434,385
Balance of Capital Budget	1,467,436

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

10.2 ANNUAL BUSINESS PLAN AND BUDGET - 2023 - 2024

- RECORD NUMBER:** 399086
- AUTHOR:** General Manager of Business
- AUTHORISER:** Chief Executive Officer
- ATTACHMENT(S):**
1. Draft Annual Business Plan and Budget - 2023 -2024 [↓](#)
 2. DCSB - FM-07.01- Rating Policy - 2023 - 2024 [↓](#)
 3. DCSB - FM-07.02 - Rate Rebate Policy - 2023 - 2024 [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

- STRATEGIC PILLAR** A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
- RELEVANT LEGISLATION** *Local Government Act 1999*
- COUNCIL POLICY** DCSB-FM-07.09 – Annual Business Plan and Budget Policy

OPTIONS:

1. [Type here](#)

2. [Type here](#)

That Council, having considered Report No 10.2, Annual Business Plan and Budget - 2023 - 2024, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts and endorses the following -

1. The Annual Business Plan 2023-2024.
2. The Annual Budget 2023-2024.
3. The rating purposes, the most recent valuations of the Valuer-General available to the Council of the Capital Value of land within the Council’s area and attribution of land uses.
4. Adopts the Residential Rate Cap.
5. Adopts the Declaration of Rates.

Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	
(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).	
6. Adopts the Annual Fixed Charge. 7. Adopts the Annual Service Charges. 8. Adopts the Regional Landscape Levy (RL Levy). 9. Adopts the Schedule of Fees and Charges for the financial year ending 30 June 2024. 10. Adopts the DCSB-FM-01 Rating Policy – 2023-2024, incorporating the following rate in \$	
Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	
Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	
(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).	
11. Adopts the DCSB-FM-02 Rate Rebate Policy 2023-2024.	

PURPOSE

The purpose of this report is to adopt the Annual Business Plan and Budget, which has been developed as per the provisions of s123 (6) of the *Local Government Act 1999* and Regulation 5A of the Local Government (Financial Management) Regulations 2011.

PREVIOUS COUNCIL CONSIDERATION

An Elected Member workshop was held on 1 May, to consider the items to be put into the budget, and also the rate increase and rate changes and impacts in relation to the Local Government Form, whereby rates were to be raised on Capital Value rather than site.

The Draft Annual Business Plan and Budget 2023/2024 was considered at the Council Meeting held on 26 May, 2023, and released for Public Consultation and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680, or submitted electronically via Council’s website by 5.00 pm, 16 June 2023.

DISCUSSION

Prior to the adoption of the Annual Business Plan and Budget 2023/2024, Council has to consider any written submissions made and also attendance at this meeting. The time of 9.30 am to 10.30 am has been advertised. This is where the community are able to attend this meeting and present any concerns or changes that they would like Council to consider.

At the time of writing this report, the community still have a number of days to submit any written submission. At this time – there are 0. These will be presented in a late report.

Also, Council has to consider any submissions in relation to the Reform of Rates – Site to Capital Value. This will also be a late report.

The Valuer General, is still undertaking some amendments to valuations, so the final amount of Capital Valuation, that Council will be rating on and the proposed Rate in the \$, will be provided at the Meeting. (So please note blank areas in the ABP and also Rating Policy which will be updated with the adopted values, after the meeting.)

The following are motions which form part of the adoption of the ABP, Budget, Fees and Charges, Rating Policy and Rate Rebate Policy. These all can be adopted with changes, after consideration of any consultation submissions or ratepayers attendance.

(1) **Adoption of the Annual Business Plan 2023-2024**

That Council, pursuant to the provisions of s123 (6) of the *Local Government Act 1999* and Regulation 5A of the Local Government (Financial Management) Regulations 2011 adopt the Annual Business Plan 2023-2024, for the financial year ending 30 June 2024

(2) **Adoption of the Annual Budget 2023-2024**

That Council, pursuant to Section 123 (7) of the *Local Government Act 1999* and Regulation 7 of the Local Government (Financial Management) Regulations 2011, adopt the Annual Budget for the financial year ending 30 June 2024, as presented in the Annual Business Plan 2023-2024 which includes:

- (a) budgeted income statement, balance sheet and statement of cash flows, presented in a manner consistent with the Model Financial Statements; and
- (b) statement whether projected operating income is sufficient to meet projected operating expenses for the relevant financial year; and
- (c) summary of operating and capital investment activities presented in a manner consistent with the note in the Model Financial Statements entitled Uniform Presentation of Finances; and estimates with respect to the Council's operating surplus ratio, asset sustainability ratio and net financial liabilities ratio presented in a manner consistent with the note in the Model Financial Statements

(Budget Amendments to be included in this resolution)

(3) **Adoption of Valuations**

That Council, pursuant to s167 (2)(a) of the *Local Government Act 1999*, for the financial year ending 30 June 2024, and its role under Section 6, 7 and 8 of the Local Government Act 1999, adopt for rating purposes, the most recent valuations of the Valuer-General available to the Council of the Capital Value of land within the Council's area, totalling (XXXXXXX – to be provided on the day of the meeting) of rateable land, and hereby specifies 20 June 2023 as the day from which such valuations shall become and be the valuations of Council, subject to such alterations as may appear necessary.

Attribution of Land Uses

- (a) the numbers indicated against the various categories of land use prescribed by the Local Government (General) Regulations 2013 Reg. 14 (1), be used to designate land uses in the Assessment Book;
- (b) the use indicated by those numbers in respect of each separate assessment of land described in the Assessment Book on this date be attributed to each such assessment respectively; and
- (c) reference in this resolution to land being of a certain category use means the use indicated by that category number in the Regulations.

(4) Residential Rate Cap

That Council, pursuant to s153 (3) of the *Local Government Act 1999*, for the financial year ending 30 June 2024, has determined not to fix a maximum increase in the general rate charged on rateable land that constitutes the principal place of residence of a principal ratepayer.

(5) Declaration of Rates

That Council, having taken into consideration the general principles of rating contained in Section 150 of the *Local Government Act 1999* and having observed the requirements of Section 153 of the *Local Government Act 1999*, pursuant to Sections 151 (1) (c), 152 (1) (c), 153 (1) (b) and 156 (1) (c) of the *Local Government Act 1999*, the Council, for the financial year ending 30 June 2024:

Declares differential rates on the basis of locality and land use as follows:

Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Declares differential rates on the basis of locality and land use as follows:

Where each of the above zones is a defined zone within the Development Plan under the Planning, Development and Infrastructure Act 2016

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	

(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).

(6) Fixed Charge

The Council has imposed a fixed charge of \$695.00. The fixed charge is levied against the whole of an allotment (*including land under a separate lease or licence*) and only one fixed charge is levied against two or more pieces of adjoining land (*whether intercepted by a road or not*) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a fixed charge are:

- the Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council’s activities;

the Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each

(7) Annual Service Charge

Pursuant to Section 155 of the *Local Government Act 1999* and in accordance with Regulation 12(4)(b) of the *Local Government (General) Regulations 2013*, the Council imposes an annual service charges as set out below:

\$537.00 on all applicable land;

to which it provides or makes available the Community Wastewater Management Systems, being services for the collection and disposal of waste.

\$260.00 on all applicable land

to all properties within the Waste Management Collection service area that have an occupiable dwelling, outbuilding or other class of structure and those en-route that are outside of collection areas that receive a Waste Management Collection service. Requests for new waste services will be calculated on a pro-rata basis.

(8) Regional Landscape Levy (RL Levy)

Pursuant to Section 95 of the *Landscape South Australia Act 2019* the Council declares variable separate rates, in respect of all rateable land in the area of the Eyre Peninsula Landscape Board and within the area of the Council in order to recoup the amount of \$190,459 being Council’s contribution to the Board for the period ending 30 June 2024. The rates are as below:-

Residential	\$ 87.43
Commercial	\$131.14
Industrial	\$131.14
Primary Producers	\$174.85
Other & Vacant Land	\$ 87.43

(9) Schedule of Fees and Charges

That Council, pursuant to Section 188 of the *Local Government Act 1999* adopt the fees and charges for the financial year ending 30 June 2024

(10) Rating Policy

See Attachment 2 – DCSB-FM-07.01 Rating Policy 2023 – 2024.

(11) Rebate Policy

See Attachment 3 – DCSB-FM-07.02 Rate Rebate Policy

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

Not Applicable



Draft Annual Business Plan 2023-2024

Content

- | | |
|---|--|
| <ul style="list-style-type: none"> 04. Welcome & Our Council 05. Message from the Mayor & CEO 06. Organisational Structure 09. Strategic Management 11. Annual Business Plan Summary 12. How The Budget Is Spent 13. Financial Sustainability & Operating Revenue 14. Operating Expenditure 15. Operating Projects Planned for 2023/2024 16. Capital Projects Planned for 2023/2024 | <ul style="list-style-type: none"> 18. Funding The Budget For 2023/2024 19. Net Lending or Borrowing 20. Financial Measures Performance 22. Projects We've Achieved & Started 23. Rating Strategy for 2023/2024 26. How Your Rates Are Calculated 27. Council Services for 2023/2024 40. Statutory Reporting 2023/2024 45. Operating Budget 2023/2024 48. Fees and Charges 2023/2024 |
|---|--|

Acknowledgement of Country

Council would like to acknowledge the Custodians of this land and pay respects to Elders past and present.



Welcome

The District Council of Streaky Bay's Annual Business Plan provides an overview of services, programs, and strategic projects Council plans to deliver for the Community in 2023/2024 financial year.

The Annual Business Plan aims to maintain efficient, appropriate services and facilities for the community, without imposing an unrealistic rate charge. The provision of services reflects meeting Council's obligations under legislation and making policy choices on behalf of the community to achieve Council's long-term goals. Council has considered the current economic and seasonal conditions.

Our Council

The township of Streaky Bay is the main service centre for the district, with the smaller towns of Wirrulla and Poochera important as local service centres. Haslam, Sceale Bay, Baird Bay Yanerbie, Eba Anchorage, Perlubie Landing and Fisherman's Paradise are small coastal settlements, that provide a focus for recreational fishing and holiday accommodation.

It is intended that Streaky Bay will remain the centre for commerce and industry and provide the health, educational, community and retail requirements of the district.

Council's core economic pillars are agriculture, aquaculture and tourism, with industries such as construction and the service sectors (health and education) providing increased employment opportunities. Industry diversification into Mining and Energy Resource development has commenced with ongoing employment opportunities in the longer term.

The District Council of Streaky Bay is located approximately 700 kilometres north-west of Adelaide, sitting on the western side of the bountiful Eyre Peninsula, our generally flat and fertile inland agricultural landscapes lead to spectacular long sandy beaches, large dune formations and the rugged cliff lines of our pristine coast.



Message from the Mayor & CEO

Welcome to our Annual Business Plan and Budget 2023–24. This document sets out Council’s proposed priority projects, services, programs and other initiatives for the coming financial year.

The Annual Business Plan and Budget 2023-24 demonstrates our intent to continue to deliver quality services, maintain financial accountability, sustainability and work with our communities.

Our goal is to create a strong, sustainable Streaky Bay and District for today and for generations to come. We want to ensure your rates are working for what you tell us matters most to you. We’ve heard you are seeking balanced and connected ways of working to deliver well-kept roads, efficient waste management, services to build and support communities, as well as new projects to get us ready to face the future.

This year, to enable us to meet our obligations, your expectations and set in place the conditions for a sustainable budget, our rate increase will be 8.5 per cent. This is aligned with the CPI inflation levels of Adelaide and of course, Council administration will work very hard on our efficiency in all areas of the business to ensure Council can continue to keep rate increases to a minimum.

In 2022/2023 works commenced on the Pioneer Park Redevelopment project and the construction of the Streaky Bay Youth Precinct, this will see the creation of a new adventure play space, new areas for family and friends to gather, activity spaces for young people and vital upgrades to the existing Skate Bowl, as well as other enhancements to the two areas.

Major projects will continue to be rolled out throughout the coming year and we are looking to commence the following projects in 2023/24:

Streaky Bay:

- Design, procure and installation of a new Airport Lighting Control System complete with new Pilot Activated Lighting controller with voice recognition.
- Procurement and replacement of aging Christmas Decorations
- Upgrades to the Streaky Bay Tourism Foreshore Park (Caravan Park)
- Development of a secondary dump point in Streaky Bay
- Replacement of the aging Massa Bridge
- Installation of a back-up power generator for the hall and Council administration centre
- Upgrades to the Waste Transfer Station
- Replacement of the bollards at the end of Bay Rd



Sceale Bay:

- Opening of the Heart Bay Road

Poochera:

- Installation of a dump point
- Development of the Poochera Landscape and Playground plan and costings

Wirrulla:

- Installation of a dump point
- Sealing of the bike and pedestrian path from township to sporting reserve

Perlubie:

- Redevelopment of the Wharff Road and Perlubie Beach Intersection

Haslam:

- Repairs to the Haslam Jetty to ensure its longevity

We will also commence, as well as finalise some important community planning activities, including the development of an Economic Development and Investment Attraction Strategy, Storm Water Management Plan, Waste Management Strategy, Township Master Plans, Caravan and Camping Strategy, Youth Development Strategy and Asset Management Plan.

Internally within Council, there will be investment in system technology, plant, equipment and business processes as we look to modernise and provide our workforce with the tools that they need to continue to improve the way we do business and improve the provision of services to the community. A large investment is being made into refurbishing the Council Depot and Alfred Terrace Administration Office, including addressing noncompliance’s at the site, replacing end of life infrastructure and creating new office space and facilities. This will also see the consolidation of the infrastructure team at the Depot.

Ultimately, this year’s Council activities will position Council to better understand its future priorities, improve the way we do business and improve the provision of services to the community, whilst delivering some key projects across the entire district.

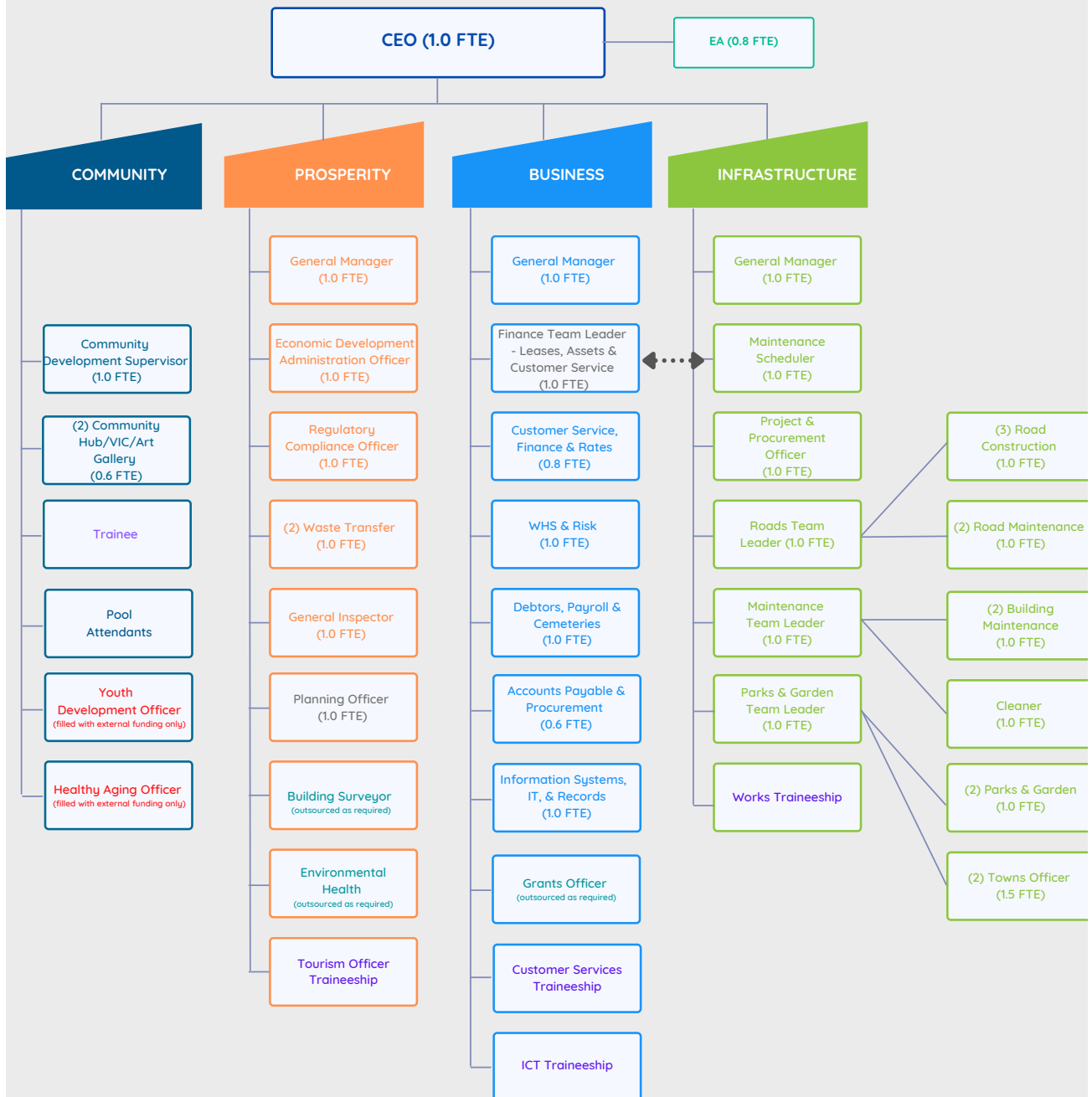
Yours faithfully,

Travis Barber & Damian Carter

Mayor & Chief Executive Officer



Organisational Structure



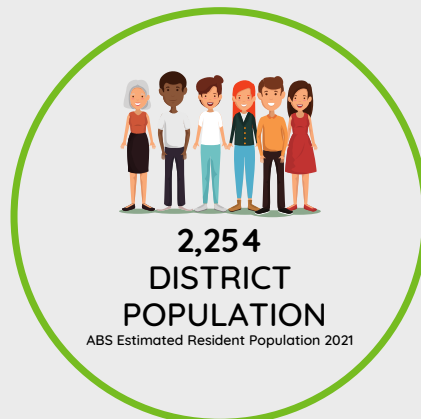
** Traineeships to be filled when budget allows

** New Council positions required

** External funding only

** Outsourced as required

The District





Strategic Management


The District Council of Streaky Bay Strategic Future 2020 – 2040 was adopted by Council on the 26 November 2020. The Strategic Plan defines the direction of Council by identifying Councils vision to be;


"The most liveable community on the Eyre Peninsula"


The community has assisted Council to identify five measurable pillars that influence our liveability. Each pillar is measured to ensure Council consistently works towards the vision.

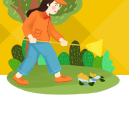
The Plan considers regional, state and national objectives and strategies relevant to the social, physical, environmental development and management of the Council district . The Plan is supported by the Corporate Work Plan, Long Term Financial Plan, Asset Management Plans and Annual Budget.


Strategic Pillars

- 

A welcoming and cohesive community
- 

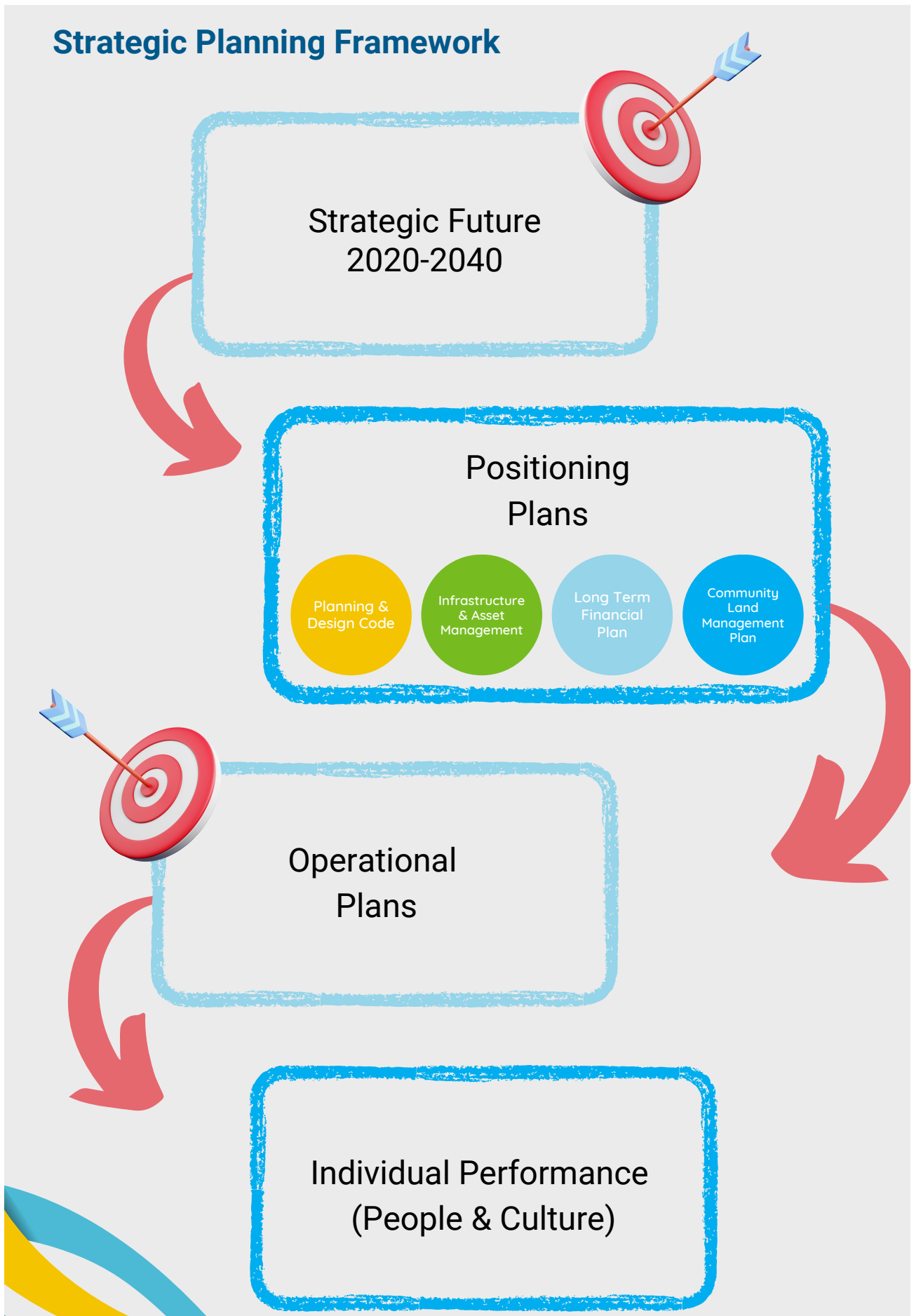
A robust and adaptive economy, that provides sustainable employment
- 

A healthy natural environment and attractive built environment
- 

Infrastructure that meets our community, economic and environmental needs
- 

A Council that is actively responsive to community needs and delivers financial sustainability, governance and leadership.

Strategic Planning Framework



Annual Business Plan Summary

The 2023/2024 Annual Business Plan has been influenced by a wide variety of factors. A challenge for the Council is to prioritise expenditures that meets the demand for services and facilities and considers recent and projected population growth. Given the intensive nature of Council’s activities and assessing the long-term capacity of the community to fund ongoing maintenance and renewal of infrastructure assets is a crucial consideration. This needs to be balanced with growing our economy and remaining resilient to challenges that may arise to ensure Council continues to provide essential day to day services to it’s communities.

Council has proposed a rate increase of 8.5%. This low-rate increase will avoid undue financial pressure on the community.

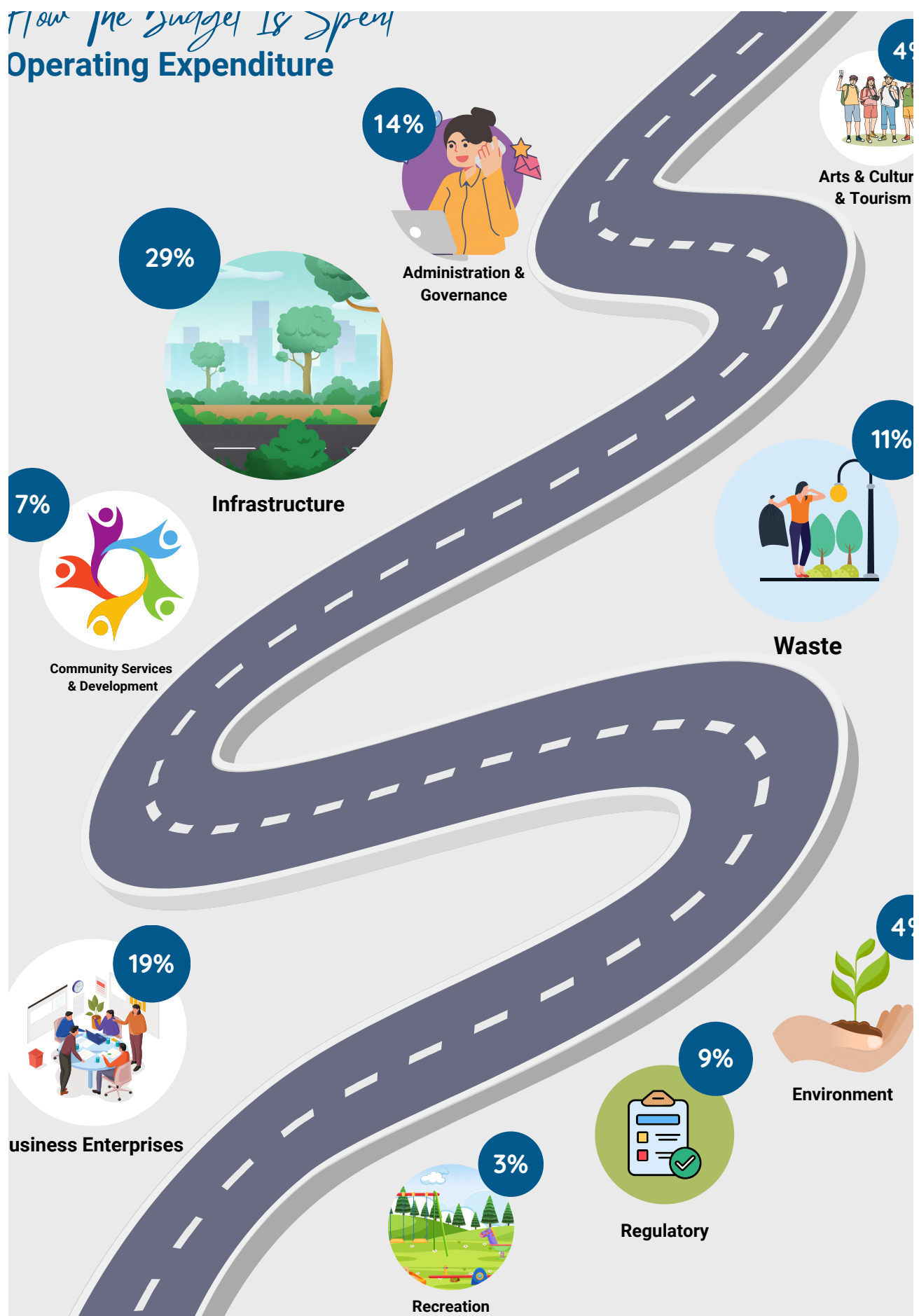
BUDGET INFLUENCES, PRIORITIES AND CHALLENGES

- Consumer Price Index (CPI) and Local Government Price Index (LGPI)
- Enterprise Bargaining Agreement increases
- Rate increases
- Local Government Grants Commission – Financial Assistance Grant – General
- Local Government Grants Commission – Financial Assistance Grant – Roads
- Roads To Recovery Grant - Roads
- Supplementary Roads Grant - Roads
- Local Roads and Community Infrastructure Program – Phase 2 – Wirrulla Bypass and Wells Street/Mudge Terrace intersection
- Local Roads and Community Infrastructure Program Grant– Phase 3 – Streaky Bay Youth Precinct, Pioneer Park Upgrade Township Entrance Statements and Wirrulla Sports Precinct Playground
- Local Roads and Community Infrastructure Grant – Phase 4 – Haslam Jetty Upgrade
- Stormwater Management Authority Grant – Stormwater Management Plan
- Landscapes SA Grant – Perlubie and Speeds Point amenities and surrounds upgrade
- Remote Airstrip Upgrade Program Grant – Aerodrome Lighting upgrade
- Green Industries Grant – Waste Management Strategy
- Open Spaces and Places for People Grant – Streaky Bay Youth Precinct
- Planning and Development Legislation
- Organisation Memberships
- State Government Levies and Support
- Regional Landscape Levy
- Mandatory Rebating
- Solid Waste Levy
- Non-Council Asset Maintenance
- Developing recycling waste strategies



How the Budget is Spent

Operating Expenditure

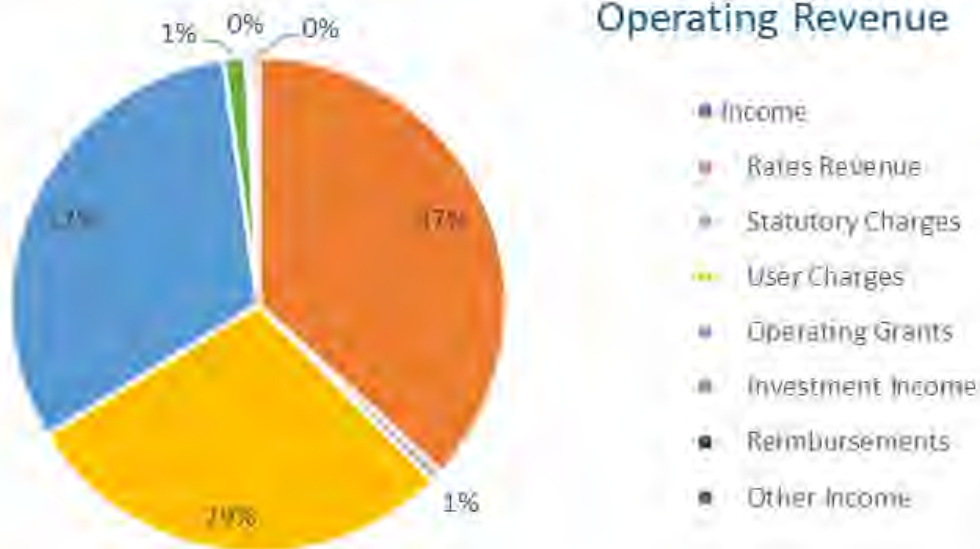


Financial Sustainability

In working towards its goals, Council proposes a long-term approach to its Financial Planning. Council is committed to ensuring its long-term financial sustainability, which is dependent on ensuring that, on average over time, Council’s expenses are at least matched by its revenue. When considering Council’s financial position, income and expenditure are classified into two categories – Operating and Capital.

Operating Revenue

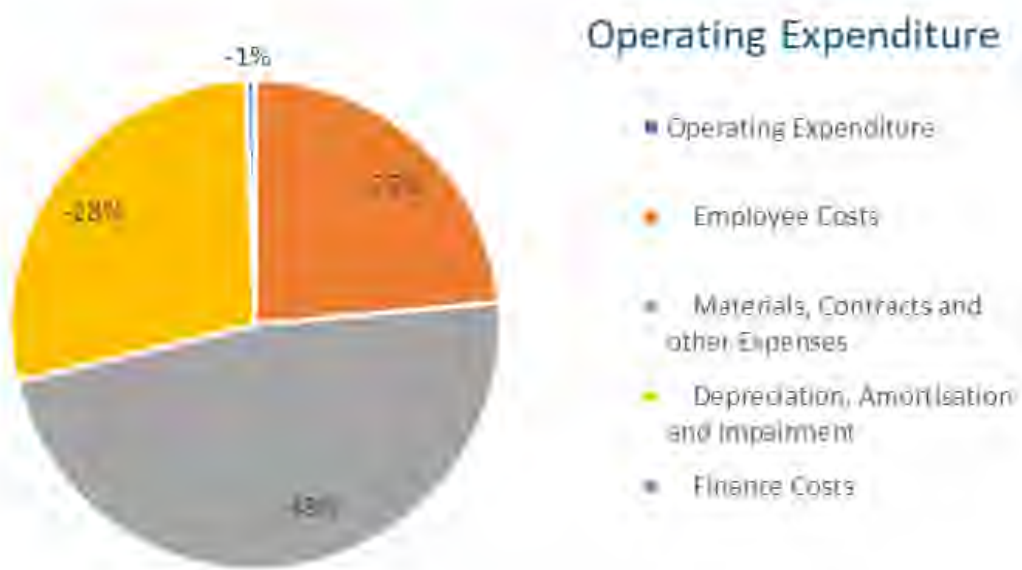
Council’s revenue for 2023/2024, is expected to be \$13,312,415 sourced from the following:



Income	Description	Budget
Rates Revenue	General rates plus service charges including Community Waste Management System Levy (CWMS), Waste Service Levy and the Regional Landscape Levy.	\$4,898,633
Statutory Charges	Statutory Charges are set by State Government. These are fees and charges set by regulation and collected by the Council for regulatory functions such as development applications fees. Revenues off-set the cost of the services.	\$100,190
User Charges	Fees and charges that are collected for the management of Council assets and provision of services, including the Foreshore Tourist Park, cemeteries, camping and waste disposal fees.	\$3,813,390
Operating Grants	Grants received for operating purposes. Council receives substantial funding from the Grants Commission’s Financial Assistance General Purpose Grant, Grants Commission’s Financial Assistance Roads Grants, Roads to Recovery, Supplementary Roads Grant and Local Roads and Community Infrastructure grant.	\$4,202,829
Investment Income	Income that is a result of investing cash funds, plus community groups loan interest.	\$196,210
Reimbursements	Amounts received as payment for works undertaken by Council acting as an agent.	\$50,278
Other Income	Income from other sources	\$50,885
Total		\$13,312,415

Operating Expenditure

Council records their operating expenditure into the following categories, and has budgeted to spend \$12,975,575.



Expenditure	Description	Budget
Employee Costs	The cost of employee salaries including leave, superannuation and WorkCover, all attributed to the general operations of Council.	\$3,056,161
Materials, Contracts and other Expenses	The majority of Council's operating expenditure is included in this category, contractors, water, electricity, materials and plant hire.	\$6,191,428
Finance Costs	Costs that are incurred in financing loans.	\$78,053
Depreciation, Amortisation and Impairment	The allocation of the historic cost over the life of Council's assets and reflects the diminishing value of the asset.	\$3,649,932
Total		\$12,975,575



Operating Projects Planned for 2023/2024

Operating Projects	Total Budget \$147,000
Youth Strategy	\$7,000
Economic Development Strategy	\$25,000
Poochera Landscape Planning	\$35,000
Poochera Playground Planning	\$30,000
Heart Bay Road Opening and Closing	\$50,000
Chirstmas Decorations	\$10,000

Capital Income

Capital income is recorded in the following categories. Council is expected to receive \$281,486 for 2023/2024 -

- Amounts received specifically for new or upgraded assets.
- Asset disposal and fair value adjustments

Capital Expenditure

Capital Expenditure is recorded by two classifications. Council is budgeting to spend \$10,415,682 for 2023/2024 -

- New or Upgraded Assets \$5,637,652
- Renewal of Assets \$4,778,030



Capital Projects Planned for 2023/2024

Capital Projects	Total Budget \$10,415,682
Building	
Caravan Park Capital Project	\$2,215,030
Council Office lift and refurbishment	\$108,000
Haslam Jetty	\$601,708
Haslam Jetty Engineering Assessment	\$30,000
Massa Bridge Upgrade	\$75,000
Perlubie Public Amenities	\$130,000
Perlubie and surrounds improvements	\$48,500
Pioneers Park (formerly Lions) Upgrade	\$403,000
Poochera Dump Point	\$20,000
Robinson Basin Infrastructure	\$100,000
Speeds Public Amenities	\$130,000
Speeds Point and surrounds improvements	\$92,500
Streaky Bay Additional Dump Point and Waterpoint	\$100,000
Streaky Bay Aerodrome Lighting	\$377,000
Streaky Bay Aerodrome Runway	\$80,782
Streaky Bay Council Depot - Office upgrade	\$10,000
Streaky Bay Foreshore Lawns - Shade and seating structure	\$20,000
Streaky Bay Light Poles - Alfred Terrace Foreshore Lawns	\$20,000
Streaky Bay CBD Public Amenities Deck and Fencing	\$37,500
Streaky Bay Town Entrance Statements	\$46,000
Streaky Bay Youth Precinct	\$234,000
Tractor Beach Toilet - Compost to Hybrid	\$15,000
Waste Transfer Station Area Cover	\$500,000
Wirrulla Dump Point	\$20,000



Capital Projects Planned for 2023/2024

Plant and Equipment	
Primemover	\$300,000
Roller	\$50,000
Mower	\$50,000
Dual Cab Tray Utility	\$55,000
Tractor	\$380,000
Mower	\$27,500
Single Cab Utility	\$49,500
Utility with tray	\$55,000
Mower	\$22,000
Chief Executive Officer – Vehicle	\$65,000
Land	
Crown Land purchase – Caravan Park	\$1,500,000
Furniture and Equipment	
Office Generator	\$100,000
Defibulator Machines	\$6,000
Office Equipment	\$17,000
Infrastructure – Roads, Footpaths And Community Waste Management Systems	
Rural Roads Program	\$1,652,362
Perlubie Beach Intersection (Wharff Drive)	\$300,000
Bay Road Bollards	\$25,000
Pioneer Park Wells Street Intersection	\$118,600
CWMS	\$78,700
Wirrulla Path Seal	\$60,000



Funding The Budget For 2023/2024

Local Government in South Australia has adopted uniform presentation of finances and key financial indicators that provide an indication of Council's financial sustainability and can demonstrate the improving (or declining) trend in Council's financial position over time enabling comparisons between Councils reports. See figure 1, Uniform Presentation of Finances.

Council has budgeted for an operating surplus of \$336,840.

Council has budgeted for a lending of \$5,847,311 indicating Council is funding asset maintenance and asset upgrades from their Cash Reserves, this will be offset by the following borrowings (loans):

- Streaky Bay Foreshore Tourist Park Capital Upgrade - \$2,215,030
- Streaky Bay Foreshore Tourist Park Land Purchase - \$1,500,000

Council has previously committed to fund the upgrade of the Streaky Bay Foreshore Tourist Park, over a 5 year period, for \$5.1m. The funds generated from the Foreshore Tourist Park have been a major source of income for the Council and the cash commitment for capital upgrades will ensure profitability of Council's business undertakings in the future.

COUNCIL CASH RESERVES

Council is expected to have Cash Reserves at the beginning of 2023/2024 of \$7,927,966 and at year end \$5,736,981 following operating, principal repayments and capital expenditure. However, cash reserves expected at the beginning of 2023/2024, is subject to the final audited result.



Net Lending or Borrowing

OPERATING SURPLUS (DEFICIT)

An operating surplus (or deficit) arises when operating revenue exceeds (or is less than) operating expenses for a period. A Council’s long term financial sustainability is dependent upon ensuring that, on average, its expenses are less than its revenue.

NET LENDING OR BORROWING

Achieving a zero result on the net lending/(borrowing) measure in any one year essentially means that the Council has met all its expenditure (both operating and capital) from the current year’s income (with income including amounts received specifically for new/upgraded assets).

UNIFORM PRESENTATION OF FINANCES	2021/2022 Actual	2022/2023 Projected Budget	2023/2024 Budget
Operating Income	11,705	11,683	13,312
Less Operating Expense	11,439	12,456	12,976
Operating Surplus / (Deficit)	266	(773)	336
Net Outlays on Renewal/Replacement of Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	(1,434)	(3,742)	(5,638)
Add back: Depreciation, Amortisation and Impairment Expenses	3,489	3,643	3,649
Add back: Proceeds from sale of Replaced Assets	0	304	291
Net Outlays on Existing Assets	2,055	205	(1,697)
Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	(1,659)	(1,646)	(4,778)
add back : Amounts received specifically for New/Upgrade Assets	127	1262	291
add back: Proceeds from Sale of Surplus Assets	441	292	0
Net Outlays on New and Upgraded Assets	(1,091)	(92)	(4,487)
Net Lending (Borrowing) for Financial Year	1,230	(660)	(5,847)



Financial Measures Performance

The following financial indicators have been used to analyse past performance and project the future impact of proposed budget allocations in the upcoming financial year.

Financial results expressed within the context of performance measures deliver much more meaning as they compare the targets or goals adopted by the Council against each indicator.

	Suggested Targets	2021/2022	Budget 2022/2023 Projected	Budget 2023/2024
Operating Surplus Ratio	0%	2.3%	(6.6%)	2.5%
Net Financial Liabilities Ratio	0%-100%	(42%)	(31%)	19%
Asset Sustainability Ratio	90% - 110%	62%	103%	154%

WHAT THESE RATIOS MEAN

OPERATING SURPLUS RATIO

Calculated by dividing the Operating Surplus (or deficit) by the Operating Revenue.

POSITIVE PERCENTAGE

A positive percentage result indicates that Council is covering operating costs and indicates available funding for future capital expenditure or ability to pay down debt.

NEGATIVE PERCENTAGE

A negative percentage result indicates that Council is not covering operating costs and the percentage increase required in operating revenue or the approximate decrease in operating expenses required to achieve a break-even position.

NET FINANCIAL LIABILITIES RATIO

Calculated as Net Financial Liabilities divided by Total Operating Revenue. Net Financial Liabilities equals total liabilities less financial assets (excluding equity accounted investments in Council Business).

The Net Financial Liabilities ratio indicates the extent to which net financial liabilities of a Council could be met by its operating revenue. Target Percent over time should be above zero, this would indicate that the Council is employing all available funds generated from rate payers towards meeting the needs of the community.

Where the result is declining or negative this indicates that Council has more cash available than what is owed in Council borrowings. Therefore, a negative result is a positive financial indicator for Council.





ASSET SUSTAINABILITY RATIO

Calculated as Expenditure on Renewal and Replacement of Assets (refer to Cash Flow Statement) less Sale of Replaced Assets divided by the Optimal Level of such Expenditure as per the Infrastructure and Asset Management Plan (IAMP) and/or depreciation.

In this Annual Business Plan, Council has based its percentage using depreciation, rather than using the IAMP. The plan assumes all renewals and/or replacements will be achieved, and if the percentage result is equal to the target percentage as identified, renewal and replacement of existing assets is considered as being maintained.

A result close to the target range indicates that sufficient funds have been allocated to replace Council assets.

NON-FINANCIAL INDICATORS OF PERFORMANCE

- Ensure all Projects are completed within timeframes where specified, and outcomes met.
- Ensure policies, codes and registers required under the Local Government Act 1999 and other legislation are developed, implemented, and maintained.
- Ensure all reporting requirements and other timeframes established under the Local Government Act 1999 are met for Financial Statements, Annual Reports and Annual Business Plan and Budget Reviews.

OVERALL FINANCIAL SUSTAINABILITY

Although Council is budgeting for a deficit in 2023/2024, over the last 5 years Council has achieved an operating surplus or small operating deficit, suggesting that Council is covering their operating costs and has funds to cover capital expenditure.

Even though Council has increased their borrowings in 2023/2024, the net financial liabilities ratio still shows an acceptable level, as prior to 2023/2024, Council has had a negative financial sustainability ratio, which indicates that loans and liabilities are diminishing, and cash reserves increasing.

The asset sustainability ratio is showing an acceptable level; however, improvement of Council’s Asset Management Plans should be undertaken so this can be utilised as a realistic indicator.

Projects We've *Achieved*

- Traineeship - Administration & Community Services
- Elected Members Elections
- Asbestos Register Compliance
- Community Grant Program
- Rurals Woman’s Gathering Event
- Lawn Scarifying - RSL & Foreshore
- CWMS – Pump Replacement
- Outdoor Blow-Up Cinema
- Dental Clinic – Sterilisation Unit & Compressor
- Visitor Centre – Photocopier
- Waste – Transfer Station Recycling Initiatives
- Waste – Fencing – Green Waste Compound
- Streaky Bay Oval Playground – Module Upgrade
- Wirrulla Playground Upgrade
- Streaky Bay Sports Complex – Sliding Door
- Streaky Bay Jetty Platform – Seats/Stairs/Bollards
- Jetty Pool Shade
- Footpath Upgrades
- Grader – Patrol Grader 1
- Grader – Patrol Grader 2
- Utility – Tailgate loader
- Utility – Tipper Tray
- SUV – Toyota Kluger
- Asset Revaluations - Buildings
- Responsible Camping Campaign

Projects We've *Started*

- Murphy’s Haystacks upgrade
- Council Office – Lift & Refurbishment
- Council Chambers – IT Screen
- Youth Precinct Upgrade – Skate Park
- Streaky Bay Town Entrance Statement
- Unsealed Roads Renewals
- Pioneers Park (formally Lions Park)
- Cemetary Expansion - Streaky Bay





Rating Strategy for 2023/2024

Rating Strategy for 2023/2024

The 2023/2024 Annual Business Plan aims to strike a balance between the level of services the community has expressed a desire for and the need to ensure the long-term financial sustainability of Council. Council has limited options to generate the income required for the services it provides to the community. However, the primary source of income for Council is a property-based tax (rates).

Council proposed overall rate increase of 8.5% for the 2023/2024 financial year.

Rate income is generated by the broad application of the fundamental principles of taxation (fairness and equity, simplicity, ability to pay and efficiency) with a view to achieving an equitable distribution of the rates amongst ratepayers.

The State Government has made changes to the Local Government Act meaning changes to the legislation that specifies the manner in which a Council raises property rates.

The key change that impacts property rates is that Council's will no longer be able to use site value when calculating rates and will need to use capital value.

The District Council of Streaky Bay has chosen to undertake the changeover in 2023/2024, so while in making a final decision about setting rates for the 2023/2024 financial year, Council has considered the impact of rates on the community, including:

- the equity of the distribution of the rates between householders, businesses and primary producers;
- minimising the level of general rates required by levying fees and charges for goods and services on a user pays basis;
- assessing the appropriateness of full cost recovery for the provision of goods and services, or providing concessions to members of the community; and
- community feedback regarding the draft Annual Business Plan

FIXED CHARGE

Council has imposed a fixed charge of \$695.00. The fixed charge is levied against the whole of an allotment (including land under a separate lease or licence). Only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The reasons for imposing a fixed charge are:

- Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering Council services.
- The cost of creating and maintaining the physical infrastructure which supports each property.

RATE IN THE DOLLAR

Council has chosen to simplify their rating system and will no longer use the locality and land use combined as part of the determination of rates and will use land use only. Throughout this process Council has decided on one rate in the \$ for the community, and a different rate in the \$ for land use of silos.

The land use types are determined by the Valuer General and are as follows:

- Residential
- Commercial-Shop
- Commercial-Office
- Commercial-Other
- Industry-Light
- Industry-Other
- Primary Production
- Vacant Land
- Other



Rating Strategy for 2023/2024

ANNUAL SERVICE CHARGES

Service rates and/or charges are raised to cover the cost of establishing, operating, maintaining, improving, and replacing services. Funds raised by service charges must not be utilised for any other purpose. Funds may not be immediately needed until further capital expenditure is required on renewing or replacing assets.

COMMUNITY WASTEWATER MANAGEMENT SYSTEM (CWMS)

Council has undertaken a review of the CWMS service charges to ensure the cost recovery amount from the ratepayer is a true cost in relation to current operating costs and future renewals. Indicative figures are showing Council need to increase the cost overtime to approximately \$600. Council has increased these fees by 5%, from \$511.00.00 to \$537.00 in 2023/2024.

WASTE MANAGEMENT COLLECTION

The Waste Management Collection charge of \$260 and is applicable to all properties within the Waste management collection service area that have an occupiable dwelling, outbuilding or other class of structure. Properties enroute located outside of the collection area and have access to a waste management collection service are also included. The waste management collection charge allows one 140 litre wheelie bin to be collected weekly on a designated day. There has been no increase in this fee.

REGIONAL LANDSCAPE LEVY

Council is legislated to collect a regional landscape levy on all rateable properties within the district. Council is operating as a revenue collector for the the Eyre Peninsula Landscapes Board. Council does not retain this revenue nor determines how this is spent. The Eyre Peninsula Landscape Board has advised that Council is required to collect \$190,458.97 and the fee is charged as per the following land uses:

- Residential and Other \$87.43
- Commercial and Industrial \$131.14
- Primary Production \$174.85

COUNCIL RATING POLICIES

DCSB-FM-07.01 – Rating Policy

DCSB-FM-07.15 – Financial Hardship Policy

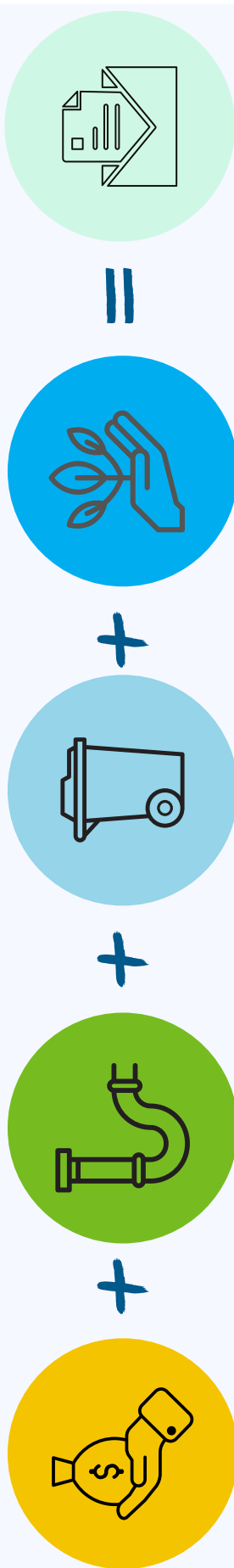
These policies are available for inspection at the Principal Council Office as listed below during ordinary business hours and available to be downloaded, free of charge, from Council's website:

www.streakybay.sa.gov.au
District Council of Streaky Bay
29 Alfred Terrace
Streaky Bay SA 5680

Copies will be provided to interested parties upon request.



How Your Rates Are Calculated



General Rates

General Council Rates are comprised of a combination of rate in the dollar multiplied by the site value of the property and the addition of a fixed charge. The rate in the dollar and fixed charge is determined by Councils Annual Business Plan and Budget. The capital value is determined by the Valuer General.

Community Waste Management System

The Community Waste Water Charge System is set annually through Council's Budget and Annual Business Plan. The charge applies to all land which has access to or is provided with the service.

Waste Collection Levy

The Waste Collection Levy is applicable to all properties within the service area that have an occupiable dwelling, outbuilding or other class of building structure. The levy allows one 140 litre wheelie bin to be collected weekly on designated days. On request, multiple levies can be applied to allow more than one collection per week.

Regional Landscape Levy

The Regional Landscape Levy is charged to all rateable properties within the District and is collected by Council on behalf of the Landscapes Board. The levy contributes to funding projects and programs that aim to sustainably manage regional landscapes with emphasis on land and water management.

Your Rates Notice

These individual charges are what comprise of your overall rate bill. For further information, please contact the Council Office on:

(08) 8626 1001
 dcstreaky@streakybay.sa.gov.au



Council Services for 2023/2024

Council Services

Income and expenditure throughout the financial system is allocated by function. Services that Council undertake within each function are listed below.

Governance

Governance facilitates Council's leadership and accountable decision making in the interests of our community.

Council staff continue to follow direction as per the Strategic Future 2020-2040, that was developed in 2020/2021.

Council has advanced on establishing its Long-Term Financial Plan and appropriate Operational Management Plans. An overarching Infrastructure and Asset Management Future is being developed incorporating initiatives that support the Strategic Plan and developed through operational plans. These initiatives will be incorporated in the Long-Term Financial Plan. This will help to position Council to ensure maintenance of our assets and to continue the financial sustainability in the provision of our services.

A significant Governance Framework and Policy is under development to assist Elected Members, staff and the community to understand the governance framework in which Council operates and the legislative and regulatory requirements it needs to perform and manage within.

Council will continue to hold community forums around the district every 6 months as part of Councils Strategy to improve communication, consultative processes, representation, and advocacy.

Support Services

ASSET MANAGEMENT

Council committed in 2021/2022 to improve and complete a robust Asset and Infrastructure Management Plan, to achieve this it resolved to engage a consultant to collate and present the data to Council for consideration. Council is undertaking this for the majority of its asset classes including Infrastructure comprising of - Roads, Footpaths and Kerbing Community Waste Management Systems, Stormwater and Buildings. Council has commenced and completed data collection that has been provided to the consultant with Draft Plans for unsealed and sealed roads expected to be delivered early in 2023/2024.

This data collection will be utilised to revalue assets resulting in reviewed depreciation, review of useful life of assets, asset and building consolidation.

In addition to this the complete review of the District Management Plan and Streaky Bay Township Masterplan (and their underpinning documents underway will result in long term, fit for purpose land use and infrastructure planning that will feed into Long Term Infrastructure Asset Management Plans and Long-Term Financial Plans.

ACCOUNTING AND FINANCE

Planning and management of the monetary funds of Council to deliver strategies for our community ensures Council accounts for its activities in a transparent manner. Services include effective financial management and accounting, creditors procurement and revenue collection.

Council recognises its needs to ensure the procurement is undertaken in a fair and transparent manner and has committed to training, education and awareness for all staff involved in procurement processes.



Support Services

COMMUNICATIONS

Council is working to continually improve its communications both internally and externally. Communication is undertaken via a range of media and utilising several different tools. Council will continue to look at new technology in the advancement of its communications.

OCCUPANCY

The Council Principal Office is located at 29 Alfred Terrace, Streaky Bay and operating and maintenance costs are ongoing as required. Council has committed to and procured the installation of a lift facility that will enable the relocation of the Council Chambers back to the Principal Office.

HOUSING FOR COUNCIL EMPLOYEES

Council owns a residential house which is rented to the Chief Executive Officer. Council is responsible for ongoing maintenance costs and upgrades.

INFORMATION TECHNOLOGY

Magiq Software Solutions are the supplier Council's rating and financial information technology solution. Development and improvement of the functionality of the system is an ongoing commitment.

WEBSITE UPGRADE AND TRAINING

Council in 2020 undertook to upgrade its website to provide improved functionality, user experience, increased responsiveness and deliver mobile accessibility. Council will continue to utilise the website capabilities in developing on-line forms.

HUMAN RESOURCES

Human Resources is responsible for developing and implementing strategies which focus on enabling our people to create an engaging and high performing work culture that delivers the best possible services to the district of Streaky Bay.

Work in this area for 2023/2024, includes:

- implementation of Cognology Human Resource software package to automate Human Resource processes and allow for agile feedback, goal tracking and competency and capability management.
- further development of Council's Human Resource policies to ensure they deliver an engaging and high performing work culture, whilst ensuring legislative compliance.
- additional training for Managers to ensure they are equipped with the skills to lead high performing work teams.
- restructure of the organisation to ensure alignment with the changing needs of the district and the changing face of Local Government.

RECORDS MANAGEMENT

Council continues to focus on Council's records management compliance under the State Government legislation and State Records Act 1997 Council will focus on the following strategies:

- implement the cloud based Magiq Records management program.
- work toward compliance with GDS 40 to enable Council to sentence source records.
- continue with training and education for employees to raise awareness of records management responsibilities to reduce the risk of illegal destruction and inaccessibility.



Support Services

RISK MANAGEMENT

The Work Health and Safety and Injury Management and Risk Management Plan (WHS&IM Plan) continues to be updated annually in response to a rapidly changing environment. The focus has been on developing Council's Risk Register with consideration given to risks across the business.

Priorities for the WHS area include:

- training needs analysis across the workforce.
- implementation of random drug and alcohol testing.
- completion of Business Continuity Plan training and testing of the plan.
- development of Emergency Incident Operations Plan
- development of Emergency Recovery Plan
- more effective contractor management and induction training; and
- performance and development planning across all Council employees.

The plan addresses continuous improvement in WHS and RM compliance requirements to meet Local Government Association Workers Compensation Scheme Performance Standards for Self-Insurers and Local Government Association Mutual Liability Scheme (LGAMLS) identified risk actions (identified from District Council of Streaky Bay risk evaluations) by:

- ensuring clear objectives, targets and performance indicators are stated.
- establishing timelines that are reasonable and practical.
- providing for adequate resourcing.
- including responsibilities and accountabilities.
- integration into all of District Council of Streaky Bay business activities.
- ensuring activities are relevant and able to be applied at all levels.
- establishing measurable outcomes that provide clear value for money; and
- ensuring commitment and strong leadership from the Executive Management Team.

CUSTOMER SERVICE

Council has a customer service network that provide support to ratepayers, residents, visitors, businesses and the community. The Customer Service Team across Council departments undertake duties relating to administrative functions including rating, contract management, human resource administration, accounts payable, payroll, customer requests and service delivery.

Council has staff supporting all Council functions including building and development, infrastructure and civil works, tourism and economic and community development.

Council has been developing Customer Service Protocols and Procedures that will deliver appropriate response times, handling of complaints and requests for works and the provision of a Customer Charter Statement.

ADMINISTRATION

General administration costs, not specific to services provided to the Community, consist of advertising, auditing, bank charges, debt collection, Fringe Benefits Tax management, insurances, legal fees, printing, postage, and stationary.



Business Undertaking

STREAKY BAY FORESHORE TOURIST PARK

Council operates the Streaky Bay Foreshore Tourist Park under a contract management agreement. Council's general operating budget incorporates some operating expenditure and income from that business undertaking. Council retains responsibility for Capital Upgrades and Renewals.

CAMPGROUNDS

Council contributes to the maintenance of 6 campgrounds throughout the district; Baird Bay, Haslam, Speeds Point, Tractor Beach, Wirrulla and an RV camping area in Streaky Bay.

Council has recently gained care and control of Perlubie Beach and has implemented strategic management strategies, including a higher level regulatory monitoring and an online booking system. Perlubie will be further developed with proposed infrastructure upgrades and management reviews (through funding provided by Landscapes SA).

Council gained care and control of Tractor Beach and following the completion of the capital works in the previous financial year, implemented the same online booking system as Perlubie. Tractor Beach will continue with regular maintenance and regulatory inspections at the site as well as waste collection services.

The Wirrulla Progress Society has entered into a formal lease arrangement (which includes capital items) and taken over the responsibility for the Wirrulla Campground. The Progress Association has developed some further upgrades to the site through the Wirrulla Management Plan development and Council Officers will continue to work with them in implementing these.

Haslam Campground we will be seeking to bring to an online booking system in 2023 due to its popularity and not having on site caretakers, the online booking system will improve management practices. As part of the Haslam Township Management Plan, preliminary planning is in place for improvement of the Campground.

Baird Bay Campground is managed by Council, with local company at Baird Bay undertaking collection of campground fees and minor maintenance and cleaning activities, a review of this campground will be undertaken in 2023/24.

The Streaky Bay RV Campground continues to gain popularity and Council has commenced planning for the future of this park. As part of this process consideration is being given to alternative/additional locations and a secondary dump point to the single dump point located at Pioneer Park.

Council as part of its District Management Plan Review will review and develop a comprehensive Caravan and Camping Strategy for the district, this project is continuing.

CWMS

Council owns and operates the Community Wastewater Management Scheme (CWMS) for the township of Streaky Bay. Service fees are levied against properties connected to cover the costs of ongoing maintenance and capital upgrades.



Public Order & Safety

EMERGENCY SUPPORT - FIRE PREVENTION

With such a sparse population and decreasing number of volunteers it is important for the safety and wellbeing of the community that preventive measures are adhered to. Council undertakes annual fire inspections during the fire danger season to ensure properties are maintained to help mitigate the spread of fire. Council maintains vegetation within its roads and reserves in townships during this period to help provide safety areas in the event of a bushfire.

HEALTH - DENTAL

The Streaky Bay Health Centre and equipment are owned by the Council and rented to the local dentist.

HEALTH - MEDICAL

Council has continued representation on the Streaky Bay and District Medical Clinic Board and has previously provided financial assistance in the form of loans and donations.

Council resolved in 2021/2022 to reserve three Council owned allotments for the purpose of supporting medical services housing development should state or federal government funding become available, to date there has been little movement in this space.

In 2022/23 Council resolved to financially assist the recruitment of a second GP for the township through recruitment fee assistance and an incentive package.

Similarly, Council resolved that Council staff (should funding become available) pursue a feasibility study for a purpose built medical hub, during the various recruitment proposals and continuing decline in medical services that has been occurring the need for the study was increased and Council in 2022/23 resolved to provide funding for the study. A consultant has been engaged with a draft Study received and this project will continue into the 2023/24 financial year.

Housing and population projections for the next 10-20 years, as a part of its Township Management Planning, are being forecast, Council Officers will then use this information to plan and advocate for the appropriate services that are relevant to the needs of the community and its population level.

Children & Youth Services

YOUTH DEVELOPMENT OFFICER

Council following the withdrawal some years ago of a youth officer(s) within the region by State Government will continue to fund 2 days per fortnight from the Community Development Team to support youth activities and provide support throughout the district.

YOUTH WEEK 2024

Youth Week was scheduled for April 2023 however due to the Youth Precinct Development was delayed to coincide with the opening of the Youth Precinct, and is again planned and Council staff will use appropriate opportunities to gain additional grant funding.

YOUTH DEVELOPMENT STRATEGY

The Community Development Team will engage and be driven by the district youth and youth leaders in the development of a Youth Strategy that will aim to meet the needs of the local youth, align with State and Federal objectives and attain the goals set within Council's Strategic Future.

YOUTH ACTIVITIES

Council will continue to seek funding to provide school holiday activities for youth (both residents and visitors). Council recently purchased a Blow U Outdoor Cinema and will continue to plan and hold events across the district. Council Officers will continue to investigate opportunities that are driven by the youth for youth participation and engagement.



Community Assistance

NOT FOR PROFIT COMMUNITY GROUPS

The Community Development Team will continue to provide support for our not-for-profit community groups. This support includes;

- committee development and incorporation
- group Governance advice
- assistance in emergency declarations
- other support as required

EVENT PROMOTION AND MANAGEMENT (COMMUNITY GROUPS)

The Community Development Team and Risk Management Staff will continue to provide support in the development, promotion, marketing and implementation of local community events. This includes provision of in-kind support for insurance, road closures, advertising, event management requirements and sponsorship.

GRANT ASSISTANCE

The Community Development and Prosperity Team have developed a purpose built grant finding website that will provide information regarding available grants, assistance with understanding grant writing, and reviewing of community written applications. In 2022/23 the Community Development Team held grant writing workshops for the community to assist in building community capacity.

The Council has included in the budget an allocation to continue the Community Grant Scheme, with a purpose of alleviating ad-hoc requests to Council for infrastructure, equipment and sponsorship allocations. This is supported by a Policy and Procedure.

CEMETERIES

Within the District, Council has the care and control of 10 cemeteries and actively maintain seven of these on a regular basis. Development of a Cemeteries Master Plan will outline the future direction of cemetery management including improvements and expansions. Expansion of the vacant space located at the Streaky Bay Cemetery will be undertaken in 2022/2023.

PUBLIC AMENITIES

Council has ownership of and provides maintenance (including cleaning) of 12 public amenity facilities across the District.

OFF STREET PARKING

Council is responsible for maintaining parking for off street areas throughout the District. Funding is predominantly allocated to the areas in Streaky Bay behind the Council Office, adjacent to the RSL, Doctor Beach, Streaky Bay Foreshore, and areas in the smaller townships. Council has recently undertaken a review of parking and intend to provide improvements to the current off-street parking areas, located within the Streaky Bay CBD.

Transport

AERODROME

Upgrades to the Streaky Bay Aerodrome are ongoing as regulations change, it is Council's intention to see funding to continue upgrades as per the Streaky Bay Aerodrome Masterplan. During 2022/2023 Council was successful in obtaining a Remote Airstrip Upgrade Program Grant to assist in the upgrade of the lighting at the aerodrome.

ROADS/FOOTPATHS AND KERBING

Council maintains and upgrades footpaths, bicycle paths and a road network of 1700 kms, 1600kms of unsealed/unformed and 100kms are sealed. Annual ongoing services for our roads and footpaths include patrol grading, tree trimming, road patching, road maintenance, road verges, paver cleaning and road signage.



Culture

LIBRARIES

Council annually contributes financially to the Streaky Bay School Community Library and the Karcultaby School Community Library.

The Council and the Streaky Bay Area School have in place a Library Executive Committee that develops and implements a Forward Plan. The current management structure of this committee will continue.

Council has previously committed additional funding to assist with workshop delivery. This funding is subject to Council budget adoption on an annual basis.

COMMUNITY HALLS

Council retains ownership of and is responsible for the Streaky Bay Hall and Haslam Hall. Privately owned or Community Halls throughout the District are supported by a rate rebate.

MUSEUMS

Council retains ownership of the Streaky Bay Powerhouse Museum and Poochera Museum. Both museums are currently leased to community groups. The Poochera Museum is leased by an energetic group, who also provide a cleaning service for the local public toilets to fund their ongoing maintenance.

The Powerhouse Museum has a low volunteer base and Council will work with this group to develop support systems to assist and ensure this part of our local history continues to be available for public viewing.

Other Cultural Activities

AUSTRALIA DAY

Annually Council hosts an Australia Day Celebrations and Awards event on the Streaky Bay Foreshore Lawns. This event is well attended and provides an opportunity for staff and elected members to engage with the community.

SCHOOLS

Council will continue to work with and where applicable, partner with local schools to assist with youth development, strengthen professional networking relationships with a vision to ensuring we retain a high level of education and facilities that meet the needs of our children.

LOCAL DRUG ACTION TEAM (LDAT)

The Community Development Team successfully applied for and were granted funding to establish a Local Drug and Alcohol Action Team through the Drug and Alcohol Foundation. The team has submitted an application and was successful in gaining a significant amount of funding to implement preventative activities throughout 2023/2024, with the action plan being developed through the guidance of the local youth.

THRIVE WELLBEING (Suicide Prevention)

The Community Development and Prosperity Team provide staff representation on this group and will continue to participate and provide assistance with project and program development initiatives to prevent and support community members to improve their wellbeing and mental health.



Economic Development

REGIONAL DEVELOPMENT

Council provides an annual contribution to the operations of Regional Development Australia and Eyre Peninsula (RDAEP). This will continue in 2023/2024.

RDAEP is the lead agency for driving economic, business and tourism development on the Eyre Peninsula.

The RDAEP mission is to facilitate the achievement of sustainable development outcomes and promote the region as a quality destination to live, work, invest and visit.

Council will continue to commit to staff and elected member professional development to better equip them to develop strategies to improve economic development in our region.

Council following the adoption of the Township Management Plan seek to expand on this project further and investigate new business and industry through the adoption and future implementation of a high level strategic Economic and Tourism Development Strategy.

TOURISM

Tourism is a key economic driver in the Council district. With the utilization of REMPLAN economic software the total output estimate for Streaky Bay (DC) for tourism is \$14.08m, this is made up predominantly of 65.3% accommodation and food services, 35% tourism dwelling ownership, with various other sectors contributing the remainder. Tourism generates 78 jobs (nearly 10% of total jobs).

Council will review its local Tourism Plan and incorporate into an overall Economic Development Strategy to ensure the region can sustainably maintain tourism as a key economic driver.

Council provides support in the form of in-kind labour \$ for \$ membership funding with Streaky Bay Tourism and Business Association and ongoing promotion and support. Streaky Bay Tourism undertake a range of community events, destination promotion and marketing.

Community Development staff contribute to and participate in regional Eyre Peninsula Tourism Development activities and collaborative projects.

Council operates a stand-alone Visitor Centre (additional services are provided from within the centre). Council will continue to seek to improve efficiencies, investigate increasing services, alternative income streams and efficient operations.

DISTRICT DEVELOPMENT

Council is committed to economic and community development for our district, with a focus in the Strategic Future on providing appropriate zoning development, and industry support.

Council's current Streaky Bay Township Masterplan and a District Management Plan have been identified as outdated and do not allow for the future needs of the district. A review of the planning document commenced in 2022/2023 and will look to be finalised in 2023/2024. Key projects have been identified for each township out of these planning sessions and budgeted for within this Annual Business Plan.



Environment

WASTE SERVICES STRATEGY

Council has in place an outdated Waste Management Strategy, the actions within this strategy have been very broad and considered not relevant in the current environment to meeting future needs. Council Officers were successful in gaining funding through Green Industries Australia to undertake and develop a new Waste Management Strategy that will review all of Councils waste services, contractual arrangements, community needs and a circular economy.

WASTE - LANDFILLS

Recently there has been significant changes to Councils waste services including the remediation of all Landfill Sites including Streaky Bay, Wirrulla, Poochera and Haslam.

Council have requested that a review of the current Cungena Landfill site be undertaken including investigation of alternative sites and this will be undertaken as part of the Waste Strategy Development.

WASTE – TRANSFER AND RESOURCE RECOVERY (RECYCLING)

Streaky Bay has an established Waste Transfer and Resource Recovery Station, where the community can deliver the majority of its waste, which is then recycled or transported by a contractor to the waste landfill site located at Cungena.

The Infrastructure Team are continuing to investigate opportunities for recyclables and waste diversion from landfill to reduce waste to landfill and the associated costs.

Presently Council undertakes a limited amount of recycling/resource recovery. Items currently recycled/recovered from landfill are limited to: - cardboard, tyres, steel, green waste, timber and E-waste.

WASTE – KERBSIDE COLLECTION

There is a provision of a weekly waste collection, for households that are located within the designated service area and these households are levied a service charge for this service.

OTHER WASTE SERVICES

Council undertakes a free hard waste disposal week twice per year, plus provides ongoing Drum Muster collections to assist with removal of chemical containers and waste oil.

WASTE – CANS AND BOTTLES – Container Deposit Scheme Facility - CDS (formerly CDL)

Council provides and operates a can and bottles recycling facility, otherwise known as the CDS. The CDS is located at the Streaky Bay Waste Transfer station. The CDS provides 10cents reimbursement.

WASTE – ILLEGAL DUMPING

Illegal dumping is occurring within the District and Council is responsible for management of this issue. Management of illegal dumping practices are an additional cost to the ratepayer.

STREET CLEANING

Street Cleaning is undertaken as per Council's required service level for Streaky Bay and smaller towns.

STREET LIGHTING

Council is responsible for the costs involved in the provision of Street Lighting for our district.

REGIONAL LANDSCAPE LEVY

Council is the collector agent for the Regional Landscape Levy (formerly known as the NRM levy). Council will continue to liaise and seek funding opportunities, through our local Landscapes SA Board.

ENVIRONMENT PROTECTION AUTHORITY (EPA) – LOCAL NUISANCES

Council is responsible for the enforcement of the requirements of the Local Nuisance and Litter Control Act. This Act covers a range of matters including noise, dust and litter. Council investigate and respond to complaints under the Act.



Environment

PEST CONTROL AND REVEGETATION

Council has a limited budget to assist with targeting the eradication of African Daisy, boxthorns and other declared pests and weeds located on Council land.

BOARDWALKS

Council actively maintains three boardwalks (Granites, Whistling Rocks and Hallys Beach) within the district, although these boardwalks are not located on Council land, Council has dedicated responsibility. Active maintenance includes operational and safety checks. Investigations into opportunities for future boardwalks at the Mangroves and realignment of Whistling Rocks is ongoing.

Surfers Beach and Back Beach boardwalks remain the care and control of the Department for Environment and Water.

STORMWATER AND DRAINAGE

Stormwater management within the District's townships are monitored and maintained to prevent flooding.

Council has in place a Stormwater Management Plan that identifies strategies and projects to improve stormwater drainage. A review of the plan is underway to identify projects that can be funded in the future. Staff are working with the Stormwater Management Authority to ensure that the plan sees a strategy that addresses;

- the community's objectives for stormwater management
- flooding and drainage performance
- stormwater quality
- beneficial reuse of stormwater
- considering future climate and development
- costed set of actions that can be incorporated into strategic and financial forward planning

There will be opportunity for community consultation during this process to ensure the communities' values and concerns are considered as part of the plan development.

Infrastructure Staff are working with various parties to start preliminary investigations into large scale water storage, flood mitigation and alternative water sources for the district.



Recreation

JETTIES AND BOAT RAMPS

BOAT RAMPS

Council does not own all of the infrastructure relating to Jetties and Boat Ramps that are located throughout the district. Council owns the Streaky Bay Jetty Pool, Jetty Platform, Streaky Bay Moore's Boat Ramp, Haslam and Sceale Bay Boat Ramp. Council undertakes maintenance and routine inspections for these facilities. In addition to this Council undertakes maintenance on the Slidy Beach Boat Ramp.

JETTIES

Council leases the Haslam Jetty and undertakes routine inspections and maintenance. Council do not own or lease the Streaky Bay Jetty.

JETTY POOL

Council lease the Jetty Pool from the Department of Infrastructure, Planning and Transport. Council is responsible for the physical structure, maintenance, repairs and capital replacement as required.

PARKS, GARDENS AND RESERVES

There are approximately 9 major park and garden areas that Council maintains and additional open space reserves. Maintenance of these spaces including mowing, weeding and watering is undertaken at service levels that are deemed to meet community expectations.

PARKS AND GARDENS – PLAYGROUNDS

Playgrounds including the Streaky Bay Skate Park form an important part of our community for the development and recreation of youth and children. Council is legislatively required to undertake ongoing maintenance, routine checks, and audits for all playgrounds to ensure they comply with safety regulations. Council will be developing an Open Spaces and Reserves Plan Review as part of the District Management Plan review, and this will include an incorporated Infrastructure asset replacement schedule that will be incorporated into Asset Management Plans.

SPORTS AND RECREATION FACILITIES

All Sports Facilities within the district are under the care and control of the user (lessee). Council continues to support these facilities through the funding of insurances and some upgrades.

Regulatory

DOG AND CAT

Council has over 662 dogs and 113 Cats registered in the District. Council's Animal Management Plan has a strong emphasis on increasing public awareness and understanding of good pet ownership. It is anticipated that as a result of public awareness there will be a reduction in the time staff spend responding to animal related issues.

A cat trapping service is provided to rate payers by Council to assist with the control of feral cats within the district.

BUILDING

Council engages a consultant to undertake an assessment of development applications against the relevant provisions of the Building Code of Australia to ensure that the structural adequacy of buildings are to the relevant standard.

The Council has a Building Fire Safety Committee which inspects commercial premises to ensure that the building complies with the relevant fire safety requirements.

As well as these important functions the Council undertakes inspections of building work (such as roof trusses) and swimming pool fences to ensure they meet the relevant requirements for the protection of the community.



Regulatory

DEVELOPMENT

2021 saw significant growth in the district of Streaky Bay with Council having completed over 229 section seven searches and over 65 development applications. Also challenging the district is a lack of commercial, retail and industrial space and a highly competitive residential buying and rental market. To assist with these challenges, Council is embarking on the following:

- restructure of the organisation to ensure alignment with the changing needs of the district and the changing face of Local Government. Including the merging of the economic development, planning and regulatory teams
- consultation and development of the following strategic plans:
 - Streaky Bay Township Management Plan
 - Sceale Bay Township Management Plan
 - Wirrulla Township Management Plan
 - Poochera Township Management Plan
 - Perlubie Township Management Plan
 - Haslam Township Management Plan
 - Caravan and Camping Guide
 - Coastal Management Plan
 - Stormwater Management Plan
- review of 2021 Census statistics and compare to other years to identify trends, current and future needs of the district of Streaky Bay

HEALTH INSPECTION

Council engages the services of an Environmental Health Officer on a contract basis to undertake health inspections of food business and personal service establishments. Complaints and suspected food poisoning cases are also managed by this services.

BY-LAWS

Council by-laws have a broad range of controls regarding activities and use of local government land and roads. This includes camping, boat ramp usage and water usage. These controls are an effort to ensure public land remains public land and free for all people to enjoy.

Other NEC

PLANT

Due to the remoteness of Council's location, there the requirement to have a large fleet of Plant and Vehicles to assist in delivering the aspired service levels to our community, Council's current fleet includes; 3 graders, rollers, canter tipper, community bus, street sweeper, mowers, and a variety of minor equipment.

DEPOT/WORKSHOP

The Streaky Bay Council's Depot and Workshop located at 11 Jubilee Road, Streaky Bay and houses plant, equipment and the Infrastructure Team.

PRIVATE WORKS

Council aims to assist the community by undertaking private works (at a prescribed fee) where applicable and where there are no available/suitable contractors within our district to undertake that work (e.g. path grading, road construction and roadwork sealing) Council may consider that bidding for external works such as state government contracts may be an alternative source of income to Council.

OTHER PROPERTY AND SERVICES

Any services and properties that are not easily classified, throughout our functional areas are included in this section.

ROAD OPENING AND CLOSING

There are instances where Council is required to have roads and road reserves reassigned, closed and/or opened. Council is required to source a surveyor to undertake this work.





Statutory Reporting 2023/2024

STATEMENT OF COMPREHENSIVE INCOME

\$'000	2022	2023	2024
	ACTUAL	Budget Projected	BUDGET
Income			
Rates	4,224	4,551	4,899
Statutory charges	98	101	99
User charges	3,311	3,693	3,814
Other grants, subsidies and contributions	3,880	3,023	4,203
Investment Income	30	207	196
Reimbursements	65	63	50
Other Revenues	96	44	51
Total Income	11,704	11,682	13,312
Expenses			
Employee Costs	2,407	2,678	3,056
Materials, contracts & other services	5,453	6,050	6,191
Finance Costs	90	84	78
Depreciation, Amortisation & Impairment	3,490	3,643	3,650
Total Expenses	11,440	12,455	12,975
OPERATING SURPLUS/(DEFICIT)	264	(773)	337
Gain (loss) on disposal of assets	(73)	177	(9)
Amounts specifically for new or upgraded assets	128	1,262	290
Physical resources received free of charge	11		
NET SURPLUS/(DEFICIT)	330	666	618

STATEMENT OF CASH FLOWS

\$'000	2022	2023	2024
	ACTUAL	Budget Projected	BUDGET
CASHFLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating Receipts	12,450	11,462	13,101
Investment Income	30	207	196
TOTAL RECEIPTS	12,480	11,669	13,297
Payments			
Operating Payments	8,461	8,667	9,185
Finance costs	90	84	78
TOTAL PAYMENTS	8,551	8,751	9,263
NET CASH PROVIDED BY (OR USED IN) OPERATING ACTIVITIES	3,929	2,918	4,034
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Grants specifically for new or upgraded assets	127	1,262	291
Sale of replaced assets			
Sale of surplus assets	87		
Sale of Real Estate Developments	354		
Repayments of loans by community groups	554	25	16
	1,122	1,287	307
Payments			
Expenditure on renewal/replacement of assets	1,434	3,742	5,639
Expenditure on new/upgraded assets	1,407	1,645	4,778
Loans made to community groups	-		
Development of real estate for sale	-		
	2,841	5,387	10,417
NET CASH USED IN INVESTMENT ACTIVITIES	(1,719)	(4,100)	(10,110)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings	-		4,050
Payments			
Repayments of Borrowings	153	159	165
NET CASH FROM FINANCING ACTIVITIES	(153)	(159)	3,885
NET INCREASE (DECREASE) IN CASH HELD	2,057	(1,341)	(2,191)
CASH AT BEGINNING OF YEAR	7,213	9,271	7,930
PROJECTED CASH AT END OF YEAR	9,270	7,930	5,739

STATEMENT OF FINANCIAL POSITION

\$'000	2023 ACTUAL	2023 Budget Projected	2024 BUDGET
ASSETS			
<i>Current Assets</i>			
Cash and cash equivalents	9,271	7,928	5,737
Trade & other receivables	734	749	764
Other financial assets	25	25	25
Inventories	959	959	959
TOTAL CURRENT ASSETS	10,989	9,661	7,485
<i>Non-current Assets</i>			
Financial Assets	93	67	51
Inventories	-	-	-
Infrastructure Property, Plant and Equipment	138,440	144,006	155,603
Less Accumulated Depreciation	(54,733)	(58,377)	(62,026)
TOTAL NON-CURRENT ASSETS	83,800	85,696	93,628
TOTAL ASSETS	94,789	95,357	101,113
LIABILITIES			
<i>Current Liabilities</i>			
Trade & Other Payables	2,065	2,106	2,148
Borrowings	159	159	159
Short-term Provisions	518	528	539
TOTAL CURRENT LIABILITIES	2,742	2,793	2,846
<i>Non-Current Liabilities</i>			
Long -term Borrowings	2,040	1,881	5,766
Long-term Provisions	469	478	488
TOTAL NON-CURRENT LIABILITIES	2,509	2,359	6,254
TOTAL LIABILITIES	5,251	5,152	9,100
NET ASSETS	89,538	90,205	92,013
EQUITY			
Accumulated Surplus	30,066	29,980	31,351
Asset Revaluation Reserve	59,472	59,472	60,661
TOTAL EQUITY	89,538	90,205	92,012

STATEMENT OF CHANGES IN EQUITY

	2022	2023	2024
	ACTUAL	Budget Projected	BUDGET
Balance at the end of the Reporting Period	29,736	30,066	30,733
Asset Revaluation Reserve	57,290	59,472	60,661
Net Surplus / (Deficit) for Year	330	666	618
Other Comprehensive Income			
Gain (Loss) on Revaluation of I, PP& E	2,182		
Total Comprehensive Income	2,182	-	-
BALANCE AT THE END OF THE PERIOD	89,538	30,733	92,012



Operating Budget 2023/2024

OPERATING	2021/22 Actuals	2022/23 Budget Projected	2023/24 Total Budget
Income	(11,704,020)	(11,683,142)	(13,312,415)
Administration & Governance	(5,291,147)	(5,186,024)	(5,477,392)
299999. Support Services	(27,942)	(30,780)	(24,960)
900000. Administration NEC	(5,263,205)	(5,155,244)	(5,452,432)
Business Undertakings	(3,240,943)	(3,591,855)	(3,792,684)
110100. Streaky Bay Foreshore Tourist Park	(2,737,399)	(2,954,285)	(3,130,330)
110970. Camp Grounds	(44,705)	(141,900)	(141,900)
155000. Sewerage / CWMS	(458,840)	(495,670)	(520,454)
Community Services	(123,578)	(150,090)	(124,867)
205000. Public Order & Safety	(6,254)	(6,700)	(6,200)
210000. Health Services	(12,906)	(10,590)	(18,685)
215000. Community Support	(44,468)	(107,800)	(74,982)
220200. Cemeteries / Crematoria	(23,763)	(25,000)	(25,000)
220300. Public Amenities	(36,186)	0	0
Culture	(11,137)	(72,750)	(8,800)
305000. Library Services	(1,539)	(1,600)	(800)
310100. Cultural Venues	(7,239)	(6,500)	(6,500)
310800. Other Cultural Services	(2,359)	(64,650)	(1,500)
Economic Development	(9,937)	(98,047)	(10,000)
420000. Tourism	(9,937)	(98,047)	(10,000)
Environment	(735,217)	(850,626)	(945,657)
510000. Waste Management	(564,137)	(673,120)	(721,007)
595200. Stormwater and Drainage	0	0	(30,000)
595750. NRM Levy	(171,080)	(177,506)	(194,000)
595751. Other Environ	0	0	(650)
Other NEC	(116,135)	(291,886)	(274,188)
930000. Other NEC	(89,326)	(255,875)	(252,210)
940000. Private Works	(26,810)	(36,011)	(21,978)
Recreation	(570,220)	(55,315)	(1,090,916)
610000. Other Marine Facilities	(35,759)	(35,315)	(593,708)
615000. Parks and Gardens	(488,775)	(12,000)	(489,208)
625000. Sports Facilities-Outdoor	(41,288)	0	0
635000. Swimming Centres-Outdoor	(4,397)	(8,000)	(8,000)
Regulatory Services	(93,306)	(91,855)	(90,540)
705000. Dog and Cat Control	(32,086)	(29,750)	(32,300)
710000. Building Control	(14,504)	(16,000)	(16,000)
715000. Town Planning	(46,573)	(42,000)	(39,000)
720000. Health Inspection	0	(105)	(1,000)
735000. Parking Control	(102)	(4,000)	(2,240)
795000. Other Regulatory Services	(41)	0	0
Transport	(1,512,399)	(1,294,694)	(1,497,371)
805000. Aerodrome	(14,667)	(14,650)	(14,700)
895000. Other Transport	(1,497,732)	(1,280,044)	(1,482,671)

OPERATING	2021/22 Actuals	2022/23 Budget Projected	2023/24 Total Budget
Operating Expenditure	11,439,824	12,455,842	12,975,575
Administration & Governance	1,665,437	1,841,901	1,819,668
100000. Organisational	378,609	328,040	327,581
299999. Support Services	795,006	1,076,358	1,068,036
500000. Elected Members	124,266	120,992	116,244
900000. Administration NEC	367,557	316,511	307,807
Business Undertakings	2,524,041	2,690,771	2,872,616
110100. Streaky Bay Foreshore Tourist Park	2,164,155	2,286,036	2,398,033
110970. Camp Grounds	50,961	79,177	67,724
155000. Sewerage / CWMS	308,925	325,558	406,858
Community Services	330,549	488,944	526,893
205000. Public Order & Safety	36,951	53,814	54,113
210000. Health Services	33,223	35,317	31,781
215000. Community Support	27,897	144,717	116,670
220200. Cemeteries / Crematoria	54,462	53,726	52,399
220300. Public Amenities	160,686	192,680	261,672
220500. Telecommunications Networks	45	200	1,700
220800. Other Community Amenities	17,284	8,490	8,559
Culture	188,987	313,662	233,762
305000. Library Services	22,722	23,000	27,208
310100. Cultural Venues	113,781	123,722	125,864
310300. Museums and Art Galleries	41,836	39,695	39,695
310800. Other Cultural Services	10,649	127,245	40,995
Economic Development	478,586	772,797	705,246
410000. Regional Development	222,902	320,287	401,300
420000. Tourism	239,648	305,643	262,934
495200. Township Development	16,035	146,866	41,012
Environment	1,527,583	1,668,497	1,918,264
510000. Waste Management	1,147,076	1,310,368	1,397,221
595100. Coastal Protection	89,959	32,959	35,882
595200. Stormwater and Drainage	49,935	60,172	196,222
595300. Street Cleaning	32,724	52,735	53,480
595400. Street Lighting	39,975	40,000	45,000
595750. NRM Levy	167,914	171,763	190,459
Other NEC	158,912	161,895	185,121
910000. Plant Operations	(25,658)	0	(0)
920000. Depot/Indirect	114,772	89,553	60,050
930000. Other NEC	45,910	36,091	105,091
940000. Private Works	23,887	36,251	19,980
Recreation	1,081,930	1,061,016	1,162,322
605000. Jetties	1,465	6,124	27,325
610000. Other Marine Facilities	24,739	31,582	32,265
615000. Parks and Gardens	413,065	382,250	460,318
625000. Sports Facilities-Outdoor	628,749	607,678	606,800
635000. Swimming Centres-Outdoor	13,912	33,382	35,614
Regulatory Services	262,995	308,502	345,211
705000. Dog and Cat Control	61,639	55,280	71,283
710000. Building Control	28,301	36,834	25,000
715000. Town Planning	142,615	163,660	163,806
720000. Health Inspection	4,327	7,800	17,920
735000. Parking Control	2,607	5,191	4,679
795000. Other Regulatory Services	23,506	39,736	62,523
Transport	3,220,804	3,147,857	3,206,471
805000. Aerodrome	113,321	109,532	113,254
820000. Footpaths & Kerbing	235,621	201,760	197,567
845000. Traffic Management	105,785	94,911	152,363
895000. Other Transport	2,766,077	2,741,655	2,743,287



Fees and Charges 2023/2024

Council Office

ADMINISTRATION	2023/2024
Minutes, Reports and Agendas	
Minutes Only - Annual	\$75.00
Minutes and Reports - Annual	\$150.00
Minutes Only - Monthly	\$6.50
Minutes and Reports - Monthly	\$12.50
Council Information	
Rates Notice Copies - per assessment	\$15.00
Other Council Documents - Costs calculated per page eg: Electoral Roll, Annual Report	Refer VC
COMMUNITY SERVICES	
Fire Prevention	
Fire and Emergency Services Act 2005	
Compulsory Mowing - Streaky Bay Township	\$780.00
Compulsory Mowing - Outer Areas	\$1,350.00
CEMETERY FEES	
Interment Rights	
Plot / Grave (99 years) - Streaky Bay	\$610.00
Plot / Grave (99 years) - out of Streaky Bay	\$340.00
Columbarium (memorial only) (50 years) - Streaky Bay	\$247.00
Columbarium (interment of ashes) (50 Years) - Streaky Bay	\$320.00
Columbarium (interment of ashes) (50 Years) - Out of Streaky Bay	\$112.00
Transfer of Interment Right	No Charge
Conglima Cemetery (descendants of the area)	No Charge
Interment Costs	
Grave Digging Fee - Streaky Bay	\$1,700.00
Grave Digging Fee - out of Streaky Bay	\$2,120.00
Interment of Ashes to Gravesite - Streaky Bay	\$520.00
Interment of Ashes to Gravesite - out of Streaky Bay	\$601.00
Interment / Placement of memorial into/on Columbarium Streaky Bay	\$530.00
Interment / Placement of memorial into/on Columbarium out of Streaky Bay	\$710.00
Lifting of Memorial Slab	\$200.00
Application for memorial	No Charge
Plaques for Columbarium	At Cost plus 10%
Additional fee for weekend burials	Price on application



Council Office

COMMUNITY FACILITIES	2023/2024
Hall, Supper Room and Kitchen	
Bond Fee	\$310.00
Bond Fee - Airconditioner	\$100.00
Additional fee for Cleaning (Per Hour)	\$75.00
Additional Fee for Damage	At cost plus 10%
Full Facilities (Hall, Supper Room & Kitchen)	
General Hire (Per Day / Night)	\$240.00
Hall Only	
General Hire (Per Day / Night)	\$120.00
General Hire (Three hours or less)- (per hour)	\$20.00
Supper Room and Kitchen Only	
General Hire (Per Day / Night)	\$130.00
General Hire (per hour)	\$20.00
Exemptions List	
Streaky Presenters Group - Full Facilities	2 Nights Per Annum
Santa By The Sea Event - Supper Room	1 Night Per Annum
ArtsUp Group - Supper Room / Visitor Centre	5 Nights Per Annum
Streaky Bay Area School	1 Night per Annum
Haslam Hall	Price on application
Haslam Post Office	
Annual Fee	\$37.00
PO Box key replacement Fee	\$10.00
Water Charges	
Rural Standpipe Fee (Per KL) - By Council Agreement	\$4.00
Water Meter Lions Park (Per 20L) mains water	\$1.00
BUSINESS	
Community Wastewater Management Scheme	
CWMS Augmentation Fee - per allotment	\$5,640.00
Camping Permit	
Baird Bay Campground - per site, per night	\$15.00
Tractor Beach Campground - per site, per night	\$15.00
Haslam Campground - per site, per night	\$15.00
RV Park - Streaky Bay - per site, per night	\$15.00
Perlubie Campground - per site, per night	\$20.00
Annual Permit All Areas (Local Person)	\$25.00



Council Office

WASTE MANAGEMENT - STREAKY BAY	2023/2024
Streaky Bay Waste Transfer and Resource Recovery Centre	
All fees and charges are based on volume and cost of Council to dispose (if required to be processed or taken off site)	
General Household / Mixed Green Waste / Commercial and Industrial / Offal	
Car Boot and Small Wagons (140L)	\$10.00
240 L Wheelie Bin or equivalent	\$10.00
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$25.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$35.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$45.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$50.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$60.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$70.00
Light Truck (up to 3 tonne)	\$70.00
Clean Green Waste	
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$ 5.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$10.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$15.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$20.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$25.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$30.00
Timber (treated timber (including some packing products - crates, etc.))	
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$15.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$25.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$25.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$35.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$45.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$55.00
Cardboard	
Car Boot and Small Wagons (140L)	\$5.00
240 L Wheelie Bin or equivalent	\$5.00
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$10.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$15.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$25.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$30.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$35.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$50.00
Light Truck (up to 3 tonne)	\$60.00



Council Office

WASTE MANAGEMENT - STREAKY BAY	2023/2024
White Goods	
Small (Microwave, Kettle, etc) PER ITEM	\$10.00
Large (Washing Machine, Dryer, Fridge, TV) PER ITEM	\$20.00
Steel (saleable)	
All Saleable steel shall be free unless items are listed below	No Charge
Large steel items must be disposed of at Cungena Landfill	No Charge
Large Items	
Mattresses (single bed) PER ITEM	\$15.00
Mattresses (queen bed) PER ITEM	\$20.00
Mattresses (king bed) PER ITEM	\$25.00
Batteries	
Batteries (small) PER ITEM	No Charge
Batteries (car, truck etc) PER ITEM	No Charge
Tyres	
Car/4WD Tyre	\$15.00
Light Truck	\$20.00
Large Truck	\$30.00
Tractor, Grader and Other	\$60.00
Out of Hours Opening Fee	
Out of hours opening shall be subject to a call out fee in addition to normal deposit fees as outlined above.	\$100.00
Fill - Clean - Cungena Only	No Charge
Blue Bins	
Additional Service - Blue Lidded Bin (per pickup)	\$8.00
Replacement Blue Lid Bin 240lt	\$90.00
Exemptions List	
CDL/Waste Opening Hours	
Streaky Bay Op Shops x dumpings up to value	\$200.00
Community group fundraising to be subject to one out of hours opening request (per community group) free of charge for the purpose of dropping off sorted cans and bottles.	



Council Office

WASTE MANAGEMENT - CDS OPERATIONS	2023/2024
Bulk Cans and Bottles unsorted	25% of value of all cans and bottles deposited to be retained OR do we not take?
Bulk Cans and Bottles unsorted and containing waste contamination (general household waste)	50% of value of all cans and bottles deposited to be retained OR do we not take?
Exemptions List - CDS Operations	
Community Groups Fundraising shall be subject to one out of hours opening request (per Community Group) free of charge per financial year for the purposes of dropping off SORTED cans and bottles	
WASTE MANAGEMENT - CUNGENA	
Cungena Landfill Facility	
All fees and charges are based on volume and cost of Council to dispose (if required to be processed or taken off site)	
General Household / Mixed Green Waste / Commercial and Industrial / Offal	
Light Truck (up to 3 tonne)	\$25.00
Truck to 8 tonne	\$40.00
Truck above 8 Tonne	\$60.00
Car Boot and Small Wagons (140L)	\$6.00
240L Wheelie Bin or equivalent	\$8.00
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$10.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$12.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$15.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$17.50
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$20.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$25.00
Steel	
All Saleable steel shall be free unless items are listed below	No Charge
Car Body	\$28.00
Rainwater Tank	\$22.00



Council Office

Clean Green Waste	2023/2024
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$5.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$10.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$15.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$20.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$25.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$30.00
Timber (treated timber (including some packing products - crates, etc.))	
Utilities/small trailers/panel vans (up to 6x4) without sides up to water level	\$15.00
Utilities/small trailers/panel vans (up to 6x4) without sides above water level	\$25.00
Utilities/tandem or single axle trailers (up to 6x4) with high sides	\$25.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides up to water level	\$35.00
Utilities/tandem or single axle trailers (exceeding 6x4) without sides above water level	\$45.00
Utilities/tandem or single axle trailers (exceeding 6x4) with high sides	\$55.00
White Goods	
Small (Microwave, Kettle, etc) PER ITEM	\$10.00
Large (Washing Machine, Dryer, Fridge) PER ITEM	\$20.00
Large Items	
Mattresses (single bed) PER ITEM	\$15.00
Mattresses (queen bed) PER ITEM	\$20.00
Mattresses (king bed) PER ITEM	\$25.00
Batteries	
Batteries (small) PER ITEM	No Charge
Batteries (car, truck etc) PER ITEM	No Charge
Tyre	
Car/4WD Tyre	\$8.00
Light Truck	\$15.00
Large Truck	\$25.00
Tractor, Grader and Other	\$50.00
Non-Friable Abestos	
PER M3 or part thereof (Ratepayers only by appointment)	\$400.00
Out of Hours Opening Fee (out of hours is before 9.00am and after 5.30pm)	
Out of hours opening shall be subject to a call out fee in addition to normal deposit fees as outlined above.	\$100.00



Council Office

REGULATORY	2023/2024
Dog Registration Fees	
Non-Standard dog registration	\$80.00
Standard dog registration - desexed	\$40.00
Aged Pensioner discount	50%
Puppy Fee	50%
Fee for working livestock dogs	\$20.00
Fee for business registration (refer to section 35)	\$240.00
Daily Holding Pound Fee	
Fees for Impounding - during business hours - per day	\$62.00
Fees for Impounding - out of business hours - per day	\$124.00
Transfer Fee	No Charge
Council Administration Fee (late fee)	\$20.00
Animal Registrations for June	No Charge
Dogs Surrender Fee	\$100.00
Animal Disposal Fee (if using Council traps)	\$0.00
Cat Registration Fee	
Cat registration - not desexed	\$10.00
Cat registration - desexed	\$5.00
Cats	
Cat trap bond	\$100.00
Cat - Disposal Fee - non Council trapping	\$100.00
COUNCIL BYLAWS BREACH EXPIATION	\$210.00



Council Office

REGULATORY	2023/2024
Permit for Section 221 - Alteration to Road Reserves	
Application	No Charge
Permit for Section 222 - Business Use a Road	
Outdoor Displays (includes shopping trolley stands, racks, permanent displays)	
Permit Application Fee (once off payment)	\$50.00
Annual fee (recurring for duration of permit)	\$50.00
Outdoor Café Licence	
Permit Application Fee (once off payment)	\$110.00
Annual fee (recurring for duration of permit)	\$80.00
Annual Fee (per table recurring for duration of permit)	\$10.00
Temporary Trading Stand/Badge Days	
Commercial (per day)	\$20.00
Community or Non Profit Organisations	No Charge
Mobile Food Van Vendors	
Annual Fee	\$2,500.00
Monthly Fee (up to a maximum of 6 months in any financial year, then full year will apply)	\$250.00
Daily Charge (to be charged for adhoc usage only)	\$50.00
Council Event	\$0.00
Non Council Community Event	\$0.00
Commercial Events	\$0.00
Access to Electricity Service - (per day)	\$15.00
PERMITS FOR SECTION 200 - BUSINESS USE OF COMMUNITY LAND	
Mobile Food Van Vendors (fees same as when using a Council Road)	
Streaky Bay Jetty Platform	
Non Exclusive Hire	No Charge
Exclusive Hire - (exclusion of the public) - Per Hour	\$20.00
Exclusive Hire - (exclusion of the public) - Full Day	\$200.00
Exclusive Hire - (exclusion of the public) - Not For Profit Community Groups within DCSB	No Charge
Access to Electricity Service - (per day)	\$15.00
Parks and Reserves	
All Parks and Reserves	No Charge
Application for Signage	
Advertising Sign - Pioneers Park - per annum	\$82.50
Advertising Sign - Poochera Community Event signage - display costs (per month)	\$11.00
Advertising Sign - Poochera Community Event signage - applicant to supply sign	\$0.00
Commercial Advertising Signage application (including portable A Frame Signs)	No Charge
Development Fees	
Category 3 advertisement	\$300.00
Development document extraction fee	\$50.00

Council Office

BOAT RAMP PERMIT	2023/2024
Financial Year Annual Aquaculture Production Permit - Oyster Growers - Boat 1	\$475.00
Financial Year Annual Aquaculture Production Permit - Oyster Growers - Boat 2	\$712.00
Financial Year Annual Aquaculture Production Permit - Oyster Growers - Boat 3	\$950.00
Financial Year Annual Marine Scale Fishery License Holders & Commercial Holders Permit (Class, M, B & H Licences)	\$200.00
Financial Year Annual Recreational Permit	\$100.00
Replacement Annual Permit	\$5.00
Monthly Permit	\$60.00
Weekly Permit	\$25.00
Daily Permit	\$7.00
LEASES	
Caravan Park Kiosk Land Lease (monthly)	\$1020.08 plus CPI Dec
Dental Clinic Building Lease (monthly)	\$687.50 per month plus CPI December
Dental Clinic Furniture and Equipment Lease - (annual)	\$7810 annual plus CPI December
EyrePlus Pty Ltd- Office Lease (monthly)	\$615.04 plus CPI July
Eyre Craft Building Lease (monthly)	\$0.00 for 5 years
Instep Inc	\$1763.85 plus CPI January
Streaky Bay and Districts Community Complex	\$3000 Sinking Fund \$1.00 if requested
Wirrulla Sports and Recreation Centre Inc	\$1000 Sinking Fund \$1.00 if requested
Poochera Sports Complex	\$1000 Sinking Fund \$1.00 if requested
Telstra - Bairds Bay Licence	\$2469.70 plus CPI March
Black Sea Dragons - Streaky Bay	\$100 Sinking Fund \$1.00 if requested
Wirrulla Progress Society - Campgrounds	\$1000 Sinking Fund
Streaky Bay Golf Club Inc - Lot 1004, Hd Ripon	\$1325 plus CPI
Streaky Bay Pistol Club Inc	\$1.00 if requested
Streaky Bay Mens Club Inc	\$1.00 if requested
Wirrulla Golf and Bowls Club Inc	\$1.00 if requested
Streaky Bay Golf Club Inc	\$1.00 if requested
Poochera & District Bowlings & Golf Club Inc	\$1.00 if requested
Streaky Bay & Districts Powerhouse Inc	\$1.00 if requested
Poochera Historical Society	\$1.00 if requested



Council Office

RECREATION	2023/2024
Community Pool Fees	
Child - Annual Membership - Single	\$50.00
Adult - Annual Membership - Single	\$70.00
Family - Annual Membership - 2 adults 3 children	\$120.00
Family - Annual Membership - Additional Child	\$20.00
Child - Casual - Per Entry	\$7.00
Adult - Casual - Per Entry	\$10.00
Half Year Membership (only applicable for membership after January 15 of each swimming season)	50% of applicable Annual Membership
Adults accompanying children at the pool ages 0-5 years, no charge for the child, adults to pay casual fee	
Adults accompanying children (6 years and up) at the pool and not using the pool facilities	No Charge
Payment Plan - minimum 50% to be paid upfront	50% upfront
PRIVATE WORKS	
Rural Property Addressing - sign	\$40.00
Rural Property Addressing - sign and post	\$50.00
Rural Property Addressing - immediate installation	Fee on application
Rural Property Addressing - installation done with other Council works	No Charge
Temporary Fence Hire (per metre, per month, minimum hire is one month)	\$10.50
TRANSPORT	
Aerodrome Fees	
Hangar Fees (Per Square Metre)	1.17 plus cpi
Landing Fees (per 1000 kg MTOW)	\$10.00
(minimum charge \$10.00)	
Exemption List	
Angel Flight	No Charge
Community Bus	
Booking Fee (Charged for every booking)	\$50.00
Category A - Rates for groups with a disability and the aged (at least 80% must be over 65) - (per km)	\$0.75
Category B - Rates for local users providing a community service (includes sporting bodies) - (per km)	\$1.40
Category C - Rates for other users (includes individuals regardless of age) - (per km)	\$1.90
Exemptions List	
Red Cross	On Demand
Council Committees/Groups/Activities	No Charge
Additional Fee for Cleaning (Per Hour)	\$65.00



Visitor Centre

COPYING, BINDING, PRINTING & LAMINATING	2023/2024
Black and White Photocopying / Printing (per copy)	
A4 Single Sided	\$0.20
A4 Double Sided	\$0.40
A3 Single Sided	\$0.50
A3 Double Sided	\$0.90
Own Paper	Deduct 5c per copy
Centrelink Customer Documents (included in Centrelink Agreement)	No Charge
Multiple Copying (50-500 copies)	Deduct 5c per copy
Multiple Copying (501 and over copies)	Deduct 10c per copy
Coloured Photocopying (per copy)	
A4 Single Sided	\$0.40
A4 Double Sided	\$0.80
A3 Single Sided	\$0.75
A3 Double Sided	\$1.50
Own Paper	Deduct 5c per copy
Laminating (per page)	
A5	\$2.50
A4	\$3.00
A3	\$4.00
Document Binding (includes front and back plastic cover)	
5mm	\$5.00
10mm	\$5.50
>10mm	\$6.00
Exemptions	
Businesses/Community Groups within DCSB documentation required in the event of Emergency/Declaration (e.g. Flood, Fire, Covid 19)	No Charge



Visitor Centre

CRITERION	2023/2024
Advertising - General (black and white or colour)	
Eighth Page Advert	\$30.00
Quarter Page Advert	\$50.00
Half Page Advert	\$70.00
Whole Page Advert	\$100.00
6 month advert (continual)	15% Discount
12 month advert (continual)	20% Discount
New Business Advertising	1 x 1/2 Page Free
Advertising - Events (black and white or colour)	
Community and Not for Profit (within DC of Streaky Bay)*	4 x 1/4 pages per Year No Charge
Committees/Groups of Council*	No Charge
Rosters / Programs (black and white or colour)	
Community and Not for Profit (within DC of Streaky Bay)*	1 x 1/2 page per Month No Charge
Committees/Groups of Council*	No Charge
School Community Library	1 x 1 Page per month No Charge
News, Media Releases and Community Articles (black and white or colour)	
Community and Not for Profit (within DC of Streaky Bay)*	No Charge
Advertising - Employment (black and white or colour)	
Eighth Page Advert - local business (residing within DC of Streaky Bay)	One Advert Per Year Free
Eighth Page Advert - basic text only	\$10.00
Quarter Page Advert - text and graphic	\$20.00



Visitor Centre

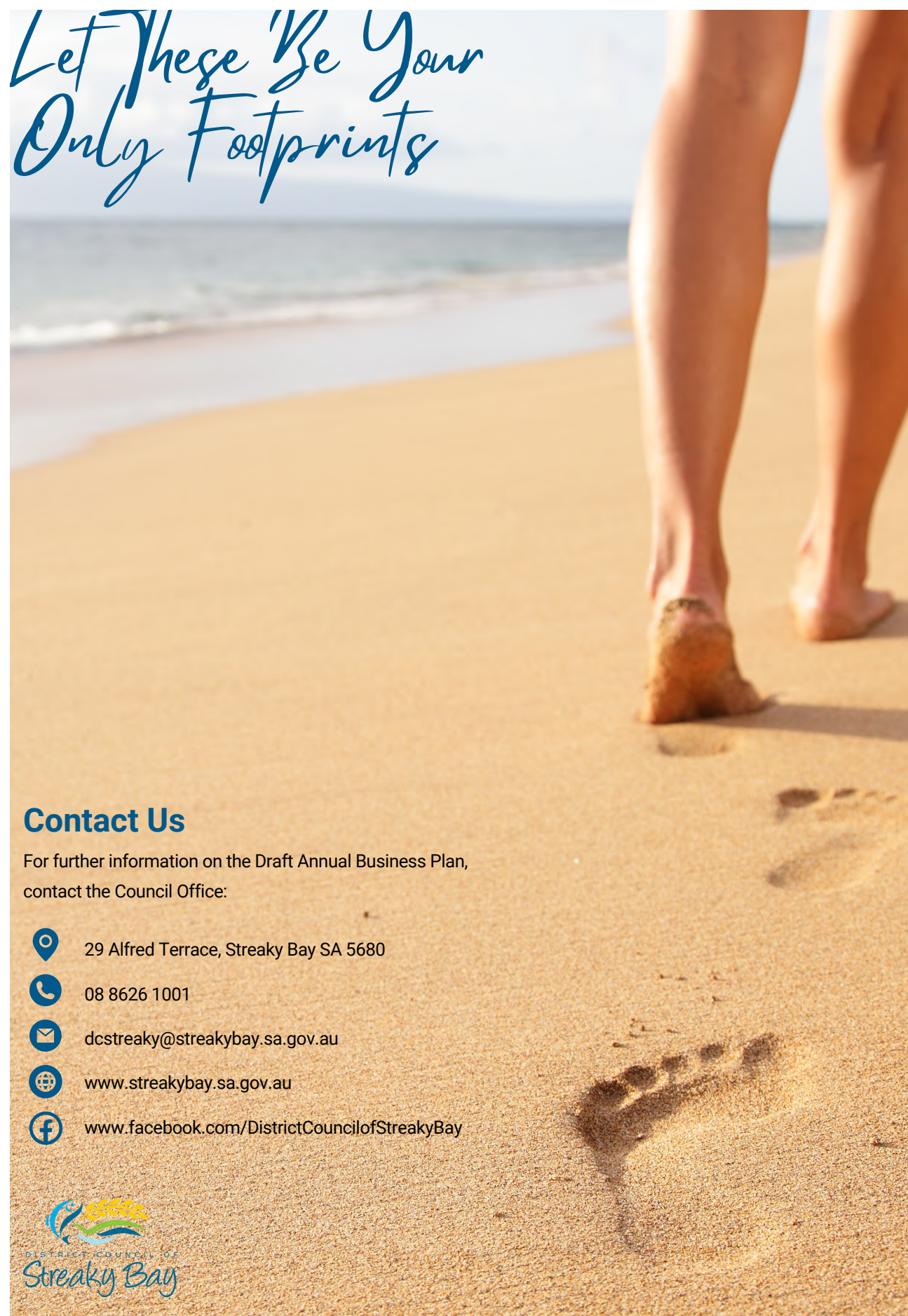
ADMINISTRATION	2023/2024
Administration Fee (includes setting up, typing, cutting & laminating)	
Casual (Per 30 minutes)	\$30.00
Public Computer Use	
Internet (Per 15 minutes increment)	No Charge
Scanning / Emailing	
5 pages and less	\$2.00
6 pages and over	\$2.50
BUSINESS DIRECTORY	\$15.00
COMMUNICATION SERVICES	
Faxes	
Send - Local (max 5 pages)	\$2.00
Additional Pages (Per Page)	\$0.35
Send - STD (max 5 pages)	\$2.30
Additional Pages (Per Page)	\$0.35
Send - USA & New Zealand	\$2.90
Additional Pages (Per Page)	\$0.65
Send - UK	\$3.20
Additional Pages (Per Page)	\$0.66
Send - to all other Countries	\$3.40
Additional Pages (Per Page)	\$0.65
Centrelink Customers Documents (under Agreement)	No Charge - Per Contract
CONFERENCE/OFFICE FACILITIES	
Meeting Room Hire	
Whole Day (Equipment, Coffee, Tea & Biscuits)	\$80.00
Half Day (Equipment, Coffee, Tea & Biscuits)	\$40.00
One Hour Only	\$20.00
Single Person (Full Day)	\$30.00
Single Person (Full Week)	\$180.00
Community/Not For Profit (within DC of Streaky Bay)	No Charge
Additional Cleaning Fee (Per Hour)	\$60.00
Damages Incurred	At cost plus 10%
Catering	At cost plus 10%



Visitor Centre

Miscellaneous	2023/2024
Souvenirs	Prices as marked
Souvenir/Product/Service/Art Commission	20% of total sales
Ticketing Sales - Not For Profit / Community Event (within DC of Streaky Bay)	\$50.00
Ticketing Sales - Commercial or Out of District	5% Ticket Sales
Sound system hire - Per Day*	\$20.00
Lecturn Hire (non - community group) - Per Day*	\$20.00
Projector Hire (non-community group) - Per Day*	\$20.00
White Board Hire (non-community group) - Per Day*	\$20.00
Community Event Bins - Not for Profit/Community Groups (within DCSB)	No Charge
Community Event Bins - Other (private, commercial, out of district) - per bin	\$2.00
Community Event Trailer - Not for Profit/Community Groups (within DCSB)	No Charge
Community Event Trailer - Bond - all hirers	\$150.00
Community Event Trailer - Other (private, commercial, out of district) - per day	\$200.00
Community Grand Stand - Not for Profit/Community Groups (within DCSB)	No Charge
Community Grand Stand - Bond - All Hirers - per stand	\$150.00
Community Grand Stand - Other (private, commercial, out of district) - per day	\$200.00
Community Waste Trailer - Not for Profit/Community Groups (within DCSB)	No Charge
Community Waste Trailer - Bond - all hirers	\$150.00
Community Waste Trailer - Other (private, commercial, out of district) - per day	\$50.00
Blow Mould Tables - Not for Profit/Community Groups (within DCSB)	No Charge
Blow Mould Tables - Other (private, commercial, out of district)	Not available for hire
Blow Up Cinema - Bond	\$500.00
Blow Up Cinema - Not for Profit/Community Groups (within DCSB)	No Charge
Blow Up Cinema - Other (private, commercial, out of district) - per day	\$1,000.00
Workzone Traffic Equipment - Not for Profit/Community Groups (within DCSB)	No Charge
* Hirer to collect and return all equipment - delivery will incur further costs	
*the above items for hire are when the items are taken off site for other events	





Let These Be Your
Only Footprints

Contact Us

For further information on the Draft Annual Business Plan, contact the Council Office:

-  29 Alfred Terrace, Streaky Bay SA 5680
-  08 8626 1001
-  dcstreaky@streakybay.sa.gov.au
-  www.streakybay.sa.gov.au
-  www.facebook.com/DistrictCouncilofStreakyBay



RATING POLICY

Policy No: DCSB-FM-07.01	Approved on: 9 August 2022	Administered by: General Manager of Business
Last Reviewed: 9 August 2022	Review Date June 2024	Record No: 372753
Classification: Financial Management		
Strategic Plan link: A Council that is actively responsive to community needs and delivers financial sustainability, governance and leadership		
References and related Policies, Procedures and Forms: <i>Local Government Act 1999</i> Local Government (Financial Management) Regulations 2011		

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1. Introduction

This document sets out the Policy of the District Council of Streaky Bay for the setting and collection of rates from its community.

The policy covers:

- method used to value land
- adoption of valuations
- business impact statement
- differential general rates
- fixed charge
- annual service charge
- Regional Landscape Levy (RL)
- Concessions
- Low income earners
- Self funded retirees
- payment of rates
- rebate of rates
- remission and postponement of rates - seniors
- late payment of rates
- debt recovery
- sale of land for non-payment of rates
- changes to assessment record
- disclaimer

2. Strategic Focus

In setting its rates for the 2023-2034 financial year the Council has considered the following:

- The District Council of Streaky Bay – Strategic Management Plan 2020-2040
- the current economic climate;
- requirements to maintain and improve infrastructure assets to acceptable standards including roads, footpaths, lighting, stormwater drainage, street trees and plantings, open space and Council properties;
- maintaining essential services such as waste and community wastewater management and discretionary services such as community events, youth services, tourism and community development;
- commitments to continuing projects and partnership initiatives over more than one year;
- new fees/charges imposed by other levels of government
- Community aspirations as identified during the development of the Streaky Bay Township Masterplan and the Streaky Bay District Management Plan including improved streetscapes and signage, camping sites and district recreational and open space areas;

- increasing regulatory standards;
- the maintenance, upgrade and replacement of equipment including Information & Communication Technology.

3. Policy Statement

Communication of the Policy

Section 123 of the *Local Government Act 1999 (the Act)* requires Council to prepare an Annual Business Plan and Budget. As per Section 123(2)(d) the annual plan must set out the rates structure and policies for the financial year. A summary of the Annual Business Plan must be included with the first rates notice.

Method Used to Value Land

The provisions of the *Local Government Act 1999* allow Council to adopt one of three valuation methodologies to value the properties in its area. They are:

<i>Capital Value</i>	The value of the land and all of the improvements on the land
<i>Site Value</i>	The value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements
<i>Annual Value</i>	A valuation of the rental potential of the property

Change in legislation has meant that The District Council of Streaky Bay will be using Capital Value from 2023-2024 as the basis for valuing property within the Council area.

It is considered that this method of valuing property provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- the equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property and provides the best indicator of overall property value; and
- the distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Adoption of Valuation

The District Council of Streaky Bay has adopted the most recent valuations made by the Valuer-General. If a ratepayer is dissatisfied with the valuation made by the Valuer-General then a ratepayer may object to the Valuer-General in writing within 60 days of receiving the notice of valuation, explaining the basis for objection;

BUT NOTE:

- (a) if you have previously received a notice or notices under the Local Government Act 1999, referring to the valuation and informing you of a 60 day objection period, the objection period is 60 days after service of that first notice;
- (b) you may not object to the valuation if the Valuer-General has already considered an objection by you to that valuation.

The Valuer-General may extend the 60 day objection period where it be shown there is reasonable cause to do so by a person entitled to make an objection to a valuation,

A written objection to valuation must set out the full and detailed grounds for objection, including any supporting information.

Objections can be submitted to the Office of Valuer-General via:

Email: OVGO objections@sa.gov.au
Post: GPO Box 1354, Adelaide 5001
Online: www.valuergeneral.sa.gov.au
In person: Land Services SA, Level 9, 101 Grenfell Street, Adelaide

For further information or a hard copy objection pack (including a reply-paid envelope) please call 1300 653 346.

Note: Rates are still due and payable by the due date even if an objection to valuation has been lodged.

Notional Values

Certain properties may be eligible for a notional value, where the property is the principal place of residence for a ratepayer, under the *Valuation of Land Act 1971*. This relates to some primary production land or where there is State heritage recognition.

Any owner that believes that they are entitled to a 'notional value' must apply in writing to the State Valuation Office.

Business Impact Statement

Council has considered the impact of rates on all businesses in the district, including primary production. In considering the impact, Council assessed the following matters:

- those elements of Council's Strategic Management Plan relating to business development;
- Council's strategies for facilitating local economic development;
- the current and forecasted economic climate;
- operating and capital projects for the coming year that will principally benefit industry, primary production and business development;
- movement in Consumer Price Index;
- movement in Local Government Pricing Index;

- valuation changes in commercial, industrial and primary production properties.

Differential General Rates

All land within a Council Area, except land which is exempt pursuant to Section 147(2) of the Act, is rateable. The Act provides for a Council to raise revenue through a general rate, that is applied to all rateable properties.

At its Meeting of 20 June 2023 the Council decided to raise revenue of \$3.8 million by the imposition of differential general rates.

In order to raise the amount as indicated above, that is required to be raised from rates, the Council declares differential rates varying on the basis of land use and locality as follows:

Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	

Differential General Rates imposed by the Council are based on various land use categories (as above). Should you have any reason to believe that the land use category applied to your assessment is incorrect, you may lodge a written objection to Council outlining the grounds upon which your objection is based, and should be addressed as follows:

Chief Executive Officer
 District Council of Streaky Bay
 PO Box 179
 Streaky Bay SA 5680

Objections must be submitted to Council within 60 days of receiving your Rates Notice.

Note: *Rates are still due and payable by the due date even if an objection has been lodged.*

Fixed Charge

The Council has imposed a fixed charge of **\$695.00** The fixed charge is levied against the whole of an allotment (*including land under a separate lease or licence*) and only one fixed charge is levied against two or more pieces of adjoining land (*whether intercepted by a road or not*) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a fixed charge are:

- the Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- the Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

Annual Service Charge

Pursuant to Section 155 of the *Local Government Act 1999* and in accordance with Regulation 12(4)(b) of the *Local Government (General) Regulations 2013*, the Council imposes annual service charges as set out below:

\$537.00 on all applicable land; to which it provides or makes available the Community Wastewater Management Systems.

\$260.00 on all applicable land; to all properties within the Waste Management Collection service area that have an occupiable dwelling, outbuilding or other class of structure and those en-route that are outside of collection areas that have access to a Waste Management Collection service.

Requests for new waste services will be calculated on a pro-rata basis

Eyre Peninsula Landscape Levy

The Eyre Peninsula Landscape levy is a State tax. Councils are required under the *Landscape South Australia Act 2019* to collect the levy on all rateable properties on behalf of the State Government, the levy is not retained by Council. The levy helps to fund the operations of regional landscape boards who have responsibility for the management of the State's natural resources. These responsibilities include regional landscape planning, water allocation planning, community capacity building, education and compliance activities.

For further information regarding the Landscape levy, or the work the levy supports please visit www.landscape.sa.gov.au or phone (08) 8626 1108.

To recoup the amount of **\$190,459** being Council's contribution to the Board for the period ending 30 June 2023 The rates are as below:-

- Residential \$ 87.43
- Commercial \$131.14

- Industrial \$131.14
- Primary Producers \$174.85
- Other & Vacant Land \$ 87.43

State Government Concessions

Ratepayers may be eligible for a State Government funded Cost of Living Payment or a low income concession that is provided directly to those ratepayer.

To check eligibility for State Government Concessions contact Concessions SA Hotline on 1800 307 758 or at www.sa.gov.au/concessions

You must also be responsible for the payment of rates on the property for which you are claiming a concession.

Applications are administered by the State Government. Payment of rates should not be withheld pending assessment of your application by the State Government as penalties will apply to unpaid rates.

Payment of Rates

Pursuant to Section 181 of the Act rates will be payable in four equal or approximately equal instalments and that the due date for those instalments will be **13 September 2023, 13 December 2023, 13 March 2024 and 12 June 2024.**

Payment of rates can be made in full by **13 September 2023.**

Rates may be paid by using the options listed on the rate notices and listed below:

- by post (*PO Box 179, Streaky Bay, SA, 5680*);
- at Council's office (*29 Alfred Terrace, Streaky Bay, SA 5680*);
- by telephone on (*08 8626 1001 (Visa/Mastercard)*); or
- BPay
- Direct Debit

Rebate of Rates

Rebates will be considered in accordance with Council's Rate Rebate Policy (DCSB-FM-7.02).

Remission and Postponement of Rates

Section 182 of the Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship.

Council's policy DCSB-FM-07-16 provides assistance to ratepayers who are experiencing financial hardship in regards to Council's provision of water services (CWMS) and Council Policy DCSB-FM-07-19 provides assistance to ratepayers who are experiencing financial hardship in regards to rates.

Where a ratepayer is suffering hardship in paying rates, he/she is invited to contact the Council's Rates Officer on (08) 8626 1001 to discuss the matter. All enquiries are treated confidentially.

Postponement of Rates - Seniors

Under Section 182A of the Act a postponement of rates may be granted to persons meeting the requirements of Section 182A (1). Ratepayers who hold a State Seniors Card (*or who are eligible to hold a State Seniors Card and have applied for one*) are able to apply to Council to postpone payment of rates imposed on their principle place of residence. Postponed rates remain as a charge on the land and are not required to be repaid until title to the relevant land is transferred, or in the event of a failure to comply with a condition imposed on the postponement.

The Seniors Postponement Scheme is designed for, and is intended to assist those who are of modest income yet living in higher value homes. Any person who has an entitlement to a concession under the *Rates and Land Tax Remission Act 1986* is entitled to apply that concession towards the proportion of rates that cannot be postponed.

Interest accruing on postponed balances is to be calculated with a premium of 1% over the cash advance debenture rate. Council may reject an application from an eligible person to postpone rates, if it appears to Council that the eligible ratepayer has a registered mortgage that secures an amount greater than 50% of the capital value of the land.

Persons who have postponed rates in the past, and are no longer eligible to do so (*e.g. no longer use the land as principal place of residence, or no longer own the land*) must notify the Council within six months after eligibility ceases. Failing to notify the council is an offence.

Persons who have previously postponed rates will be notified, with each quarterly rates notice, about:

- the amount of rates outstanding under the postponement;
- the amount of interest that has accrued under the postponement, as at the end of the immediately preceding quarter;
- their entitlement to postpone a proportion of rates, again, without the need to make a further application;
- that if any amount (*other than the minimum required amount*) is not paid, it will be treated as postponed under this scheme, and will therefore attract interest; and
- the duty to notify the Council, within six months, if the entitlement to participate in the scheme ceases to exist.

Late Payment of Rates

If an instalment of rates is not paid on or before the date on which it falls due, the instalment will be regarded as being in arrears, and a fine of 2% of the amount of the instalment is payable.

At the end of each month thereafter, interest (at the rate prescribed in the Local Government Act 1999) will be added on any balance not then paid.

Debt Recovery

Council acknowledges that personal circumstances can change, and in its dealings for recovery of rates owed to Council, it must be flexible, fair, reasonable and considerate, but if such circumstances occur, the debtor should initiate discussions with Council to make alternative payment arrangements.

Should the ratepayer incurring the debt fail to meet the payment terms without having made contact with Council, the following process shall occur:

- A reminder of the rates becoming due in 7 days will be sent to all ratepayers that have an outstanding amount for the quarter that is due, incorporating payment options and payment plan options;
- Fines will be added on the morning of the second day after due date;
- An outstanding letter, including fine amounts will be sent, noting various payment options, payment plan options and further debt collection actions, on the day the fines are raised.

Annually, Council may refer any unpaid debts to a Debt Collection Agency for collection of amounts in arrears, after the quarterly debt collection process has been completed, if the debt:

- Is greater than \$500.00 and
- Has been outstanding for two or more quarters

All Debt Collection fees and court costs incurred are recoverable from the ratepayer.

When Council receives a payment in respect of overdue rates the Council applies the money received as set out in Section 183 of the Act. These funds will be applied as follows:-

- Costs awarded to or recoverable by Council in any court proceedings undertaken to recover rates;
- Interest Costs;
- Fines;
- Rates, in the order the liability arose.

Sale of Land for Non-Payment of Rates

Section 184 of the Act provides that a Council may sell land where the rates have been in arrears for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month.

Change to Assessment Record

All changes to postal address of the ratepayer/owner and changes of ownership of a property must be notified promptly to Council in writing.

Disclaimer

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this policy it should raise the matter with the Council. In the first instance contact the Manager, Business and Administration, on 8626 1001 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, District Council of Streaky Bay, PO Box 179, Streaky Bay, SA, 5680 (email: dcstreaky@streakybay.sa.au explaining the nature of their concern.

A summary version of the Rating Policy will be included with the 1st Quarter Rates Notice.

4. Records Management

All records shall be kept and disposed of in accordance with Councils Records Management Policy & procedure and the current General Disposal Schedule.

5. Further Information and Policy Availability

This policy will be available for inspection at the Council offices listed below during ordinary business hours and available to be downloaded, free of charge, from Council's internet site: www.streakybay.sa.gov.au
District Council of Streaky Bay
29 Alfred Terrace
Streaky Bay SA 5680

Copies will be provided to interested parties upon request. Email dcstreaky@streakybay.sa.gov.au

6. Document History

Version No:	Issue Date:	Description of Change:	Date Endorsed
1.9	August 2022	Rating Amounts amended	9 August 2022
1.10	June 2023	Method of Rating Amended from Site to Capital	20 June 2023

		Valuer General Information has been amended and Regional Landscape levy contact details included Rating Amounts amended and payment dates amended.	
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RATE REBATE POLICY

Policy No: DCSB-FM-07.02	Approved on: 20 June 2023	Administered by: Manager, Business and Administration
Last Reviewed: 9 August 2023	Review Date June 2024	Record No: 372752
Classification: Financial Management		
Strategic Plan link: A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership		
References and related Policies, Procedures and Forms: Local Government Act 1999 Local Government (Financial Management) Regulations 2011 DCSB-G-09.03 Procedure for Internal Review of Council Decisions		

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1. Introduction

The *Local Government Act 1999* [“the Act”] sets out at Chapter 10, Division 5 (Sections 159 to 166) those provisions applicable to the Council granting a rebate of rates to persons or bodies.

The Council has decided to adopt a Policy to assist it in its decision making functions relative to the operation of the rate rebate provisions contained in the Act.

This Policy is intended to provide guidance to the community as to the grounds upon which a person or body is, or may be entitled to receive a rebate of rates and the matters that the Council will take into account in deciding an application for a rebate.

In accordance with the rebate provisions contained in the Act, this Policy sets out the type of use in respect of land which the Council must grant a rebate of rates and the amount that rebate must be, and those types of land use where the Council has a discretion to grant a rebate of rates.

2. Policy Objectives

It is the policy of the District Council of Streaky Bay that a rebate of rates in respect of any rateable land in the Council area will be available only when the applicant satisfies the requirements under the Act and, where appropriate, the requirements of this policy.

3. Discretionary Rebates of Rates

That the following situation will warrant due consideration for the exercise of the discretion (not to the exclusion of other situations):

Three (3) year eligibility from initial application with a tiered scheme of rebate on rates:

- Year 1 - 75%
- Year 2 - 50%
- Year 3 - 25%

Will be granted where all of the following are complied with:

- the land division is of 8 allotments or more and each allotment has been separately assessed for rating purposes,
- the developer has complied with all conditions of development approval,
- no more than 70% of the allotments have been sold.

a. Section 166 (1)(j)

In this regard the Council has determined that, without excluding other potential eligible applications,

- (1) all community owned halls/institutes and land used in conjunction with the hall/institute (for utility supplies) within the district shall be granted a 100% rebate of rates.
- (2) all Council properties that have a current recreational lease in place, shall be granted a 100% rebate of rates.'
- (3) All Council properties that have a lease in place, shall be granted a 100% rebate of rates.

4. Applications

Persons or bodies who seek a rebate of rates (*and/or annual service charges*) either –

- 4.1.1 pursuant to Section 159 (4) of the Act; or
- 4.1.2 pursuant to Section 166 of the Act

must make written application to the Council pursuant to Section 159 (1) of the Act in the manner and form determined by the Council and supplying such information as the Council may reasonably require.

- 4.2 In accordance with Section 166(1a) of the Act, the Council will take into account the following matters in determining whether to grant a rebate of rates or charges under Section 166(1)(d) to (j) of the Act and paragraphs 3(a) to 3(b) inclusive above:–
 - i. the nature and extent of Council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in the Council's area;
 - ii. the community need that is being met by activities carried out on the land for which the rebate is sought; and
 - iii. the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons.
- 4.3 The Council may take into account other matters considered relevant by the Council including, but not limited to, the following –
 - i. why there is a need for financial assistance through a rebate;
 - ii. the level of rebate (percentage and dollar amount) being sought and why it is appropriate;
 - iii. the extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
 - iv. whether the applicant has made/intends to make applications to another Council;

- v. whether and if so to what extent, the applicant is or will be providing a service within the Council area;
 - vi. whether the applicant is a public sector body, a private not for profit body or a private or profit body;
 - vii. whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
 - viii. the desirability of granting a rebate for more than one year in those circumstances identified in the Local Government Act 1999 Section 166(3) and Section 166(3a);
 - ix. consideration of the full financial consequences of the rebate for the Council;
 - x. the time the application is received;
 - xi. the availability of any community grant to the person or body making the application;
 - xii. whether the applicant is in receipt of a community grant; and
 - xiii. and other matters, and policies of the Council, which the Council considers relevant.
- 4.4 All persons who or bodies which wish to apply to the Council for a rebate of rates for the financial year must submit an application on or before 31 May of the preceding year. The Council reserves the right to refuse to consider applications received after that date.
- However, applicants that satisfy the criteria for a mandatory 100% rebate will be granted the rebate at any time during the relevant financial year.
- 4.5 Section 166(2) of the Act provides that the Council may grant a discretionary rebate of rates or charges on such conditions as the Council thinks fit.
- 4.6 The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.

Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

- 4.9 The Council will, in writing, advise an applicant for a rebate of its determination of that application within 21 business days of receiving the application or of receiving all information requested by the Council. The advice will state –
- if the application has been granted, the amount of the rebate; or
 - if the application has not been granted, the reasons why.

5. Delegations

The Council has delegated its power, pursuant to Section 44 of the Act, to the Chief Executive Officer, to grant mandatory rebates of rates in respect of applications which meet the requirements of the Act.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates to the Chief Executive Officer subject to the following conditions –

- only where applicant is a community organisation

6. Review

A person or body that is aggrieved by a determination of the Council in respect of an application for a rebate may seek a review of that decision in accordance with the Council's Procedure for Internal Review of Council Decisions within 21 days of the date of the notice of determination which is given pursuant to Clause 4.9 of this Policy.

7. Records Management

All records shall be kept and disposed of in accordance with Councils Records Management Policy & procedure and the current General Disposal Schedule.

8. Delegations

The Council has delegated its power, pursuant to Section 44 of the Act, to the Chief Executive Officer, to grant mandatory rebates of rates in respect of applications which meet the requirements of the Act.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates to the Chief Executive Officer subject to the following conditions –

- only where applicant is a community organisation

9. Further Information and Policy Availability

This policy will be available for inspection at the Council offices listed below during ordinary business hours and available to be downloaded, free of charge, from Council's internet site:

www.streakybay.sa.gov.au
District Council of Streaky Bay
29 Alfred Terrace
Streaky Bay SA 5680

Copies will be provided to interested parties upon request. Email dcstreaky@streakybay.sa.gov.au

10. Document History

Version No:	Issue Date:	Description of Change:	Date Endorsed
9.00	August 2022	Review date changes	9 August 2022
10.00	June 2023	Change of Version	20 June 2023

10.3 COMMUNITY WASTEWATER MANAGEMENT SCHEME PRICING POLICY STATEMENT 2023-2024

RECORD NUMBER: 399034
AUTHOR: General Manager of Business
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. DCSB-FM-07.16 Community Wastewater Management Scheme Pricing Policy Statement - 2023-2024 [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
RELEVANT LEGISLATION Essential Services Commission of South Australia (ESCOSA)
COUNCIL POLICY DCSB-FM-07.09 Annual Business Plan and Budget Policy

OPTIONS:

1. That the Community Wastewater Management Pricing Policy Statement 2023-2024 be accepted.

2. That the Community Wastewater Management Pricing Policy Statement 2023-2024 be accepted subject to the following changes.

RECOMMENDATION

That Council, having considered Report No 10.3, Community Wastewater Management Scheme Pricing Policy Statement 2023-2024, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council accept the Community Wastewater Management Scheme Pricing Policy Statement for 2023-2024,

PURPOSE

The purpose of this report is for the Council to accept and approve the changes to the Community Waste Water Scheme (CWMS) Pricing Policy Statement, that have been considered when undertaking the development of the Annual Business Plan and Budget 2023-2024.

PREVIOUS COUNCIL CONSIDERATION

[Type here](#)

DISCUSSION

The Community Wastewater Management Scheme (CWMS) Pricing Policy Statement is the policy that sets the annual service charges for the CWMS scheme.

It also supports the new Community Wastewater Management Scheme Customer Charter Policy. This policy has to be reviewed annually in conjunction with the Annual Business Plan and Budget.

The policy doesn't require public consultation as the charges for the CWMS Levy were advertised and set during the Annual Business Plan consultation process.

The fee will be increased from \$ 511.00 to \$537.00

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

Not Applicable

COMMUNITY WASTEWATER MANAGEMENT SCHEME PRICING POLICY STATEMENT

Policy No: DCSB-FM-07.16	Approved on: 20 June 2023	Administered by: General Manager of Business
Last Reviewed: 9 August 2022	Review Date June 2024	Record No: 373017
Classification: Financial Management		
Strategic Plan link: A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership		
References and related Policies, Procedures and Forms: Local Government Act 1999 Water Industry Act 2012 DCSB Rating Policy 2022/2023		

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1. Introduction

The following information is provided for the information of the customers of District Council of Streaky Bay Community Waste Water Management Systems (CWMS) of the current charges for the service as per the requirements of the Essential Services Commission of South Australia (ESCOSA).

Council provides a Community Wastewater Management Scheme (CWMS) to the Streaky Bay Township.

2. Service Charge

To fund the provision of this service Council imposes an annual service charge to recover the cost to Council for establishing, operating, maintaining, improving and replacing infrastructure.

Council will recover the cost of this service through the imposition of a uniform service charge on each of the relevant assessments (including non-rateable land) for the disposal and treatment of residential waste.

The CWMS service charges will be as follows for 2023-2024

All Allotments - \$537.00

This was an increase of 5%, which equates to \$26.00 from the 2022-2023 financial year.

In the case of a single residential household a 'Property Unit' will equal one. In the case of higher use properties (such as schools, hospitals, hotels and other multiple tenancy properties) an equivalent unit charge is calculated. In calculating property units Council adhere to the Community Wastewater Management Systems Code issued in April 2006.

3. CWMS Connection Fee

Where an additional property is created through development and connects to the CWMS, Council has established a CWMS connection fee. This fee is not tied to the actual operational and maintenance costs incurred by Council of providing the service, but is used by Council to provide for development, expansion, upgrading and renewal costs associated with the treatment and disposal of the treated waste water that would result from the cumulative impact of new connections on the CWMS. This fee is payable only once and applies to the developer per connection unit on application to Council for the land to be connected to the CWMS.

The CMWS Connection Fee will be as follows for 2023-2024

\$5,640.00 per connection

There was no increase from the 2022-2023 financial year.

4. Records Management

All records shall be kept and disposed of in accordance with Councils Records Management Policy & procedure and the current General Disposal Schedule.

5. Further Information and Policy Availability

This policy will be available for inspection at the Council offices listed below during ordinary business hours and available to be downloaded, free of charge, from Council's internet site:

www.streakybay.sa.gov.au
District Council of Streaky Bay
29 Alfred Terrace
Streaky Bay SA 5680

Copies will be provided to interested parties upon request. Email dcstreaky@streakybay.sa.gov.au

6. Document History

Version No:	Issue Date:	Description of Change:	Date Endorsed
9.00	August 2022	Amending Service Fee from \$ 491.00 to \$ 511.00	9 August 2022
10.0	June 2023	Amending Service Fee from \$ 511.00 to \$537.00	20 June 2023

10.4 LONG TERM FINANCIAL PLAN AND ASSET MANAGEMENT PLAN 2023 - 2033

RECORD NUMBER: 399083
AUTHOR: General Manager of Business
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Long Term Financial Plan 2023 - 2033 [↓](#)
 2. Asset Management Plan 2023 - 2033 [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
RELEVANT LEGISLATION *Local Government Act 1999*
COUNCIL POLICY Nil

OPTIONS:

1. That Council accepts the updated version the of Long-Term Financial Plan and Asset Management Plan –2023 to 2033.
2. That Council accepts the updated version of the Long-Term Financial Plan and Asset Management Plan –2023 to 2033, with the following changes
3. That Council does not adopt the updated version of the Long-Term Financial Plan and Asset Management Plan –2023 to 2033.

RECOMMENDATION

That Council, having considered Report No 10.4, Long Term Financial Plan and Asset Management Plan 2023 - 2033, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council accepts the updated version of the Long Term Financial Plan and Asset Management Plan – 2023 -2033.

PURPOSE

The purpose of this report is to present to Council the updated version of the Long Term Financial Plan 2023 – 2033 and the Asset Management 2023 – 2033, that has been amended with the 2023/2024 budget.

The report also includes two versions, to show Council, the impacts that occur within the Long Term Financial Plan, when discussions occur in relation to the changes to the rate in the \$. While this example is only showing the impacts of changes to the rate in the \$, it is to be used as an overall tool, when undertaking future budget decisions, for all levels of income and expenditure.

PREVIOUS COUNCIL CONSIDERATION

The following report was presented at the Meeting of the 16 May 2023, as a late report, it was received and noted, but lay on the table until this meeting.

DISCUSSION

The Local Government Act 1999 (The Act), Section 122, requires Councils to prepare a suite of Strategic Management Plans (“SMPS”) that set out the long term vision, planning and financial sustainability of Councils operations.

Councils Strategic Management Plan 2020-2040 (SMP), which was adopted by Council on 6 June 2022, is Council’s overarching statement relating to the future direction of our district, and then aligned within the following documents:-

- Draft Long Term Financial Plan
- Draft Asset Management Plan
- Annual Business Plan and Budget.

Over the last 2 - 3 years, staff have been streamlining the operating budget in trying to reduce the operating deficit. By undertaking this, it has also meant the Long Term Financial Planning tool can now be utilised more effectively to plan our long term expenditure, and data from our Asset Management Project evolve, then we need to manage and maintain this through the LTFP.

The Long Term Financial Planning document attached has been updated with Budget Review 3 for 2022/2023, and also the budget for 2023/2024. So we can see by the following examples, that to achieve an operating surplus, we may have to have some significant rate increases. This tool can now be utilised more at budget times to assist with ongoing financial sustainability.

So the following examples are showing the differences between budgeting different rate rises and the impacts it does make on our operating surplus(deficit) over the next few years.

Uniform Presentation

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
UNIFORM PRESENTATION OF FINANCES - GENERAL												
FUND	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario: Version 1 - 2022/2023	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Activities												
Income	11,704,000	11,683,142	13,312,415	12,518,268	13,082,442	13,678,458	14,168,176	14,682,245	15,152,351	15,633,733	16,131,972	18,817,656
less Expenses	(11,439,000)	(12,455,842)	(12,975,573)	(13,294,542)	(13,517,764)	(13,846,781)	(14,111,822)	(14,408,665)	(14,712,728)	(15,046,928)	(15,344,401)	(15,658,674)
Operating Surplus / (Deficit)	265,000	(772,700)	336,841	(776,273)	(435,322)	(168,323)	56,355	273,579	439,624	586,804	787,572	3,158,982
Capital Activities												
less (Net Outlays) on Existing Assets												
Capital Expenditure on Renewal and Replacement of Existing Assets	(1,434,000)	(3,742,788)	(5,637,652)	(3,028,737)	(2,388,998)	(2,007,116)	(2,473,092)	(2,217,527)	(2,343,222)	(2,701,276)	(1,760,891)	(1,981,567)
add back Depreciation, Amortisation and Impairment	3,489,000	3,643,169	3,649,932	3,717,969	3,787,366	3,858,151	3,935,314	4,014,021	4,094,301	4,176,187	4,259,711	4,344,905
add back Proceeds from Sale of Replaced Assets	-	-	290,650	-	-	-	-	-	-	-	-	-
(Net Outlays) on Existing Assets	2,055,000	(99,619)	(1,697,070)	689,232	1,398,368	1,851,035	1,462,222	1,796,494	1,751,079	1,474,911	2,498,820	2,363,338
less (Net Outlays) on New and Upgraded Assets												
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(1,407,000)	(1,645,813)	(4,778,030)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)
add back Amounts Received Specifically for New and Upgraded Assets	127,000	1,262,089	290,949	-	-	-	-	-	-	-	-	-
add back Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	441,000	-	-	-	-	-	-	-	-	-	-	-
(Net Outlays) on New and Upgraded Assets	(839,000)	(383,724)	(4,487,081)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)
Net Lending / (Borrowing) for Financial Year	1,481,000	(1,256,043)	(5,847,310)	(275,354)	908,046	1,342,712	1,225,577	2,030,073	2,150,703	1,936,716	3,246,392	5,482,320

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
UNIFORM PRESENTATION OF FINANCES - GENERAL FUND	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario: Version 2 - 2022/2023	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Activities												
Income	11,704,000	11,683,142	13,312,415	12,595,012	13,249,713	13,951,906	14,455,246	14,983,616	15,521,985	16,077,152	16,655,062	17,271,593
less Expenses	(11,439,000)	(12,455,842)	(12,975,573)	(13,294,542)	(13,517,764)	(13,846,781)	(14,111,822)	(14,408,665)	(14,712,728)	(15,046,928)	(15,344,401)	(15,658,674)
Operating Surplus / (Deficit)	265,000	(772,700)	336,841	(699,530)	(268,051)	105,125	343,425	574,951	809,257	1,030,224	1,310,661	1,612,920
Capital Activities												
less (Net Outlays) on Existing Assets												
Capital Expenditure on Renewal and Replacement of Existing Assets	(1,434,000)	(3,742,788)	(5,637,652)	(3,028,737)	(2,388,998)	(2,007,116)	(2,473,092)	(2,217,527)	(2,343,222)	(2,701,276)	(1,760,891)	(1,981,567)
add back Depreciation, Amortisation and Impairment	3,489,000	3,643,169	3,649,932	3,717,969	3,787,366	3,858,151	3,935,314	4,014,021	4,094,301	4,176,187	4,259,711	4,344,905
add back Proceeds from Sale of Replaced Assets	-	-	290,650	-	-	-	-	-	-	-	-	-
(Net Outlays) on Existing Assets	2,055,000	(99,619)	(1,697,070)	689,232	1,398,368	1,851,035	1,462,222	1,796,494	1,751,079	1,474,911	2,498,820	2,363,338
less (Net Outlays) on New and Upgraded Assets												
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(1,407,000)	(1,645,813)	(4,778,030)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)
add back Amounts Received Specifically for New and Upgraded Assets	127,000	1,262,089	290,949	-	-	-	-	-	-	-	-	-
add back Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	441,000	-	-	-	-	-	-	-	-	-	-	-
(Net Outlays) on New and Upgraded Assets	(839,000)	(383,724)	(4,487,081)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)
Net Lending / (Borrowing) for Financial Year	1,481,000	(1,256,043)	(5,847,310)	(198,610)	1,075,317	1,616,160	1,512,647	2,331,445	2,520,336	2,380,135	3,769,481	3,936,258

Income Statement

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF COMPREHENSIVE INCOME - GENERAL FUND												
Scenario: Version 1 - 2022/2023	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income												
Rates	4,224,000	4,550,789	4,898,633	5,229,555	5,585,848	5,969,502	6,237,728	6,518,991	6,760,683	7,011,949	7,273,168	9,714,721
Statutory Charges	99,000	101,265	100,190	103,196	106,292	109,480	112,765	116,148	119,632	123,221	126,918	130,725
User Charges	3,311,000	3,693,475	3,813,390	3,927,692	4,045,421	4,166,682	4,291,580	4,420,223	4,552,830	4,689,415	4,830,097	4,975,000
Grants, Subsidies and Contributions	3,880,000	3,023,592	4,202,829	2,958,888	3,033,347	3,110,040	3,189,034	3,270,398	3,354,202	3,440,521	3,529,429	3,621,005
Investment Income	30,000	206,900	196,210	194,740	204,210	212,210	223,210	239,210	244,210	244,210	244,210	244,210
Reimbursements	65,000	62,611	50,278	51,786	53,340	54,940	56,588	58,286	60,035	61,836	63,691	65,601
Other Income	95,000	44,510	50,885	52,412	53,984	55,603	57,272	58,990	60,759	62,582	64,460	66,393
Net gain - equity accounted Council businesses	-	-	-	-	-	-	-	-	-	-	-	-
Total Income	11,704,000	11,683,142	13,312,415	12,518,268	13,082,442	13,678,458	14,168,176	14,682,245	15,152,351	15,633,733	16,131,972	18,817,656
Expenses												
Employee Costs	2,407,000	2,678,478	3,056,161	3,168,118	3,284,434	3,405,283	3,496,039	3,589,350	3,685,290	3,783,935	3,885,362	3,989,653
Materials, Contracts & Other Expenses	5,453,000	6,049,798	6,191,428	6,171,770	6,224,023	6,376,231	6,488,811	6,629,761	6,774,417	6,945,624	7,076,433	7,220,295
Depreciation, Amortisation & Impairment	3,489,000	3,643,169	3,649,932	3,717,969	3,787,366	3,858,151	3,935,314	4,014,021	4,094,301	4,176,187	4,259,711	4,344,905
Finance Costs	90,000	84,397	78,052	236,685	221,941	207,116	191,657	175,534	158,719	141,183	122,894	103,821
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	11,439,000	12,455,842	12,975,573	13,294,542	13,517,764	13,846,781	14,111,822	14,408,665	14,712,728	15,046,928	15,344,401	15,658,674
Operating Surplus / (Deficit)	265,000	(772,700)	336,841	(776,273)	(435,322)	(168,323)	56,355	273,579	439,624	586,804	787,572	3,158,982
Asset Disposal & Fair Value Adjustments	(74,000)	(177,260)	(9,463)	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	127,000	1,262,089	290,949	-	-	-	-	-	-	-	-	-
Physical Resources Received Free of Charge	12,000	-	-	-	-	-	-	-	-	-	-	-
Operating Result from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	330,000	312,129	618,327	(776,273)	(435,322)	(168,323)	56,355	273,579	439,624	586,804	787,572	3,158,982
Other Comprehensive Income												
Amounts which will not be reclassified subsequently to operating result												
Changes in Revaluation Surplus - I,PP&E	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Total Other Comprehensive Income	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Total Comprehensive Income	2,512,000	386,739	1,225,379	(776,273)	(435,322)	(15,850)	56,355	723,559	439,624	586,804	787,572	3,221,434

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF COMPREHENSIVE INCOME - GENERAL FUN												
Scenario: Version 2 - 2022/2023	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income												
Rates	4,224,000	4,550,789	4,898,633	5,306,299	5,753,119	6,242,950	6,524,798	6,820,363	7,130,317	7,455,368	7,796,258	8,168,659
Statutory Charges	99,000	101,265	100,190	103,196	106,292	109,480	112,765	116,148	119,632	123,221	126,918	130,725
User Charges	3,311,000	3,693,475	3,813,390	3,927,692	4,045,421	4,166,682	4,291,580	4,420,223	4,552,830	4,689,415	4,830,097	4,975,000
Grants, Subsidies and Contributions	3,880,000	3,023,592	4,202,829	2,958,888	3,033,347	3,110,040	3,189,034	3,270,398	3,354,202	3,440,521	3,529,429	3,621,005
Investment Income	30,000	206,900	196,210	194,740	204,210	212,210	223,210	239,210	244,210	244,210	244,210	244,210
Reimbursements	65,000	62,611	50,278	51,786	53,340	54,940	56,588	58,286	60,035	61,836	63,691	65,601
Other Income	95,000	44,510	50,885	52,412	53,984	55,603	57,272	58,990	60,759	62,582	64,460	66,393
Net gain - equity accounted Council businesses	-	-	-	-	-	-	-	-	-	-	-	-
Total Income	11,704,000	11,683,142	13,312,415	12,595,012	13,249,713	13,951,906	14,455,246	14,983,616	15,521,985	16,077,152	16,655,062	17,271,593
Expenses												
Employee Costs	2,407,000	2,678,478	3,056,161	3,168,118	3,284,434	3,405,283	3,496,039	3,589,350	3,685,290	3,783,935	3,885,362	3,989,653
Materials, Contracts & Other Expenses	5,453,000	6,049,798	6,191,428	6,171,770	6,224,023	6,376,231	6,488,811	6,629,761	6,774,417	6,945,624	7,076,433	7,220,295
Depreciation, Amortisation & Impairment	3,489,000	3,643,169	3,649,932	3,717,969	3,787,366	3,858,151	3,936,314	4,014,021	4,094,301	4,176,187	4,259,711	4,344,905
Finance Costs	90,000	84,397	78,052	236,685	221,941	207,116	191,657	175,534	158,719	141,183	122,894	103,821
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	11,439,000	12,455,842	12,975,573	13,294,542	13,517,764	13,846,781	14,111,822	14,408,665	14,712,728	15,046,928	15,344,401	15,658,674
Operating Surplus / (Deficit)	265,000	(772,700)	336,841	(699,530)	(268,051)	105,125	343,425	574,951	809,257	1,030,224	1,310,661	1,612,920
Asset Disposal & Fair Value Adjustments	(74,000)	(177,280)	(3,483)	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	127,000	1,262,089	290,949	-	-	152,473	-	449,980	-	-	-	62,452
Physical Resources Received Free of Charge	12,000	-	-	-	-	-	-	-	-	-	-	-
Operating Result from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	330,000	312,129	618,327	(699,530)	(268,051)	105,125	343,425	574,951	809,257	1,030,224	1,310,661	1,612,920
Other Comprehensive Income												
Amounts which will not be reclassified subsequently to operating result												
Changes in Revaluation Surplus - I,PP&E	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Total Other Comprehensive Income	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Total Comprehensive Income	2,512,000	386,739	1,225,379	(699,530)	(268,051)	257,598	343,425	1,024,931	809,257	1,030,224	1,310,661	1,675,371

Statement of Financial Position – (Balance Sheet)

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2023												
STATEMENT OF FINANCIAL POSITION - GENERAL FUND												
Scenario: Version 1 - 2022/2023												
	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,271,000	7,961,411	5,403,106	4,840,409	5,414,440	6,420,580	7,284,704	8,940,618	10,699,681	12,230,497	15,048,200	20,147,133
Trade & Other Receivables	759,000	707,544	748,146	723,811	760,302	799,740	829,996	861,781	890,472	920,243	950,846	1,156,452
Other Financial Assets	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	959,000	519,070	528,489	527,182	530,657	540,779	548,265	557,639	567,259	578,644	587,343	596,910
Other Current Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	10,989,000	9,188,025	6,679,741	6,091,401	6,705,398	7,761,099	8,662,965	10,360,037	12,157,412	13,729,384	16,586,390	21,900,495
Non-Current Assets												
Financial Assets	93,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000
Equity Accounted Investments in Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	82,951,000	84,593,782	91,957,121	91,456,201	90,112,833	88,754,271	87,585,049	86,278,535	84,567,456	83,217,545	80,758,725	78,497,838
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Assets	756,000	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250
Total Non-Current Assets	83,800,000	85,818,032	93,181,371	92,680,451	91,337,083	89,978,521	88,809,299	87,502,785	85,791,706	84,441,795	81,982,975	79,722,088
TOTAL ASSETS	94,789,000	95,006,057	99,861,112	98,771,852	98,042,481	97,739,620	97,472,264	97,862,822	97,949,118	98,171,179	98,569,365	101,622,584
LIABILITIES												
Current Liabilities												
Cash Advance Debenture	-	-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables	2,065,000	2,054,262	2,134,298	2,171,331	2,224,757	2,300,045	2,354,094	2,414,975	2,472,344	2,535,833	2,592,969	2,890,350
Borrowings	159,000	165,390	350,019	347,475	362,300	377,759	393,882	410,697	428,233	446,522	465,595	265,783
Provisions	518,000	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768
Other Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities relating to Non-Current Assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,742,000	2,725,420	2,990,085	3,024,574	3,092,824	3,183,572	3,253,744	3,331,439	3,406,344	3,488,122	3,564,332	3,661,900
Non-Current Liabilities												
Cash Advance Debenture	-	-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,040,000	1,874,666	5,239,677	4,892,201	4,529,902	4,152,143	3,758,260	3,347,563	2,919,330	2,472,809	2,007,214	1,741,431
Provisions	469,000	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232
Liability - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities relating to Non-Current Assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,509,000	2,355,899	5,720,909	5,373,434	5,011,134	4,633,375	4,239,493	3,828,796	3,400,563	2,954,041	2,488,446	2,222,663
TOTAL LIABILITIES	5,251,000	5,081,318	8,710,994	8,398,008	8,103,958	7,816,947	7,493,236	7,160,235	6,806,907	6,442,164	6,052,778	5,884,564
Net Assets	89,538,000	89,924,739	91,150,118	90,373,844	89,938,523	89,922,673	89,979,028	90,702,587	91,142,211	91,729,015	92,516,587	95,738,020
EQUITY												
Accumulated Surplus	30,066,000	30,378,129	30,996,456	30,220,183	29,784,861	29,616,538	29,672,893	29,946,472	30,386,096	30,972,900	31,760,472	34,919,454
Asset Revaluation Reserves	59,472,000	59,546,610	60,153,662	60,153,662	60,153,662	60,306,135	60,306,135	60,756,115	60,756,115	60,756,115	60,756,115	60,818,566
Available for Sale Financial Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	89,538,000	89,924,739	91,150,118	90,373,844	89,938,523	89,922,673	89,979,028	90,702,587	91,142,211	91,729,015	92,516,587	95,738,020

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF FINANCIAL POSITION - GENERAL FUND												
Scenario: Version 2 - 2022/2023	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,271,000	7,961,411	5,403,106	4,919,371	5,663,290	6,945,947	8,097,535	10,055,233	12,185,904	14,162,272	17,505,367	20,998,427
Trade & Other Receivables	759,000	707,544	748,146	729,958	773,701	821,646	852,993	885,923	920,082	955,764	992,750	1,032,601
Other Financial Assets	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	959,000	519,070	528,489	527,182	530,657	540,779	548,265	557,639	567,259	578,644	587,343	596,910
Other Current Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	10,989,000	9,188,025	6,679,741	6,176,511	6,967,648	8,308,371	9,498,793	11,498,795	13,673,245	15,696,680	19,085,460	22,627,938
Non-Current Assets												
Financial Assets	93,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000
Equity Accounted Investments in Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	82,951,000	84,593,782	91,957,121	91,456,201	90,112,833	88,754,271	87,585,049	86,278,535	84,567,456	83,217,545	80,758,725	78,497,838
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Assets	756,000	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250
Total Non-Current Assets	83,800,000	85,818,032	93,181,371	92,680,451	91,337,083	89,978,521	88,809,299	87,502,785	85,791,706	84,441,795	81,982,975	79,722,088
TOTAL ASSETS	94,789,000	95,006,057	99,861,112	98,856,962	98,304,731	98,286,892	98,308,092	99,001,580	99,464,951	100,138,475	101,068,435	102,350,027
LIABILITIES												
Current Liabilities												
Cash Advance Debenture	-	-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables	2,065,000	2,054,262	2,134,298	2,179,697	2,242,992	2,329,854	2,385,388	2,447,828	2,512,639	2,584,172	2,649,993	2,721,808
Borrowings	159,000	165,390	350,019	347,475	362,300	377,759	393,882	410,697	428,233	446,522	465,595	265,783
Provisions	518,000	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768
Other Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities relating to Non-Current Assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,742,000	2,725,420	2,990,085	3,032,940	3,111,059	3,213,381	3,285,038	3,364,293	3,446,639	3,536,461	3,621,356	3,493,358
Non-Current Liabilities												
Cash Advance Debenture	-	-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,040,000	1,874,666	5,239,677	4,892,201	4,529,902	4,152,143	3,758,260	3,347,563	2,919,330	2,472,809	2,007,214	1,741,431
Provisions	469,000	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232
Liability - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities relating to Non-Current Assets classified as "Held for Sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,509,000	2,355,899	5,720,909	5,373,434	5,011,134	4,633,375	4,239,493	3,828,796	3,400,563	2,954,041	2,488,446	2,222,663
TOTAL LIABILITIES	5,251,000	5,081,318	8,710,994	8,406,374	8,122,193	7,846,756	7,524,531	7,193,089	6,847,202	6,490,503	6,109,802	5,716,022
Net Assets	89,538,000	89,924,739	91,150,118	90,450,588	90,182,538	90,440,136	90,783,561	91,808,491	92,617,749	93,647,972	94,958,633	96,634,005
EQUITY												
Accumulated Surplus	30,066,000	30,378,129	30,996,456	30,296,926	30,028,876	30,134,001	30,477,425	31,052,376	31,861,634	32,891,857	34,202,518	35,815,438
Asset Revaluation Reserves	59,472,000	59,546,610	60,153,662	60,153,662	60,153,662	60,306,135	60,306,135	60,756,115	60,756,115	60,756,115	60,756,115	60,818,566
Available for Sale Financial Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	89,538,000	89,924,739	91,150,118	90,450,588	90,182,538	90,440,136	90,783,561	91,808,491	92,617,749	93,647,972	94,958,633	96,634,005

Cash Flow

District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF CASH FLOWS - GENERAL FUND												
Scenario: Version 1 - 2022/2023	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates Receipts	4,257,000	4,473,335	4,908,687	5,239,121	5,596,147	5,980,592	6,245,482	6,527,121	6,767,670	7,019,212	7,280,719	9,785,297
Statutory Charges	108,000	102,650	100,232	103,079	106,171	109,356	112,637	116,016	119,496	123,081	126,774	130,577
User Charges	3,642,000	3,727,846	3,808,714	3,923,235	4,040,831	4,161,954	4,286,710	4,415,207	4,547,659	4,684,089	4,824,612	4,969,350
Grants, Subsidies and Contributions (operating purpose)	3,910,000	3,067,147	4,195,322	3,014,262	3,030,661	3,107,273	3,186,184	3,267,462	3,351,179	3,437,407	3,526,222	3,617,701
Investment Receipts	30,000	203,823	196,399	194,766	204,043	212,069	223,016	238,928	244,122	244,210	244,210	244,210
Reimbursements	71,000	62,749	50,532	51,755	53,308	54,907	56,554	58,251	59,999	61,799	63,653	65,562
Other Revenue	405,000	47,893	50,636	52,352	53,923	55,540	57,206	58,923	60,690	62,511	64,386	66,318
Payments:												
Payments to Employees	(2,389,000)	(2,687,623)	(3,040,530)	(3,163,484)	(3,279,620)	(3,400,281)	(3,492,283)	(3,585,488)	(3,681,319)	(3,779,852)	(3,881,164)	(3,985,337)
Payments for Materials, Contracts & Other Expenses	(6,071,000)	(5,937,556)	(6,175,152)	(6,174,030)	(6,218,019)	(6,358,739)	(6,475,874)	(6,613,563)	(6,757,793)	(6,925,949)	(7,061,401)	(7,203,762)
Finance Payments	(90,000)	(84,397)	(78,052)	(236,685)	(221,941)	(207,116)	(191,657)	(175,534)	(158,719)	(141,183)	(122,894)	(103,821)
Net Cash provided (or used in) Operating Activities	3,873,000	2,975,867	4,016,788	3,004,371	3,365,505	3,715,555	4,007,976	4,307,323	4,552,983	4,785,325	5,065,116	7,586,095
Cash Flows from Investing Activities												
Receipts:												
Amounts Received Specifically for New/Upgraded Assets	127,000	1,262,089	290,949	-	-	-	-	-	-	-	-	-
Sale of Replaced Assets	-	-	290,650	-	-	-	-	-	-	-	-	-
Payments:												
Expenditure on Renewal/Replacement of Assets	(1,434,000)	(3,742,788)	(5,637,652)	(3,028,737)	(2,388,998)	(2,007,116)	(2,473,092)	(2,217,527)	(2,343,222)	(2,701,276)	(1,760,891)	(1,981,567)
Expenditure on New/Upgraded Assets	(1,407,000)	(1,645,813)	(4,778,030)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)
Net Cash provided (or used in) Investing Activities	(1,719,000)	(4,126,512)	(9,834,083)	(3,217,049)	(2,443,998)	(2,347,116)	(2,766,092)	(2,257,527)	(2,383,222)	(2,826,276)	(1,800,891)	(2,021,567)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings	-	-	3,715,030	-	-	-	-	-	-	-	-	-
Repayments of Borrowings	(153,000)	(158,944)	(165,390)	(350,019)	(347,475)	(362,300)	(377,759)	(393,882)	(410,697)	(428,233)	(446,522)	(465,595)
Net Cash Flow provided (used in) Financing Activities	(97,000)	(158,944)	3,549,640	(350,019)	(347,475)	(362,300)	(377,759)	(393,882)	(410,697)	(428,233)	(446,522)	(465,595)
Net Increase/(Decrease) in Cash & Cash Equivalents	2,057,000	(1,309,589)	(2,267,655)	(562,697)	574,031	1,006,139	864,124	1,655,913	1,759,064	1,530,816	2,817,703	5,098,933
plus: Cash & Cash Equivalents - beginning of year	7,214,000	9,271,000	7,961,411	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,338,849
Cash & Cash Equivalents - end of the year	9,271,000	7,961,411	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,338,849	20,437,782
Cash & Cash Equivalents - end of the year	9,271,000	7,961,411	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,338,849	20,437,782
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	9,271,000	7,961,411	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,338,849	20,437,782

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT



LONG TERM FINANCIAL PLAN 2022-2033



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1.0 INTRODUCTION

The purpose of this Long Term Financial Plan (LTFP) is to express, in financial terms, the activities that the District Council of Streaky Bay proposes to undertake over the medium to longer term to achieve its stated objectives as outlined in its Strategic Management Plan 2020-2040, adopted on 26 November 2020 .

It is a guide for future action based on the longer-term impact of revenue and expenditure proposal. The aggregation of future intended outlays and anticipated revenues enables the accumulating overall financial implications to be readily identified and if warranted for proposed future activities to be revised.

Long term financial plans are particularly important for local governments as they are responsible for managing a high level of long-lived assets relative to their income base. A council may have long periods with modest levels of asset renewal requirements and then other periods when very significant outlays are necessary. All councils need to generate revenue in an equitable manner over time and ensure they have capacity to finance peaks in asset management and other outlays when, and including by way of borrowings where, necessary.

The Long Term Financial Plan is a rich source of information that will improve Council's ability to model, forecast and make decisions on possible future funding for operational needs, renewals and replacement of existing assets and new and upgraded assets and to meet future service demands.

2.0 STRATEGIC MANAGEMENT PLAN/LONG TERM FINANCIAL PLAN/ASSET MANAGEMENT PLAN AND ANNUAL BUSINESS PLAN AND BUDGETS

Council's Strategic Management Plan 2020-2040 is Council's overarching statement relating to the future direction of our district, and then aligned within Council's other strategic documents as listed below:-

- Long Term Financial Plan
- Infrastructure and Asset Management Plan
- Annual Business Plan and Budget.
- Operational Plans

Community feedback is an integral part of the development of these plans, which enables Council to develop and implement a robust and transparent system of financial management aimed to uphold and maintain Council's long term financial sustainability.





Throughout the development of these documents, the Council, must assess the following:-

- The sustainability of the Council’s financial performance and position:
- The maintenance, replacement or development needs for infrastructure within its areas;
- Proposals with respect to debt levels;
- Identification of any anticipated or predicted changes that will have material effect upon the costs of the Council’s activities and operations.

3.0 STRATEGIC VISION

To be the most liveable community on the Eyre Peninsula.

3.1 Mission Statement

A Welcoming and Cohesive Community

Communities that support healthy living, social inclusion and civic engagement and offer excellent quality housing, education, employment, accessibility, and amenity are more likely to develop, attract and retain talented and enterprising people and encourage business and innovation. Supporting sustainable growth within the community will therefore be at the core of Council decision making.

To support this goal Council will:

- a) pursue sustainable population and the recovery of economic (including tourism) post COVID-19 with a view to future growth whilst retaining the attributes that make our area a great place to live.
- b) identify the vulnerabilities of our area and take them into account in planning for our future; and
- c) monitor the social well-being of our community and take action as required in accordance with our model of role clarity

A Robust and Adaptive Economy that Provides Sustainable Employment

The community is acutely aware of the interlinked relationships between the economic, environmental, and social aspects of life. The spatial distribution of social and economic opportunities and the transport systems that connect people to them, allow people to meet their needs within reasonable time and at a reasonable cost and provide accessible and sustainable employment opportunities are therefore highly important considerations.

Whilst the agricultural sector is the largest economic sector in the district, the fact most are self-employed enterprises means Council must work to assist the District to diversify its economic base, therefore making the economy more resilient and less reliant on an industry that is facing increasingly unpredictable weather patterns.

To meet these community needs Council will:

- a) build on our strengths to help facilitate the recovery and future growth of our economy; and
- b) work with relevant agencies driving economic development to ensure fair and equitable consideration of our economic priorities.

A Healthy Natural Environment and an Attractive Built Environment

Although the measure of 'ecological footprint' is an accounting concept for sustainability, its desire to understand the amount of productive land and water a population requires to support its current level of consumption and waste production is a useful tool in assessing the work Council will do in sustaining our natural environment and delivering an attractive built environment. The measure will also assist Council to understand ways in which it might best manage population growth in the long term. Council will consider the optimisation of current assets before building new; seeking to improve the utilisation of those existing assets.

To achieve this strategic goal Council will:

- a) recognise the impacts of a changing climate and include methods of adapting to them in Council decision making.
- b) monitor our natural and built environments and take action as required.
- c) manage waste according to the waste hierarchy of reduce, rethink, reuse and recycle.

Infrastructure that Meets our Community, Economic and Environmental Needs

Infrastructure is the physical assets and structures that enable the services necessary to sustain or enhance the economy and liveability of the Streaky Bay district. To ensure longevity of assets, Council will work to ensure a full asset maintenance program is developed and implemented across all Council owned and managed assets. In this way Council's infrastructure policies, programs and projects need to support:

- economic growth.
- job creation.
- improved liveability of the district; and
- sustainable environmental stewardship.

The core infrastructure Council provide / facilitate includes:

- transport (e.g., roads, pathways, bicycle tracks);
- stormwater (e.g., pipes and water quality treatment);
- Community Wastewater Management Scheme (effluent management systems)
- public parks (e.g., parks, playgrounds, sporting facilities)
- land for community facilities (e.g., community centres, halls)

For Council to ensure our infrastructure meets the needs and aspirations of the community now and into the future we will:

- a) provide and maintain our infrastructure to standards that are fit for purpose; and
- b) advocate for and seek to facilitate the provision of infrastructure that is the responsibility of other bodies.

A Council that is Actively Responsive to Community Needs and Delivers Financially Sustainable Governance and Leadership

Governance is the way in which Council is held accountable. In Local Government, governance involves the ways in which the staff members are accountable to the Elected Council and the Elected Members and staff members are accountable to the community. In doing so we will seek to be an enabler/facilitator and / or leader where possible over the role of provider.

The Local Government Act 1999 (the Act) sets out a governance framework including policies, meeting procedures, public consultation requirements, reporting (financial and non-financial) and the roles and responsibilities within Council.

It is the responsibility of the Elected Council to “achieve and maintain standards of good public administration” (section 8K of the Act). Good governance is critical to prevent corruption and maladministration. The District Council of Streaky Bay supports a good governance framework to ensure it is open, accountable, and transparent in its interaction with its community, businesses, other tiers of government and staff.

The Chief Executive Officer and administration staff members are delegated powers by the Elected Council Members to assist in achievement and maintenance of good governance

.The District Council of Streaky Bay’s governance framework includes:

- Codes of Conduct
- Delegations
- Freedom of Information
- Public Interest Disclosure
- Gifts and Benefits
- Internal Review of Decisions
- Fraud and Corruption Prevention
- Register of Interests
- Procurement

To continue to ensure Council's financial viability, sustainability and adherence to governance measures, Council will:

- a) follow a model of role clarity for the Council that assists with decision making about when it is appropriate to be a leader, and enabler/facilitator, or a provider.
- b) provide our services at agreed and documented standards, leveraging our assets and business needs for wider community benefit; and
- d) report regularly on our organisation performance and financial sustainability.

3.2 Values

Council is committed to:

- ensuring our communication is clear and understandable and we can transparently justify our actions and decision (Accountability).
- valuing the identity of the district for the benefit of future generations
- leadership that encourages vision, courage, and enterprise
- celebrating success and achievement that encourage, enrich, and strengthen our community

Organisational Culture

Our organisational culture supports the achievement of the Corporate Plan through application of a shared vision and guiding principles. The culture of the organisation is supported by our staff values, our culture is based on four key behaviours expected of staff and Elected Members, called the constructive culture framework. Our constructive culture means Council as a whole will:

- interact with others with an aim to learn;
- accept change with results in mind;
- celebrate the purpose of our achievements; and
- ensure the health, safety and wellbeing of our employees, Elected Members and community

Staff Values

Our values support the culture of the organisation and were developed by staff. The five priority values we as a team expect of each other are:

- Accountability – ensuring our communication is clear and understandable and we are able to transparently justify our actions and decisions;
- Teamwork – effective and efficient delivery of work through the combined actions of the Elected Body and staff as a united entity;
- Community – ensuring innovative solutions are identified in the delivery of Council's core business;
- Efficiency – delivering maximum productivity with minimum wasted effort or expense; and
- Fairness – ensuring impartial and just treatment or behaviour without favouritism or discrimination is at the core of all Council decision making and interactions.

4.0 PLAN FRAMEWORK

Key elements of the plan are:

- Levels of service
- Future demand – how this will impact on future service delivery and how this is to be met
- Life cycle management – how the organisation will manage its existing and future assets to provide the required services
- Financial summary – what funds are required to provide the required services
- Monitoring – how the plan will be monitored to ensure it is meeting the organisations objectives
- Asset management improvement plan

5.0 KEY INFLUENCES AND RISKS

The Long Term Financial Plan generates information that is used to guide decisions about Council operations into the future. However, with any long term plan, the accuracy is subject to many inherent influences. These variables and risks can be divided into three main groups.

5.1 External Influences – items outside of Council’s control

- Economic Changes
 - Financial and economic impacts of the COVID-19 pandemic;
 - Interest rate fluctuations;
 - Localised economic growth – residential development and new business;
 - Consumer Price Index (All Adelaide);
 - Local Government Price Index (LGPI);
 - Changes in specific programs such as Federal Assistance Grants
- Political Changes
 - Changes to the restrictions of the COVID-19 pandemic;
 - Changes to levies and or their conditions;
 - Cost of natural resources such as fuel and water;
 - Cost shifting
 - Transfer of responsibility of community assets
 - Local Government Reform
- Environmental
 - Climate Change
 - Environmental events – storms, drought, flooding, bushfire

5.2 Internal Influences – items that Council can control

- Agreed service level review outcomes;
- Infrastructure and Asset Management;
- Depreciation (valuations can be considered an external influence);
- Rate increases and other financial influences;
- Performance Management;
- Efficiencies in service delivery and administrative support;
- Salaries and Wages.

5.3 Community Drivers

- Community needs and expectations;

To minimise the inherent risks of long term financial planning, the Council updates and reviews the plan on a regular basis, incorporating the most recent economic, strategic and community data available.

6.0 FINANCIAL STRATEGY

Council will continue to improve and develop their strategies and asset management planning to ensure that:

- that Council are aware of the impacts the objectives have on Councils Financial Sustainability.
- Consideration of the long term benefits and costs to the community
- Maintaining debt and interest costs so that Council has the capacity to service and repay debt into the future
- key financial indicators are operating within established benchmarks
- when undertaking construction of new or upgraded assets consider the long term benefits and costs to the community, and actively source grant funding for such projects.
- Continued funding to ensure Council's infrastructure is replaced and maintained when required
- Service delivery to the community
- Continual improvement in identifying any further opportunities to reduce operating costs due to increased efficiencies.

7.0 BASIS OF PREPARATION

The LTFP consolidates the funding requirements from Council's Asset Management Plans and other Strategic documents and provides a holistic view which assists with financial sustainability for the next ten years. It provides Council with a guide to manage service levels effectively and equitably and is indicative of Council's financial capacity for future actions and opportunities.

This plan has been updated, to reflect the actuals for 2021/2022, Projected amount, as at Budget Review 3 for 2022/2023, and the 2023/2024 budget.

The budget for 2023/2034 is now the driver for the remainder of the plan, so years 2 to 10 are based on financial projections as per the following assumptions.

8.0 KEY ASSUMPTIONS WITHIN THE LTFP

The LTFP is based on a number of assumptions and any shift in the actual results compared to the assumptions will cause variations to the LTFP.

Statement of Comprehensive Income

The plan assumes overall service levels will remain materially unchanged throughout the planning period. For this version of the LTFP there has been no provision made for changes in services levels that may be a result of any future outlays for capital assets, it is assumed that such variations will be made without any impact on overall expense levels.

Rates (including Service Charges)

General Rates

Rates increases are assumed to occur at an annual rate of 8% for 2024/2025 to 2026/2027, 5% for 2027/2028 to 2028/2029 and 4% thereafter, but are always subject to change. This Long Term Financial Plan has assumed no growth, and no rates capping.

Community Wastewater

Annual increases for Community Wastewater Management Systems (CWMS) service charges have been increased by 4% but will be reviewed once the CMWS draft management plan has been completed. At this stage there is an expectation that Council will need to increase the service charge to ensure cost recovery for current and future maintenance and capital renewal in accordance with Essential Services Commission of South Australia.

Regional Landscape Levy

The Regional Landscape Levy is charged to all rateable properties within the Council area, and is collected on behalf of the Landscapes Board. The levy contributes to funding projects and programs that aim to sustainably manager regional landscapes with emphasis on land and water management. The costs are determined by the the landscapes board, but a indexation of 4% has been applied.

Waste Service Charge Waste Service Charge

There has been no indexation for the Waste Service Levy.

Grants

Grants Commission – General & Local Roads – including supplementary.

These Grants have been included in the plan, with indexation of 1%, and it is assumed that these grants are received in the correct years (ie: no prepayments).

Library Operating Grant

It is assumed that this grant will continue and increase with an indexation rate of 1%.

No other grants have been accounted for within the LTFP, and the plan will be required to be updated if Council is successful in obtaining grants.

Roads to Recovery

The Operating and Capital Roads Program has been included in the Long Term Financial Plan and correlates to Own Source Expenditure required as per the Roads to Recovery Program, plus \$100k buffer. The LTFP assumes that the Roads to Recovery program will be extended for the life of the plan. Any material amendments to grant funding, will mean that the expenditure on roads will be reduced or increased as an offset.

Investment Charges

Investment income has been included in plan, with an indexation of 4%.

All other Charges

All other charges have been based on a 3% increase.

Employee Costs

The level of employee costs are based on the 2023/2024 fulltime equivalent (fte) resource levels.

Current Enterprise Bargaining Agreements expires as on 30 June 2023. As projected increases are not known, indexation of 4% for two years, and 3% thereafter.

Please note: Mandatory superannuation contributions increase in 2021/22 to 10% and increase by .5% every year until 2025/26 at 12%. These increases have been included in the plan.

Materials, Contracts and Other Service

As this area forms a large portion of the LTFP, and is subject to significant fluctuations, it has been calculated using varying percentage increasing ranging from 1% to 4% increase for the life of the plan.

Finance Costs

Council has made a commitment to undertake loans to fund the Streaky Bay Caravan Park upgrade. The commitment was for \$5.1 million, and for a period of 15 years

Loans that have been included in this plan are for the capital project and purchase of Caravan Park Land.

Caravan Park – Capital Upgrade	\$2,215,030
Caravan Park – Land Purchase	\$1,500,000

Loans calculated using the current Cash Advance Rate of 4% have been incorporated within the Plan, based on indicative market rates.

Depreciation

Depreciation is based on regular valuations performed on Land, Buildings & Structures Assets and Infrastructure Assets (Roads, CWMS, Footpaths & Stormwater). The LTFP uses these valuations as the basis for its depreciation figures. A 2% allowance has been allowed for any small impacts that may occur for small changes with renewals and new assets, so depreciation impacts for major new capital expenditure would have to assess as required. Due to the high Capital costs for the Caravan Park, depreciation for this area has been calculated using the expected capital expenditure costs.

Throughout, this Plan, there has been no provision for the sale of surplus assets, ie: land, building, structures and other assets.

Capital Projects

Council continues to develop a Capital Program, aligning with our Strategic Plan, and only projects that have been endorsed by Council and or are legislated are included in the plan.

- Animal Holding Facility
- Wirrulla Triangle Upgrade
- Playground Replacements
- Plant Replacements
- Bike Track Renewals
- Road Renewals
- Footpath Development
- Streaky Bay Institute Development

A futures project list has been developed, which have not been included in this LTFP. Inclusion in this plan will occur once planning, costings, community need, financial impacts and Council endorsement has been completed.

- Amphitheatre
- Eyre Avenue Concept
- Doctors Beach Upgrade
- Arts and Culture Trail
- Sheok Reserve Development
- Poochera Park Development

Council is currently undertaking consultation to develop a district masterplan, and going forward, projects highlighted in the plan will be prioritised and included in the LTFP

9.0 KEY OUTCOMES

General

The LTFP is indicating that Council will have an operating deficit for the next eight years, however, while this has been a common trend for the District Council of Streaky Bay to budget for a deficit, the actual result has been more positive and usually showing a small surplus or deficit.

The Uniform Presentation of Finances Statements is showing that Council will be operating in a lending environment capital expenditure from 2025/2026. Consideration of this will be undertaken on the completion and improvement of the Infrastructure and Asset Management Plan and Council's Operating plans.

Council's cash funds remain positive for the life of the plan, but the inclusion of asset upgrades and renewals, based on the improved Asset Management Plan and Operating Plans will be required, to ensure a neutral profit LTFP.

Ratios

The Operating Surplus ratio is reflecting an operating deficit early in the plan, and achieving a surplus towards the end of the 10 years. All years fall within a suitable target range.

The plan funds capital renewal requirements as calculated based on Councils existing asset data. The Asset Sustainability Ratio demonstrates various fluctuations throughout the plan, but refining of asset management plans, would assist in reducing these fluctuations.

Councils’ depreciation over the next 10 years is \$40k, m which doesn’t include any variances for asset revaluations and increases relating to new assets, and Councils planned capital expenditure is \$26m. Council needs to be aware that this is under the target of \$0, so ideally, Council needs to continue to consider upgrading assets versus spending cash on new assets.

Councils’ Net Financial Liabilities Ratio has been operating as a minus for quite a number of years, which means that our loan liability compared to revenue has been low, and this is still being reflected in this plan, even though Council’s loan debt will be increasing due to a positive cash flow in the plan.

9.1 Long-term Financial Sustainability – Key Financial Indicators

Councils are required to report within their Financial Statements using the Financial Indicators set out in Local Government (Financial Management) Regulation 2011, Reg. 5(1) (c) and it is a recommendation that Council prepares their LTFP with the same indicators as they provide guidance in strategic, infrastructure and financial decision making processes.

Operating Surplus

SUGGESTED COUNCIL TARGET: -10% to 10%

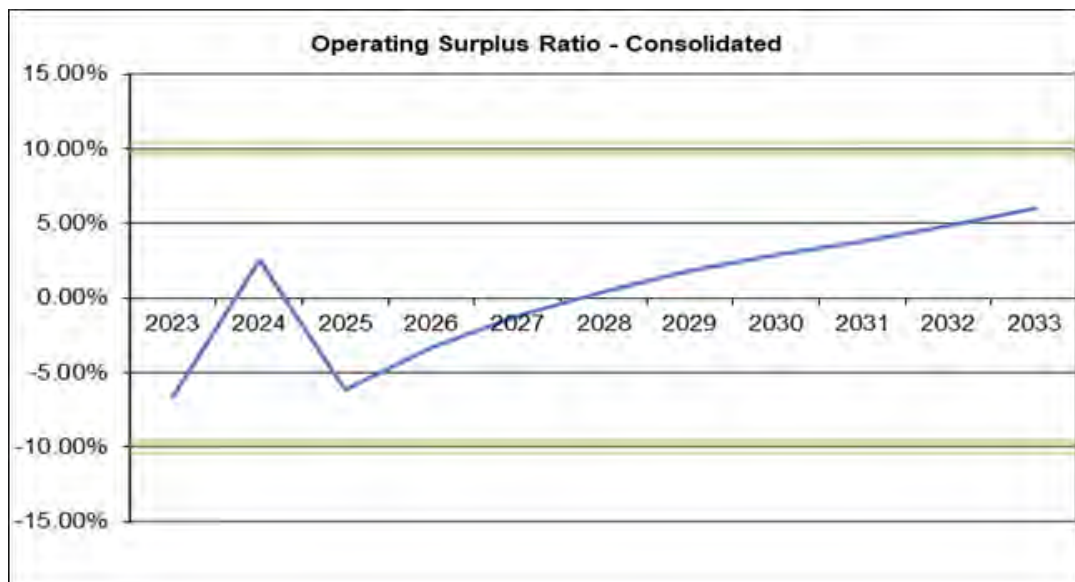
An operating surplus (or deficit) arises when operating revenue exceeds (or is less than) operating expenses for a period. A Council’s long term financial sustainability is dependent upon ensuring that, on average, its expenses are less than its revenues. If a Council is not generating an operating surplus in most periods then it is effectively living beyond its means and is unsustainable. It will be inevitable the Council will be faced with a financial shock at some stage and be forced to either substantially raise its rates or not replace its assets and thus provide the community with a lower standard of service.

Indicator 1 – Operating Surplus Ratio

SUGGESTED COUNCIL TARGET: -10% to 10%

Calculated by dividing the Operating Surplus (or deficit) by the Operating Revenue.

A positive ratio indicates the percentage of rates available to fund capital expenditure. A negative ratio indicates the percentage increase required in rates to achieve a break-even operating result. If in the event of a positive ratio and that amount is not being required for that particular year, it can be held over for future capital works or can be used to reduce existing debt.



Indicator 2 – Net Financial Liabilities Ratio

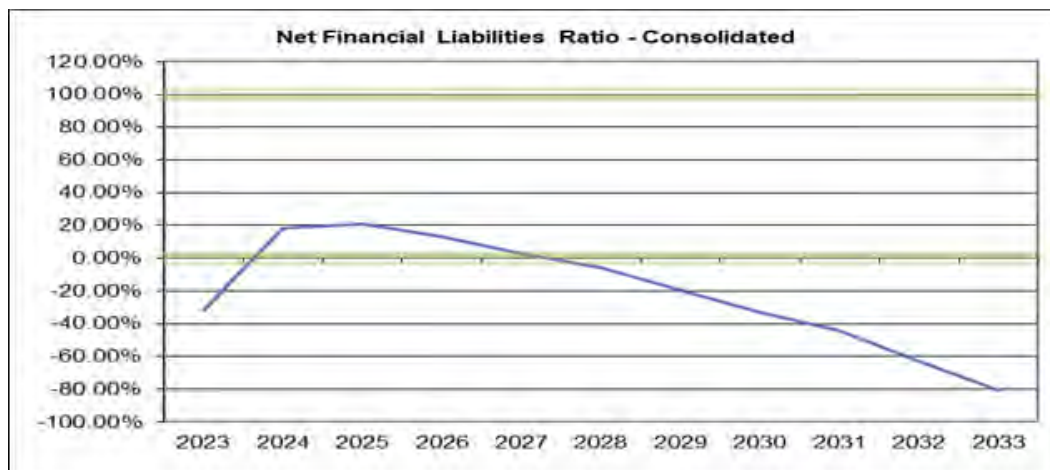
SUGGESTED COUNCIL TARGET – 0% to 100%

Calculated as Net Financial Liabilities divided by Total Operating Revenue. Net Financial Liabilities equals total liabilities less financial assets (excluding equity accounted investments in Council Business).

Target Percent over time should be above zero, this would indicate that the Council is employing all available funds generated from rate payers towards meeting the needs of the community.

A positive ratio may indicate Council efforts to invest in higher operating expenses; maintenance work and higher levels of depreciation due to asset renewals and upgrade. Each Council needs to determine their appropriate ratio level as to the type of services that they offer (eg: CWMS incur higher maintenance costs) and what service initiatives have been employed as part of their SMP's.

This ratio indicates the extent to which net financial liabilities of a council could be met by its operating revenue. Where the ratio is falling over time indicates that the council's capacity to meet its financial obligations from the operating revenue is strengthening. However, a council with a healthy operating surplus may decide to allow its net liabilities ratio to increase in order to provide additional services to its community through the acquisition of additional assets without detracting from its financial sustainability.

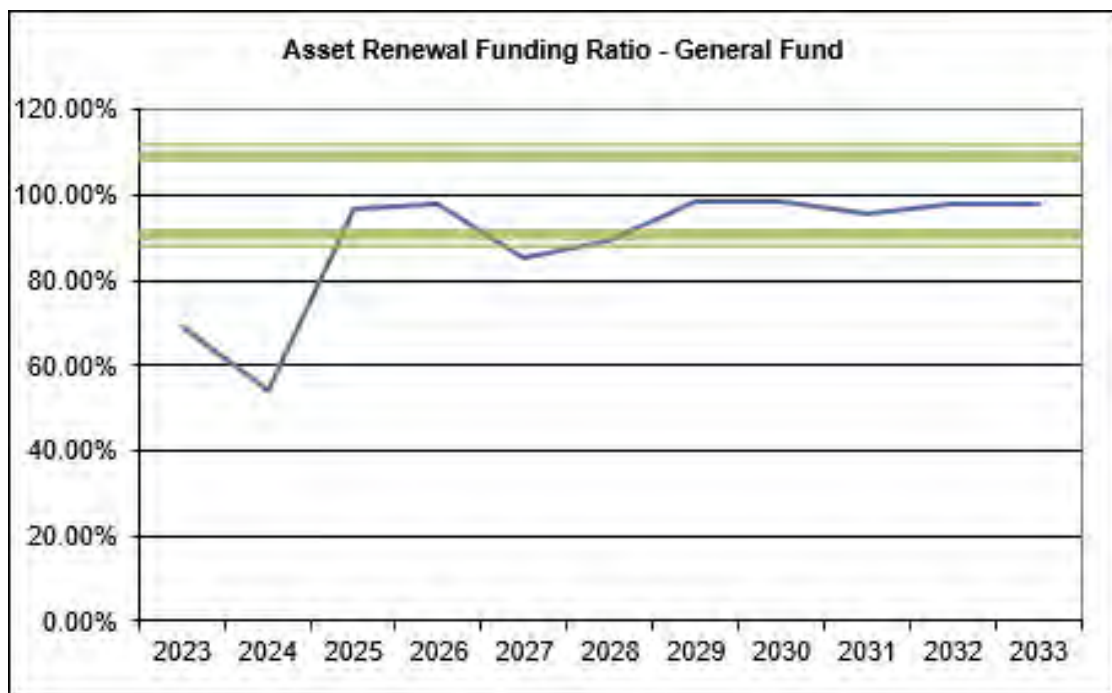


Indicator 3 – Asset Sustainability Ratio

SUGGESTED COUNCIL TARGET – 90% to 110%

Calculated as Expenditure on Renewal and Replacement of Assets (refer to Cash Flow Statement) less Sale of Replaced Assets divided by the Optimal Level of such Expenditure as per IAMP and or depreciation.

For the purpose of this plan, we have based our percentage using depreciation, rather than using the IAMP, because we are assuming that all renewals and or replacements will be achieved, and if the percentage result is equal to the target percentage as identified, renewal and replacement of existing assets is considered as being at least maintained.



10.0 FINANCIAL STATEMENTS

Uniform Presentation of Finances

The Uniform Presentation of Finances Statement provides a high level summary of both operating and capital investment activities.

Statement of Comprehensive Income

The statement of comprehensive income presents the operating income, expenses and result. It is based on the model financial statements as required under the Local Government Act 1999. Amounts included within this statement are used to calculate a number of the financial indicators that assist in assessing our financial performance and viability over time.

Balance Sheet

The balance sheet provides a projection of total 'community wealth' (total equity). The balance sheet summarises our financial worth at a specific point in time including assets, liabilities and net equity. Amounts included within the balance sheet are used to calculate a number of the financial indicators that assist in assessing our financial position and viability over time.

Statement of Changes in Equity

The Statement of changes in equity is used to illustrate the movement between the equity shown in the balance sheet at the beginning of an accounting period and the equity at the end of a period. It also provides details of reserve currently held including forecast movements.

Statement of Cash Flows

The statement of cash flows forecasts incoming and outgoing cash for the financial year. It also explains changes in the balance sheet and statement of comprehensive income affected by cash and cash equivalents. The statement is useful determining the short term viability of Council, particularly our ability to meet cash commitments.

District Council of Streaky Bay 10 Year Financial Plan for the Years ending 30 June 2033 UNIFORM PRESENTATION OF FINANCES - GENERAL FUND	Actuals 2021/22	Current Year 2022/23	Projected Years																	
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33								
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$								
Scenario: Version 2 - 2022/2023																				
Operating Activities																				
Income	11,704,000	11,693,142	13,312,415	12,518,268	13,082,442	13,678,458	14,168,176	14,682,245	15,152,351	15,633,733	16,131,972	16,662,483								
Less Expenses	(11,439,000)	(12,455,842)	(12,975,673)	(13,294,542)	(13,517,764)	(13,846,781)	(14,111,822)	(14,408,665)	(14,712,728)	(15,046,928)	(15,344,401)	(15,658,674)								
Operating Surplus / (Deficit)	265,000	(772,700)	336,741	(776,273)	(435,322)	(168,323)	66,355	273,679	439,624	686,804	787,572	1,003,810								
Capital Activities																				
Less (Net Outlay) on Existing Assets																				
Capital Expenditure on Renewal and Replacement of Existing Assets	(1,434,000)	(3,742,788)	(5,637,652)	(3,028,737)	(2,388,998)	(2,007,116)	(2,473,092)	(2,217,527)	(2,343,222)	(2,701,276)	(1,760,891)	(1,981,567)								
add back Depreciation, Amortisation and Impairment	3,489,000	3,643,169	3,649,932	3,717,969	3,787,366	3,858,151	3,935,314	4,014,021	4,094,301	4,176,187	4,259,711	4,344,905								
add back Proceeds from Sale of Replaced Assets	-	-	290,650	-	-	-	-	-	-	-	-	-								
(Net Outlay) on Existing Assets	2,055,000	(66,619)	(1,887,070)	689,232	1,398,368	1,851,036	1,462,222	1,796,494	1,751,079	1,474,911	2,488,820	2,363,338								
Less (Net Outlay) on New and Upgraded Assets																				
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(1,407,000)	(1,645,813)	(4,778,030)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)								
add back Amounts Received Specifically for New and Upgraded Assets	127,000	1,262,089	290,949	-	-	-	-	-	-	-	-	-								
add back Proceeds from Sale of Surplus Assets (including Investment Property & Real Estate Developments)	441,000	-	-	-	-	-	-	-	-	-	-	-								
(Net Outlay) on New and Upgraded Assets	(839,000)	(383,724)	(4,487,081)	(188,312)	(55,000)	(340,000)	(293,000)	(40,000)	(40,000)	(125,000)	(40,000)	(40,000)								
Net Ending / (Borrowing) for Financial Year	1,481,000	(1,585,043)	(6,847,310)	(276,354)	808,048	1,342,712	1,226,677	2,000,073	2,160,703	1,898,718	3,246,382	3,327,148								

District Council of Streaky Bay 10 Year Financial Plan for the Years ending 30 June 2033 STATEMENT OF COMPREHENSIVE INCOME - GENERAL FUN Scenario: Version 2 - 20/22/2023	Projected Years									
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Income										
Rates	4,898,633	5,229,555	5,585,848	5,969,502	6,237,728	6,518,991	6,760,683	7,011,949	7,273,168	7,559,549
Statutory Charges	100,190	103,196	106,292	109,480	112,765	116,148	119,632	123,221	126,918	130,725
User Charges	3,813,390	3,927,692	4,045,421	4,166,682	4,291,980	4,420,223	4,552,300	4,689,415	4,830,097	4,975,000
Grants, Subsidies and Contributions	4,202,829	2,958,888	3,033,347	3,110,040	3,189,034	3,270,368	3,354,202	3,440,521	3,529,429	3,621,005
Investment Income	196,210	194,740	204,210	212,210	223,210	236,210	244,210	244,210	244,210	244,210
Reimbursements	50,278	51,786	53,340	54,940	56,588	58,286	60,035	61,836	63,691	65,601
Other Income	50,885	52,412	53,984	55,603	57,272	58,990	60,759	62,582	64,460	66,393
Net gain - equity accounted businesses	-	-	-	-	-	-	-	-	-	-
Total Income	13,912,415	12,618,268	13,082,442	13,878,468	14,168,178	14,682,246	15,152,361	15,693,793	16,131,972	16,682,483
Expenses										
Employee Costs	2,678,478	3,168,118	3,284,434	3,405,283	3,496,039	3,589,350	3,685,290	3,783,935	3,885,362	3,989,653
Materials, Contracts & Other Expenses	6,049,798	6,171,428	6,224,023	6,376,231	6,488,811	6,629,761	6,774,417	6,945,624	7,076,433	7,220,295
Depreciation, Amortisation & Impairment	3,643,169	3,717,969	3,797,366	3,898,151	3,935,314	4,014,021	4,094,301	4,175,187	4,259,711	4,344,905
Finance Costs	84,397	236,685	221,941	207,116	191,657	175,034	158,719	141,183	122,894	103,821
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-
Total Expenses	12,976,678	13,284,642	13,617,784	13,848,781	14,111,822	14,408,886	14,712,728	15,048,828	15,344,401	15,688,874
Operating Surplus / (Deficit)	338,841	(778,273)	(435,322)	(168,233)	68,365	273,878	439,634	644,965	787,572	1,003,610
Asset Disposal & Fair Value Adjustments	-	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	(9,463)	-	-	-	-	-	-	-	-	-
Physical Resources Received Free of Charge	290,949	-	-	-	-	-	-	-	-	-
Operating Result from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	818,327	(778,273)	(435,322)	(168,233)	68,365	273,878	439,634	644,965	787,572	1,003,610
Other Comprehensive Income										
Amounts which will not be reclassified subsequently to operating result	74,610	-	-	152,473	-	449,980	-	-	-	62,452
Changes in Revaluation Surplus - LPP&E	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	74,610	-	-	152,473	-	449,980	-	-	-	62,452
Total Comprehensive Income	1,236,379	(778,273)	(435,322)	(168,233)	68,365	273,878	439,634	644,965	787,572	1,066,062

	2021/22	Current Year	Projected Years																	
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33								
District Council of Streaky Bay																				
10 Year Financial Plan for the Years ending 30 June 2033																				
STATEMENT OF FINANCIAL POSITION - GENERAL FUND																				
Scenario: Version 2 - 20/22/2023																				
ASSETS																				
Current Assets																				
Cash & Cash Equivalents	9,271,000	7,961,411	5,403,106	4,540,409	5,114,440	6,320,580	7,284,704	8,940,618	10,699,681	12,230,497	15,048,200	17,929,663								
Trade & Other Receivables	759,000	707,544	748,146	723,811	760,302	795,740	829,996	861,781	890,472	920,243	950,846	983,807								
Other Financial Assets																				
Inventories	959,000	919,070	928,489	927,182	930,637	940,779	948,265	957,639	967,259	978,644	987,343	996,910								
Other Current Assets																				
Non-current assets classified as "Held for Sale"																				
Total Current Assets	10,989,000	9,188,025	6,679,741	6,091,401	6,705,398	7,761,099	8,662,965	10,360,037	12,157,412	13,729,384	16,586,390	19,510,380								
Non-current Assets																				
Financial Assets	93,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000								
Equity Accounted Investments in Council Businesses																				
Investment Property																				
Infrastructure, Property, Plant & Equipment	82,951,000	84,593,752	91,957,121	91,456,201	90,112,833	88,754,271	87,585,049	86,278,535	84,967,456	83,217,545	80,758,725	78,497,938								
Intangible Assets																				
Non-current assets classified as "Held for Sale"																				
Other Non-current Assets	756,000	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250	1,106,250								
Total Non-current Assets	83,800,000	85,818,032	93,181,371	92,680,451	91,337,083	89,978,521	88,809,299	87,502,785	85,791,706	84,441,795	81,962,975	79,722,088								
TOTAL ASSETS	84,788,000	85,006,057	89,861,112	88,771,852	88,042,481	87,739,620	87,472,264	87,882,822	87,949,118	88,171,179	88,599,365	89,232,468								
LIABILITIES																				
Current Liabilities																				
Cash Advance Debtors																				
Trade & Other Payables	2,065,000	2,054,262	2,134,298	2,171,331	2,224,757	2,300,045	2,354,094	2,414,975	2,472,344	2,535,833	2,592,969	2,655,407								
Borrowings	159,000	165,390	350,019	347,475	362,300	377,759	393,892	410,697	428,233	446,522	465,595	485,783								
Provisions	518,000	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768	505,768								
Other Current Liabilities																				
Liabilities relating to Non-current Assets classified as "Held for Sale"																				
Total Current Liabilities	2,742,000	2,725,420	2,990,085	3,024,574	3,092,824	3,183,572	3,253,744	3,331,439	3,406,344	3,488,122	3,564,332	3,626,957								
Non-current Liabilities																				
Cash Advance Debtors																				
Trade & Other Payables																				
Borrowings	2,040,000	1,874,666	5,239,677	4,892,201	4,329,902	4,162,143	3,758,260	3,347,563	2,919,330	2,472,809	2,007,214	1,741,431								
Provisions	469,000	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232	481,232								
Liability - Equity Accounted Council Businesses																				
Other Non-current Liabilities																				
Liabilities relating to Non-current Assets classified as "Held for Sale"																				
Total Non-current Liabilities	2,509,000	2,355,898	5,720,909	5,373,434	5,011,134	4,633,375	4,239,493	3,828,796	3,400,563	2,954,041	2,468,446	2,222,663								
TOTAL LIABILITIES	5,251,000	5,081,318	8,710,994	8,398,008	8,103,958	7,816,947	7,493,237	7,160,235	6,806,907	6,442,163	6,032,778	5,849,620								
Net Assets	84,788,000	85,924,739	81,150,118	80,373,844	80,938,523	80,926,048	80,979,020	81,142,211	81,142,211	81,729,016	82,566,587	83,382,848								
EQUITY																				
Accumulated Surplus	30,066,000	30,378,129	30,996,456	30,220,183	29,784,861	29,616,538	29,672,893	29,946,472	30,386,096	30,972,900	31,760,472	32,764,282								
Asset Revaluation Reserves	59,472,000	59,446,610	60,153,662	60,153,662	60,153,662	60,306,135	60,306,135	60,796,115	60,796,115	60,796,115	60,796,115	60,818,566								
Available for Sale Financial Assets																				
Other Reserves																				
Total Equity	89,538,000	89,824,739	81,150,118	80,373,844	80,938,523	80,926,048	80,979,020	81,142,211	81,142,211	81,729,016	82,566,587	83,382,848								

	Actuals 2021/22	Projected Years										
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
District Council of Streaky Bay												
10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF CASH FLOWS - GENERAL FUND												
Scenario: Version 2 - 2022/2023												
Cash Flows from Operating Activities												
Receipts:												
Rates Receipts	4,257,000	4,908,687	5,239,121	5,596,147	5,980,592	6,245,482	6,527,121	6,767,070	7,019,212	7,280,719	7,567,827	
Statutory Charges	108,000	100,232	103,079	106,171	109,556	112,637	116,016	119,496	123,081	126,774	130,577	
User Charges	3,642,000	3,808,714	3,923,235	4,040,831	4,161,954	4,286,710	4,415,207	4,547,659	4,684,089	4,824,612	4,969,350	
Grants, Subsidies and Contributions (operating purpose)	3,910,000	4,195,322	3,014,262	3,030,661	3,107,273	3,185,184	3,267,462	3,351,179	3,437,407	3,526,222	3,617,701	
Investment Receipts	30,000	196,399	194,766	204,043	212,669	223,016	238,928	244,122	244,210	244,210	244,210	
Reimbursements	71,000	50,532	51,755	53,308	54,907	56,554	58,251	59,999	61,799	63,653	65,562	
Other Revenue	405,000	50,636	52,352	53,923	55,540	57,206	58,923	60,690	62,511	64,386	66,318	
Payments:												
Payments to Employees	(2,369,000)	(3,040,530)	(3,163,484)	(3,279,620)	(3,400,281)	(3,492,283)	(3,585,488)	(3,681,319)	(3,779,852)	(3,881,164)	(3,985,337)	
Payments for Materials, Contracts & Other Expenses	(6,071,000)	(6,175,152)	(6,174,000)	(6,218,019)	(6,368,739)	(6,475,874)	(6,613,663)	(6,757,793)	(6,925,949)	(7,081,401)	(7,203,762)	
Finance Payments	(90,000)	(78,052)	(236,685)	(221,941)	(207,116)	(191,657)	(175,534)	(158,719)	(141,183)	(122,894)	(103,821)	
Net Cash provided (or used in) Operating Activities	3,873,000	4,016,788	3,004,371	3,365,505	3,715,555	4,007,976	4,307,323	4,552,983	4,785,325	5,065,116	5,366,625	
Cash Flows from Investing Activities												
Receipts:												
Amounts Received Specifically for New/Upgraded Assets	127,000	290,949	-	-	-	-	-	-	-	-	-	
Sale of Replaced Assets	-	290,650	-	-	-	-	-	-	-	-	-	
Payments:												
Expenditure on Renewal/Replacement of Assets	(1,434,000)	(6,637,652)	(3,028,737)	(2,388,998)	(2,007,116)	(2,473,092)	(2,217,627)	(2,343,222)	(2,704,276)	(1,760,891)	(1,981,567)	
Expenditure on New/Upgraded Assets	(1,407,000)	(4,778,030)	(188,312)	(95,000)	(340,000)	(293,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	
Net Cash provided (or used in) Investing Activities	(1,719,000)	(6,834,083)	(3,217,049)	(2,443,998)	(2,347,116)	(2,766,092)	(2,257,627)	(2,383,222)	(2,826,276)	(1,800,891)	(2,021,567)	
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings	-	3,715,030	-	-	-	-	-	-	-	-	-	
Repayments of Borrowings	(153,000)	(165,390)	(350,019)	(347,475)	(362,300)	(377,759)	(393,882)	(410,697)	(428,233)	(446,522)	(465,595)	
Net Cash Flow provided (used in) Financing Activities	(97,000)	(168,944)	(350,019)	(347,475)	(362,300)	(377,759)	(393,882)	(410,697)	(428,233)	(446,522)	(465,595)	
Net Increase (Decrease) in Cash & Cash Equivalents	2,057,000	(2,267,655)	(662,697)	574,031	1,006,139	864,124	1,655,913	1,759,064	1,536,816	2,817,703	2,881,463	
plus: Cash & Cash Equivalents - beginning of year	7,214,000	7,961,411	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,336,849	
Cash & Cash Equivalents - end of the year	9,271,000	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,336,849	18,220,312	
Cash & Cash Equivalents - end of the year	9,271,000	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,336,849	18,220,312	
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	
Cash, Cash Equivalents & Investments - end of the year	9,271,000	5,693,756	5,131,059	5,705,090	6,711,229	7,575,353	9,231,266	10,990,330	12,521,146	15,336,849	18,220,312	

District Council of Streaky Bay 10 Year Financial Plan for the Years ending 30 June 2033 STATEMENT OF CHANGES IN EQUITY - GENERAL FUND Scenario: Version 2 - 2022/2023	Actual 2021/22	Current Year 2022/23	Projected Years									
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance	87,026,000	89,538,000	89,924,739	91,150,118	90,373,844	89,938,523	89,922,673	89,979,028	90,702,587	91,142,211	91,729,015	92,316,587
Net Surplus / (Deficit) for Year	330,000	312,129	618,327	(776,273)	(435,322)	(168,323)	56,355	273,579	439,624	586,804	787,572	1,003,810
Other Comprehensive Income												
- Gain (Loss) on Revaluation of (PP&E)	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Other Comprehensive Income	2,182,000	74,610	607,052	-	-	152,473	-	449,980	-	-	-	62,452
Total Comprehensive Income	2,512,000	386,739	1,225,379	(776,273)	(435,322)	(15,850)	56,355	723,559	439,624	586,804	787,572	1,066,261
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	89,538,000	89,924,739	91,150,118	90,373,844	89,938,523	89,922,673	89,979,028	90,702,587	91,142,211	91,729,016	92,316,587	93,322,848

11.0 REFERENCE MATERIAL

Local Government Solutions – Long Term Financial Plan Model

IPWEA Practice Note 6 – Long-term Financial Planning

LGA Information Paper 9 – Local Government Financial Indicators

LGA Information Paper 12 – Targets for Local Government Financial Indicators

South Australian Local Government Model Financial Statements

<https://www.lga.sa.gov.au/webdata/resources/files/SA%20Model%20Financial%20Statements%202016%20-%20approved-1.pdf>



ASSET MANAGEMENT PLAN 2022-2033



1.0 INTRODUCTION

1.1 Background

This Asset Management Plan is to demonstrate responsive management of assets (and services provided from assets), compliance with regulatory requirements, and to communicate funding needed to provide the required levels of service.

The Asset Management Plan is to be read with the following associated planning documents:

- District Council of Streaky Bay Strategic Management Plan 2020/2040
- District Council of Streaky Bay Long Term Financial Plan

1.2 Goals and Objectives of Asset Management

The Council exists to provide services to its community. Some of these services are provided by infrastructure assets Council has acquired infrastructure assets by 'purchase', by contract, construction by council staff and by donation of assets constructed by developers and others to meet increased levels of service. Council's goal in managing infrastructure assets is to meet the required level of service in the most cost-effective manner for present and future consumers.

- The key elements of infrastructure asset management are:
- Undertaking a life cycle approach
- Developing cost-effective management strategies for the long term
- Providing a defined level of service and monitoring performance
- Managing risks associated with asset failures
- Sustainable use of physical resources
- Continuous improvement in asset management practices

2.0 VISION

To be the most liveable community on the Eyre Peninsula.

2.1 Mission Statement

A Welcoming and Cohesive Community

Communities that support healthy living, social inclusion and civic engagement and offer excellent quality housing, education, employment, accessibility, and amenity are more likely to develop, attract and retain talented and enterprising people and encourage business and innovation. Supporting sustainable growth within the community will therefore be at the core of Council decision making.

To support this goal Council will:

- a) pursue sustainable population and the recovery of economic (including tourism) post COVID-19 with a view to future growth whilst retaining the attributes that make our area a great place to live.
- b) identify the vulnerabilities of our area and take them into account in planning for our future; and
- c) monitor the social well-being of our community and take action as required in accordance with our model of role clarity

A Robust and Adaptive Economy that Provides Sustainable Employment

The community is acutely aware of the interlinked relationships between the economic, environmental, and social aspects of life. The spatial distribution of social and economic opportunities and the transport systems that connect people to them, allow people to meet their needs within reasonable time and at a reasonable cost and provide accessible and sustainable employment opportunities are therefore highly important considerations.

Whilst the agricultural sector is the largest economic sector in the district, the fact most are self-employed enterprises means Council must work to assist the District to diversify its economic base, therefore making the economy more resilient and less reliant on an industry that is facing increasingly unpredictable weather patterns.

To meet these community needs Council will:

- a) build on our strengths to help facilitate the recovery and future growth of our economy; and
- b) work with relevant agencies driving economic development to ensure fair and equitable consideration of our economic priorities.

A Healthy Natural Environment and an Attractive Built Environment

Although the measure of 'ecological footprint' is an accounting concept for sustainability, its desire to understand the amount of productive land and water a population requires to support its current level of consumption and waste production is a useful tool in assessing the work Council will do in sustaining our natural environment and delivering an attractive built environment. The measure will also assist Council to understand ways in which it might best manage population growth in the long term. Council will consider the optimisation of current assets before building new; seeking to improve the utilisation of those existing assets.

To achieve this strategic goal Council will:

- a) recognise the impacts of a changing climate and include methods of adapting to them in Council decision making.
- b) monitor our natural and built environments and take action as required.
- c) manage waste according to the waste hierarchy of reduce, rethink, reuse and recycle.

Infrastructure that Meets our Community, Economic and Environmental Needs

Infrastructure is the physical assets and structures that enable the services necessary to sustain or enhance the economy and liveability of the Streaky Bay district. To ensure longevity of assets, Council will work to ensure a full asset maintenance program is developed and implemented across all Council owned and managed assets. In this way Council's infrastructure policies, programs and projects need to support:

- economic growth.
- job creation.
- improved liveability of the district; and
- sustainable environmental stewardship.

The core infrastructure Council provide / facilitate includes:

- transport (e.g., roads, pathways, bicycle tracks);
- stormwater (e.g., pipes and water quality treatment);
- Community Wastewater Management Scheme (effluent management systems)
- public parks (e.g., parks, playgrounds, sporting facilities)
- land for community facilities (e.g., community centres, halls)

For Council to ensure our infrastructure meets the needs and aspirations of the community now and into the future we will:

- a) provide and maintain our infrastructure to standards that are fit for purpose; and
- b) advocate for and seek to facilitate the provision of infrastructure that is the responsibility of other bodies.

A Council that is Actively Responsive to Community Needs and Delivers Financially Sustainable Governance and Leadership

Governance is the way in which Council is held accountable. In Local Government, governance involves the ways in which the staff members are accountable to the Elected Council and the Elected Members and staff members are accountable to the community. In doing so we will seek to be an enabler/facilitator and / or leader where possible over the role of provider.

The Local Government Act 1999 (the Act) sets out a governance framework including policies, meeting procedures, public consultation requirements, reporting (financial and non-financial) and the roles and responsibilities within Council.

It is the responsibility of the Elected Council to “achieve and maintain standards of good public administration” (section 8K of the Act). Good governance is critical to prevent corruption and maladministration. The District Council of Streaky Bay supports a good governance framework to ensure it is open, accountable, and transparent in its interaction with its community, businesses, other tiers of government and staff.

The Chief Executive Officer and administration staff members are delegated powers by the Elected Council Members to assist in achievement and maintenance of good governance

.The District Council of Streaky Bay’s governance framework includes:

- Codes of Conduct
- Delegations
- Freedom of Information
- Public Interest Disclosure
- Gifts and Benefits
- Internal Review of Decisions
- Fraud and Corruption Prevention
- Register of Interests
- Procurement

To continue to ensure Council's financial viability, sustainability and adherence to governance measures, Council will:

- a) follow a model of role clarity for the Council that assists with decision making about when it is appropriate to be a leader, and enabler/facilitator, or a provider.
- b) provide our services at agreed and documented standards, leveraging our assets and business needs for wider community benefit; and
- c) report regularly on our organisation performance and financial sustainability.

2.2 Values

Council is committed to:

- ensuring our communication is clear and understandable and we can transparently justify our actions and decision (Accountability).
- valuing the identity of the district for the benefit of future generations
- leadership that encourages vision, courage, and enterprise
- celebrating success and achievement that encourage, enrich, and strengthen our community

Organisational Culture

Our organisational culture supports the achievement of the Corporate Plan through application of a shared vision and guiding principles. The culture of the organisation is supported by our staff values, our culture is based on four key behaviours expected of staff and Elected Members, called the constructive culture framework. Our constructive culture means Council as a whole will:

- interact with others with an aim to learn;
- accept change with results in mind;
- celebrate the purpose of our achievements; and
- ensure the health, safety and wellbeing of our employees, Elected Members and community

Staff Values

Our values support the culture of the organisation and were developed by staff. The five priority values we as a team expect of each other are:

- **Accountability** – ensuring our communication is clear and understandable and we are able to transparently justify our actions and decisions;
- **Teamwork** – effective and efficient delivery of work through the combined actions of the Elected Body and staff as a united entity;
- **Community** – ensuring innovative solutions are identified in the delivery of Council's core business;
- **Efficiency** – delivering maximum productivity with minimum wasted effort or expense; and
- **Fairness** – ensuring impartial and just treatment or behaviour without favouritism or discrimination is at the core of all Council decision making and interactions.

2.3 Plan Framework

Key elements of the plan are:

- Levels of service
- Future demand – how this will impact on future service delivery and how this is to be met
- Life cycle management – how the organisation will manage its existing and future assets to provide the required services
- Financial summary – what funds are required to provide the required services
- Monitoring – how the plan will be monitored to ensure it is meeting the organisations objectives
- Asset management improvement plan

3.0 LEVEL OF SERVICE

This plan has been prepared on the assumption that current service standards are adequate to meet the expectations of the community. Further to this the LTFP indicates that Council is in a reasonable financially sustainable position. A scenario analysis has not been undertaken at this stage to determine the relative increases or decreases in costs associated with providing increased or decreased service ranges and levels.

Council should continue to assess their services levels to identify any changes to the associated cost of providing these services which can then provide Council with solid decision making data to analyse the impact of various scenarios on Councils long term financial position where services are increased or decreased.

Service levels will be defined in two terms:

- Community Levels of Service
- Technical Levels of Services

3.1 Community Levels of Service

Relate to the service outcomes that the community wants in terms of safety, quality, quantity, reliability, responsiveness, cost effectiveness and legislative compliance.

Community levels of service measures used in the Asset Management Plan are:

- Quality How good is the service?
- Function Does it meet users' needs?
- Safety Is the service safe?

3.2 Technical Levels of Service

Supporting the community service levels are also technical measures of performance. These technical measures relate to the allocation of resources to service activities that the Council undertakes to best achieve the desired community outcomes.

Technical service measures are linked to annual budgets covering:

- Operations – the regular activities to provide services such as opening hours, cleansing frequency, mowing frequency, etc.
- Maintenance – the activities necessary to retain an assets as near as practicable to its original condition (EG: road patching, unsealed road grading, building and structure repairs),
- Renewal – the activities that return the service capability of an asset up to that which it had originally (e.g.: frequency and cost of road resurfacing and pavement reconstruction, pipeline replacement and building component replacement),
- Upgrade – the activities to provide a higher level of service (e.g.: widening a road, sealing an unsealed road, replacing a pipeline with a larger size) or a new service that did not exist previously (e.g.: a new library)

4.0 FUTURE DEMAND FORECAST

Factors affecting demand include population change, changes in demographics, seasonal factors, vehicle ownership consumer preferences and expectations, economic factors, agricultural practices, environmental awareness, etc.

The view taken in the preparation of this plan as well as the LTFP is that there will be minimal shifts either upwards or downwards in current population levels. Should this change over time then both the AMP & LTFP will need to be adjusted accordingly.

5.0 COUNCIL ASSETS

This Asset Management Plan deals specifically with assets that are used by the District Council of Streaky Bay in relation to what can be considered as the normal activities carried out by a local government entity.

This plan is broken up into 4 distinct categories being:

- Infrastructure
- Building & Structures
- Plant & Equipment
- Furniture and Equipment

5.1 Asset Values

The current replacement costs of the entire stock of each classification of asset listed above are as follows:

Classification	Value \$'000	Accumulated Depreciation \$'000	Book Value \$'000
Land	17,198		17,198
Buildings & Structures	44,482	23,063	21,419
Infrastructure			
CWMS	8,220	2,970	5,250
Roads	48,777	23,389	25,388
Stormwater	2,973	762	2,211
Footpaths and Kerbing	11,655	2,697	8,958
Plant & Equipment	3,071	1,260	1,811
Furniture & Equipment	1,107	592	515
Waste	201		201
	137,684	54,733	82,951

6.0 DEFINITIONS RELATING TO CAPITAL EXPENDITURE

The following definitions have been obtained from the South Australian Local Government Model Financial Statements.

A **new** asset is additional to Council's previous asset complement. e.g.: Roads constructed as part of a Council owned sub-division are new assets. Similarly laying footpaths in areas where they did not previously exist are also new assets.

An **upgraded** asset replaces a previously existing asset with enhanced capability or functionality.

Renewal or replacement of an asset occurs where a previously existing asset is replaced without enhancement of the service capability except where this is incidental and unavoidable.

It is possible for capital expenditure to be combination of renewal as well as upgrade, e.g.: the replacement of a road that was initially a 6 metre wide sheeted surface with an 8 metre width sheeted surface can be considered part replacement and part upgrade.

The important point to understand is that if Council is not able to replace its existing assets in a timely manner then new assets should not be built unless less essential. By building new assets Council is effectively building new liabilities as the assets usually don't generate revenue (e.g.: roads) cannot be sold and will need to be maintained and eventually replaced.

The graphs in the following sections highlight the peaks and troughs of expenditure requirements required to maintain Councils asset portfolio: -

7.0 BASE CAPITAL EXPENDITURE PROGRAM FOR ALL ASSETS

7.1 CAPITAL EXPENDITURE PROJECTION FOR THE NEXT TEN YEARS FOR ALL ASSETS

Classification	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	300	1500	-	-	-	-	-	-	-	-	-	1800
Building and Structures	1,619	5,504	379	300	400	37	10	-	85	-	-	8334
Infrastructure - Stormwater	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure - CWMS	16	79	-	-	-	-	-	-	-	-	-	95
Infrastructure - Roads	2,310	2,096	1,670	1,676	1,681	1,687	1,693	1,699	1,705	1,711	1,718	19646
Infrastructure - Footpaths	27	60	40	240	40	40	40	40	40	40	40	647
Infrastructure - Total	2,353	2,235	1,710	1,916	1,721	1,727	1,733	1,739	1,745	1,751	1,758	20388
Plant and Equipment	995	1,054	1,121	213	216	992	514	644	533	50	264	6595
Furniture and Fittings	122	123	7	15	10	10	-	-	36	-	-	308
Waste Landfill	-	-	-	-	-	-	-	-	447	-	-	447
TOTAL ALL ASSETS	5,399	10,436	3,017	1,444	1,347	1,785	1,286	1,382	1,579	1,801	2,012	37,862

SEE APPENDIX 1 AND 2 – FOR A DETAILED LISTING OF PROPOSED PROJECTS

7.1.1 CAPITAL EXPENDITURE PROJECTION FOR ALL ASSETS BY ACTIVITY

Activity	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administration	250	231	-	-	10	10	-	-	-	-	-	501
Business	76	4,185	50	-	100	-	-	-	-	-	-	4,411
Community	102	183	7	-	-	-	-	-	16	-	-	308
Culture	-	-	-	10	300	-	-	-	-	-	-	310
Economic	15	-	-	15	-	-	-	-	-	-	-	30
Environment	55	600	-	-	-	-	-	-	447	-	-	1,102
Recreation	1,103	1,494	231	40	-	-	10	-	-	-	-	2,878
Regulatory	-	-	-	-	-	-	-	-	-	-	-	-
Transport	2,448	2,660	1,808	2,166	1,721	1,764	1,733	1,739	1,830	1,751	1,758	21,378
Misc	1,340	1,064	1,121	213	216	992	514	644	533	50	264	6,950
TOTAL ALL ASSETS	5,399	10,436	3,017	1,444	1,347	1,785	1,286	1,382	1,579	1,801	2,012	37,862

7.1.2 CAPITAL EXPENDITURE PROJECTION FOR ALL ASSETS BY ACTIVITY AND FUNCTION

Administration												
Administration	250	231	-	-	10	10	-	-	-	-	-	501
Business												
Caravan Park	-	3,715	-	-	-	-	-	-	-	-	-	3,715
Campgrounds	60	261	50	-	100	-	-	-	-	-	-	471
Crèche	16	79	-	-	-	-	-	-	-	-	-	95
Cricket	-	-	-	-	-	-	-	-	-	-	-	-
Community												
Centenares	70	-	7	-	-	-	-	-	16	-	-	93
Community	10	-	-	-	-	-	-	-	-	-	-	10
Health	22	-	-	-	-	-	-	-	-	-	-	22
Public Amenities	-	313	-	-	-	-	-	-	-	-	-	313
Culture												
Cultural Venues	-	-	-	-	300	-	-	-	-	-	-	300
Museums	-	-	-	30	-	-	-	-	-	-	-	10
Other Culture	-	-	-	-	-	-	-	-	-	-	-	-
Economic												
Tourism	15	-	-	15	-	-	-	-	-	-	-	30
Urban Development	300	-	-	-	-	-	-	-	-	-	-	300
Environment												
Stormwater	-	100	-	-	-	-	-	-	-	-	-	100
Waste	55	500	-	-	-	-	-	-	447	-	-	1,002
Recreation												
Swimming	39	-	-	-	-	-	-	-	-	-	-	39
Parks and Gardens	195	538	21	-	-	-	-	-	-	-	-	755
Playgrounds	808	324	210	40	-	-	30	-	-	-	-	1,392
Rowing	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	44	632	-	-	-	-	-	-	-	-	-	676
Trail Ramps	-	-	-	-	-	-	-	-	-	-	-	-
Sports Facilities	16	-	-	-	-	-	-	-	-	-	-	16
Regulatory												
Animal	-	-	-	-	-	-	-	-	-	-	-	-
Transport												
Boats	2,414	2,142	1,670	1,676	1,681	1,687	1,693	1,699	1,705	1,711	1,718	19,796
Aerodrome	7	458	98	250	-	37	-	-	85	-	-	935
Footpaths	27	60	40	240	40	40	40	40	40	40	40	647
Misc												
Depot	45	10	-	-	-	-	-	-	-	-	-	55
Plant	995	1,054	1,121	213	216	992	514	644	533	50	264	6,595

7.1.3 CAPITAL EXPENDITURE PROJECTION – RELATING TO RENEWALS OF EXISTING ASSETS

Classification	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	-	-	-	-	-	-	-	-	-	-	-	-
Building and Structures	662	2,396	238	300	100	37	10	-	-	-	-	3,773
Infrastructure - Stormwater	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure - CWMS	16	79	-	-	-	-	-	-	-	-	-	95
Infrastructure - Roads	2,028	2,096	1,670	1,676	1,681	1,687	1,693	1,699	1,705	1,711	1,718	19,364
Infrastructure - Footpaths	-	-	-	200	-	-	-	-	-	-	-	200
Infrastructure - Total	2,044	2,175	1,670	1,876	1,681	1,687	1,693	1,699	1,705	1,711	1,718	19,699
Plant and Equipment	965	1,054	1,121	213	216	739	514	644	533	50	264	6,312
Furniture and Fittings	42	13	-	-	10	10	-	-	16	-	-	91
Waste Landfill	-	-	-	-	-	-	-	-	447	-	-	447
TOTAL ALL ASSETS	3,641	4,598	3,869	3,889	3,307	3,473	3,314	3,348	3,254	3,251	3,256	31,328

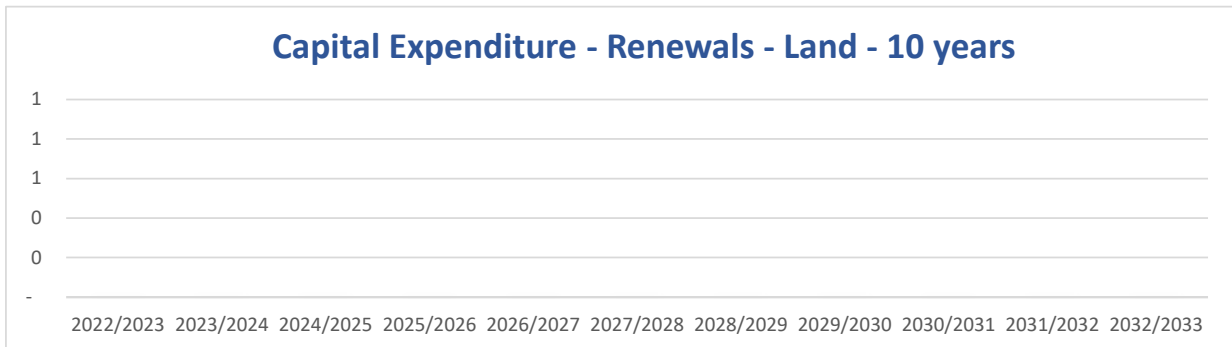
7.1.4 CAPITAL EXPENDITURE PROJECTION – RELATING TO NEW OR UPGRADE OF ASSETS

Classification	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	300	1,500	-	-	-	-	-	-	-	-	-	1,800
Building and Structures	927	3,108	141	-	300	-	-	-	85	-	-	4,561
Infrastructure - Stormwater	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure - CWMS	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure - Roads	282	-	-	-	-	-	-	-	-	-	-	282
Infrastructure - Footpaths	27	60	40	40	40	40	40	40	40	40	40	447
Infrastructure - Total	309	60	40	40	40	40	40	40	40	40	40	729
Plant and Equipment	30	-	-	-	-	253	-	-	-	-	-	283
Furniture and Fittings	80	111	7	15	-	-	-	-	-	-	-	213
Waste Landfill	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ALL ASSETS	1,306	4,719	188	55	340	293	40	40	125	40	40	7,368

8.0 LAND ASSETS

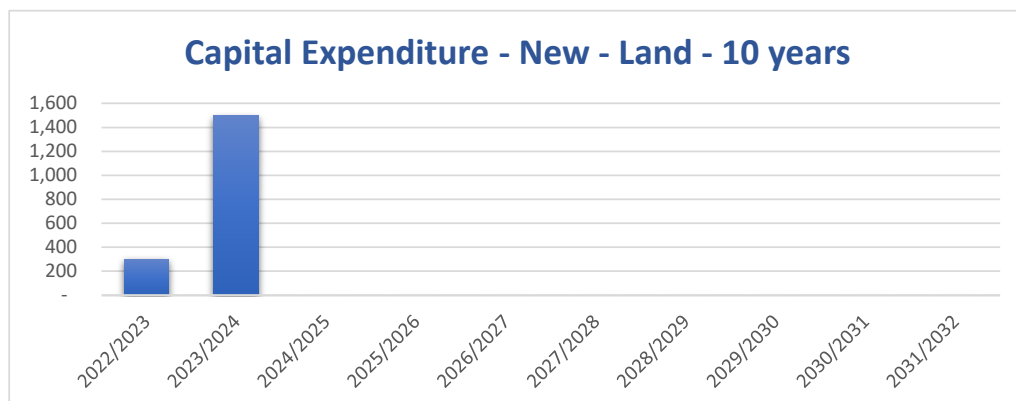
8.1 Projected Capital Expenditure on the Renewals of Land Assets

This forecast is based on land purchase strategies.



8.2 Projected Capital Expenditure on New Land Assets

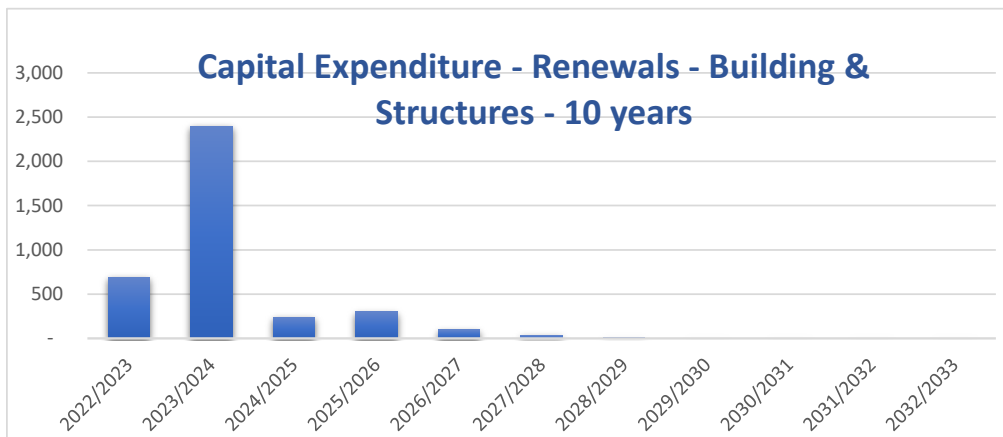
This forecast for land assets is based on land purchase strategies.



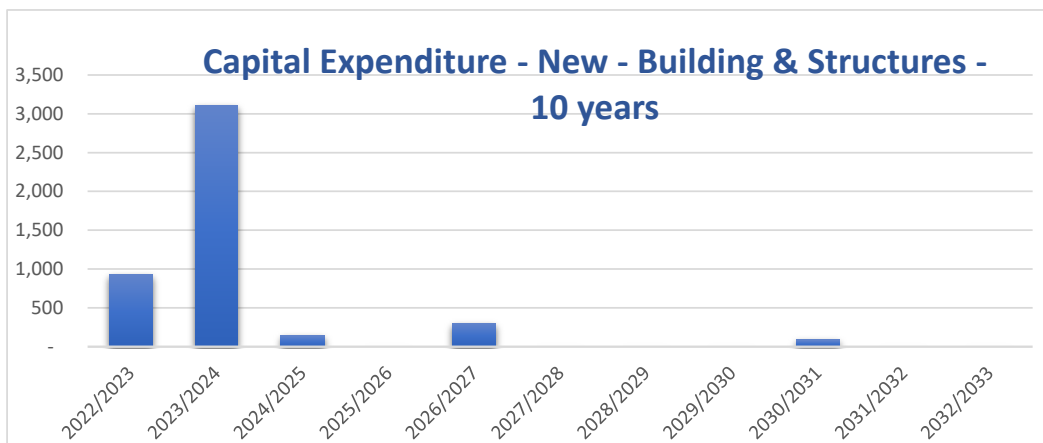
9.0 BUILDING & STRUCTURE ASSETS

Forecast expenditure on asset renewals and replacement, of building and structural assets is based indicative known strategies (this will be pending further asset management planning).

9.1 Projected Capital Expenditure on Renewal of Buildings and Structure Assets



9.2 Projected Capital Expenditure on New and Upgrade of Buildings and Structure Assets

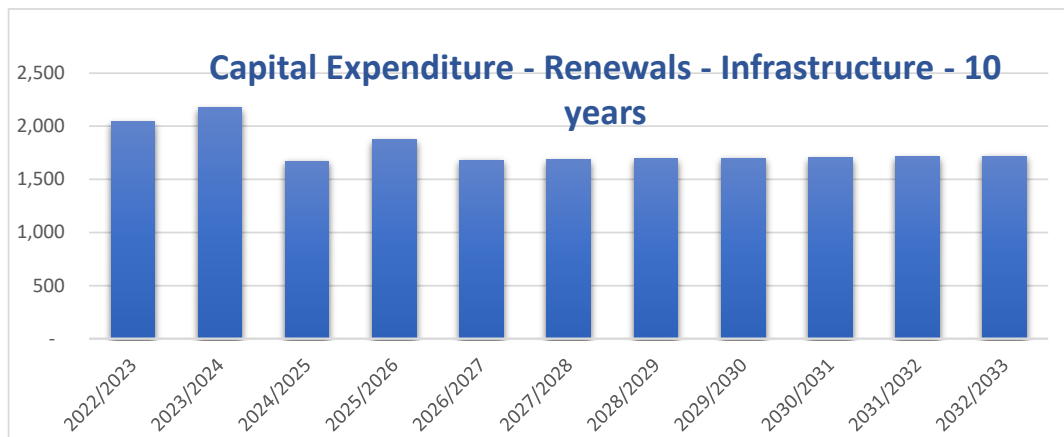


10.0 INFRASTRUCTURE ASSETS

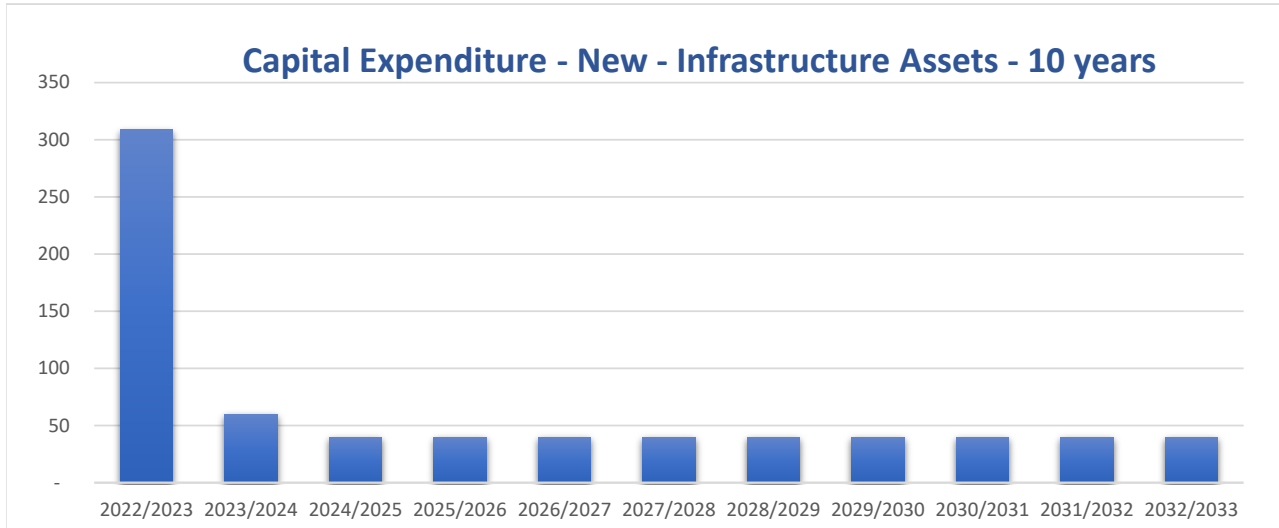
10.1 Project Capital Expenditure on the Renewals of Infrastructure Assets

For the purpose of asset renewals and replacement, this Plan has been based on the following: -

- Roads based on the Roads to Recovery Program—minimum own source spending
- CWMS an indicative figure – pending further assessment planning
- Stormwater an indicative figure – pending further assessment planning
- Footpaths an indicative figure – pending further assessment planning



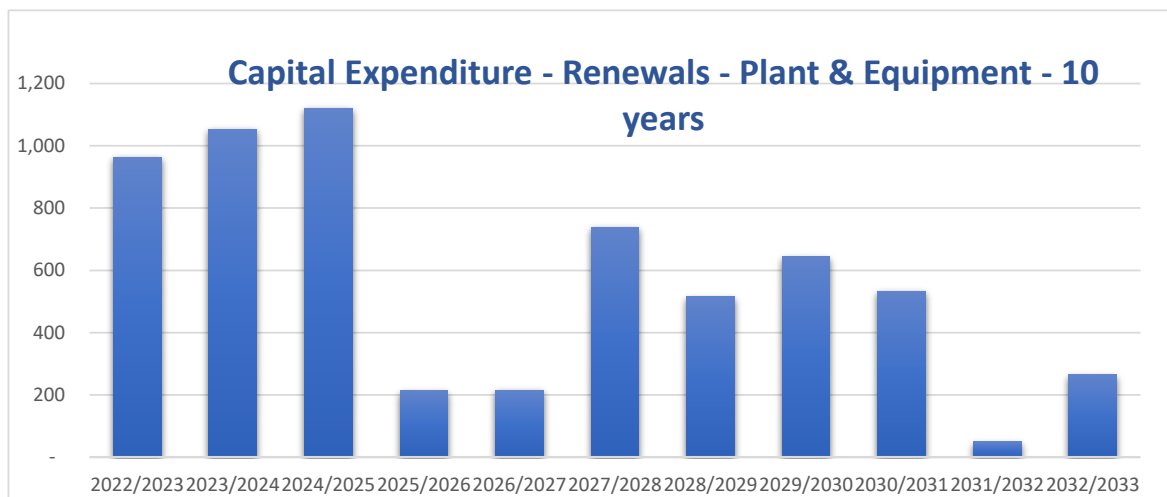
10.2 Project Capital Expenditure on the New and Upgrade of Infrastructure Assets



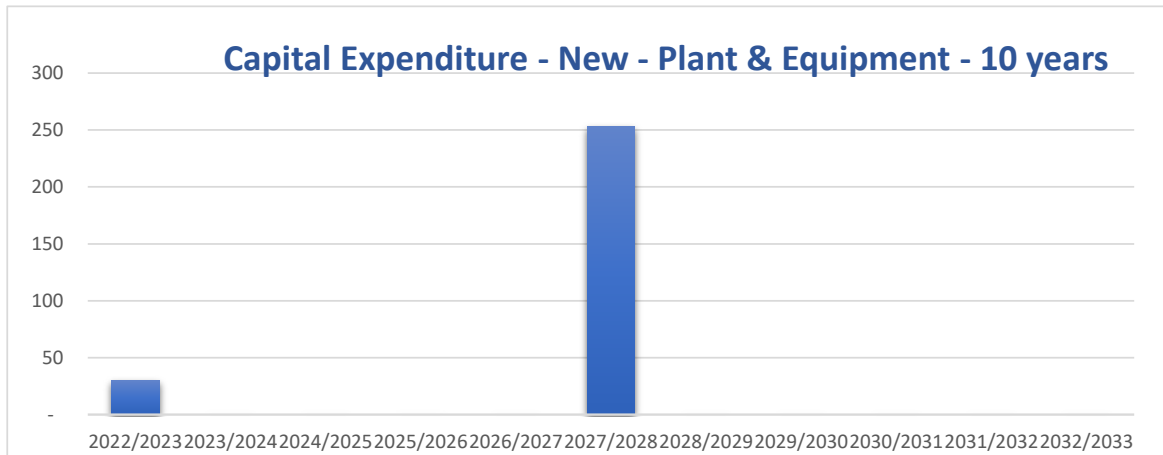
11.0 PLANT ASSETS

11.1 Projected Capital Expenditure for the Renewal on Plant & Equipment Assets

An assessment of Plant and Equipment replacement has undergone a review in 2022/2023 and is further represented in Appendix 1.



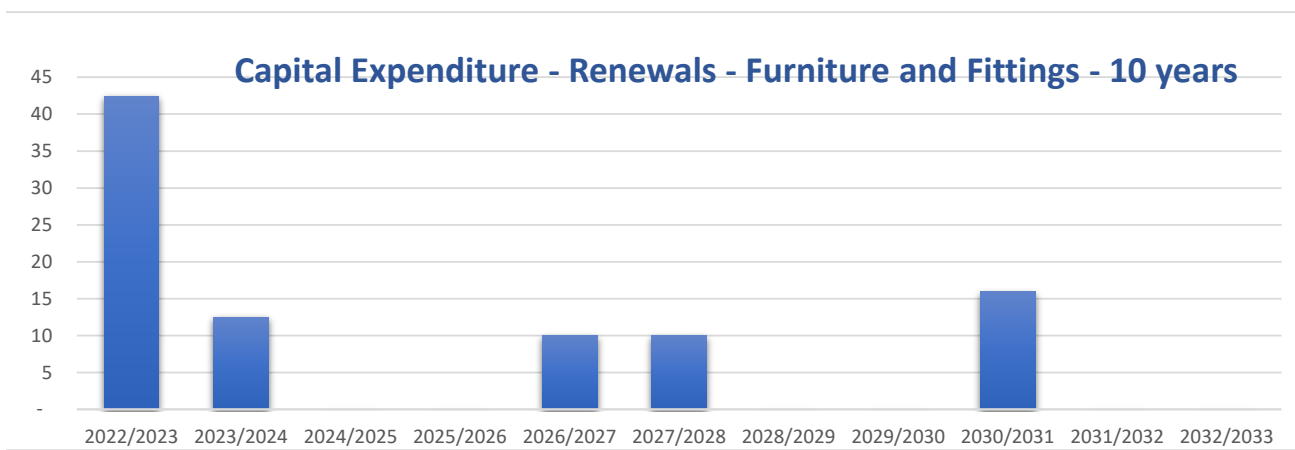
11.2 Projected Capital Expenditure for the New and Upgrade on Plant & Equipment Assets



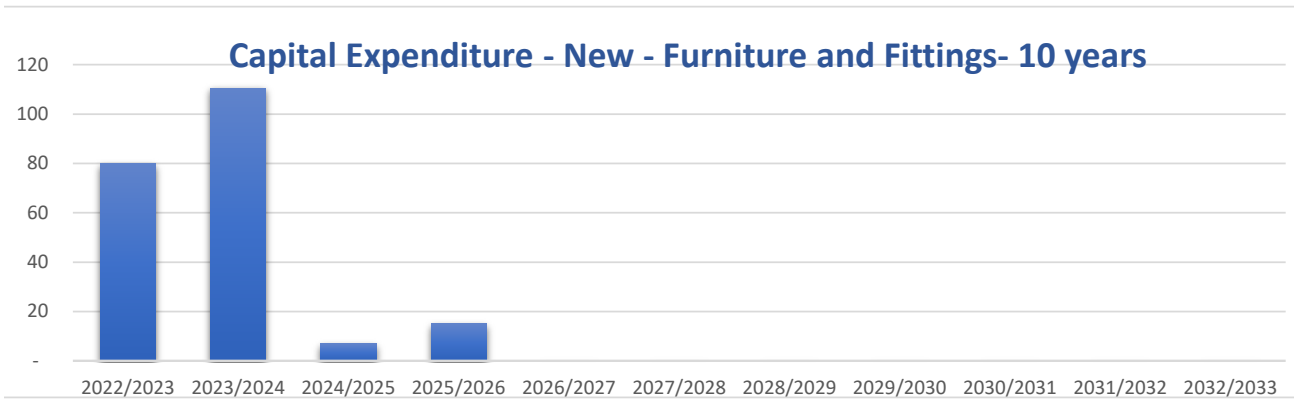
12.0 FURNITURE & FITTINGS ASSETS

12.1 Projected Capital Expenditure for the Renewal of Furniture and Fitting Assets

An review of Furniture and Fittings replacement was undertaken in 2022/2023, however, further assessment is required on small items replacements.



12.2 Projected Capital Expenditure for the New and Upgrade of Furniture and Fitting Assets



13.0 WASTE LANDFILL ASSETS

13.1 Projected Capital Expenditure for the Renewal of Waste Landfill Assets

An assessment of Waste Landfill remediation has undergone a review in 2022/2023 and is based on expected closure of Cungena Landfill – Cell 2.



13.2 Projected Capital Expenditure for the New and Upgrade of Waste Landfill Assets



DISTRICT COUNCIL OF STREAKY BAY - ASSET REPLACEMENT

Function	Activity	Asset Class	Type	Year	Specific Details	Amount
Administration	Administration	Furniture and Fittings	New	2022/23	IT Equipment	15,000
Community	Community	Furniture and Fittings	New	2022/23	Blow Up Cinema	10,000
Environment	Waste	Furniture and Fittings	New	2022/23	Fencing - Green Waste Compound	15,000
Environment	Waste	Furniture and Fittings	New	2022/23	Equipment Purchases - bins, sorting table, pallet scales, Glass crusher	40,000
Administration	Administration	Furniture and Fittings	Renewal	2022/23	IT Equipment	5,000
Community	Health	Furniture and Fittings	Renewal	2022/23	Sterilisation Unit - Dental Clinic	15,585
Community	Health	Furniture and Fittings	Renewal	2022/23	Compressor and Suction Unit - Dental Clinic	6,865
Economic	Tourism	Furniture and Fittings	Renewal	2022/23	Photocopier - Visitor Centre	15,000
Administration	Administration	Buildings and Structures	New	2022/23	Lift Installation - Council Office	230,000
Community	Cemeteries	Buildings and Structures	New	2022/23	Streaky Bay Cemetery Extension	70,000
Nec	Depot	Buildings and Structures	New	2022/23	Depot Office Demountable	45,000
Recreation	Swimming	Buildings and Structures	New	2022/23	Jetty Pool - Shade	39,165
Recreation	Parks and Gardens	Buildings and Structures	New	2022/23	Lions Park	58,625
Recreation	Playgrounds	Buildings and Structures	New	2022/23	Streaky Bay Skate Park Upgrade	380,197
Transport	Roads	Buildings and Structures	New	2022/23	Streaky Bay Entrance Statements	104,000
Business	Campgrounds	Buildings and Structures	Renewal	2022/23	Perlubie Beach upgrade	30,000
Business	Campgrounds	Buildings and Structures	Renewal	2022/23	Scaales Bay Beach upgrade	30,000
Recreation	Sports Facilities	Buildings and Structures	Renewal	2022/23	Streaky Bay Sports Club - door	16,000
Recreation	Playgrounds	Buildings and Structures	Renewal	2022/23	Streaky Bay Oval Playground	12,740
Recreation	Playgrounds	Buildings and Structures	Renewal	2022/23	Wirrulla Playground	35,000
Recreation	Jetties	Buildings and Structures	Renewal	2022/23	Jetty Platform	44,124
Recreation	Parks and Gardens	Buildings and Structures	Renewal	2022/23	Lions Park	136,791
Recreation	Playgrounds	Buildings and Structures	Renewal	2022/23	Streaky Bay Skate Park Upgrade	380,197
Transport	Aerodrome	Buildings and Structures	Renewal	2022/23	Repaint Aircraft pavement Line Marking	7,000
Business	CWMS	CWMS	Renewal	2022/23	CMWS - Pump Replacement	16,300
Transport	Footpaths	Footpaths	New	2022/23	To be defined	27,000
Nec	District Developme	Land	New	2022/23	Lot 177, Hd Ripon	300,000
Transport	Roads	Sealed Roads	New	2022/23	Sealed Roads	281,826
Transport	Roads	Sealed Roads	Renewal	2022/23	Sealed Roads	301,839
Transport	Roads	Unsealed Roads	Renewal	2022/23	Unsealed Roads	1,725,847
Nec	Plant	Plant and Equipment	New	2022/23	Integrated Vehicle Management Systems	30,000
Nec	Plant	Plant and Equipment	Renewal	2022/23	Utility Single Cab Tray - Tailgate Loader	46,500
Nec	Plant	Plant and Equipment	Renewal	2022/23	Grader Patrol No 4	385,000
Nec	Plant	Plant and Equipment	Renewal	2022/23	Grader Patrol No 5	385,000
Nec	Plant	Plant and Equipment	Renewal	2022/23	Utility Single Cab Tray - Tipper Tray	53,000
Nec	Plant	Plant and Equipment	Renewal	2022/23	Mower Deck Z Trak	50,000
Nec	Plant	Plant and Equipment	Renewal	2022/23	SUV - Kluger White	45,000
Administration	Administration	Furniture and Fittings	New	2023/24	IT Equipment	4,500
Administration	Administration	Furniture and Fittings	New	2023/24	Defibulators	6,000
Administration	Administration	Furniture and Fittings	Renewal	2023/24	Folding Machine	12,500
Administration	Administration	Furniture and Fittings	New	2023/24	Generator - Administration	100,000
Nec	Depot	Buildings and Structures	New	2023/24	Depot Office Demountable	10,000
Community	Public Amenities	Buildings and Structures	New	2023/24	Tractors Beach - compost to hybrid	15,000
Business	Campgrounds	Buildings and Structures	New	2023/24	Wirrulla Dump Point	20,000
Recreation	Parks and Gardens	Buildings and Structures	New	2023/24	Poochera Dump Point	20,000
Recreation	Parks and Gardens	Buildings and Structures	Renewal	2023/24	Streaky Bay Foreshore Lawns - Shade and seating Structure	20,000
Recreation	Parks and Gardens	Buildings and Structures	Renewal	2023/24	Streaky Bay Light Poles - Alfred Terrace Foreshore Lawns	20,000
Community	Public Amenities	Buildings and Structures	Renewal	2023/24	Streaky Bay CBD Public Amenities Deck and Fencing	37,500
Transport	Roads	Buildings and Structures	New	2023/24	Streaky Bay Entrance Statements	46,000
Business	Campgrounds	Buildings and Structures	Renewal	2023/24	Campgrounds - Perlubie	48,500
Recreation	Parks and Gardens	Buildings and Structures	Renewal	2023/24	Massas Bridge	75,000
Transport	Aerodrome	Buildings and Structures	Renewal	2023/24	Resheet runway 08/26, the gravel taxiway and the gravel apron (5 Yearly)	80,782
Business	Campgrounds	Buildings and Structures	Renewal	2023/24	Campgrounds - Speeds	92,500
Environment	Stormwater	Buildings and Structures	New	2023/24	Robinson Basin Infrastructure	100,000
Business	Campgrounds	Buildings and Structures	New	2023/24	Additional dump points, water	100,000
Administration	Administration	Buildings and Structures	New	2023/24	Lift Installation - Council Office	108,000
Community	Public Amenities	Buildings and Structures	New	2023/24	Public Amenities - Speeds	130,000
Business	Public Amenities	Buildings and Structures	Renewal	2023/24	Public Amenities - Perlubie	130,000
Recreation	Playgrounds	Buildings and Structures	New	2023/24	Streaky Bay Skate Park Upgrade	162,000
Recreation	Playgrounds	Buildings and Structures	Renewal	2023/24	Streaky Bay Skate Park Upgrade	162,000
Recreation	Parks and Gardens	Buildings and Structures	New	2023/24	Lions Park	201,500
Recreation	Parks and Gardens	Buildings and Structures	Renewal	2023/24	Lions Park	201,500
Transport	Aerodrome	Buildings and Structures	Renewal	2023/24	Replace airport lighting including new cabling in a pit duct system, new light fitting	377,000
Environment	Waste	Buildings and Structures	New	2023/24	Waste Transfer Station Area Cover	500,000
Business	Caravan Park	Buildings and Structures	Renewal	2023/24	Caravan Park - Upgrade	520,000
Recreation	Jetties	Buildings and Structures	Renewal	2023/24	Haslam Jetty - Upgrade to facility	631,708
Business	Caravan Park	Buildings and Structures	New	2023/24	Caravan Park - Upgrade	1,695,030
Business	CWMS	CWMS	Renewal	2023/24	CMWS - Automation of Hospital Drive - Generator	78,700
Transport	Footpaths	Footpaths	New	2023/24	Footpaths - Wirrulla Footpath Seal	60,000
Business	Caravan Park	land	new	2023/24	Land Purchase	1,500,000

Transport	Roads	Sealed Roads	Renewal	2023/24	Bay Road Bollards	25,000
Transport	Roads	Sealed Roads	Renewal	2023/24	Sealed Roads - Wells Street/Mudge/East	118,600
Transport	Roads	Sealed Roads	Renewal	2023/24	Perlubie Beach Intersection (Wharrif Drive)	300,000
Transport	Roads	Unsealed Roads	Renewal	2023/24	Unsealed Roads	1,652,362
Nec	Plant	Plant and Equipment	Renewal	2023/24	Mower Deck Z Trak	50,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Prime Mover UD Nissan - for Water Tanker	300,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Roller - Handy Hitch	50,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Tractor Fendt - Road Construction - for Rock Breaker	380,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Ride on Deck Mower	27,500
Nec	Plant	Plant and Equipment	Renewal	2023/24	Utility Isuzu Single Cab Tray - Road Signs	49,500
Nec	Plant	Plant and Equipment	Renewal	2023/24	Dual Cab Light Truck with Tray - S897BSL	55,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Mower E140 John Deere - Ride On	22,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	Utility Isuzu Single Cab Tray	55,000
Nec	Plant	Plant and Equipment	Renewal	2023/24	SUV - Prado White	65,000
Community	Cemeteries	Furniture and Fittings	New	2024/25	Cemetery Trailer	7,000
Recreation	Parks and Gardens	Buildings and Structures	New	2024/25	Wirrulla Triangle Infrastructure	21,312
Recreation	Playgrounds	Buildings and Structures	New	2024/25	Scaales Bay Playground	70,000
Business	Campgrounds	Buildings and Structures	New	2024/25	Speeds - Development of site	50,000
Transport	Aerodrome	Buildings and Structures	Renewal	2024/25	Seal runway 05/23 (780m x 18m)	98,000
Recreation	Playgrounds	Buildings and Structures	Renewal	2024/25	Streaky Bay Oval Playground	140,000
Transport	Footpaths	Footpaths	New	2024/25	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2024/25	Unsealed Roads	1,669,837
Nec	Plant	Plant and Equipment	Renewal	2024/25	Utility Hilux Dual Cab Tray	42,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Utility Hilux Dual Cab Tray - GI	40,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Trailer - Paving Cleaner	6,600
Nec	Plant	Plant and Equipment	Renewal	2024/25	SUV - Kluger White	55,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Water Tanker Trailer (small) - S17ZTCS	6,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Roller - Smooth Drum	110,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Bus - 21 Seat - Community	121,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Tanker-Water with Felco Tank	132,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Mower Z-Trac Ride On	16,500
Nec	Plant	Plant and Equipment	Renewal	2024/25	SUV - Kluger Grey	55,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Utility Triton Dual Cab Tray	47,300
Nec	Plant	Plant and Equipment	Renewal	2024/25	Utility Triton Single Cab - Patrol Grader (2)	49,500
Nec	Plant	Plant and Equipment	Renewal	2024/25	Utility Triton Single Cab - Patrol Grader (1)	44,000
Nec	Plant	Plant and Equipment	Renewal	2024/25	Sweeper, Street	396,000
Economic	Tourism	Furniture and Fittings	New	2025/26	Electronic Table - Visitor Centre	15,000
Culture	Museums	Buildings and Structures	Renewal	2025/26	Eyre Craft - Roof replacement	10,000
Recreation	Playgrounds	Buildings and Structures	Renewal	2025/26	Poochera Oval Playground	40,000
Transport	Aerodrome	Buildings and Structures	Renewal	2025/26	Reseal runway 13/31 (18m), sealed taxiway and sealed apron	250,000
Transport	Footpaths	Footpaths	New	2025/26	Footpaths	40,000
Transport	Footpaths	Footpaths	Renewal	2025/26	Moorea Boat Ramp Bike Track	200,000
Transport	Roads	Unsealed Roads	Renewal	2025/26	Unsealed Roads	1,675,598
Nec	Plant	Plant and Equipment	Renewal	2025/26	Rock Crusher - New teeth Only Keep plant	33,000
Nec	Plant	Plant and Equipment	Renewal	2025/26	Trailer - Mobile Tools	4,950
Nec	Plant	Plant and Equipment	Renewal	2025/26	Trailer - CWMS Generator	5,500
Nec	Plant	Plant and Equipment	Renewal	2025/26	Trailer - Airport	4,950
Nec	Plant	Plant and Equipment	Renewal	2025/26	Roller - Pad Foot	110,000
Nec	Plant	Plant and Equipment	Renewal	2025/26	SUV - Pajero Sport Silver	55,000
Administration	Administration	Furniture and Fittings	Renewal	2026/27	Photocopier - Upstairs	10,000
Business	Campgrounds	Buildings and Structures	Renewal	2026/27	Bairds Bay - Shelter	50,000
Business	Campgrounds	Buildings and Structures	Renewal	2026/27	Scaales Bay	50,000
Culture	Cultural Venues	Buildings and Structures	New	2026/27	Institute - Kitchen Upgrade	300,000
Transport	Footpaths	Footpaths	New	2026/27	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2026/27	Unsealed Roads	1,681,416
Nec	Plant	Plant and Equipment	Renewal	2026/27	Utility Single Cab Tray - Tipper Tray	54,000
Nec	Plant	Plant and Equipment	Renewal	2026/27	Tractor John Deere with Loader Bucket	88,000
Nec	Plant	Plant and Equipment	Renewal	2026/27	Canter Tipper	66,000
Nec	Plant	Plant and Equipment	Renewal	2026/27	E110 Ride on Mower	7,700
Administration	Administration	Furniture and Fittings	Renewal	2027/28	Photocopier - Downstairs	10,000
Transport	Aerodrome	Buildings and Structures	Renewal	2027/28	Repaint Aircraft pavement Line Marking	7,000
Transport	Aerodrome	Buildings and Structures	Renewal	2027/28	Resheet runway 08/26, the gravel taxiway and the gravel apron (5 Yearly)	30,000
Transport	Footpaths	Footpaths	New	2027/28	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2027/28	Unsealed Roads	1,687,292
Nec	Plant	Plant and Equipment	Renewal	2027/28	Roller, Ribbed (Stone) - tow behind	71,500
Nec	Plant	Plant and Equipment	Renewal	2027/28	Utility Single Cab Tray - Tailgate Loader	45,100
Nec	Plant	Plant and Equipment	Renewal	2027/28	SUV - Kluger White	55,000
Nec	Plant	Plant and Equipment	Renewal	2027/28	Utility Hilux Dual Cab Tray	49,500
Nec	Plant	Plant and Equipment	Renewal	2027/28	Utility Hilux Dual Cab Tray	49,500
Nec	Plant	Plant and Equipment	New	2027/28	Roller - Broons	143,000
Nec	Plant	Plant and Equipment	Renewal	2027/28	Utility Isuzu Single Cab Tray - Road Signs	40,700
Nec	Plant	Plant and Equipment	Renewal	2027/28	Forklift - Toyota	27,500
Nec	Plant	Plant and Equipment	New	2027/28	Roller - Grid	110,000
Nec	Plant	Plant and Equipment	Renewal	2027/28	Cat Grader - 3	400,000

Recreation	Playgrounds	Buildings and Structures	Renewal	2028/29	Streaky Bay Doctors Beach	10,000
Transport	Footpaths	Footpaths	New	2028/29	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2028/29	Unsealed Roads	1,693,227
Nec	Plant	Plant and Equipment	Renewal	2028/29	Prime Mover UD Nissan - for Water Tanker	242,000
Nec	Plant	Plant and Equipment	Renewal	2028/29	Mower Deck Z Trak	27,500
Nec	Plant	Plant and Equipment	Renewal	2028/29	SUV - Kluger White	55,000
Nec	Plant	Plant and Equipment	Renewal	2028/29	Dual Cab Light Truck with Tray - S897BSL	49,500
Nec	Plant	Plant and Equipment	Renewal	2028/29	Mower E140 John Deere - Ride On	11,000
Nec	Plant	Plant and Equipment	Renewal	2028/29	Utility Isuzu Single Cab Tray	41,800
Nec	Plant	Plant and Equipment	Renewal	2028/29	Forklift - Komatsu	27,500
Nec	Plant	Plant and Equipment	Renewal	2028/29	SUV - Prado White	60,000
Transport	Footpaths	Footpaths	New	2029/30	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2029/30	Unsealed Roads	1,699,222
Nec	Plant	Plant and Equipment	Renewal	2029/30	Grader Patrol No 4	400,000
Nec	Plant	Plant and Equipment	Renewal	2029/30	Roller - Handy Hitch	60,500
Nec	Plant	Plant and Equipment	Renewal	2029/30	Ride on Deck Mower	29,500
Nec	Plant	Plant and Equipment	Renewal	2029/30	SUV - Kluger Grey	55,000
Nec	Plant	Plant and Equipment	Renewal	2029/30	Utility Triton Single Cab - Patrol Grader (2)	49,500
Nec	Plant	Plant and Equipment	Renewal	2029/30	Utility Triton Single Cab - Patrol Grader (1)	49,500
Community	Cemeteries	Furniture and Fittings	Renewal	2030/31	Cemetery - Shoring Trailer	7,000
Community	Cemeteries	Furniture and Fittings	Renewal	2030/31	Cemetery - Shoring	9,000
Environment	Waste	Waste Landfill	Renewal	2030/31	Cungena Remediation	447,000
Transport	Aerodrome	Buildings and Structures	New	2030/31	Short Term Hanger Development	85,000
Transport	Footpaths	Footpaths	New	2030/31	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2030/31	Unsealed Roads	1,705,276
Nec	Plant	Plant and Equipment	Renewal	2030/31	Grader Patrol No 5	400,000
Nec	Plant	Plant and Equipment	Renewal	2030/31	Utility Single Cab Tray - Tipper Tray	56,000
Nec	Plant	Plant and Equipment	Renewal	2030/31	Mower Z-Trac Ride On	22,000
Nec	Plant	Plant and Equipment	Renewal	2030/31	SUV - Pajero Sport Silver	55,000
Transport	Footpaths	Footpaths	New	2031/32	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2031/32	Unsealed Roads	1,711,391
Nec	Plant	Plant and Equipment	Renewal	2031/32	Utility Isuzu Single Cab Tray - Road Signs	41,800
Nec	Plant	Plant and Equipment	Renewal	2031/32	E110 Ride on Mower	7,700
Transport	Footpaths	Footpaths	New	2032/33	Footpaths	40,000
Transport	Roads	Unsealed Roads	Renewal	2032/33	Unsealed Roads	1,717,567
Nec	Plant	Plant and Equipment	Renewal	2032/33	Roller - Smooth Drum	121,000
Nec	Plant	Plant and Equipment	Renewal	2032/33	Bus - 21 Seat - Community	143,000

DISTRICT COUNCIL OF STREAKY BAY - PLANT REPLACEMENT PROGRAM

NO	New Renewal	Year	Plant	Registration	Amount Renewal	Trade Amount	Net Value Replacement
11	Renewal	2022/23	Utility Single Cab Tray - Tailgate Loader	S837-AED	46,500	1,500	45,000
95	Renewal	2022/23	Grader Patrol No 4	S95-SWO	385,000	120,000	265,000
96	Renewal	2022/23	Grader Patrol No 5	S96-SWO	385,000	120,000	265,000
37	Renewal	2022/23	Utility Single Cab Tray - Tipper Tray	S898-AXE	53,000	8,000	45,000
58	Renewal	2022/23	Mower Deck Z Trak		50,000	2,000	48,000
63	Renewal	2022/23	SUV - Kluger White	S818-BMV	45,000	20,000	25,000
58	Renewal	2023/24	Mower Deck Z Trak		50,000	2,000	48,000
33	Renewal	2023/24	Roller - Handy Hitch	N/A	50,000	5,000	45,000
31	Renewal	2023/24	Prime Mover UD Nissan - for Water Tanker	SB11GM	300,000	80,000	220,000
18	Renewal	2023/24	Tractor Fendt - Road Construction - for Rock Breaker	S04-SST	380,000	131,250	248,750
55	Renewal	2023/24	Ride on Deck Mower		27,500	2,100	25,400
72	Renewal	2023/24	Utility Isuzu Single Cab Tray - Road Signs	S896-BSL	49,500	15,750	33,750
73	Renewal	2023/24	Dual Cab Light Truck with Tray - S897BSL	S897-BSL	55,000	15,750	39,250
78	Renewal	2023/24	Mower E140 John Deere - Ride On		22,000	1,050	20,950
79	Renewal	2023/24	Utility Isuzu Single Cab Tray	S867-BXB	55,000	15,750	39,250
86	Renewal	2023/24	SUV - Prado White	S019-CBF	65,000	21,000	44,000
71	Renewal	2024/25	SUV - Kluger White	S269-BPJ	55,000	15,750	39,250
10	Renewal	2024/25	Trailer - Paving Cleaner	YHN-180	6,600	525	6,075
64	Renewal	2024/25	Utility Hilux Dual Cab Tray	S819-BMV	42,000	15,000	27,000
65	Renewal	2024/25	Utility Hilux Dual Cab Tray - GI	S817-BMV	40,000	15,000	25,000
54	Renewal	2024/25	Water Tanker Trailer (small) - S172TCS	S172-TCS	6,000	100	5,900
38	Renewal	2024/25	Roller - Smooth Drum	YVP-592	110,000	21,000	89,000
41	Renewal	2024/25	Bus - 21 Seat - Community	SB60GK	121,000	63,000	58,000
68	Renewal	2024/25	Tanker-Water with Felco Tank	SY5-7FX	132,000	21,000	111,000
74	Renewal	2024/25	Mower Z-Trac Ride On	N/A	16,500	1,050	15,450
80	Renewal	2024/25	SUV - Kluger Grey	S976-BWJ	55,000	21,000	34,000
83	Renewal	2024/25	Utility Triton Dual Cab Tray	S09-SGZ	47,300	10,500	36,800
84	Renewal	2024/25	Utility Triton Single Cab - Patrol Grader (2)	S297-BXH	49,500	10,500	39,000
85	Renewal	2024/25	Utility Triton Single Cab - Patrol Grader (1)	S296-BXN	44,000	10,500	33,500
87	Renewal	2024/25	Sweeper, Street	SB1-4HR	396,000	42,000	354,000

17	Renewal	2025/26	Rock Crusher - New teeth Only Keep plant	N/A	33,000	-	33,000
43	Renewal	2025/26	Trailer - Mobile Tools	YEJ-897	4,950	105	4,845
44	Renewal	2025/26	Trailer - CWMS Generator	TJI-514	5,500	105	5,395
49	Renewal	2025/26	Trailer - Airport	TVP-683	4,950	105	4,845
57	Renewal	2025/26	Roller - Pad Foot	YVY-591	110,000	21,000	89,000
90	Renewal	2025/26	SUV - Pajero Sport Silver	S872CCY	55,000	21,000	34,000
37	Renewal	2026/27	Utility Single Cab Tray - Tipper Tray	S898-AXE	54,000	8,400	45,600
66	Renewal	2026/27	Tractor John Deere with Loader Bucket	S66-SDG	88,000	1,050	86,950
88	Renewal	2026/27	Canter Tipper		66,000	21,000	45,000
91	Renewal	2026/27	E110 Ride on Mower		7,700	525	7,175
3	Renewal	2027/28	Roller, Ribbed (Stone) - tow behind	N/A	71,500	5,250	66,250
11	Renewal	2027/28	Utility Single Cab Tray - Tailgate Loader	S837-AED	45,100	5,000	40,100
63	Renewal	2027/28	SUV - Kluger White	S818-BMV	55,000	21,000	34,000
64	Renewal	2027/28	Utility Hilux Dual Cab Tray	S819-BMV	49,500	15,750	33,750
65	Renewal	2027/28	Utility Hilux Dual Cab Tray	S817-BMV	49,500	15,750	33,750
67	New	2027/28	Roller - Broons	SY7-1GR	143,000	21,000	122,000
72	Renewal	2027/28	Utility Isuzu Single Cab Tray - Road Signs	S896-BSL	40,700	15,750	24,950
76	Renewal	2027/28	Forklift - Toyota	S77-STU	27,500	5,250	22,250
77	New	2027/28	Roller - Grid	S35-SFC	110,000	8,400	101,600
92	Renewal	2027/28	Cat Grader - 3		400,000	120,000	280,000
31	Renewal	2028/29	Prime Mover UD Nissan - for Water Tanker	SB11GM	242,000	84,000	158,000
58	Renewal	2028/29	Mower Deck Z Trak		27,500	2,100	25,400
71	Renewal	2028/29	SUV - Kluger White	S269-BPJ	55,000	15,750	39,250
73	Renewal	2028/29	Dual Cab Light Truck with Tray - S897BSL	S897-BSL	49,500	15,750	33,750
78	Renewal	2028/29	Mower E140 John Deere - Ride On	N/A	11,000	1,575	9,425
79	Renewal	2028/29	Utility Isuzu Single Cab Tray	S867-BXB	41,800	15,750	26,050
81	Renewal	2028/29	Forklift - Komatsu	S09-SGZ	27,500	7,350	20,150
86	Renewal	2028/29	SUV - Prado White	S019-CBF	60,000	21,000	39,000
95	Renewal	2029/30	Grader Patrol No 4	S95-SWO	400,000	126,000	274,000
33	Renewal	2029/30	Roller - Handy Hitch	N/A	60,500	5,250	55,250
55	Renewal	2029/30	Ride on Deck Mower		29,500	2,100	27,400
80	Renewal	2029/30	SUV - Kluger Grey	S976-BWJ	55,000	21,000	34,000
84	Renewal	2029/30	Utility Triton Single Cab - Patrol Grader (2)	S297-BXH	49,500	10,500	39,000
85	Renewal	2029/30	Utility Triton Single Cab - Patrol Grader (1)	S296-BXN	49,500	10,500	39,000
96	Renewal	2030/31	Grader Patrol No 5	S96-SWO	400,000	126,000	274,000

37	Renewal	2030/31	Utility Single Cab Tray - Tipper Tray	S898-AXE	56,000	8,400	47,600
74	Renewal	2030/31	Mower Z-Trac Ride On	N/A	22,000	1,050	20,950
90	Renewal	2030/31	SUV - Pajero Sport Silver	S872CCY	55,000	21,000	34,000
72	Renewal	2031/32	Utility Isuzu Single Cab Tray - Road Signs	S896-BSL	41,800	15,750	26,050
91	Renewal	2031/32	E110 Ride on Mower		7,700	525	7,175
38	Renewal	2032/33	Roller - Smooth Drum	YVP-593	121,000	21,000	100,000
41	Renewal	2032/33	Bus - 21 Seat - Community	SB60GK	143,000	63,000	80,000

11 REPORTS FROM THE GENERAL MANAGER OF PROSPERITY**11.1 PROSPERITY DEPARTMENT INFORMATION REPORT**

RECORD NUMBER: 399027
AUTHOR: General Manager of Prosperity
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION

That Council receives and notes the report.

COMMUNITY STRENGTHENING, PLANNING AND DEVELOPMENT COMMITTEE

Meeting minutes included in this Agenda.

ECONOMIC DEVELOPMENT**Child Care Centre Development**

On track for opening in August 2023, anecdotal discussions with owners have been that they have good forward bookings and staffing applications.

Andromeda Poochera Kaolin Mine

The plans for this site are continuing as planned. Council is currently working with Andromeda on the requirements of the Poochera-Port Kenny Road to ensure safe and compliant access for mining vehicles, the Draft Agreement is currently with Andromeda and Council are awaiting further feedback (The GMP will be meeting with Andromeda prior to this meeting a verbal update to be provided at the meeting).

Community Centre Feasibility Study

Refer to CEO Council report

Request to Develop Housing for GPs in the Eyre Peninsula

No further updates.

SA Power Networks – Customer Consultative Panel – Expert Witness Participation

The GMP has been invited to attend the presentation on the final report in July 2023.

On the 24 May 2023 Council Officers and Elected Members were provided with the opportunity to meet with the new CEO of SA Power Networks in Streaky Bay, this provided the opportunity for all those participating to discuss and raise issues and opportunities within the region. It was positive to

hear the CEO speak about opportunities for increased community partnerships for localised solutions and a desire to see legislative change that further facilitated these opportunities.

Economic Development Officers Network – Eyre Peninsula

No further networks have been held prior to this meeting.

Township/District Management Review

The CEO and GMP attended stakeholder meetings in Adelaide to discuss the masterplan sessions, these stakeholders included SA Power Networks, SA Water, Department for Infrastructure and Transport, SA Tourism Commission, Planning and Land Use Services, Wellbeing SA, Future Urban, SA Planning and the CEO of the Office for Regional Housing. This was a good opportunity for key service providers to discuss potential issues, provide details on assets or items that may need to be included in the proposed planning.

Council received really positive feedback from all attendants and thanked Council for the opportunity to have early insight into where the Council will be seeking to head in regard to the process.

Council Officers due to the Haslam session being washed out attended Haslam on the 3 May 2023, this session was very well attended, and Council Officers received some really good feedback.

The GMP will be meeting with the consultants to discuss the next phases of the project, this will include presentation of a report on the last round of consultation, Elected Member workshops, Final Round of Community Consultations and seeking to have the documents endorsed by November 2023.

Perlubie Beach Access Land Swap Agreement and Progress

This is progressing as required.

Streaky Bay Connectivity Project

The GMP and CEO have been working with Field Solutions and KPMG who are applying to the Federal Regional Connectivity Program (RCP 3) for additional infrastructure that will improve connectivity within the District Council of Streaky Bay. Representatives from Field Solution will be providing a detailed deputation to Elected Members at this meeting.

Advertising Signs Policy – Review

Policy was presented with no changes to the Community Strengthening Planning Committee, the current policy is effective and therefore no changes were recommended, Policy to be endorsed by Council at this meeting.

Moveable Signs Policy – Review

Policy was presented with no changes to the Community Strengthening Planning Committee, the current policy is effective and therefore no changes were recommended, Policy to be endorsed by Council at this meeting.

Mobile Food Vendor Policy – Review

Policy was presented with some changes to the Community Strengthening Planning Committee, the recommendation from the meeting review was to further investigate location options with a further report back to the Committee at the 2 August 2023 meeting.

SUSTAINABILITY

Eyre's Waterhole Overnight Camping

The initial correspondence was sent to the Department of Infrastructure and Transport on 4 April 2023, a second email was sent on 16 May 2023, to date no response has been received, a third request for a response was sent on 10 June 2023. Upon the third request a response has been provided (with no further contact details) that the Department is supportive of assisting Council in the management of this site, however will not be installing any infrastructure (such as toilets) themselves and if Council would like to pay for, install and manage the toilets post installation the department would be supportive. This response does not address the public health issue that is being faced by the use of the department infrastructure.

The matter was discussed at the Regional Tourism Officers monthly catch up, this was raised with Regional Development Australia Eyre Peninsula and the advice was for Council to encourage the community to complete the RAA Community Advocacy Survey in regard to infrastructure on the EP. The GMP did not feel this was a strong avenue for a resolution and the matter was further discussed at the Council Section 41 Community Strengthening Planning Committee meeting where it was resolved for the CEO to write to the relevant minister to raise the matter further.

RAA Electric Vehicle Charge Network

See separate report to this meeting.

Streaky Bay Tree Management Assessment

The majority of the work for this assessment has been completed, Council Officers are proposing to hold a Councillor workshop and Community Drop In Session on July 18, 2023 regarding the outcome of this project.

During the same work Council staff will be working with the arborist to undertake some site and further tree testing prior to the commencement of legacy tree planting.

Tree Management Policy Review

The Tree Management Policy has been reviewed with the assistance of the Arborist undertaking the assessment, this has included the provision of a preferred species list, the Draft Policy will be presented to Council for endorsement at the July 2023 Ordinary Meeting of Council.

Perlubie Beach and Speeds Point Development

No Updates at this time.

Speed Limits on Beaches

Perlubie

Council Officers have received correspondence from the Department regarding the initial proposal and the following approvals have been provided;

- Perlubie and Perlubie Beach
 - The 40 km/h Area speed limit will apply to all roads in the town, including Wharff Drive.
 - An END Area sign is not required at the beach car park, as Area speed limits do not apply to road related areas, such as car parks or beaches.
 - Drivers will enter the speed limited Area applying to the roads in the town, when they leave the car park.
 - The entry to the beach will be signed 40 'On Beach" (a linear speed limit).

- On Perlubie Beach, 40 km/h linear speed limit signs will be placed entering the length of beach (from the Eba direction) designated by council for camping, with a linear END(40) sign facing drivers leaving the area in the direction of Eba.

The Department has in addition provided the following information for Noting.

- Council does not have the authority to install speed limit signs other than those approved by the department.
- The *Road Traffic Act 1961* requires that the Minister for Transport and Infrastructure grant approval to install, maintain, alter, operate or remove traffic control devices, including speed limits.
- The Minister has delegated powers and granted approvals by issuing Instruments to the Commissioner of Highways, Councils and a number of other road authorities.
- These Instruments specify the conditions of approval, and the devices requiring separate approval.
- Speed limits are generally excluded from the Instruments of General Approval granted to other road authorities, and require separate approval of the Commissioner of Highways or authorised delegate.
- Refer to the [Instrument of General Approval and Delegation to Council for the Use of Traffic Control Devices, Road Closures and Granting of Exemptions for Events](#).
- Installing or displaying a speed limit sign without the appropriate authorisation is an offence under Section 21 of the *Road Traffic Act 1961*.

Perlubie Beach Management Advisory Group

A meeting was held for 10 May 2023 to discuss the project to date and review the implementation of the proposed strategies, at this meeting it was agreed that the Committee had met the terms of its initial objective and as there were no further issues for the site now the Group would no longer be required to meet.

Community Battery Solar and Storage Opportunities

The investigation into this project will recommence once the Skate Park and Lions Park projects are completed.

TOURISM

Streaky Bay Tourism and Business Association

- A taste of Streaky Bay event went really well and was sold out early
- A Celebration of Seafood Streaky Bay (only 2 tickets remaining)
- Streaky Bay Rodeo Event Planning Continues

Tractor Beach Wifi Node

Transition of Wifi Node to Council ownership is continuing.

Township Entrance Statements – Streaky Bay – Final Concepts and Development Approval

Development Approval has been submitted, awaiting outcome. Design consultants are developing construction and engineering drawings to begin construction.

STRATEGIC PROJECTS

Youth Precinct – Skate Park – Development

Construction on this project is well underway, construction is expected to be around 10 weeks weather dependent. Contractors have been engaged to install the toilet, however toilet delivery dates are yet to be confirmed.

Golf Course Crown Land Purchase

No further update at this time.

Infrastructure Design Guidelines

Met with Rick Gayler (Gayler Consulting) to discuss document and document to be reviewed accordingly. Proposed drawings as provided from the Infrastructure Team were submitted to Tonkin for drawing completion, however the cost for Tonkin to undertake this project was cost prohibitive a secondary quote is now being sought.

Pioneer Park Project Development

- 100 % drawings have been completed
- Project Plan has been completed
- Bundled tender packages have been released
- Public Toilet has been ordered
- Asbestos has been removed from old toilet (due to contractor availability)
- Tree removal, stump grinding, etc has been completed
- BBQ has been purchased and delivered
- Play equipment is currently being finalised
- Surveyor has been engaged to undertake site set out
- Minor demolition works have commenced

STRATEGIC GRANTS

Grant Applications

Office Recreation and Sport South Australia – Facilities Funding – A Grant Application was submitted for the planning, development, and construction of the Montgomerie Terrace Shared Use Path – Unsuccessful

Grant Existing – Status

Green Industries South Australia – Waste Modernisation Grants – Recycling - Awaiting Grant Acquittal

Green Industries South Australia – Waste Modernisation Grants – Waste Strategy – Agreement signed

Stormwater Management Authority SA – Stormwater Management Plan – Funding Agreement Signed

11.2 PROSPERITY DEPARTMENT WASTE INFORMATION REPORT

RECORD NUMBER: 399028
AUTHOR: General Manager of Prosperity
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION

That Council receives and notes the report.

STRATEGY DEVELOPMENT**Waste Management Strategy**

Council Officers and Rawtec Consultants undertook site visits during the week of 29-2 June 2023. Council Officers and Rawtec Officers met with EP Recycling to get feedback on current kerbside collection services, this was followed by site Visits to the Streaky Bay Transfer Station and Cunga Landfill Site. The following day Officers travelled to Ceduna and undertook a site visit to the Ceduna Recycling Centre and Landfill site and then a collaborative meeting between CEO's and Waste Officers from Streaky Bay, Ceduna, Wudinna, and Elliston met to discuss current operations and future opportunities.

The joint Council meeting was very positive with all Council's agreeing that they would like to continue discussions to explore future opportunities, particularly if there were any collaborative options.

The officers from Rawtec will now collate all the information gained from the onsite visits and meetings to provide a background information report for review, prior to the completion of the report the GMP will be meeting with Rawtec to discuss the outcomes of the site visits and how the report should be presented.

Council Officers are in addition to this developing a Community Survey that will be distributed to get an understanding of community expectations around waste and recycling and this information will be provided as part of the development of the strategy processes.

Eyre Peninsula Waste Management Strategy

The EPLGA hosted a second workshop in Port Lincoln on May 8, 2023, the results to date were discussed and the feedback report from that meeting is yet to be distributed.

STREAKY BAY TRANSFER STATION / CDS FACILITY**Site Survey**

Council Officers recently engaged a survey to undertake a survey of the current site, this will enable Council Officers to plan and understand the current site layout and will be required for further documentation development.

Environmental Management Plan

Council Officers are currently working on the development of an Environmental Management Plan for the site, this will outline the operations of the site and how the site complies with its EPA licence requirements.

Emergency Management Plan

Council Officers and staff will be undertaking a site assessment with Local Government Risk Services at the end of June to develop a site Emergency Management Plan, this will be embedded into and form part of the Environmental Management Plan.

Operational Manual and Checklists

Council Officers are currently developing an operational manual for the site that will include general operations, compliance requirements and checklists. The development of this document will be critical to succession planning and backfilling staff, who will be able to refer to this document if they are required to work at the Transfer Station.

Abusive and Aggressive Customers

Council Officers have received over the past few months an increase in reports of both aggressive and abusive customers at the transfer station. This abuse has generally been driven by operational staff requesting customers to sort waste, CDL cans/bottles or the refusal of certain wastes which are all fair and reasonable requests and relate to site compliance, it has been disappointing that some of this was from Community Groups.

In recent visits to other regional and metro facilities, all these sites, have required the equivalent of or a higher level of sorting of waste or CDL prior to presentation at the site. The Ceduna CDL facility requires all cans, glass bottles, plastic bottles, and milk cartons to be separated, straws removed, and bottle tops removed prior to depositing, CDL attendants do not assist residents to do this, this was the same for other facilities demonstrating that this is a reasonable expectation at such facilities.

Council Officers when undertaking site visits regularly see high levels of contamination occurring at the site, this causes inefficiencies in handling, additional costs (particularly at shredding time) and most importantly non-compliance and have instructed staff to be more vigilant around this to ensure our compliance.

Site Security

Due to the ongoing abuse over the past few months a review of the site was undertaken from the perspective of ensuring staff safety, particularly in the light that at times staff are working alone. The results of this review have included the installation of CCTV cameras, ensuring staff have emergency contact mechanisms, and that staff can place themselves in a secure location in the event of an abusive/aggressive situation.

Signage Audit

Council Officers are aware that the signage at the Transfer Station in some areas is not sufficient and therefore an audit of signage has been undertaken, with a request for new signage to be installed, traffic flow has also been considered.

Smart Locks – Green Waste Area

The Green Waste area has now been fenced and smart locks for access have been purchased. Council Officers are currently developing a procedure for this, and it will be envisaged that this area will be locked commencing 1 July 2023, the appropriate communications will be undertaken to ensure those affected are made aware of the new arrangements.

Stockpiling

Following the recent shredding and stockpiling removal from site recyclables, it is evident that stockpiles are beginning to creep up again, particularly with Steele, Soft Furnishings and Tyres. Council Officers are currently assessing to have the steele pile removed as soon as possible.

EP recycling recently provided us with a report that indicated from December 2022 to April 2023 the following m3 of waste have been transport to Cungena (total 1740m3);

- 1636 m3 of Soft Furnishings
- 104 m3 of C & D Waste

CUNGENA LANDFILL SITE

Landfill Environmental Management Plan and Closure Plan

Council Officers have recently reviewed the current plan and identified that it is out of date and will need to be reviewed, Council Officers will be seeking to have this reviewed during the next Financial Year, there may be opportunities to collaborate with Ceduna District Council as they are also requiring a similar review.

KERBSIDE COLLECTION

Cape Bauer Loop Kerbside Collection

A request has been received for kerbside collection for a portion of Cape Bauer Loop. Council Officers are currently investigating this, it should be noted that should this become part of a nominated collection route all properties with an occupiable dwelling along this route will be charged the waste service levy under Council's rating Policy.

In addition to this Council Officers are investigating a safe turn around area for the truck, if this can't be found the only alternative is for the truck to traverse the entire route of Cape Bauer Loop, this would add considerable cost to the collection and additional wear and tear and travel time for the contractor. When all options have been considered a full report will be provided to Council.

Easter and School Holiday Kerbside Collection Report (from EP Recycling)

EP Recycling reported that in general most visitors utilised the street bins points well. They noted that the demand seemed different to previous years, usually it quietens down after peak holiday periods, however they are noting ongoing consistent usage following those peak periods.

Lions Park

- Were regularly near full or full
- Good Friday to end of School Holidays bins were emptied daily and did not overflow

Perlubie Beach

- Easter Weekend and School Holidays – used to full capacity but not overflowing
- Recommend keeping all 4 bins there as we go back to weekly collection

RV Park

- Easter Weekend and School Holidays – used to full capacity but not overflowing
- Full on a regular basis

Moore's Boat Ramp

- Easter Weekend and School Holidays – used to full capacity but not overflowing
- Recommend extra bin stays for the Month of May

Tractor Beach

- Easter Weekend and School Holidays – used to full capacity but not overflowing
- Recommend extra bin stays for the Month of May to continue to monitor amount of waste received

Yanerbie

- These bins are being used more by locals than by tourists
- Recommend 2 bins would be sufficient here

Council Officers upon reviewing this report and their own observations have amend the bin numbers accordingly and will be continuing to monitor over the coming months.

In addition to this it is noted for consideration that the current street bins (within enclosures) only have a capacity for a 120L bin, this is requiring daily collection for most of the time, in the future an analysis should be undertaken as to the potential to amend these to 240L bins and reducing the number of collections, there may be long term savings in this area.

OTHER WASTE MANAGEMENT

Nil

STRATEGIC GRANTS**Grant Existing – Status**

Green Industries South Australia – Waste Modernisation Grants – Recycling - Awaiting Grant Acquittal

Green Industries South Australia – Waste Modernisation Grants – Waste Strategy – Agreement signed

Council Officers have advocated heavily once become aware of the program to have an EV charging station located in Streaky Bay (with the initial location pinpointed for Poochera) and this advocacy has been successful.

Council Officers met with representatives of the roll out in late April to discuss the opportunity for Streaky Bay and consideration of locations, three locations were provided, these were;

- Wells Street (behind the Chemist)
- Wells Steet (Council Carpark)
- Wells Street (Kiosk Carpark Area)

It is noted that the type of charging offered the stations must be located on the SA Power Networks High Voltage network. Council Officers identified that the Wells Street (behind Chemist) location is privately owned property, not delineated, low maintenance and undefined area may not be suitable for the long term.

The second location being the Council Carpark and the amount of space required for the charging points it was noted that as this is designated to Caravan parking and there is already a limited supply of Caravan or Towing vehicle areas that this too may not be suitable and therefore identified the current Kiosk Carparking area (see Figure 2 below). This area has been assessed as part of the Western Transit Loop (Wells Street Component Upgrade) and therefore any increase in traffic to this location will be mitigated through the proposed traffic management upgrade for Wells Street (See Figure 1 below) and the requirements for the EV station will be forwarded for appropriate car parking extension to be provided.

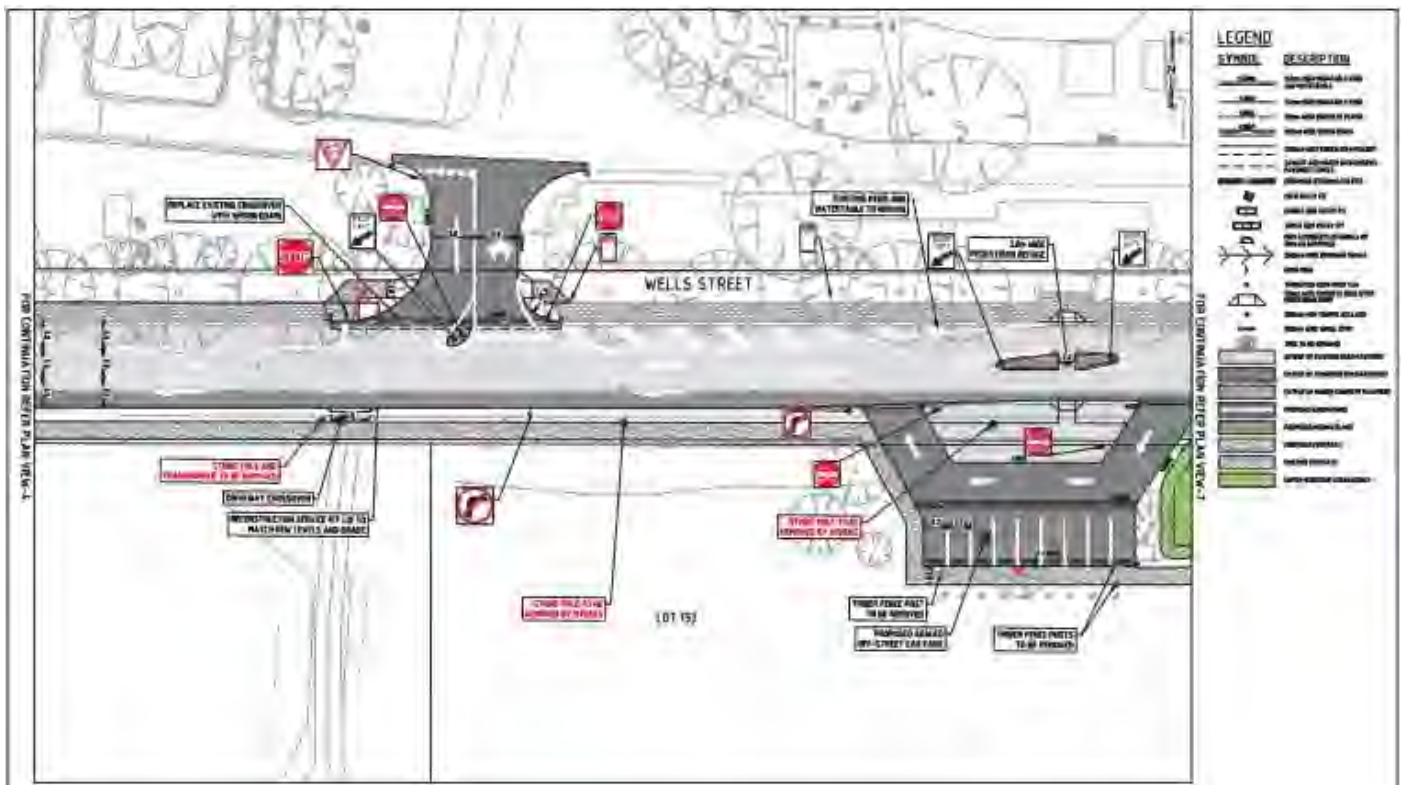


Figure 1 – Wells Street Carpark Design (Draft)



Figure 2 – EV Charging Station Kiosk Carpark

The proposed EV Charging Station will have 2 x charging points and will be a DC charger offering either rapid or ultra-rapid charging. Rapid chargers have a maximum output of 150kW, while ultra-rapid chargers have a maximum output of 200kW. These chargers can recharge an EV much quicker than fast chargers, which is why RAA will be installing them along highways, in shopping centre carparks and in city hubs.

Users will be required to sign up to account for payment and use an app, and then will be able to plug in and charge their vehicle at one of the AC fast chargers and pay 25c kWh during the day, and 32c kWh during evening peak times (5:00pm – 10:00pm). This means for a driver of an EV with a battery capacity of 64kWh, charging through RAA Charge will cost about \$16 during standard hours and \$20 during evening peak periods. In comparison, it costs about \$87.50 to refill a similar size car with a 50L fuel capacity and driving range of approximately 800km.

Cost to charge

- AC Standard 25c kWh (all other times)
- AC Evening Peak 32c kWh (5:00-10:00PM)
- DC Standard 59c kWh (all other times)
- DC Evening Peak 68c kWh (5:00-10:00PM)

Source for costing information: <https://www.raa.com.au/en/motor/motoring-services/ev-charging-network>

The formalisation for the approval process with the RAA involves Council as the licensor signing an agreement with RAA Innovation Pty Ltd to become a licensee of the area. Council Officers have identified that the area suggested is Crown Land dedicated to Council and Council as such has sought approval from Crown Land for the licencing of the charging station location. This location

allows the charging station to be connected directly into the high voltage transformer located between the Kiosk and School Carparks.

The Licence Agreement provides RAA;

- an exclusive use 24 hours a day 7 days a week to use the site for the purpose of EV Charging
- undertake any required works
- provision to renew agreement for another term
- public liability of \$20 million
- provision for security camera installation
- installation of a market facing metre with NMI and pay all electricity costs

The Licence Agreement provides that Council will;

- keep the area free from litter and rubbish
- notify if more than half of the carparking area is ever restricted
- notify if intending to install an EV charger near this location

The term of the agreement is to expire on 31 May 2029, with the option of 2 x additional 5-year terms (upon mutual agreement).

The RAA representatives require the agreement to be signed by June 30, 2023, to ensure that the project can be included in the current round of roll outs.

IMPACT ANALYSIS AND FINANCIALS

Finance and Resources

The cost of Council installing a Level 3 EV charging stations cost between \$40,000 and \$100,000 per charging station, with installation an additional \$15,000 to \$60,000 depending on the specifics of the project. Source: <https://trafficparking.com.au/ev-charging-stations-cost.php>, to participate in this project is a cost saving for Council.

Council could consider allocating funds to fast track the development and sealing of the carpark area as per the Wells Street Development plans, following the installation of the charging station as this would significantly improve the amenity and traffic management to this area.

Economic Impacts

There are a number of economic impacts that support the installation of EV Charging stations and this includes;

- potential for attracting new visitors to the region
- reduction of carbon footprint
- tax exemptions apply for electric vehicle purchasers
- it creates business goodwill in demonstrating to residents/visitors that Council cares for the environment
- increase foot traffic and expenditure within the areas of installation

Legal Implications

As outlined in the discussion there is a requirement to have a signed and executed deed of agreement in place between the parties that enables the installation of the equipment.

The land is owned by the Crown and Crown Land approval has been sought.

Engagement and Consultation

There is no requirement to undertake community engagement or consultation specific to this agreement.

It should be noted that through the Masterplan process, meetings with SA Power Networks and written correspondence received from potential visitors and residents that there is a strong desire to have installed and opportunities from the installation of Electric Vehicle chargers.

Risk/Liability

The risk and liabilities have been outlined within the content of the document.

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

There is risk of economic loss due to decreased visitation and environmental damage through not considering the environmental impacts related in not supporting the RAA Electric Vehicle Charging station roll out.

Licence Agreement

**District Council Of Streaky Bay
(ABN 93 970 509 459)**

**RAA Innovation Pty Ltd
(ABN 13 655 258 272)**

Deed May

2023

Parties

District Council Of Streaky Bay (ABN 93 970 509 459) of 21 Bay Road, Streaky Bay, SA, 5680 (**Licensor**)

RAA Innovation Pty Ltd (ABN 13 655 258 272) of 101 Richmond Road, Mile End, SA 5031 (**Licensee**)

Introduction

- A. The Licensor is the owner of the Property, which includes the Licensed Area.
- B. The Licensor has granted and the Licensee has accepted a licence of the Licensed Area on the terms and conditions of this Deed.

Operative provisions

1 Definitions and Interpretation

1.1 Unless the context requires otherwise, in this Deed:

- (a) **Approved Use** means the use specified in Item 3 of the Reference Schedule.
- (b) **Business Day** means a day that is not a Saturday, Sunday, a public holiday or bank holiday in South Australia.
- (c) **Commencing Date** means 1 day after the date on which Practical Completion is achieved, as specified in the notice given under clause 3.5.
- (d) **Deed** means this document, including any schedule or annexure to it.
- (e) **DNSP** means the distribution network service provider.
- (f) **Further Term** means a further licence of the Licensed Area for the further term or terms of years specified in Item 5 of the Reference Schedule.
- (g) **Handover Date** means the date referred to in clause 3.3.
- (h) **Item** means an item in the reference schedule to this Deed.
- (i) **Licence** means the licence granted under clause 4.1.
- (j) **Licensed Area** means the licensed area specified in Item 2A of the Reference Schedule and, if extended by the Licensee under clause 4.8, includes the Optional Licence Area.

- (k) **Licensee Works** means works required by the Licensee to enable it to conduct the Approved Use from the Licensed Area, including Signage and where applicable a separate electricity meter for the Licensed Area.
- (l) **Optional Licence Area** means the optional licensed area specified in Item 2B of the Reference Schedule.
- (m) **Party** means a party to this Deed.
- (n) **Percentage Increase** means the percentage increase referred to in Item 9 of the Reference Schedule.
- (o) **Practical Completion** means that:
 - (i) the Licensee Works have been completed, including the commissioning of the chargers to be used in the Licensed Area; and
 - (ii) the required power supply has been connected to the Licensed Area and is fully operational,
to the Licensee's satisfaction.
- (p) **Property** means land and the building (if any) described in Item 1 of the Reference Schedule.
- (q) **Signage** includes any information boards, advertisements, notices, directional signage to the Licensed Area on the Property and signs identifying charger equipped car parking spaces and limited time parking, both in the Licensed Area and on the Property if necessary.
- (r) **Sunset Date** means the date specified in Item 6 of the Reference Schedule, or some other date as agreed.
- (s) **Term** means the period of the Licence specified in Item 4 of the Reference Schedule, starting on the Commencing Date and includes any Further Term exercised by the Licensee under clause 4.2.

1.2 Reference to:

- (a) the singular include the plural and the plural includes the singular;
- (b) references to any document (including this Deed) include references to that document as amended, consolidated, supplemented, novated or replaced;
- (c) paragraphs, clauses, recitals and schedules are references to those parts of this Deed;
- (d) headings and any index or table of contents are for convenience only and must be ignored in interpreting this Deed;
- (e) any person or any **Party** include references to its respective successors, permitted assigns and substitutes, executors and administrators;
- (f) one gender includes the others;

- (g) **dollar** and **\$** are to lawful Australian currency, unless otherwise specified;
 - (h) **month** means calendar month; and
 - (i) any person include references to any individual, company, body corporate, association, partnership, joint venture, trust and governmental agency.
- 1.3 "Including" and similar expressions are not words of limitation.
- 1.4 Where a word or expression is given a particular meaning, other parts of speech and grammatical forms of that word or expression have a corresponding meaning.
- 1.5 A provision of this Deed must not be construed to the disadvantage of a party merely because that party was responsible for the preparation of the Deed or the inclusion of the provision in the Deed.
- 1.6 Anything to be done on a Saturday, Sunday or a public holiday in South Australia may be done on the next day.
- 1.7 If a Party consists of more than 1 person, this Deed binds each of them separately and any 2 or more of them jointly.
- 1.8 An obligation, representation or warranty in favour of more than 1 person is for the benefit of them separately and jointly.

2 Licence conditional

- 2.1 The Commencing Date is subject to and conditional on:
- (a) the Licensor's **[and if applicable, the landlord's and any mortgagee's]** consent to the Licensee's plans and specifications for the Licensee Works on terms acceptable to the Licensee; and
 - (b) the DNSP's consent the Licensee's application for the Licensed Area to be connected to the required electricity network on terms acceptable to the Licensee; and
 - (c) the Licensee deciding to proceed with the Licensee Works, by 4pm on the Sunset Date.
- 2.2 If any of the conditions set out in clause 2.1 has not been satisfied or waived by the Licensee by 4pm on the Sunset Date, the Licensee may terminate this Deed by notice in writing to the Licensor.
- 2.3 If the Deed is terminated under clause 2.2, neither Party will be liable to the other to pay compensation or otherwise for such termination.
- 2.4 If this Deed is terminated under clause 2.2, the Licensor is not obliged to grant and the Licensee is not obliged to accept the Licence.

3 Approvals and Licensee Works

- 3.1 As soon as practicable after the date of this Deed, the Licensee must use reasonable endeavours to obtain:
- (a) the Licensor's [and if applicable, the landlord's and any mortgagee's] consent to the Licensee's plans and specifications for the Licensee Works, not to be unreasonably withheld or delayed;
 - (b) the DNSP's consent to the Licensee's application for the Licensed Area to be connected to the required electricity network on terms acceptable to the Licensee.
- 3.2 The Licensor must, at the Licensee's cost, give the Licensee all necessary assistance and sign all necessary applications to enable the Licensee to prepare its plans and specifications and to obtain any authority approvals and any other consents for the Licensee Works and the Approved Use. For this purpose, the Licensor will on reasonable notice give the Licensee access to the Licensed Area and the Property to carry out any tests, measurements and other necessary things.
- 3.3 If the Licensee obtains the consents referred to in clause 3.1 on terms acceptable to the Licensee and decides to proceed with the Licensee Works, the Licensee will give the Licensor 14 days written notice that it requires handover of the Licensed Area to carry out the Licensee Works.
- 3.4 On the day following the expiry of the 14 day notice given under clause 3.3, the Licensor must grant to the Licensee (and the Licensee's agents and contractors) unlimited access to the Licensed Area (and the immediate surrounds within the Property as is necessary) to carry out the Licensee Works (**Works Area**). Immediately before the Licensee takes access of the Works Area, the Parties will carry out an inspection of the Works Area to document the condition of the Works Area at that time.
- 3.5 The Licensee must have the Licensee Works carried out and completed in a proper and workmanlike manner, in accordance with the consents referred to in clause 3.1 and all laws.
- 3.6 The Licensee must give written notice to the Licensor that the Licensee Works have reached Practical Completion within 3 Business Days of such completion.
- 3.7 If at any time during the carrying out of the Licensee Works any latent site conditions are discovered or encountered affecting the Licensed Area, the Licensee Works or the conduct of the Licensee's business or Approved Use from the Licensed Area, the Licensee may terminate this Deed by notice in writing to the Licensor without penalty or compensation being payable.
- 3.8 The Licensor and the Licensee acknowledge and agree that at all times the Licensee is, and remains, the owner of all of the Licensee's signage, fixtures, fittings, equipment and other property located on, installed in or affixed to or on top of the surface of the Licensed Area regardless of such installation or affixation.

4 Licence

- 4.1 Subject to the provisions of this Deed, the Licensor grants to the Licensee (and the Licensee's employees, agents and contractors) the exclusive licence to use the Licensed Area 24 hours per day 7 days per week during the Term for the purposes of the Approved Use and otherwise in accordance with the provisions of this Deed.
- 4.2 The Licensee may require renewal of the Licence for the Further Term by giving the Licensor written notice to that effect not more than 3 months before the end of the Term. If the Licensee gives such notice, this Licence will be renewed for the Further Term commencing on the day following expiry of the Term (or the last Further Term as the case may be) on the same terms and conditions as this Deed except that clauses 2 and 3 will be deleted and in the case of the last Further Term, this clause will be deleted.
- 4.3 Subject to clause 4.2, if the Licensor permits the Licensee to continue in occupation of the Licensed Area after the expiry of the Term, the Licensee does so on a monthly basis on the same terms and conditions as this Deed so far as applicable to a monthly licence. The monthly licence under this clause may be terminated by either Party giving to the other Party 1 month's written notice which may expire on any day.
- 4.4 The Licensee must, at its cost:
- (a) carry out the Approved Use and occupy the Licensed Area in accordance with all applicable laws and authority requirements;
 - (b) pay for all services separately connected and supplied to the Licensee for the Licensed Area or connected and supplied to the Property and separately metered by the Licensee to the Licensed Area, including electricity charges;
 - (c) except as otherwise provided in this Deed, from the Commencing Date only make alterations or additions to the Licensed Area with the prior written consent of the Licensor, not to be unreasonably withheld or delayed;
 - (d) promptly make good any damage the Licensee causes to the equipment in the Licensed Area;
 - (e) insure in an occurrence based policy against public liability for not less than \$20 million for a single claim;
 - (f) not paint or affix any Signage (not approved as part of the Licensee Works) on any part of the Licensed Area or the Property without the Licensor's prior written consent, not to be unreasonably withheld or delayed; and
 - (g) keep and maintain all of the Licensee's Signage in the Licensed Area in good repair and condition, fair wear and tear excepted.
- 4.5 At any time after the Handover Date, the Licensee may, at its own cost install security cameras and other equipment in or on the Licensed Area to monitor the Licensed Area remotely.

- 4.6 The Licensee may assign, subcontract, sublicense or otherwise deal with the Licensee's rights under this Deed and the Licence with the Licensor's prior written consent, not to be unreasonably withheld or delayed.
- 4.7 The Licensee acknowledges and agrees that this Licence does not confer on the Licensee any estate or interest in the Licensed Area of a proprietary nature and this Licence does not create or must not be construed as creating any form of tenancy or any other right or interest in or to the Licensed Area.
- 4.8 The Licensee may extend the Licensed Area to include the Optional Licence Area at any time during the Term by providing 30 days' written notice to the Licensor and on expiration of such notice, the terms of this Deed will apply to the Optional Licence Area.

5 Electricity Meter Usage and Charges

5A RAA Installed Meter

- (a) This clause 5A only applies if Option A is selected in Item 7 of the Reference Schedule:
- (b) Subject to the Licensee obtaining the relevant approvals for the Licensee Works under clause 3.1, the Licensee will, at its own cost, arrange for the installation of a market facing meter with NMI (**Meter**) on the Licensed Area.
- (c) The Licensee will be solely responsible for the charges in relation to the electricity passing through the Meter (**Electricity Charges**) and is not liable to pay the Licensor for any other Electricity Charges in relation to the Licensed Area.

5B Licensor Supplies Electricity

- (a) This clause 5B **Error! Reference source not found.** only applies if Option B is selected in Item 7 of the Reference Schedule:
- (b) The Licensor will supply electricity to the Licensee to enable the operation of the Licensee's electric vehicle charging station on the Licensed Area.
- (c) The Licensor must ensure that electricity is made available at all times to the Licensee in respect of the Licensed Area.
- (d) The Licensee will arrange for installation of a non-market facing meter (**Software**) to the electric vehicle charging station to enable the Licensee to calculate its portion of electricity usage.
- (e) The parties mutually agree that in relation to the cost of electricity:
- (i) the standard retail rates being paid by the Licensor at the Property will be the rates that the Licensee will pay in relation to its electricity usage (**Agreed Rates**);
- (ii) the Agreed Rates will not include or be adjusted to include any margin or profit;

- (iii) if the Agreed Rates change due to the Licensor's electricity retailer amending their prices or the Licensor switching retailers, the Licensor will immediately notify the Licensee;
- (f) At the end of each quarter, the Licensee:
 - (i) will calculate the cost of its electricity usage using the Software by applying the Agreed Rates (**Electricity Charges**);
 - (ii) create and send an RCTI to the Licensor in accordance with clause 10.2(c)(i); and
 - (iii) pay the Licensor the Electricity Charges to the Licensor.
- (g) The Licensee has the right to change, at any time, the option selected in Item 7 of the Reference Schedule by sending a written notice to the Licensor.

6 Licensor rights and obligations

6.1 From the Handover Date, the Licensor:

- (a) subject to the Licensor's rights under this Deed, must not take, or permit anyone to take, any action which will interfere with, interrupt, impair or otherwise disturb the Licensee's use and occupation of the Licensed Area in accordance with the terms of this Deed;
- (b) must use reasonable endeavours to keep the Property, including the Licensed Area and any garden areas clean, tidy and free from rubbish;
- (c) not damage any equipment or Signage in or installed on the Licensed Area;
- (d) will give the Licensee prompt notice of any:
 - (i) accident in, damage to or need of repair to the Licensed Area or the Licensee's property in the Licensed Area or otherwise in the Property;
 - (ii) misuse of or impairment to the use of the Licensed Area by any person or thing;
 - (iii) without limiting clause 6.1(d), matter or thing which may prevent or restrict access to the Licensed Area by the Licensee,of which it becomes aware; and
- (e) may enter the Licensed Area with any materials and equipment at reasonable times, for a reasonable period and on reasonable notice of at least 30 Business Days, (such notice setting out the date, time, duration and scope of works) (except in the case of emergency), to carry out any maintenance and repair works to the Licensed Area (which the Licensee is not required under this Deed to do) or any other works necessary or required by law. In exercising its rights under this clause, the Licensor must take all reasonable steps to minimise any

interference or disturbance to the Licensee's use and occupation of the Licensed Area in accordance with this Deed.

- 6.2 If in exercising the Licensor's rights under clause 6.1(d) access to more than half of the car parking spaces forming part of the Licensed Area is or will be restricted, the Parties must, acting reasonably, agree to a location on the Property comprising the same number of car parking spaces as those to which access is restricted for the Licensee to install a temporary charger and any other necessary equipment to ensure continuity of service to the Licensee's customers during the period that such access is restricted. The terms of this Deed will apply to the Licensee's use of the temporary car parking spaces to the extent relevant. Once access is no longer restricted to such car parking spaces forming part of the Licensed Area, the Licensee will cease use of such temporary car parking spaces.
- 6.3 The Licensor acknowledges and agrees that:
- (a) despite any other provisions of this Deed, the Licensee may at any time during the Term on 7 days written notice to the Licensor install additional chargers in the Licensed Area to service the car parking spaces forming part of the Licensed Area, together with associated Signage; and
 - (b) the Licensor has no right to and must not request or accept payment from the Licensee's customers or any other third parties in connection with any of the Licensee's charging services provided at the Licensed Area or otherwise, and if it receives any such payment, it will immediately pay the amount received in full to the Licensee.
- 6.4 The Licensor may sell the Property or the Licensed Area or transfer or assign its interest in the Property or in the Licensed Area at any time without the Licensee's consent but if it does so, the Licensor must sell, transfer or assign subject to the terms and conditions contained in this Deed. The Licensor must give written notice to the Licensee of any such sale, transfer or assignment within 14 days of any agreement being entered into to do so and must give written evidence to the Licensee of the sale, transfer or assignment being subject to the terms and conditions contained in this Deed within 14 days of the completion of the sale, transfer or assignment.
- 6.5 The Licensor must comply with the special conditions set out in Item 8 of the Reference Schedule (if any).
- 6.6 The Licensor must, prior to offering any third party the right to install an electric vehicle charging station at any other location within the Property:
- (a) notify the Licensee of its intention to make that offer and the terms of the intended offer; and
 - (b) instead offer the Licensee the right to install additional electric vehicle charging stations at the Property on the same terms as that intended to be offered to the third party.
- 6.7 The Licensee must respond to the Licensor within twenty Business Days of receiving a notification and offer under clause 6.6 informing the Licensor of whether it intends to accept the Licensor's offer and:

- (a) if the Licensee notifies the Licensor that it intends to accept the Licensor's offer:
 - (i) the Licensor must not offer the third party the right to install a charging station at the Property; and
 - (ii) the Licensor and Licensee must enter into a legally binding agreement for the Licensee's use of Property for those additional charging stations; and
- (b) if the Licensee notifies the Licensor that it does not intend to accept the Licensor's offer, or fails to respond to the Licensor within the timeframe set out in clause 6.7, the Licensor's offer will be deemed to be rejected and the Licensor may proceed with its offer to the third party.

7 Indemnity and release

- 7.1 The Licensee releases the Licensor from any claim which the Licensee may have against the Licensor in connection with the Licensee 's occupation and use of the Licensed Area except if and to the extent that a claim arises because of the Licensor 's default under this Deed or negligence.
- 7.2 The Licensee indemnifies and must keep the Licensor indemnified against all claims against the Licensor as a consequence of the Licensee's:
 - (a) use of the Licensed Area; or
 - (b) default under this Deed or gross negligence,except if and to the extent that that claim arises because of the Licensor's default under this Deed or negligence.
- 7.3 The Licensor indemnifies and must keep the Licensee indemnified against all claims against the Licensee (or any of the Licensee's employees, agents or contractors) as a consequence of the Licensor's default under this Deed or negligence, except if and to the extent that that claim arises because of the Licensee's default under this Deed or gross negligence.
- 7.4 Despite the provisions of this clause 7, neither Party will be liable to the other Party for any indirect, special, punitive, economic or consequential loss or damage incurred or suffered by a Party arising out of the other Party's default under this Deed or negligence.

8 End of Licence, termination

- 8.1 On expiry of this Licence or its earlier termination, the Licensee must perform the following make good obligations at the Licensed Area:
 - (a) remove from the Licensed Area all of the Licensee's fixtures, fittings and other property owned by the Licensee affixed to or on top of the surface of the Licensed Area;
 - (b) otherwise make the surface of the Licensed Area safe and free of any trip hazards created by the Licensee; and

- (c) remove all of the Licensee's Signage in the Licensed Area.
- 8.2 This Deed may be terminated by the Licensor by giving written notice to the Licensee at any time or by re-entry if the Licensee fails to remedy any breach of a material term or material condition of this Deed on the part of the Licensee to be performed or observed within a reasonable period after receipt of written notice from the Licensor requiring remedy of such breach, which period must be not less than 30 days.
- 8.3 This Deed may be terminated by the Licensee by giving written notice to the Licensor at any time:
- (a) if the Licensor fails to remedy any breach of a material term or material condition of this Deed on the part of the Licensor to be performed or observed within a reasonable period after receipt of written notice from the Licensee requiring remedy of such breach; or
 - (b) for convenience, upon 30 days' written notice.
- 8.4 If the whole or any part of the Licensed Area or the Property is destroyed or damaged so that the Licensed Area is unfit for use and occupation by the Licensee or inaccessible, the Licensee may terminate this Deed by written notice to the Licensor without penalty or compensation being payable.

9 Personal Property Securities Act

- 9.1 Expressions used in this clause that are defined in the Personal Property Securities Act 2009 (Cth) (**PPSA**) have the same meaning as in the PPSA. The Licensor consents to the Licensee doing whatever the Licensee considers necessary at any time to register (including registering a financing statement and/or a financing change statement), perfect (with the priority required by the Licensee) or enforce any security interest (including as a purchase money security interest or a PPS Lease) that arises under this Deed or any other agreement with the Licensor and/or in respect of any personal property of the Licensee.
- 9.2 The Licensor must execute any documents, provide any information and otherwise assist the Licensee as required by the Licensee at any time to enable the Licensee to do anything contemplated by this clause.
- 9.3 In accordance with s115 of the PPSA, the Licensor and the Licensee contract out of the provisions, to the extent such provisions grant rights in favour of the Licensor or create obligations upon the Licensee, of sections 95, 96, 117, 118, 120, 125, 130, 135, 142, 143 and 157, subsections 121(4), 132(3)(d) and 132(4), and Division 6 of Part 4.3 of the PPSA.

10 GST

- 10.1 If a party (the supplier) is required to pay GST in respect of a supply made under, or pursuant to, or by reason of a breach of, this Agreement, the recipient of the supply must (in addition to any other payment for, or in connection with, the supply) upon the issue of a RCTI (or, in respect of Other Costs, upon the provision of a Tax Invoice), pay to the supplier an amount equal to such GST (GST gross-up).

10.2 The Licensor and the Licensee confirm that:

- (a) each party is registered for GST;
- (b) if either party deregisters for GST, they will notify the other party immediately;
- (c) if clause 5B applies then in respect of the Electricity Charges (under clause 5):
 - (i) the Licensee will issue a RCTI under this Agreement; and
 - (ii) the Licensor will not issue a Tax Invoice
 - (iii) by entering into this Agreement, they are parties to a RCTI agreement for the purpose of the GST Law.
- (d) in respect of all other costs under this Agreement (**Other Costs**):
 - (i) where payment is made for a Taxable Supply made by the Licensor to the Licensee, the Licensee will pay to the Licensor the GST Amount applicable to that Taxable Supply in addition to any other amount payable under this agreement in respect of that Taxable Supply concurrently with the payment of the relevant Other Costs;
 - (ii) the Licensor will provide the Licensee with a Tax Invoice in a form which complies with the GST Law before any GST Amount is payable;
 - (iii) in calculating the Value of the Taxable Supply, the Licensor's obligations are limited to those contained in this agreement and the GST Law; and
- (e) Save for defined terms in this Agreement, capitalised expressions set out in this clause have the same meanings as those expressions in the GST Law.

11 General Provisions

- 11.1 Each Party must keep details of this Deed, any negotiations between them in relation to this Deed, all information exchanged between the Parties and in the case of the Licensor, details of the Licensee's business and intellectual property, confidential unless and until any such details come into the public domain without a breach of this undertaking and may only disclose that information to their advisors for the purposes of completing this Deed or to comply with any law.
- 11.2 Neither Party will use the other Party's intellectual property, including a Party's name, logo or trademarks, without that Party's prior written consent.
- 11.3 A notice, approval or consent given in relation to this Deed:

- (a) must be in writing and left or posted to the address for the Party set out in this Deed as varied by notice;
 - (b) is taken to have been given if left, at the time of leaving and if posted, on the third day after posting; and
 - (c) may be signed by a Party's solicitor.
- 11.4 Each Party will pay its own legal costs and disbursements of the preparation, finalisation, execution and performance of this Deed.
- 11.5 Each Party must promptly at its own cost do everything reasonably necessary to give full effect to this Deed.
- 11.6 If anything in this Deed is unenforceable, void or illegal, it is severed and the rest of this Deed remains in force.
- 11.7 This Deed may only be amended by a document signed by all Parties.
- 11.8 A provision of or a right under this Deed may not be waived or varied except in writing signed by the Party to be bound.
- 11.9 This Deed is the entire agreement of the Parties about the subject matter of this Deed, and with the exception of any confidentiality agreement or agreement relating to a Party's intellectual property, supersedes all other representations, negotiations, arrangements, understandings or agreements and all other communications.
- 11.10 This Deed may be signed in counterparts and all counterparts taken together constitute one document.
- 11.11 This Deed is governed by the laws of the South Australia and each Party irrevocably submits to the non-exclusive jurisdiction of the courts of South Australia.

Executed as a deed

EXECUTED by **District Council Of Streaky Bay**
(ABN 93 970 509 459) by its duly
authorised representative

Name

Signature

Position:

Date:

EXECUTED by **RAA Innovation Pty Ltd**
(ACN 655 258 272) by its duly authorised
representative:

Name

Signature

Position:

Date:

REFERENCE SCHEDULE

- ITEM 1** **Property:**

The land and the building (if any) situated at Lot 132 Wells St, Streaky Bay, SA, 5680 (contained in certificate of title volume CR6276 folio 180

- ITEM 2A** **Licensed Area:**

3 car parking spaces together with an area of approximately 45 square metres to house charging and related electrical equipment as shown in the site diagram attached as Annexure A

- ITEM 2B** **Optional Licence Area**

0 car parking spaces together with an area of approximately 0 square metres to house charging and related electrical equipment as shown in the site diagram attached as Annexure A

- Approved Use:**

- ITEM 3** Electric vehicle charging station to charge electric vehicles and incidental purposes, including generating photovoltaic electricity and operating an energy storage system

- ITEM 4** **Term:**

The period commencing on the Commencing Date and expiring on 31 May 2029

- ITEM 5** **Further Term:**

2 x five (5) years

- ITEM 6** **Sunset Date:**

Twelve (12) months from the date of this Deed

ITEM 7

Electricity Meter

Option A

RAA to install a market facing meter with NMI and purchase electricity direct from an energy retailer. This option applies to this site

Option B

~~Licensor supplies electricity to the Licensee~~

ITEM 8

Special Conditions

Subject to Crown Land approval

ANNEXURE A – SITE DIAGRAM OF LICENSED AREA AND OPTIONAL LICENCE AREA



The exact location is to be confirmed

11.4 NATIVE BUSHFOOD GARDEN GRANT AGREEMENT ENDORSEMENT

RECORD NUMBER: 399036
AUTHOR: General Manager of Prosperity
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Welcoming and Cohesive Community

RELEVANT LEGISLATION *Local Government Act 1999*

COUNCIL POLICY**OPTIONS:**

1. That Council endorse the Chief Executive Officer to sign the Grant Agreement with Landscapes SA Eyre Peninsula for the purpose of \$15,000 of funding to establish a Native Bushfoods Garden at the Pioneer (Lions) Park, Streaky Bay.
2. That Council do not endorse the Chief Executive Officer to sign the Grant Agreement with Landscapes SA Eyre Peninsula for the purpose of \$15,000 of funding to establish a Native Bushfoods Garden at the Pioneer (Lions) Park, Streaky Bay.

RECOMMENDATION

That Council, having considered Report No 8.44, Title: Native Bushfoods Garden, dated: 13 June 2023 and its role under Section 6, 7 and 8 of the Local Government Act 1999, That Council endorse the Chief Executive Officer to sign the Grant Agreement with Landscapes SA Eyre Peninsula for the purpose of \$15,000 of funding to establish a Native Bushfoods Garden at the Pioneer (Lions) Park, Streaky Bay.

PURPOSE

The purpose of this report is to seek Council's endorsement for the Chief Executive Officer to sign the Grant Agreement with Landscapes SA Eyre Peninsula for the purpose of \$15,000 of funding to establish a Native Bushfoods Garden at the Pioneer (Lions) Park, Streaky Bay.

PREVIOUS COUNCIL CONSIDERATION

Nil

DISCUSSION

The Grassroots Grants program supports individuals, volunteers, community groups and other organisations working on a not-for-profit basis, with local landscape management projects.

Council Officers applied for funding to support the development of a Native Bushfood Garden in the Pioneer (Lions Park).

The project will include a co-design process with local indigenous persons, facilitated between EP Landscape Board staff and Council Officers.

The detail of plant selection, planting, signage and signage details will be undertaken through the co-design process.

Bushfoods tell the story of Indigenous Australian's connection to country and raise awareness of the history and cultural use of the plants to non-indigenous people. Australian Indigenous people have lived sustainably for over 60,000 years using Native Foods for a variety of purposes including consumption and have had a symbiotic relationship with the land and lived off the native flora and fauna for many generations.

Bush tucker is any food that is native to Australia. The plants are naturally adapted to the climate and soil of the environment, meaning they need less water and less effort to maintain when grown in similar conditions. The incorporation of this into the recreation facility will educate and encourage people to incorporate similar elements into their home gardens and better understand the multiple uses of native foods.

The project will have wider community benefits that include;

- Strengthening their understanding and awareness of native and cultivated food species and biodiversity.
- Practising teamwork, communication and critical thinking skills in an interesting setting.
- Getting hands-on learning opportunities outside the sedentary classroom environment.
- Learning about plants, soil, water, pests and beneficial insects.
- Eating herbs and veggies they've grown themselves.
- Teaching children how to care for plants,
- How to divert waste to recycling and composting
- How plants are important habitats for birds and insects.
- Provides a unique opportunity for the children to learn about diversity, and how to respect and acknowledge the difference between cultures.
- Children to become socially responsible by teaching that, as an active member of the community, they have rights but also responsibilities.
- Caring for the environment around them is one of those responsibilities – now and in the future.

Projects are to be fully acquitted by 15 June 2024. However, if a project is likely to benefit from an additional six months for seasonally dependent works such as planting or school-based projects, applicants may apply for up to 18 months to complete the project.

Council has been successful in their application gaining \$ 15,000 (ex GST) towards the project, Council Co-Contribution is being supported by existing capital expenditure on the Pioneer Park.

IMPACT ANALYSIS AND FINANCIALS

Finance and Resources

There is no additional finance or financial resources required directly.

Post project there will be a requirement for ongoing maintenance and watering, this will be incorporated into the overall project maintenance post construction.

Economic Impacts

See discussion points.

Legal Implications

There are no legal implications directly relating from the project.

Engagement and Consultation

The project will include a co-design process with local indigenous persons, facilitated between EP Landscape Board staff and Council Officers. The local Wirangu custodians will be consulted and involved in leading the type of foods planted, signage and provision of education programs.

Risk/Liability

There is a minor risk that the project will not be completed on time, however this project will not impact on the overall Lions Park Development. The final finished gardens will become the asset of Council as will the ongoing maintenance of the garden.

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

Not Applicable

11.5 STREAKY BAY AND DISTRICT MEDICAL CLINIC SUPPORT

RECORD NUMBER: 399070
AUTHOR: General Manager of Prosperity
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Welcoming and Cohesive Community

RELEVANT LEGISLATION

COUNCIL POLICY

OPTIONS:

1. That Council endorse the Chief Executive Officer to continue to provide support to the Streaky Bay and District Medical Clinic, with legal advice for engagement of prospective GP, Business Case and On Call Funding for ongoing sustainability of the Clinic (\$50,000) and the undertaking of a community survey regarding community aspirations for health care.

2. That Council do not endorse the Chief Executive Officer to continue to provide support to the Streaky Bay and District Medical Clinic.

RECOMMENDATION

That Council, having considered Report No 11.5, Streaky Bay and District Medical Clinic Support, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council endorse the Chief Executive Officer to continue to provide support to the Streaky Bay and District Medical Clinic, with legal advice for engagement of prospective GP, Business Case and On Call Funding for ongoing sustainability of the Clinic (\$50,000) and the undertaking of a community survey regarding community aspirations for health care.

PURPOSE

As Council would be aware the Streaky Bay and District Medical Clinic Incorporated have been holding several consultation sessions with the Community and investigative meetings with Eyre and Far North Local Health Network regarding the sustainability of the current model of primary health care services.

The Chief Executive Officer has been invited and attended Board Meetings, which has enabled an open and honest discussion and information sharing channel between the Board and Council, with Councillor Cliff Pudney now the nominated Council representative on the Board.

The Board has expressed concern regarding the ongoing viability of the Clinic, these concerns include;

- Securing and retaining GP’s at the Clinic for the community
- Currently there is no resident GP working for the Clinic
- Currently there is a locum engaged on a weekly basis to service both clinic consultations and 24 hour emergency support to the hospital
- GP Burn Out

- Affordability of Health Care for our community (what DCSB residents pay vs adjoining districts)
- Board succession planning
- Board burn out
- Personal Liability for Board Members

As a result of this the Board began to explore options for Eyre and Far North Local Health Network to take on the operating of the clinic and the supply of GPs to provide support and services to the hospital. Initial conversations between the Board and EFNLHN were positive, and the Board was relatively comfortable with the proposed transition, following the initial conversations and negotiations with other representatives of EFNLHN there has been a change to initial proposals and less security around continuation of current service level provision.

Council may also not wish to see such a reduction in services, however, also must consider that the eight (8) member board is entirely volunteer (no board payments), who are operating within an extremely complex operational and political environment, with almost a million-dollar turnover annually, this is an enormous commitment and risk for those board members.

Most of the Board members have been in their positions since inception in 2018 and others involved in other capacities, as well as the mammoth effort of the fundraising Committee over this period, and it has been noted that filling Board vacancies has been extremely difficult.

In its community meetings there has been a reluctance from the community to accept a reduced level of service provision, and as this is a community incorporated association the community must vote to make any such changes. The community along with the support of the Board has moved the following motions in requesting Council assistance to further explore other options and these requests are outlined below;

<p>Moved Penny Williams</p> <p>That the Board move that considering the discussion with EFNLHN that the Board seeks to hold a General Meeting (community meeting), that Council be approached to assist with holding of the community meeting to ascertain the community’s desire and potential impacts, meeting to be held Monday 5 June, 2023.</p> <p>That the General Meeting be held at the Streaky Bay Hotel and that a representative of the Eyre Far North Local Health Network be invited to attend to answer community concerns.</p> <p>That the Board wish to approach Council for in-kind support to seek legal advice regarding potential GP Dr Senthil Govindasamy.</p>	<p>Seconded Toni Giles</p> <p style="text-align: right;">CARRIED</p>
--	--

This motion has been completed; Council has engaged an appropriate legal firm who are working with the potential GP to explore any opportunities for support that will enable the GP to remain working in Streaky Bay.

In addition to this the community at its General Meeting held on Monday, 5 June 2023, resolved to seek further assistance.

<p>Moved Peter Jans</p> <p>Medical Clinic Board approach The District Council of Streaky Bay to assist in engaging a consultant to investigate the business case of becoming a full time private billing practice.</p>	<p>Seconded Len Dominey</p> <p style="text-align: right;">CARRIED</p>
--	---

12 REPORTS FROM THE SUPERVISOR OF COMMUNITY

12.1 COMMUNITY DEVELOPMENT TEAM INFORMATION REPORT - NEW

RECORD NUMBER: 399064
AUTHOR: Community Development Supervisor
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

RECOMMENDATION

That Council receives and notes the report.

Visitor Centre

The Visitor centre has continued to see a large numbers of visitors, may recorded 1352 visitors which is the highest number that we have ever recorded for May. May 2022 recorded 1017. Currently the Visitor Centre is open from 9am – 5pm with the re-location of the Main office.



Streaky Sounds 2023 - Reviving the Regions Music Festival

Everything is set to go. Production and sound crew arriving Thursday 8 June 2023. The CD team and works crew have been working closely to have everything in place to ensure a safe event, including a swag only section at the RV park, temporary fencing for the event space, lighting tower to create a safe pathway from the event site to the RV park.

Ticket sales have been very steady especially during this last week. The CDS will provide an overview of ticket sales post event.

The CD team have contacted Discovery, Motel and Villas, Streaky Bay Holiday Rentals and the Hotel and all are at capacity.

Radio interviews week prior to event included Flow FM with Dan Crouch, ABC Eyre Peninsula with Emma Pedler, ABC Far and North with Chook Harslett.

Adelaide Guitar Festival

The Adelaide Guitar Festival will be hosted in Streaky Bay on Sunday 2 July 2023. The CDS and festival organiser have discussed locations, currently the Hotel, Hall and the Jetty platform are finalised locations with two further locations awaiting confirmation. The line-up will be confirmed early June and marketing will be received shortly after. Council will support the event by providing in-kind venue hire and support with accommodation.

Fringe 2023

The CDS had a meeting with Fringe Artist & Venue Team Coordinators Lee and Aaron and discussed the 2023 process for travelling fringe artists. Lee will be undertaking a regional visit to meet with hosts and check out venues/landscapes etc to assist in planning for next year. There is a mix of travelling artists from gymnasts/magicians/musicals/comedians and musicians. The CD team will put an EOI in the July Criterion for and community groups interested in being involved in the 2023 Fringe Event to attend the Regional Visit scheduled for Wednesday 26 July 2023. The CDS will continue to work with coordinators to attempt to secure shows for our District.

Local Drug and Alcohol – Community Action Plan

The first Community Action Plan workshop will take place at Streaky Bay Area School on 26 and 27 June with Encounter Youth hosting Vaping Information Sessions with the year 7's to year 12's, approximately 132 students will attend these sessions and assist in educating the youth on the risks of vaping.

Thrive

The executive team met on Thursday 25 May 2023. Discussions were had around what the group would like to achieve. Focus will be held on the 2023 Thrive Fun run and moving forward investigating a Move it for Mental health event including walking groups, triathlon, Thai chi, dragon boating and more. This will be a community collective event.

2023 South Australian Agricultural Town of the Year Award

Streaky Bay has been nominated for the 2023 South Australian Agricultural Town of the Year Award.

49 towns have been nominated around South Australia and Council Officer will commence a marketing campaign to ask the public to vote for Streaky Bay as their favourite ag town by Wednesday 28 June. Towns with the most votes will be announced in our 'Top 10 Ag Towns' on Monday 3 July by the Department of Primary Industries and Regions and our program partner, InDaily.

Australian Early Childhood Development Census Meeting

No further update

Volunteer Program

The following workshops are free to all the community groups within the district:

- Sport and Rec – Date TBC
- Good Governance - Date TBC

Murphy's Haystacks

No further update

Events Schedule

Events have really begun to come alive again, below is a list of key regional and local events in the next 6 months.

- 6 May 2023 - A Taste of Streaky Bay
- 11 June 2023 – Streaky Sounds Music Festival
- 2 July 2023 - Adelaide Guitar Festival
- 23 September 2023- A Celebration of Seafood Streaky Bay – Drift Café
- 30 September 2023 – Streaky Bay Auto Sprint
- October School Holiday Youth Activities
- 13 October 2023 – Dusk til Dawn Youth Movie Marathon
- 21 October 2023 – Streaky Bay Rodeo
- 3 December 2023 – Jetty Festival
- December – Santa in the Supper Room
- 31 December 2023 – New Years Eve
- 1 January 2024 – New Years Day – Perlubie Sports Day
- 6 January 2024 – Family Fish Day
- 8-12 January 2024 – VACSWIM

13 MAYOR'S REPORT

RECOMMENDATION

That the Mayor's Report be received and noted.

14 REPORTS OF COUNCILLORS

15 SUPPLEMENTARY REPORTS

0.0 ANNUAL BUSINESS PLAN AND BUDGET 2023-2024 COMMUNITY FEEDBACK AND RATING REVIEW REPORT

RECORD NUMBER: 399306
AUTHOR: General Manager of Business
AUTHORISER: Chief Executive Officer
ATTACHMENT(S):

1. Rates Review Completion Report
2. Feedback - Alan Stockwell
3. Feedback - Neville Trezona
4. Feedback - Matt and Mary Carey
5. Camping Comparisons

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
RELEVANT LEGISLATION [Type here](#)
COUNCIL POLICY [Type here](#)

OPTIONS:

1. That Council receives and notes the report.

RECOMMENDATION
 That Council, having considered Report No 0.0, Annual Business Plan and Budget 2023-2024 Community Feedback and Rating Review Report, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council receives and notes the report.

DISCUSSION

The Annual Business Plan 2023/2024 commenced Community Consultation after the 16 May 2023 Council meeting and closed 5pm, on the 16 June 2023.

The Annual Business Plan was available on Council’s website, in the EP Advocate, the Criterion, on Council’s social media platforms.

Hard copies of the full rating review paper were also available on the front desk of the Council Chamber.

In relation to the Rating Review, all ratepayers were posted the summary flyer advising them of the changes that were occurring in relation to rates, and how to contact Council in relation to any queries that they may have had.

To date:

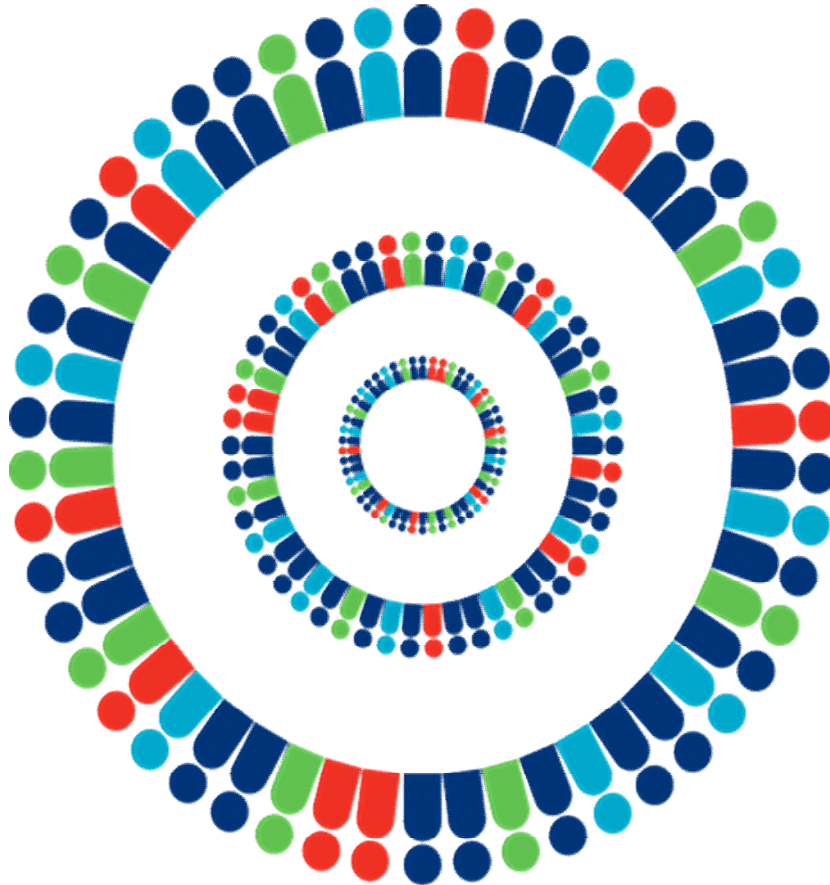
- there has been 25 people requesting or seeking the amount of their rates for 2023/2024
- 3 people attended the community session (these are not included in the above figure).

Attached is UHY Haynes final rating review – completion report.

Rating Review Completion Report

June 2023





Disclaimer: This document is for the exclusive use of the person/entity named on the front of this document ('Recipient'). This document must not be relied upon by any person who is not the Recipient. UHY Haines Norton does not take responsibility for any loss, damage or injury caused by use, misuse, or misinterpretation of the information in this document by any person who is not the Recipient. This document may not be reproduced in whole or in part without permission.

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Lead Report Author: Corinne Garrett
UHY Haines Norton
25 Peel Street, Adelaide SA 5000
Tel 08 8110 0999
ABN: 37 223 967 491

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1. Background

The *Local Government Act 1999* has undergone significant reform, introduced over the past few years.

A significant change has been that Councils in South Australia can no longer use the Site Value of properties as the basis to calculate rates but must use the Capital, the Improved Value, of those properties.

Councils must change to Capital Value for the 2024/25 Financial Year's Rating at the latest. The District Council of Streaky Bay and other Councils in the Eyre Peninsula are currently going through the process of making this change to their rating systems.

Streaky Bay is seeking to change to Capital Value for the 2023/24 Financial Year's Rating to allow time to ensure that the rating system is changed within the timeframe provided in the legislation.

As part of this process, Council is required to undertake a rating review and consider the best way for Council to distribute the rate burden against the properties within its community.

2. Legislation

Section 151 of the *Local Government Act 1999* states that Council must produce a public report that must address the following when changing their basis of rating:

- The reasons for the proposed change
- The relationship of the proposed change to the Council's overall rates structure and policies
- As far as practicable, the likely impact of the proposed change on ratepayers
- Issues concerning equity within the community.
- And any other issues that Council considers relevant.

3. Proposed Change sent to Consultation

The main change is to change from Site to Capital Value as the basis for rating as required by legislation. This change will result in a distribution of the rating costs across ratepayers, with some ratepayers paying less than previously and others paying more.

Council is therefore also considering some other changes to diminish the impact on ratepayers as much as possible.

Council's current rating system is based on a mix of locality and land use and is quite complex and difficult for users to understand. Council is considering moving to a rating system based on land use instead of where properties are. This will simplify the rating system.

In summary, the changes proposed in the Rate Review Consultation Paper were;

- Increase the Fixed Charge by inflation
- Move to a differential rating structure based on land use instead of locality. These Land Uses would be:
 - Residential
 - Commercial (Shop, Office and Other)
 - Industrial (Light and Other)
 - Vacant Land
 - Primary Production
 - Other

- An additional differential factor would be the Land Use Commercial but the locality of Employment Bulk Handling. This factor is currently used in Council's rating structure for Silos.

4. Consultation Undertaken

Council provided the Rate Review Consultation Paper to the community as per the requirements of Section 151 of the *Local Government Act 1999*. This document should be read in conjunction with this report.

Consultation Period

The consultation period was from the 19th May to 5pm on Friday 16th June 2023 and exceeded the minimum legislative requirement of 21 days.

Advertising of Consultation

Council provided information on the rating review via;

- Councils Website
- Facebook
- Eyre Peninsula Advocate
- The Criterion
- A flyer sent to all residents

The community were able to access the Consultation paper on Council's website.

Hard copies of the Consultation Paper and a Summary were available at Council offices and at the Information Session, Drop-In Sessions and the Public Meeting.

Information Sessions and Public Meeting

Council held the following sessions;

- Information Session at the Visitor Centre on Thursday 1st June at 6pm
- Drop-In or Call Sessions at the Visitor Centre from the 29th May to the 31st May
- Public Meeting at the Visitor Centre on Tuesday 20th June from 9.30am to 10.30am

At each of these sessions, members of the public could ask questions and view an estimate of how the rating changes were likely to affect their properties.

Access to Council's Website

There were 7 visits to access the information on Council's website.

Access to Property Information

28 –Ratepayers requested information on the estimated impact on their properties, 3 of these were ratepayers who attended the Public Meeting.

Submissions Received

The community was invited to make submissions in writing.

In relation to rates, there has been no submissions.

Sandra Brice

From: ras32@bigpond.com
Sent: Thursday, 13 October 2022 4:11 PM
To: DCStreaky Email
Subject: Lot 3 - Eba Anchorage

Attention: Sandra Brice

Hi Sandra,

Following up on our discussion in September during my visit to Streaky Bay.

Advising that I have scheduled four quarterly rate payments and have deducted the waste levy from each payment.

I do not wish to use the Council waste collection service and do not consider the use of service to be compulsory.

I usually visit Eba Anchorage a few weeks a year and probably have 6 collections in that time.

I would be happy to pay a seasonal rate if Council could provide that option.

Regards

AAS

Alan Stockwell - Director
REMOTE AREA SERVICES PTY LTD



ABN:43 070 953 598

Office: 3/11 Coulthard Crt
PO Box 32, Alice Springs, NT, 0871

E:ras32@bigpond.com

Ph: 08 8953 1231
Mb: 0417 523 424
Sat Ph: 0147 145 399

STREAKY BAY DISTRICT COUNCIL

15th June, 2023

To: Chief Executive Officer
 District Council of Streaky Bay
 PO Box 179
 Streaky Bay SA 5680

Council is running a deficit of approximately \$2.2 million.

Perlubie Beach intersection (Wharff Drive) should not be in the budget. This road works has not been planned, it has not been through the Assets and infrastructure Advisory Committee, it has jumped the que of other projects that have been taken out of previous budgets such as the Bay Road project. Funding for Bay Road was diverted to Pioneer Park and should be in front of Perlubie Beach Intersection.

After every shower of rain, storm water lays on By-pass Road, I cannot see anything in the Budget to alleviate this problem.

The Finlayson Road and Eyre highway junction has had plans drawn up but no funding in budget.

The Waste transfer station cover \$500,000 should be delayed. A detailed report should be put to Council as to why this is necessary and when it must be completed by. Transfer station should have skip bins to take waste away instead of a \$500,000 shed.

Expenditure

Public amenities have gone up \$69,000 (25% increase) NOT NECESSARY! 2% of Rates.

CWMS has gone up \$81,000 (20% increase)

Waste Management up another \$87,000 (Waste should be able to operate within existing budget)
 Waste Management has gone up \$529,898 over the last 3 years.

20/21	\$867,329			
21/22	\$1,055,675	\$188,346		
22/23	\$1,310,368	\$254,695		
23/24	\$1,397,221	\$86,859	Total	\$529,898

Waste Management \$1,397,221

Waste collects \$721,000. \$676,214 cost from Rate Payers. 20% of Rates revenue!

Yours sincerely,



Neville Trezona

Sandra Brice

From: Indy Herbert
Sent: Monday, 19 June 2023 8:46 AM
To: Tracey Tape
Cc: Sandra Brice
Subject: FW: Submission Draft Annual Business Plan 2023/2024

From: Mary & Matthew Carey <mcarey5680@gmail.com>
Sent: Friday, June 16, 2023 2:21 PM
To: DCStreaky Email <dcstreaky@streakybay.sa.gov.au>
Subject: Submission Draft Annual Business Plan 2023/2024

Chief Executive Officer
District Council of Streaky Bay
Damian Carter
Dcstreaky@streakybay.sa.gov.au

Please see our submissions on the proposed budget.

* Capital Projects Planned for 2023/2024

Infrastructure

Rural Roads Program - \$1,652,362

In the 2021/2022 Draft Annual Business Plan this figure was broken down into two areas. Sealed - \$1,251,168 and Unsealed - \$1,464,711.

In Transport, (Roads, Footpaths and kerbing) DCSB has 1,700km of roads of which 1,600 are unsealed. The total budget planned for rural roads has decreased for 2023/2024 but the total km of roads has remained similar. The condition of some unsealed roads, namely Inkster Road and Poochera Port Kenny Road (both of which are school bus routes) also Cungena to McEvoy Rd/Moroney Rd intersection are in poor repair. Also on Poochera Port Kenny road, trees are overgrown on the sides leaving a narrower surface to drive on.

* Capital Projects Planned for 2023/2024

Building

Pioneers Park (formally Lions) upgrade \$403,000

Streaky bay additional dump point and Waterpoint \$100,000

Infrastructure

Pioneer Park wells street intersection \$118,600

Total \$621,600

Is this the total amount to upgrade Pioneers Park and is this what the grant covered?

* Capital Projects Planned for 2023/2024

Building

Poochera and Wirulla Dump point \$20,000 each

While Streaky bay additional dump point and Waterpoint is \$100,000.

Does the Poochera and Wirulla dump point include a Waterpoint? Does adding a waterpoint to a dump point add \$80,000?

Regards

Matthew and Mary Carey
288 PARLA PEAK ROAD
CHANDADA 5680

**EYRE PENINSULA CAMPGROUND FEES AND CHARGES COMPARISON
2023**

Campground Name	Price	Powered	Unpowered	Toilets	Showers	Bins	Must be self contained	Phone Service	Length of stay
GREENLY BEACH CAMPGROUND	\$ 5.00		X				X		14
FISHERY BAY CAMPGROUND	\$ 10.00		X	X		X		none	14
SHERINGA BEACH CAMPGROUND	\$ 10.00		X	X		X			14
LIPSON COVE CAMPGROUND	\$ 20.00			X					14
POINT GIBBON CAMPGROUND	\$ 10.00		X	X		X			14
FRENCHMAN'S CAMPGROUND	\$ 5.00		X				X		14
WALKER'S ROCK CAMPGROUND	\$ 20.00		X	X	cold shower	X			14
FARM BEACH CAMPGROUND	\$ 10.00			X		X			14
Perlubie Beach	\$ 20.00		X	X		X	X	X	5
Tom Bott Campground	\$ 5.00		X				X		14
POINT DRUMMOND CAMPGROUND	\$ 5.00		X				X		14
LOUTH BAY CAMPGROUND	\$ 10.00		X	X		X			14
Tractor Beach	\$ 15.00		X	X		X			5
Haslam	\$ 15.00		X	X	X	X			NA
Wirrulla	\$ 15.00	X	X	X	X	X			NA
Cleve Showgrounds	\$ 10.00		X	X	paid shower	X			
	\$ 15.00	X		X	paid shower	X			
Lake Gilles (Kimba) Conservation Park	Free		X	X	X	X			21
Gawler Ranges National Park	\$ 12.50		X	X					21
Coffiin Bay National Park	\$12.5 - \$20		X	X					21
Whyalla	Free		X	X		X			?
Point Brown (Ceduna)	Free		X						?
Tumby Bay RV Park	7.5		X			X	X		10

Add \$13.50 Vehicle Entry Fee
Add \$13.50 Vehicle Entry Fee
Fees to be implemented
Private Property
Fees to be increased

Submission 1 – 13 October 2022 – Alan Stockwell

Alan Stockwell, after a discussion over the Counter, in relation to being charged a full waste levy, when he only accesses the service 6 times, as he only visits. Email attached.

This is a common complaint that staff have to deal with throughout the rating period. I advised Mr. Stockwell back in October 2022, that I would present this issue throughout the ABP deliberations.

Submission 2 – Neville Trezona

1. Perlubie Beach Intersection
2. By-Pass Road
3. Finlayson/Eyre Highway Intersection
4. Waste Transfer Station - \$500,000
5. Public Amenities – Increases of \$69,000
6. CWMS – Increases of \$87,000
7. Waste Management – Increases of \$86,859

Submission 3 – Matt and Mary Carey

1. Roads Budget
 - 1.1 Inkster Road, Poochera Pt Kenny Road, Cungena to McEvoy/Moroney Road intersection
 - 2.1 Poochera Port Kenny Road – trees are overgrown
2. Pioneer Park
3. Wirrulla/Poochera Dump points versus Streaky Bay additional dump point

Section 41 – Request – Camping - Fees and Charges

A member of the Community Strengthening and Planning Committee has recommended for Council to consider amendments to the current Campground Fees and Charges (potentially increasing fees) and requested a comparison of Fees and Charges from across the Eyre Peninsula be presented to Council as part of the Annual Business Plan, therefore attached is a copy of this requested comparison table.

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

ANNUAL BUSINESS PLAN AND BUDGET - 2023 - 2024 - UPDATED

RECORD NUMBER: 399295
AUTHOR: General Manager of Business
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): Nil

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR A Council that is Actively Responsive to Community Needs and Deliver Financial Sustainability, Governance and Leadership
RELEVANT LEGISLATION *Local Government Act 1999*
COUNCIL POLICY DCSB-FM-07.09 – Annual Business Plan and Budget Policy

CLICK OR TAP HERE TO ENTER TEXT.

RECOMMENDATION 1
 That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Annual Business Plan 2023-2024.

RECOMMENDATION 2
 That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Annual Budget 2023-2024.

RECOMMENDATION 3
 That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999*, adopts the rating purposes, the most recent valuations of the Valuer-General available to the Council of the Capital Value of land within the Council's area.

RECOMMENDATION 4
 That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* has determined not to adopt a Residential Rate Cap.

RECOMMENDATION 5
 That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Declaration of Rates.

Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	

Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	

(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).

RECOMMENDATION 6

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Annual Fixed Charge.

RECOMMENDATION 7

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Annual Service Charges.

RECOMMENDATION 8

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Regional Landscape Levy (RL Levy). The rates are as below:

Residential	\$ 87.43
Commercial	\$131.14
Industrial	\$131.14
Primary Production	\$174.85
Other & Vacant Land	\$ 87.43

RECOMMENDATION 9

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the Schedule of Fees and Charges for the financial year ending 30 June 2024.

RECOMMENDATION 10

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the DCSB-FM-01 Rating Policy – 2023-2024, incorporating the following rate in \$

Land Use	Rate in the \$
-----------------	-----------------------

Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	

(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).

RECOMMENDATION 11

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that Council adopts the DCSB-FM-02 Rate Rebate Policy – 2023-2024.

RECOMMENDATION 12

That Council, having considered Report No , Annual Business Plan and Budget - 2023 - 2024 - updated, dated 20 June 2023 and its role under Section 6, 7, and 8 of the *Local Government Act 1999* that for the financial year ending 30 June 2024, all rates declared and imposed shall, pursuant to section 181(1) and 181(2) and subject to section 181(4)(b) of the *Local Government Act, 1999*, fall due in a single instalment on 13 September 2023 or four equal or approximately equal instalments on:

- 13 September 2023,
- 13 December 2023,
- 13 March 2024 and
- 12 June 2024.

PURPOSE

As part of the Rates Reform process, it was advised that we should get our ABP Adoption and Rates declaration assessed legally. This is the report that reflects the changes that have been proposed by Kelledy Jones, who has done this assessment.

The purpose of this report is to adopt the Annual Business Plan and Budget, which has been developed as per the provisions of section 123 (6) and (7) of the *Local Government Act 1999* and regulations 6 and 7 of the *Local Government (Financial Management) Regulations 2011*.

An Elected Member workshop was held on 1 May, to consider the items to be put into the Budget, and also the rate increase and rate changes and impacts in relation to the Local Government Form, whereby rates were to be raised on Capital Value rather than site.

The Draft Annual Business Plan and Budget 2023/2024 was considered at the Council Meeting held on 26 May, 2023, and released for Public Consultation and written submissions to be addressed to the Chief Executive Officer, PO Box 179, Streaky Bay SA 5680, or submitted electronically via Council's website by 5.00 pm, 16 June 2023. [Note – this achieves the required 21 days provided that the newspaper notice was published the next day, 27 May 2023]

DISCUSSION

Prior to the adoption of the Annual Business Plan and Budget 2023/2024, Council has to consider any written submissions made and also attendance at this meeting. The time of 9.30am to 10.30am has been advertised. This is where the community are able to attend this meeting and ask any questions or present any concerns or changes that they would like Council to consider.

At the time of writing this report, the community still have a number of days to submit any written submission. These will be presented in a late report.

Also, Council has to consider any submissions in relation to the Reform of Rates – Site to Capital Value. This will also be a late report.

The Valuer General, is still undertaking some amendments to valuations, so the final amount of Capital Valuation, that Council will be rating on and the proposed Rate in the \$, will be provided at the Meeting. (So please note that blank areas in the ABP and also the Rating Policy will be updated with the adopted values, after the meeting.)

The following are recommendations which form part of the adoption of the ABP, Budget, Fees and Charges, Rating Policy and Rate Rebate Policy. These all can be adopted with changes, after consideration of any consultation submissions or ratepayers' attendance.

(1) Adoption of the Annual Business Plan 2023-2024

That Council, pursuant to the provisions of section 123 (6) of the *Local Government Act 1999* and *regulation 6 of the Local Government (Financial Management) Regulations 2011*, having considered all submissions in accordance with section 123(6) of the *Local Government Act 1999*, the Annual Business Plan 2023-2024 for the financial year ending 30 June 2024, as amended, be adopted.

(2) Adoption of the Annual Budget 2023-2024

That Council, pursuant to section 123 (7) of the *Local Government Act 1999* and regulation 7 of the *Local Government (Financial Management) Regulations 2011*, adopt the Annual Budget for the financial year ending 30 June 2024, as presented in the Annual Business Plan 2023-2024 which includes:

- (a) a budgeted income statement, balance sheet and statement of cash flows, presented in a manner consistent with the Model Financial Statements; and
- (b) a statement whether projected operating income is sufficient to meet projected operating expenses for the relevant financial year; and
- (c) a summary of operating and capital investment activities presented in a manner consistent with the note in the Model Financial Statements entitled Uniform Presentation of Finances; and

estimates with respect to the Council's operating surplus ratio, asset sustainability ratio and net financial liabilities ratio presented in a manner consistent with the note in the Model Financial Statements

(Budget Amendments to be included in this resolution)

(3) Adoption of Valuations

That Council, pursuant to section 167 (2)(a) of the *Local Government Act 1999*, for the financial year ending 30 June 2024, , adopts for rating purposes, the most recent valuations of the Valuer-General available to the Council of the Capital Value of land within the Council area, totalling \$940,033,280 rateable land and \$26,763,120 of non-rateable land and hereby specifies 20 June 2023 as the day from which such valuations shall become and be the valuations of Council, subject to such alterations as may appear necessary.

(4) Residential Rate Cap

That Council, pursuant to section 153 (3) of the *Local Government Act 1999*, for the financial year ending 30 June 2024, has determined not to fix a maximum increase in the general rate charged on rateable land that constitutes the principal place of residence of a principal ratepayer.

(5) Declaration of Rates

That Council, having taken into consideration the general principles of rating contained in section 150 of the *Local Government Act 1999* and having observed the requirements of section 153 of the *Local Government Act 1999*, pursuant to sections 151 (1) (c), 152 (1) (c), 153 (1) (b) and 156 (1) (c) of the *Local Government Act 1999*, for the financial year ending 30 June 2024:

Declares differential rates on the basis of locality and land use as follows:

Land Use	Rate in the \$
Residential (1)	
Commercial – Shop (2)	
Commercial – Office (3)	
Commercial – Other (4)	
Industrial – Light (5)	
Industrial – Other (6)	
Primary Production (7)	
Vacant Land (8)	
Other (9)	

Locality and Land Use	Rate in the \$
Employment – Bulk Handling /Silos	

(final rate in \$ to be provided at the meeting, to incorporate the latest changes in valuation).

(6) Fixed Charge

Council adopts a fixed charge component of \$695.00

The Council has imposed a fixed charge of \$695.00. The fixed charge is levied against the whole of an allotment (*including land under a separate lease or licence*) and only one fixed charge is levied against two or more pieces of adjoining land (*whether intercepted by a road or not*) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a fixed charge are:

- the Council considers it appropriate that all rateable properties contribute to the cost of administering the Council's activities;

the Council considers it appropriate that all rateable properties contribute to the cost of creating and maintaining the physical infrastructure that supports each

(7) Annual Service Charge

Pursuant to section 155 of the *Local Government Act 1999* and in accordance with regulation 12(4)(b) of the *Local Government (General) Regulations 2013*, the Council imposes annual service charges as set out below:

\$537.00 on all land;

to which it provides or makes available the Community Wastewater Management Systems, being services for the collection and disposal of waste.

\$260.00 on all land

within the Waste Management Collection service area that have an occupiable dwelling, outbuilding or other class of structure and those en-route that are outside of the collection area that receive a Waste Management Collection service.

(8) Regional Landscape Levy (RL Levy)

Pursuant to section 95 of the *Landscape South Australia Act 2019* and section 154(7) of the *Local Government Act 1999* the Council declares differential separate rates, in respect of all rateable land in the area of the Eyre Peninsula Landscape Board and within the area of the Council in order to recover the amount of \$190,459 being Council's contribution to the Board for the period ending 30 June 2024. The rates are as below: -

Residential	\$ 87.43
Commercial	\$131.14
Industrial	\$131.14
Primary Production	\$174.85
Other & Vacant Land	\$ 87.43

(9) Schedule of Fees and Charges

That Council, pursuant to section 188 of the *Local Government Act 1999* adopt the fees and charges for the financial year ending 30 June 2024

(10) Rating Policy

See Attachment 2 – DCSB-FM-07.01 Rating Policy 2023 – 2024.

(11) Rebate Policy

See Attachment 3 – DCSB-FM-07.02 Rate Rebate Policy

(12) Payment Dates

That for the financial year ending 30 June 2024, all rates declared and imposed shall, pursuant to section 181(1) and 181(2) and subject to section 181(4)(b) of the *Local Government Act, 1999*, fall due in a single instalment on 13 September 2023 or four equal or approximately equal instalments on:

- 13 September 2023,
- 13 December 2023,
- 13 March 2024 and
- 12 June 2024.

RISK MANAGEMENT

Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	High	High	Extreme	Extreme	Extreme
Likely	Medium	High	High	Extreme	Extreme
Possible	Low	Medium	High	Extreme	Extreme
Unlikely	Low	Low	Medium	High	Extreme
Rare	Low	Low	Medium	High	High

COMMENT

Not Applicable

16 INFORMATION FOR NOTING

16.1 EYRE'S WATERHOLE - CAMPING ISSUES RESPONSE

RECORD NUMBER: 399092
AUTHOR: Executive Assistant
AUTHORISER: Chief Executive Officer
ATTACHMENT(S): 1. Eyre's Waterhole - Camping Issues Response [↓](#)

STRATEGIC MANAGEMENT PLAN 2020-2040

STRATEGIC PILLAR

RELEVANT LEGISLATION

COUNCIL POLICY

[REDACTED]

Sent: Tuesday, June 13, 2023 3:20 PM

[REDACTED]

Subject: FW: Eyre's Waterhole - Camping Issues - 040423
Reference #19992043 FS-14895

Dear Penny

Thank you for your email regarding overnight camping at Eyre's Waterhole. Please accept our sincere apologies for the delay providing a response.

The Department for Infrastructure and Transport (the Department) can work with the District Council of Streaky Bay (Council) to ensure that the rest area is appropriately managed.

The Department maintains the position that they do not provide toilet services, particularly at rest areas located in close proximity to town centres. Travellers are encouraged to use the facilities found in the townships provided by commercial operators.

Should Council wish to install toilet facilities to Eyre's Waterhole, then the cost of installation and ongoing maintenance associated with the toilet facilities is borne by Council.

I trust this information assists with your enquiry, however, should you require further clarification on this matter, please make contact via dit.north@sa.gov.au.

Yours sincerely

Administrative Support – Regional North & Outback
Road Maintenance



Government of South Australia
Department for Infrastructure
and Transport

T 08 8648 5211 • E DIT.North@sa.gov.au

Barnagarla Country

1 Press Road, Port Augusta SA 5700 • PO Box 696, Port Augusta SA 5700 • DX 171



The Department for Infrastructure and Transport acknowledges the Traditional Custodians of the Country throughout South Australia and recognises their continuing connection to land and waters. We pay our respects to the diversity of cultures, significance of contributions and to Elders past, present and emerging.

We are committed to creating a diverse and inclusive culture where everyone is valued and respected.

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17 CONFIDENTIAL

See confidential agenda

18 ACTION REPORT

Nil

19 QUESTIONS WITH NOTICE

Nil

20 QUESTIONS WITHOUT NOTICE

21 MOTIONS WITH NOTICE

Nil

22 MOTIONS WITHOUT NOTICE

23 CORRESPONDENCE

Nil

24 URGENT BUSINESS

25 CLOSURE